



CITY OF
MONASH



Budget 2014-15

Adopted 24 June 2014

Monash Council

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Front cover

Storytime at Mount Waverley Library

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Mayor's Message



I am pleased to present Monash Council's 2014/2015 budget.

This is a back-to-basics budget which will see a significant boost in spending on core community infrastructure such as parks, bicycle paths and recreation facilities.

This budget:

- cements Monash as having the lowest average rates of all 79 Victorian councils;
- significantly boosts funding for everyday infrastructure like parks, bicycle paths and recreation facilities;
- funds exciting new projects including a major children's playground, the first Council-funded synthetic sporting pitch and the installation of energy efficient street lighting across the whole city;
- creates a Debt Management Reserve which will see Monash pay down its \$15 million accumulated debt within the next four years; and
- establishes a Development Reserve for Council to draw from in future years to fund major projects of long-term benefit to the community.

Lowest average rates

This budget includes a 6% rate increase, which is consistent with the four year plan adopted by Council last year. This is the same increase to rates which Council has applied in recent years and means that Council is able to maintain existing services while meeting the local infrastructure needs of our community. Monash ratepayers will continue to have the lowest average rates of all Victorian councils.

The boost to infrastructure spending in this year's budget is important and signals a new emphasis for Council in the coming years. In recent years, I've had a number of residents tell me that they appreciate having the lowest rates in Victoria but they think there is also a need for Council to invest more in basic infrastructure. With this budget, Council is responding to this feedback with a significant increase to Council's capital spending and with further increases planned in future financial years.

We have been able to fund this increased investment on capital while maintaining our regular level of rate increase. This is because we have made significant efficiency savings over the past 18 months by comprehensively reviewing every one of our service areas. By working smarter across all areas of Council activity, we have achieved \$2.8 million of annual savings which we will now use to re-invest in Monash's physical infrastructure. I am very pleased that this extra spending has been achieved through driving internal efficiencies rather than by simply hiking rates and I congratulate all Monash staff for working hard to generate these savings. As a result of these comprehensive service reviews, I am confident that there is no other council in Victoria which is more efficiently run than this one.

More spending on core infrastructure

We are increasing the amount we spend on capital works by \$2.8 million, to take the total capital works budget to \$27 million for the 2014/2015 year.

This will include about \$1 million for upgrades to the roof and air-conditioning systems at the Monash Aquatic and Recreation Centre. This is to fix the structural issues which resulted in the centre having to close for two weeks last August/September. The centre receives more than one million visits per year so it is important we invest in its upkeep. The capital works budget also includes a 40% increase in funding for bicycle paths (taking our total spending to \$517,000) and \$1.7 million for sports pavilion upgrades.

Exciting new community infrastructure

As part of the capital works budget, Council is funding a range of exciting new projects. We have allocated \$600,000 to create an active regionally significant playground at Valley Reserve in Mount Waverley. The plan is to create one of Melbourne's best playgrounds in a setting where people of all ages can be active and social. This funding will provide for stage 1 of the project with further stages planned in coming years. We are also proposing to spend \$1.3 million to create a synthetic sporting pitch at Jack Edwards Reserve in Oakleigh. Synthetic turf can handle a lot more activity than natural turf, so creating this synthetic pitch will enable us to provide more sporting opportunities for local children.

Wiping out debt

Council currently has \$15 million worth of debt, accumulated over the past two decades. Each year, we pay close to \$1 million in interest on this debt - money that could otherwise be used on community services. Our plan is to completely wipe out this debt within the next four years. The reason why this is over a four year period is because Council currently has this total debt spread over a number of loans with different maturity dates – the longest being four years. This is the most cost effective way for Council to wipe this debt. In the meantime Council will earn interest on the funds held in the reserve which will be used to pay the remaining interest payments due on the remaining loans.

Earlier this year, Council sold the Elizabeth Gardens and Monash Gardens aged care facilities to Royal Freemasons. We expect to receive about \$14.8 million net cash to Council. By coincidence, there is clearly some symmetry between this figure and the current level of Council debt. Our plan is to use the entire sale proceeds to fund Council's planned debt reduction plan by investing the proceeds of the sale into the Debt Management Reserve which will then be used to retire council's debt as it falls due over the next four years.

As outlined in this budget, we will take out a new special-purpose and short term \$3.5 million loan to pay for putting energy efficient light bulbs in Monash's street lights. Importantly, these works will slash our electricity bills and the savings will be used to pay off the loan, including all interest, within the next eight years. This is a fantastic financial and environmental initiative for our community.

Planning for future needs

Several years ago Council established a discretionary reserve to fund upgrades to the aged care facilities. This reserve was built up through the provision of general Council revenue each year into the reserve. With these facilities now having been sold, council will transfer the \$7 million which has been accumulated into a discretionary Development Reserve. This will be used in the future for funding major projects.

Responding to community feedback

Council sought community feedback on a draft budget in May 2014 and received 25 submissions from the community. This is a higher rate of community response than in previous years, and we welcome this increased interest. Many of the submissions were about specific projects. I am pleased to advise that Council has resolved to fund one of the projects raised with us via the submissions – refurbishments at the Wadham House community centre in Mount Waverley. Lots of local community groups use this centre, so our investment will be of great benefit to the community. We are grateful that the Committee of Management raised this matter with us so we could respond.

GEOFF LAKE

Mayor

EXECUTIVE SUMMARY

Under the *Local Government Act 1989* ('the Act'), Council is required to prepare and adopt an Annual Budget, Council Plan and 4 Year Strategic Resource Plan (SRP). The 2014/15 Annual Budget represents the first year of the SRP for the period 2014/15 to 2017/18.

The major focus of the 2014/15 budget is Council's commitment to restore its balance sheet to a positive working capital position while maintaining existing service levels. Further Council has been able to deliver significant efficiencies in addition to the operational savings that result from the sale of its Residential Aged Care Facilities in 2013/14.

It was Council's strategy in 2013/14 to return the Working Capital Ratio (WCR) to a positive position by 2015/16 following the payment of the \$12M superannuation call in 2012/13. The sale of the Aged Care facilities and achieving Best Value and efficiency savings has ensured Council's WCR will return to a positive position by 30 June 2014. The new strategy aims to have a working capital ratio greater than 1.5:1 for each of the next three years. By the end of this Council term it will be in a very strong financial position.

New Legislation

The 2014/15 Budget document has been prepared to include changes related to the State Government's new legislation. The Local Government Amendment (Performance Reporting and Accountability) Act 2014. The Act was given Royal Assent on 11 February, 2014 and sets out the new financial planning and reporting framework for Local Government, commencing in the 2014-15 financial year.

Notice has also been given that the proposed Local Government (Planning and Reporting) Regulations 2014 have been prepared. Care has been taken to incorporate all proposed changes to the Regulations and the LGV Model Financial Accounts, however, there may be further changes required to formats and disclosures prior to the adoption of the 2014/15 Budget in June. These changes are not expected to be of a material nature.

The proposed Regulations will replace the Local Government (Finance and Reporting) Regulations 2004, which expire on 20 April 2014, as well as support the operation of the proposed new planning and performance reporting framework for Councils under the recently enacted amendments to the Local Government Act 1989 which come into operation on 18 April 2014.

Residential Aged Care Facilities

Monash Council resolved in January 2014 to sell its residential aged care facilities to Royal Freemasons – a not-for-profit aged care provider. The net cash price agreed for the sale (after adjustments) is \$21.8 million. After redundancy and selling costs are subtracted, the net cash proceeds are expected to be about \$14.8 million.

In addition to the sale proceeds, Council's divestment of the facilities will achieve substantial financial savings for Monash ratepayers. The savings related to the divestment will save recurrent net operating costs of approximately \$1 million in 2014/15.

The transfer of ownership will occur on 1 May, 2014. At the date of adopting the proposed budget Council was still operating these facilities.

Best Value Service Reviews & Efficiency Gains

Council has commenced Best Value Service Reviews across the organisation. These reviews will be largely completed this financial year. The purpose of the reviews is to identify efficiencies across the organisation and to embed a culture of looking to work smarter and more effectively without adding to staffing numbers. The Best Value Reviews, combined with other efficiency gains, have resulted in significant savings which have been embedded in the 2014/15 budget. The full year effect of these savings is budgeted to be \$2.8M. The achievement has been the result of a combined and comprehensive organisational effort. Once the current reviews are completed the next task will be to formulate Best Value performance targets to ensure that gains made are maintained.

Budget Highlights

In 2014/15 Council will implement a Capital Works Program of \$27M (an increase of almost \$3M over 2013/14) to maintain and upgrade existing infrastructure and \$5.76M for new Capital Projects.

The new Capital Works Program includes the following:

- The Eastern Innovation Business Centre Project (EIBC) \$4.73M (externally funded);
- Additional funds for the Walking and Cycling Strategy \$150K;
- Dogs off leash \$20K to provide improvements to off leash parks including water bowls and disposal bags;
- Development of an Intergenerational Park \$600K to enhance Valley Reserve and transform it into a regional destination park; and
- Huntingdale retail shopping centre district enhancement \$100K.

The Eastern Innovation Business Centre Project (EIBC) with projected expenditure for 2014/15 of \$4.73M will expand the current Monash Business Centre and is predominantly funded by the Federal Government and other stakeholders. It is scheduled for completion mid 2015. Also of interest is that Council's four year capital program includes the Atkinson Street Car park \$8.7M (commencing in 2015/16).

Highlights of the total Capital Works program in 2014/15 include:

- \$10.13M for building works;
- \$1.9M for drainage;
- \$3.6M for reserves; and
- \$6.4M for roads and footpath works, including \$517K for bike paths.

Additional resources have also been allocated to improve service delivery in the following areas:

- Enhanced customer service with the addition of two new Customer Service Staff to improve service delivery and support achievement of the Customer Service Guarantee;
- Extension of the existing Place Manager project with the appointment of a full time manager based initially in Oakleigh and then moved to Glen Waverley and a part time manager who will be based in the Ashwood/Chadstone areas;
- Introduction of the Monash Boulevards Tree Management Plan to address issues around inappropriate and declining tree species as well as meeting Council's statutory obligations regarding power line clearance;
- Additional funds allocated to the Infrastructure Services area to implement projects designed to enhance our natural and built environment including:
 - increased horticultural services to include park improvement through community vegetation planting days and increased nature strip and ground pruning services;
 - various building maintenance agreements for fire service systems, heating, air conditioning and ductwork cleaning in Council buildings;
 - an enhanced 5 year MARC maintenance program;
 - a termite management program; and
 - increased sign installation and maintenance.
- Increased funding for the Chinese New Year and Lantern festival;
- A contribution towards a one-off commemorative event to celebrate the 100th Anniversary of the ANZAC landing at Gallipoli; and
- Planning for future capital spends in parks including Scammel Reserve Oakleigh.

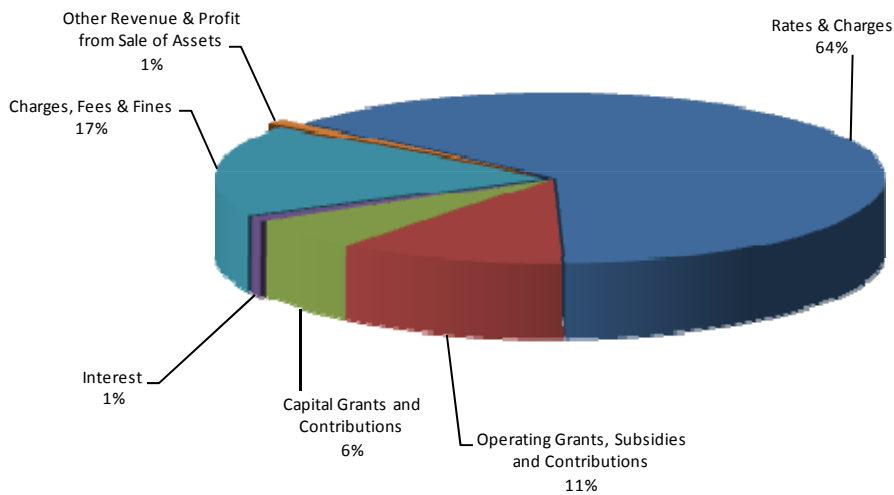
The budget seeks to achieve the goals of maintenance and renewal of the City's infrastructure, continued high levels of service delivery and response to external cost pressures. To fund this, the budget has a rate increase of 6% in 2014/15 and it is expected that \$800K of supplementary rates from new developments will be collected.

It should be noted that because of the divestment of Council's residential aged care facilities year on year comparison of revenue and expenditure can be distorted. Where appropriate, mention has been made of this throughout the draft budget.

The following pie charts provide a snapshot of Council’s use of revenue, operating expenditure and capital works.

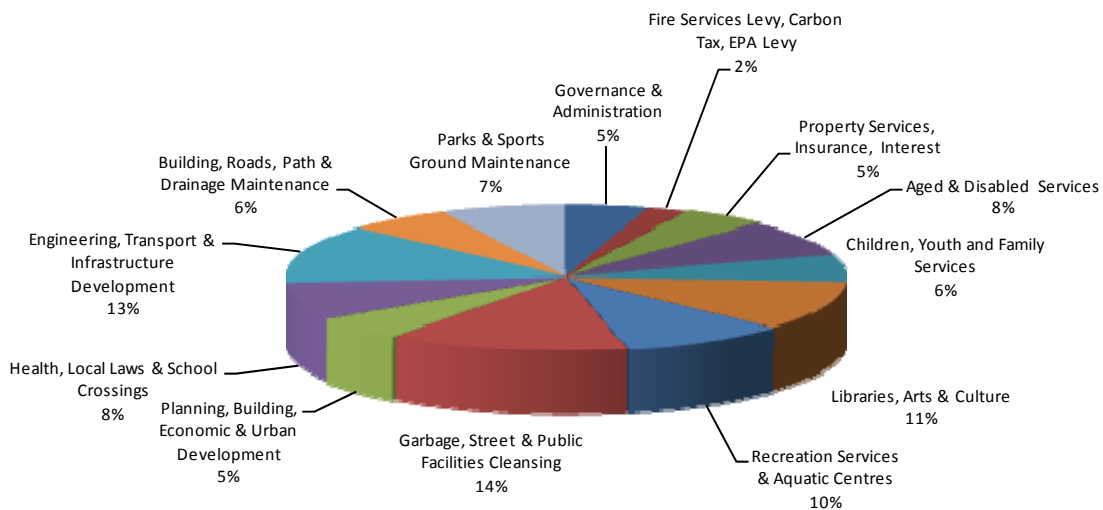
Council Income Allocation

Operating Income Budget Breakdown



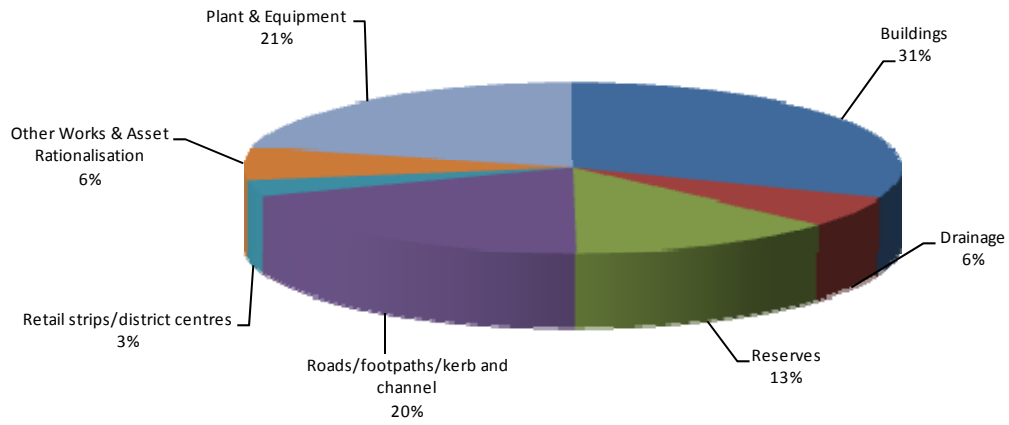
Council Expenditure Allocation

Operating Expenditure Budget Breakdown



Council Capital Expenditure Allocation

Capital Expenditure Budget Breakdown



BUDGET PROCESSES

This section lists the budget processes to be undertaken in order to adopt the Budget in accordance with the Local Government Act 1989 (the Act) and Local Government (Planning and Reporting) Regulations 2014 (the Regulations).

Under the Act, Council is required to prepare and adopt an annual budget for each financial year. The budget is required to include certain information about the rates and charges that Council intends to levy as well as a range of other information required by the Regulations which support the Act.

The 2014/15 budget, which is included in this report, is for the year 1 July 2014 to 30 June 2015 and is prepared in accordance with the Act and Regulations. The budget includes financial statements being a budgeted Comprehensive Income Statement, Balance Sheet, Statement of Changes in Equity, Statement of Cash Flows and Statement of Capital Works. These statements have been prepared for the year ended 30 June 2015 in accordance with the Act and Regulations, and are consistent with the annual financial statements which are prepared in accordance with Australian Accounting Standards. The budget also includes information about the rates and charges to be levied, the capital works program to be undertaken, the human resources required, and other financial information Council requires in order to make an informed decision about the adoption of the budget.

In advance of preparing the budget, officers firstly review and update Council's long term financial projections. Financial projections for at least four years are ultimately included in Council's Strategic Resource Plan, which is the key medium-term financial plan produced by Council on a rolling basis. The preparation of the budget, within this broader context, begins with officers preparing the operating and capital components of the annual budget during January and February. A draft consolidated budget is then prepared and various iterations are considered by Council at informal briefings during February and April. A 'proposed' budget is prepared in accordance with the Act and submitted to Council in April for approval 'in principle'. Council is then required to give 'public notice' that it intends to 'adopt' the budget. It must give 28 days notice of its intention to adopt the proposed budget and make the budget available for inspection at its offices and on its internet web site. A person has a right to make a submission on any proposal contained in the budget and any submission must be considered before adoption of the budget by Council.

To assist interested persons to understand the budget and make a submission if they wish, Council officers undertake a community engagement process that includes two public information sessions. The final step is for Council to adopt the budget after receiving and considering any submissions from interested parties. The budget is required to be adopted by 31 August and a copy submitted to the Minister within 28 days after adoption.

The key dates for the budget process are summarised in the next table.

Budget process	Timing
1. Officers update Council's long term financial projections	Nov/Jan
2. Officers prepare operating and capital budgets	Dec/Feb
3. Councillors consider draft budgets at informal briefings	Feb/Apr
4. Proposed budget submitted to Council for approval	29 Apr
5. Public notice advising intention to adopt budget	1 May
6. Budget available for public inspection and comment	May
7. Public information sessions undertaken	May
8. Submissions period closes (28 days)	30 May
9. Submissions considered by Council/Committee	10 Jun
10. Budget and submissions presented to Council for adoption	24 Jun
11. Copy of adopted budget submitted to the Minister	30 Jun

Key budget principles for the 2014/15 year

The guidelines and key principles for the development of the budget include:

- Service levels to be maintained at 2013/14 levels (except where otherwise stated) with an emphasis on continuous improvement, innovation and efficiency;
- Fees and charges generally increase by 4% or in line with either cost increases or market levels as appropriate;
- Rate increases to be limited to 6%;
- Continue with a Debt Reduction Strategy and utilise funds from the Debt Management Reserve that will see Council debt free within eight years; and
- Restoration of Council's cash reserves to ensure positive working capital ratios.

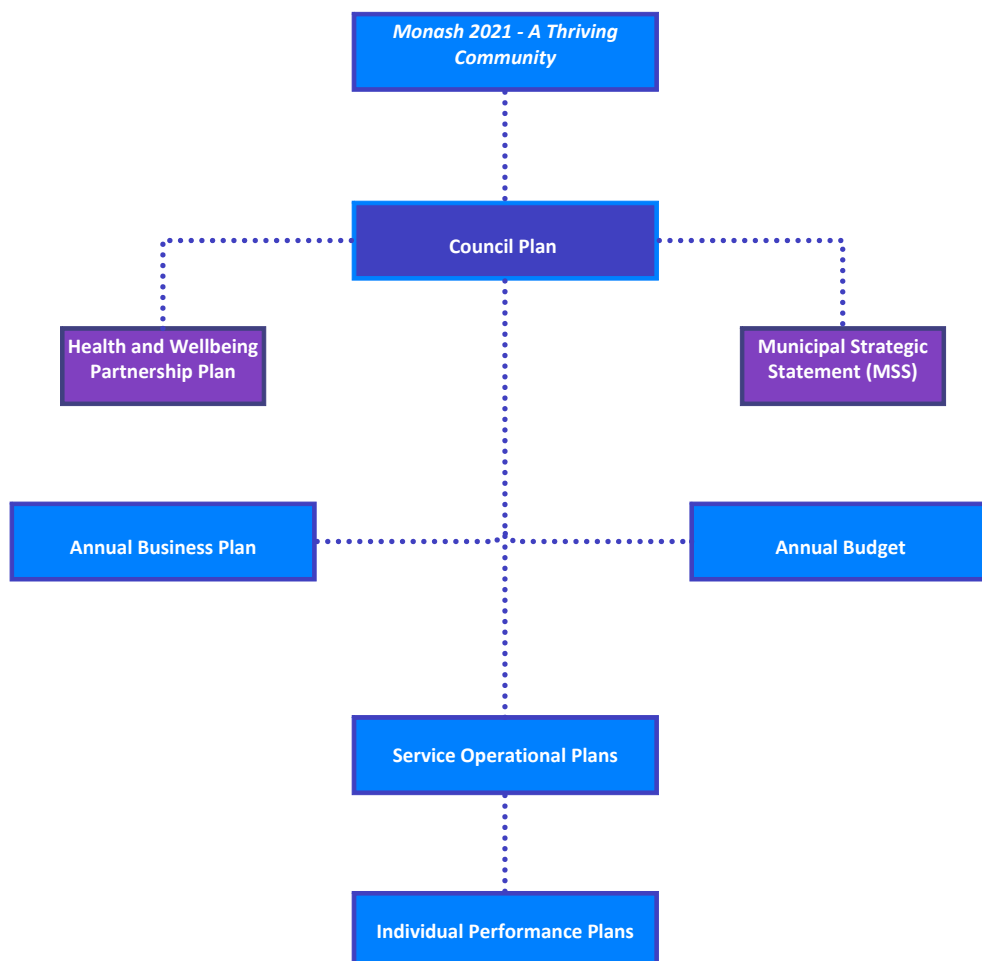
1. LINKAGE TO THE COUNCIL PLAN

COUNCIL PLAN – STRATEGIC FRAMEWORK

Council takes an integrated approach to planning, budgeting and reporting on its performance. There is an alignment of plans so Council can work towards long-term goals through its ongoing decision making, operations and budget allocation. Monash 2021 provides four focus areas for the long term, the Council Plan provides Key Directions and Principles and the Annual Budget and Business Plan focus on Major and other initiatives in the short term.

This approach also builds in opportunities for review and renewal to ensure Council is responding to what the community is saying and to shifts in the external environment. The following illustration shows how Council's plans are linked and reinforce each other.

COUNCIL'S STRATEGIC PLANNING FRAMEWORK



Our Vision

An inviting city, diverse and alive with activity, designed for a bright future.

Our Mission

Making a difference through commitment, expertise and leadership.

Our Values



The **Council Plan** outlines four directions and principles to guide the activities and initiatives of Council. The principles are summarised as Direction 5 Progressive Governance and Strong Leadership.

Directions 1-4

1. ENSURING OUR CITY HAS INVITING PLACES & SPACES	2. ACHIEVING A HEALTHY & ACTIVE MONASH	3. FOSTERING CONFIDENT, CONNECTED COMMUNITIES	4. TAKING ACTION FOR OUR FUTURE
Community Outcomes			
Enhanced parks, open spaces & trails across Monash	Increased use of our parks, spaces & leisure facilities	Communities across Monash celebrate their creativity & diversity	Our natural & built environment is protected
Access & safety needs are attended	Residents inspired to remain physically active & healthy	Community concerns about personal safety are positively addressed	Our local economy is more resilient
Impacts of the density of residential developments are monitored & managed	Strengthened community resilience to the harm from gambling	Communities & organisations promote respect & equality and prevent violence against women	Innovation & adaptability is cultivated
Activity Centres across Monash remain vibrant		A stronger sense of community is fostered within local areas	Investment in our children & young people is continued

Direction 5 Progressive Governance and Strong Leadership

Ensuring a responsive organisation	Demonstrating responsible fiscal management	Modernising our systems	Achieving through leadership
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2. SERVICES, INITIATIVES AND SERVICE PERFORMANCE INDICATORS

Direction 1: Ensuring our City has inviting places and spaces

To achieve our objective of ensuring our city has inviting places and spaces, we will:

- enhance park, walking and cycling amenities;
- ensure access and safety needs are attended;
- monitor local impacts of residential density; and
- ensure cultural and activity centre's remain vibrant and pleasant places to be.

The description of services, initiatives, major initiatives and service performance indicators for each business area are described below.

Services

Business area	Description of services provided	Expenditure (Revenue) Net Cost \$'000
Council Halls	Management and operation of Council's halls for use by the community.	1,272 (1,331) <u>(59)</u>
Library and Information Services	This includes Library services and Community Information and Arts administration.	5,502 (1,306) <u>4,196</u>
Recreation	The provision of sport and recreation facilities, programs and services within the municipality including sporting reserves, playgrounds, community programs, major leased facilities and golf courses.	1,688 (1,346) <u>342</u>
Parking Supervision	The facilitation of various parking permit schemes.	2,685 (4,909) <u>(2,224)</u>
Building and Planning Control	Town Planning, building and compliance services to the community including building advice, issuing building permits for all types of construction (domestic/commercial/industrial) and investigations of complaints.	1,683 (4,161) <u>(2,478)</u>
Infrastructure Maintenance	Maintenance of Councils, footpath, road and drain infrastructure and Capital Works management.	8,753 (301) <u>8,452</u>

Emergency Readiness	Emergency Management and Incident Coordination, Incident Investigations, Municipal Depot and Occupational Health and Safety.	267 (16) <u>251</u>
Asset and Building Maintenance	Asset and Building maintenance including fencing, signs, street furniture, trees and playgrounds.	8,504 (1) <u>8,503</u>
Waste, cleansing and recycling	Domestic and Commercial garbage, Green waste and recycling collection, Road and precinct sweeping, Public litter bin clearance and litter control, annual hard rubbish collection, public toilets, Monash Pride Crew, BBQ maintenance and waste transfer station operation.	18,548 (3,868) <u>14,680</u>
Engineering and Design	Management and coordination of a comprehensive Capital Improvement Program for roads, drainage, transport Engineering (including bicycle facilities), Engineering design and asset protection to meet the Council's infrastructure requirements and the needs of the general public.	2,390 (494) <u>1,895</u>
Horticultural Services	Building, Garden, Park, Sports ground and Reserve horticulture services to ensure the amenity of the City.	5,335 (27) <u>5,308</u>

Initiatives¹

- 1.1.2a Implement funded priorities from the Walking and Cycling Strategy, including upgrades to Scotchman's Creek Trail.
- 1.1.3a (2) As part of developing Intergenerational Active Spaces - introduce nature-based playspaces that cater for a wide range of children, teens and people at the following six reserves: Wellington Reserve and Portland Street South Reserve in Mulgrave; Brandon Park Reserve in Glen Waverley; Beverley Grove Reserve in Mt.Waverley, Marykirk Drive Reserve in Wheelers Hill; and Jordan Reserve in Chadstone.
- 1.1.3b Implement funded priorities from the Active Reserves Strategy including:
1. New sports lighting at four reserves: Holmesglen Reserve and Gardiners Reserve, Ashwood; Central Reserve North, Glen Waverley; Tally Ho Tennis Club, Mt.Waverley;
 2. Improved cricket net facilities at Essex Heights Reserve, Mt.Waverley;
 3. Sports ground upgrades in Glen Waverley at: Larpent Reserve and Capital Reserve.

¹ Numbering of our initiatives relates to our Council Plan 2013-2017, so may not be sequential.

- 1.2.1a Priority areas identified for footpath renewal and renewal works undertaken in accord with funded priorities.
- 1.2.2a Complete development of a new 'Plan for an Age-friendly Monash'
- 1.2.3a Implement programs and a media campaign for the prevention of dog attacks including the promotion of responsible pet management programs and publicising key messages aimed at dog owners.
- 1.3.1b Coordinate presentation of findings, on ways of better understanding the cumulative impacts on streetscapes and neighbourhoods of increased residential density and establish an agreed response.
- 1.3.2a Prepare a street tree management program.
- 1.3.3a Complete the planting program of 110,000 new trees, shrubs and ground covers per annum (including a minimum of 1,500 street trees p.a.).
- 1.3.4c Progress review of the Monash Planning Scheme (MPS).
- 1.3.5b As part of this review of the MPS, engage with the community to build understanding of the new planning scheme policies.
- 1.4.1c Progress the Glen Waverley Structure Plan and commence the planning scheme amendment process.
- 1.4.3a Implement actions from the Monash Economic Development Strategy and Action Plan including promoting further investment in the Monash Technology Precinct.
- 1.4.3b(1) Continue to support Trader Associations to be active and effectively focus on promotional and operational issues for their respective activity centres.
- 1.4.3d Progress implementation of Council's Graffiti Removal Strategy and Policy.
- 1.4.4c Complete the Year 3 Actions of Strategic Plans for the Monash Public Library Service and Monash Gallery of Art.

Major Initiatives

- 1.1.3a Further enhance Valley Reserve into a regional destination park by installing environmentally sensitive playspaces, adventure spaces, improved walking trails and amenities for children, teens and adults.
- 1.1.3b (4) Upgrade Pavilions at Ashwood Reserve, Ashwood and Capital Reserve, Glen Waverley.
- 1.4.1a Develop an Expression of Interest to test the feasibility of developing Council land bounded by: Springvale Rd, Coleman Pde., Kingsway and Railway Pde North, in Glen Waverley.
- 1.4.3b(2) Install signage at Activity Centres across Monash.

Service Performance Indicators

Service	Indicator	Measure	Definition	
Statutory Planning	Decision Making (Planning application processing and decisions are consistent with the local planning scheme)	Council planning decisions upheld at VCAT	Percentage of planning application decisions subject to review by VCAT that were not set aside.	
			$\frac{\text{Number of VCAT decisions that did not set aside Council's decision in relation to a planning application}}{\text{Number of VCAT decisions in relation to planning applications}} \times 100$	X100
Roads	Satisfaction (sealed local road network is maintained and renewed to ensure that it is safe and efficient)	Satisfaction with sealed local roads	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads	
Libraries	Participation (Library resources are free, accessible and well utilised)	Active Library members	Percentage of the municipal population that are active library members	
			$\frac{\text{Number of active library members}}{\text{Municipal population}} \times 100$	x100
Waste collection	Waste diversion (amount of waste diverted from landfill is maximised)	Kerbside collection waste diverted from landfill	Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill	
			$\frac{\text{Weight of, recyclables and green organics collected from kerbside bins}}{\text{Weight of garbage, recyclables and green organics collected from kerbside bins}} \times 100$	x100

Direction 2: Achieving a Healthy and Active Monash

To achieve our objective of achieving a Healthy and Active Monash, we will:

- Increase use of our parks, spaces and leisure facilities;
- Inspire residents to remain physically active and healthy; and
- Strengthen community resilience to the harm from gambling.

The services, initiatives, major initiatives and service performance indicators for each business area are described below.

Services

Business area	Description of services provided	Expenditure (Revenue) Net Cost \$'000
Home and Community Care	Monash Community Care provides a comprehensive range of home and community based services and activities to the assist frail aged people and people with a disability, and their carers.	10,334 (9,960) 374
Children and Family Services	Children's and Family Services including Maternal Child Health, immunisation, Brine St Child Care, Family Day Care, and Children's Services Support and Planning.	6,049 (4,486) 1,563
Aquatics, Health & Fitness	Monash Aquatic and Recreation Centre (MARC), Oakleigh Recreation Centre (ORC), Clayton Aquatics and Health Club (CAHC), facilities and services aimed at achieving a healthy and active Monash.	11,359 (10,538) 821
Youth Services and Family Counselling	To provide a wide range of services for young people and families. This includes support and developmental programs, referral and counselling services for individuals and families.	1,360 (392) 968
Public Health	Public Health Services including food safety inspections, food complaint investigation, Golden Plate food hygiene awards, food safety training, health premises inspections, environmental nuisance investigations, public swimming pool testing, monitoring of prescribed accommodation premises, sale of tobacco products and promotion of a Smoke Free Monash.	1,310 (721) 589

Initiatives

- 2.1.1a Increased use of Council's aquatic and leisure facilities and increased attendances to ACTIVE Monash community programs such as ACTIVE People Active Parks, Lets All Play and Active Monash Month.
- 2.1.1c Analyse the impact of the 'Active Citizenship through Sport' pilot program and consider expanding the program to include all Monash sports clubs.
- 2.1.1d Expand the existing 'Active People Parks Program' to target areas that have been identified to have low physical activity levels.
- 2.1.1e Establish a community-lead Bicycle User Group to increase the use of council's walking and cycling networks.
- 2.1.1f Expand sporting and recreation opportunities for newly arrived and culturally diverse youth, through tailored programs such as 'Let's All Play'.
- 2.1.1g Build a stronger local connection between communities and nature through park-based community activities such as playspace openings, community-lead nature walks, educational forums and tree planting days.
- 2.2.1a Key actions/funded priorities implemented from Monash Health and Wellbeing Partnership Plan.
- 2.2.2b Number of initiatives undertaken, specifically aimed at residents being physically active and healthy, resulting from Council's Physical Activity Plan and Access & Equity Framework 2013-2017.
- 2.2.2c Review and monitor improvement in the physical capacity of clients who are older or have a disability, both before and after their participation in the 'Active Community Program' - in order to determine the efficacy/benefits of this Program.
- 2.2.3a Track the number of residents for specific age groups 65 yrs + and people with a disability, participating in initiatives resulting from applying the Active Service Model to our Home and Community Care Program.
- 2.2.3c Review and monitor outcomes of this model, through analysis of results of the Annual HACC Client Survey, using multiple surveys to ensure cover off all service areas.
- 2.2.4 Strategies for positive and active ageing are implemented and promoted (as described in the new 'Plan for an Age-friendly Monash').

2.2.5a The number of advocacy activities aimed at state government supporting a ban on smoking in alfresco dining areas across Monash and the need for legislative change in this area.

2.3.1a (1) Involvement by Council, and the Monash Gambling Taskforce, in health promotion activities and awareness campaigns aimed at strengthening community resilience to the harm from gambling (the number of activities undertaken annually).

2.3.1a (2) Implement 'Redressing the Burden' Campaign on electronic gaming machine applications and system reforms.

2.3.2c Seek funding and new partnership opportunities to implement the new Action Plan on gambling with its health promotion focus.

2.3.2d Introduce the proposed Gaming Policy into the Monash Planning Scheme.

Major Initiatives

2.1.2h Introduce a synthetic playing surface at Jack Edwards Reserve, Oakleigh.

Service Performance Indicators

Service	Indicator	Measure	Definition	
Home and Community Care	Participation (people are supported to live independently and safely in their own community and home environment)	Participation in HACC service	Percentage of the municipal target population that receive a HACC service	
			$\frac{\text{Number of people that received a HACC service}}{\text{Municipal target population for HACC services}} \times 100$	x100

	Participation (people are supported to live independently and safely in their own community and home environment)	Participation in HACC service by Culturally and Linguistically diverse (CALD) people	Percentage of the municipal target population in relation to Culturally and Linguistically diverse people who receive a HACC service.	
			Number of CALD people who received a HACC service	x100
			Municipal target population in relation to CALD for HACC services	
Aquatic Facilities	Utilisation (aquatic facilities are safe, accessible and well utilised)	Utilisation of Aquatic facilities	Number of visits to aquatic facilities per head of municipal population	
			Number of visits to aquatic facilities	
			Municipal population	
Food safety	Health and safety (food safety service protects public health by preventing the sale of unsafe food)	Critical and major non-compliance notifications	Percentage of critical and major non-compliance outcome notifications that are followed up by Council	
			Number of critical non-compliance notifications and major non-compliance notifications about a food premises followed up	x100
			Number of critical non-compliance notification and major non-compliance notifications about food premises	

Maternal and Child Health	Participation (Councils promote healthy outcomes for children and their families)	Participation in the MCH service	Percentage of children enrolled who participate in the MCH service	
			Number of children who attend the MCH service at least once (in the year)	x100
			Number of children enrolled in the MCH service	
	Participation (percentage of Aboriginal children attending any MCH service)	Participation in the MCH service by Aboriginal children	Percentage of Aboriginal children enrolled who participate in the MCH service)	
			Number of Aboriginal children who attend the MCH service at least once (in the year)	x100
			Number of Aboriginal children enrolled in the MCH service	

Direction 3: Fostering confident and connected communities

To achieve our objective of fostering confident and connected communities we will:

- Celebrate the creativity and diversity of our communities within Monash
- Positively address community perceptions and concerns about levels of personal safety in Monash
- Promote respect and equality and the prevention of violence against women within communities and organisations
- Foster a stronger sense of community within local areas.

The relevant services, initiatives, major initiatives and performance indicators for each business area are described below.

Services

Business area	Description of services provided	Expenditure (Revenue) Net Cost \$'000
Communications	Communications is responsible for external communications (including media liaison, Council's website, social media, the Monash Bulletin and other publications, and advertising) and some internal communications (including the staff intranet and newsletter).	805 (0) <hr/> 805
Cultural Activities	Council events and festivals, public art and cultural development projects and Monash Gallery of Art.	2,241 (525) <hr/> 1,716
Community Planning and Development	Community Planning and Development undertakes work in the areas of: Community Development and Engagement, Health Promotion, Policy and Planning, Service Provision, Community Building and Community Facility Coordination.	4,901 (1,128) <hr/> 3,773
Local Laws and School Crossing	Council's Local Laws control the social and physical amenities of the City for the benefit of residents and to minimise activities which may cause annoyance to others.	2,603 (1,461) <hr/> 1,142

Initiatives²

- 3.1.1a Implement the second year actions/funded priorities of the *Access & Equity Framework 2013-2017*.
- 3.1.1c Record and monitor the annual total number of cultural events which celebrate and are inclusive of cultural diversity and number of participants.
- 3.1.2b Record and monitor the annual total number of cultural, library and Gallery of Art events and the number of participants.
- 3.1.2d Record and monitor the annual total number of community grants awarded and total \$ amount, for arts and cultural initiatives.
- 3.1.3e Work with local RSL clubs on a project to commemorate the 100th Anniversary of ANZAC Day.

² Numbering of our initiatives relates to our Council Plan 2013-2017, so may not be sequential.

- 3.2.1a Prepare a *Safety Report* on Monash.
- 3.2.1b Promote the findings of the above Safety Report through a campaign utilising Council's key communication channels, including online channels.
- 3.2.2b Use feedback from the '*Monash in Four*' community consultations to inform development of a Council position on public transport priorities/planning; and for use by peak bodies (such as the *Eastern Transport Coalition* and public transport user-groups) to strengthen lobbying for improvements to State Gov't public transport services and infrastructure in Monash and this region.
- 3.2.2c Conduct a review of parking around railways stations across Monash, as a preliminary step in assessing a need for lighting improvements.
- 3.2.4a Continue to consult with the community, particularly key stakeholders, to improve the effectiveness of Council's Local Law No.3 and identify community impacts of key proposals for change.
- 3.3.1a Reports are prepared on continued progress with the *Generating Equality and Respect Project* (Clayton demonstration site) - in accord with agreed project action plans and evaluation framework.
- 3.4.1a Record and monitor the number of Council-facilitated gatherings/events held in Council facilities and reserves, with the aim to increase over the years 2014 -2017.
- 3.4.2a Continue to hold Councillor meet and greets, listening & information sessions at more local levels.
- 3.4.3a A preferred community engagement model is identified, costed and reported to Council - with local areas defined.
- 3.4.4b Record the total Council funds granted annually to promote community capacity-building.

Major Initiatives

- 3.4.1b Engage a 'Place Manager' to work with community members, local agencies and traders to strengthen the community and build community capacity in each of the following localities: 1.Oakleigh and Glen Waverley and 2. Ashwood/Chadstone.

Service Performance Indicators

Service	Indicator	Measure	Definition
Animal Management	Health and safety (the animal management service protects the health and safety of animals, humans and the environment)	Animal management prosecutions (number of successful animal management prosecutions)	Number of successful animal management prosecutions

Direction 4: Taking action for our future

To achieve our objective of taking action for our future, Council will:

- Protect our natural and built environments across Monash;
- Build a more resilient local economy;
- Cultivate innovation and adaptability within the organisation and our community; and
- Continue to invest in our children and young people.

The relevant services, initiatives, major initiatives and performance indicators for each business area are described below.

Services

Business area	Description of services provided	Expenditure (Revenue) Net Cost \$'000
Urban and Strategic Planning	Services to shape and guide city design and future direction and growth to assist in making the City more liveable and sustainable and meet the aspirations and needs of the whole community.	6,247 (0) <u>6,247</u>
Economic Development	To support the local business community and encourage ongoing economic development and growth of local jobs.	466 (15) <u>451</u>

Initiatives

- 4.1.1b Implement the funded actions from the Council's 'Environmental Sustainability Roadmap' and report annual achievements.
- 4.1.2a Install a storm water harvesting system at Tally Ho Reserve.
- 4.1.4a Review long-term waste management options in conjunction with the Metropolitan Waste Management Group Strategic Plan.
- 4.2.1a Pursue priority directions from the Industrial Land Use Strategy, through updates to the Municipal Strategic Statement.
- 4.2.2b Implement actions within the Monash Economic Development Strategy and Action Plan for 'Supporting Local Businesses', including:
 - (1) Enhancing Council's Online Business Directory.
 - (2) Updating the "Business Kit" resource for start-up businesses.
- 4.2.3a Develop a 'Buy Local' campaign in partnership with local Trader Associations.
- 4.2.4a Deliver a minimum of six promotional/support activities for the Monash Enterprise Centre, a self-sustaining business incubator.
- 4.3.1a Cultivate innovation within the organisation through the Employee Recognition Program and the 'bounce@monash' initiative.
- 4.4.1b Implement the Year 2 actions of the 'Monash Early Years Plan' (MEYP) including development of a comprehensive plan which details priorities for the refurbishment or replacement of Council's early childhood facilities. This Plan should be able to be incorporated within a broader Strategic Plan for Council Buildings.
- 4.4.1c Utilise the 'Early Years Planning Reference Group' to guide implementation of the Year 2 actions in the Monash Early Years Plan and to contribute to development of the 2015/16 Action Plan.

- 4.4.2a Implement the Year 2 actions in the 'Monash Youth Plan 2013-2016' including:
1. Supporting the young people living in the 'Holmesglen Youth Foyer';
 2. Advocating for improved mental health services in Monash for young people; and
 3. Implementing a mental health first aid program targeting Monash secondary students.

Major initiatives

- 4.1.3a Manage the changeover of Council's current 80WMV (mercury vapour) streetlights to more sustainable street lighting.
- 4.2.4b Complete Stage Three of the Monash Enterprise Centre: construction of the Eastern Innovation Business Centre (EIBC).

Service Performance Indicators

Service	Indicator	Measure	Definition
Economic Development	Economic activity (economic development activities support stimulation of local economic activity)	Change in number of businesses	Percentage change in the number of businesses with an ABN in the municipality.
			$\frac{\text{Number of businesses with an ABN in the municipality at the end of the financial year} - \text{Number of businesses at the start of the financial year}}{\text{Number of businesses with an ABN in the municipality at the start of the financial year}} \times 100$

Direction 5: Progressive governance & strong leadership

To achieve our principles of progressive governance and strong leadership, we will:

- Ensure a responsive organization;
- Demonstrate responsible fiscal management;
- Modernise our systems; and
- Utilise our leadership to achieve our directions.

The relevant services, initiatives, major initiatives and performance indicators for each business area are described below.

Services

Business area	Description of services provided	Expenditure (Revenue) Net Cost \$'000
Executive Leadership	To lead the organisation in the achievement of outcomes and the provision of a wide range of customer focused services which are relevant, of high quality and accessible to all residents of Monash.	2,096 (30) <hr/> 2,066
Council Governance	Provide a range of Governance services for the efficient conduct of Council business.	1,015 (3) <hr/> 1,012
Customer Service, Support and Administration	To enable exemplary customer service and administration of Council activities.	3,409 (112) <hr/> 3,297
Accounting and Procurement	Financial and Procurement services including Budget preparation, Annual and Financial Reporting, Property and Valuation services, Tendering, Contracts and Purchasing.	4,564 (5,150) <hr/> (586)
Information Technology	To ensure the organisation has the technological tools to enable Council business and community services.	3,120 (0) <hr/> 3,120
Human Resources and Employee Development	To deliver a corporate support service through effective recruitment, retention and development of employees to best provide the skills needed for Monash City Council to meet its objectives.	2,656 (1) <hr/> 2,655

Rates, Property and Insurance	To provide effective Rating, Property Development and Leasing, Insurance and Risk Management services.	3,035 (1,049) <hr/> 1,986
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Initiatives

- 5.1.1a Demonstrate improved customer service, through our progress on reaching the following target, identified in our *Customer Service Strategy*: “80% of enquiries resolved at first contact through a dedicated customer service function”.
- 5.1.1b (1) Report on Council’s achievements in meeting our responsiveness measures in *Customer Services Guarantee*.
- 5.1.1b (2) Promote awareness and understanding by all staff of the *Customer Services Guarantee*.
- 5.1.2a Undertake the following actions to contribute to development of an Anti-Racism Strategy for Council:
- (1) *A Workplace Diversity and Anti-Discrimination Audit*.
To assess the organisation’s current policies and practices across a range of organisational functions. The aim is to strengthen workplace diversity and anti-discrimination efforts.
- (2) *A Council Setting Survey*. To understand staff attitudes and experiences of race-based discrimination within Council settings.
- 5.1.3a Confirm an approach to training and/or support of consultation champions across the organisation.
- 5.1.3b Record the number of local area consultation events and show an increases over time from 2014, demonstrating inclusion of all parts of our City.
- 5.1.3d Provide findings of the LGCS Survey 2014 to all Council managers, to discuss how service delivery can be improved.
- 5.1.4a Progress and review Action Planning, based on 2014 survey results - across organisation and within each Department/unit.
- 5.1.4b Implement year 2 actions from the Monash People Plan (“Be the difference”) with a focus on Performance Development Review.

- 5.1.5 Produce and issue the Monash Bulletin on a regular basis.
- 5.2.1a (2) Develop plans within each Council Department to ensure implementation of agreed priorities for improvement from the Best Value Report outcomes.
- 5.2.1b Complete *Service Operational Plans* for each Council service annually.
- 5.2.2a Report Council's progress on reaching our target for returning the working capital ratio to a positive position by July 2016.
- 5.2.4a Ensure Council's compliance with all statutory financial reporting requirements of the Local Government Act 1989 and the Australian Accounting Standards.
- 5.2.4b Undertake preliminary work to ensure Council's compliance with the new Local Government Amendment (Performance Reporting and Accountability) Act 2014, including performance indicators, Council's Budget and Annual Reporting.
- 5.3.1a Support implementation of the Year 2 funded priorities in the *IT Strategy*.
- 5.3.2a Continue to support the consistent implementation of the new 'i-procurement' system across organisation, including revision of procurement processes and updating the intranet site to ensure clear, user-friendly resource documents are available.
- 5.3.2b Actively participate in the Eastern Region Procurement Network to share information and seek opportunities for collaboration.
- 5.3.2c Implement the use of E-Tendering within *Contracts 6* for calling and closing of tenders electronically.
- 5.3.3a Commence implementation of a new corporate performance reporting system.
- 5.3.4a Go live with the newly developed Council website.
- 5.4.1a Provide leadership training for new and existing leaders, with a focus on performance coaching skills.
- 5.4.2a Ensure discussion of our organisational values and expected behaviours at meetings of each Department and at forums for our Managers and Coordinators.
- 5.4.2b Include Monash values and expected behaviours within our induction program and new Council position descriptions.

- 5.4.3a Develop a sponsorship policy for Monash events and services.
- 5.4.3c Record and monitor the number of local partnerships or joint ventures secured annually by Council, which enable implementation of local services or projects, including outcomes for our Council Plan.
- 5.4.4 Extend our advocacy on our community's priorities and Council's key directions to 2017, recording the number of advocacy activities undertaken by issue.

Major initiatives

- 5.2.1a (1) Complete Best Value Reviews.
- 5.2.3a Deliver Council's Capital Works Program – a minimum of 90% annually.
- 5.3.1a Conduct a tender for an Electronic Data Management System (EDMS) for Council.

Service Performance Indicators

Service	Indicator	Measure	Definition
Governance	Satisfaction (Councils make and implement decisions in the best interests of the community)	Satisfaction with Council Decisions	Community Satisfaction rating out of 100 with how Council has performed in making decision in the interest of the community. (Community satisfaction rating out of 100 with the performance of Council in making decisions in the interest of the community)

Performance Statement

The service performance indicators listed in the strategic objectives above will be reported on with the Performance Statement which is prepared at the end of the year as required by section 132 of the Act and included in the 2014/15 Annual Report. The Performance Statement will also include reporting on prescribed indicators of financial performance (see Section 8) and sustainable capacity, which are not included in this budget. The full set of prescribed performance indicators are audited each year by the Victorian Auditor General who issues an audit opinion on the Performance Statement. The major initiatives detailed in the preceding pages will be reported in the Annual Report in the form of a statement of progress in the report of operations.

Reconciliation with budgeted operating result

	Revenue \$'000	Expenditure \$'000	Net Cost (Revenue) \$'000
1. Ensuring our City has inviting places and spaces	\$15,284	\$59,111	\$43,827
2. Achieving a healthy and active Monash	\$26,099	\$30,415	\$4,316
3. Fostering confident, connected communities	\$3,116	\$10,552	\$7,436
4. Taking action for our future	\$15	\$6,713	\$6,698
5. Progressive Governance and Strong Leadership	\$6,347	\$19,898	\$13,551
Total services and initiatives	\$50,861	\$126,689	\$75,828
Other non-attributable			\$23,713
Deficit before funding sources			\$99,541
Funding Sources			
Rates and Charges			\$100,796
Capital Grants/Contributions			\$7,400
Total funding sources			\$108,196
Surplus for the year			\$8,655

3. BUDGET INFLUENCES

The 2014/15 budget also accommodates unavoidable external influences on Council's budget. Several Federal and State Government levies/taxes are collected through local government rates and charges, and are passed on in full to fund other levels of Government agencies and programs. The estimated cost included in the budget for major external levies/taxes in 2014/15 includes:

	Estimated Cost State & Federal Taxes/ Levies	Estimated Cost State & Federal Taxes/ Levies	Percentage Increase/ decrease from 2013/14	Percentage of Rate Revenue 2014/15
	2013/14 \$M	2014/15 \$M		
EPA Landfill Levy (State)	\$2.3	\$2.5	8.7%	2.5%
Carbon Tax Impact (Federal)	\$1.4	\$0.6	-57.1%	0.6%
Fire Services Property Levy	\$0.5	\$0.3	100.0%	0.3%
Total of (Major) levies	\$4.2	\$3.4	-19.0%	3.4%

The levies/taxes collected by Council and passed onto the State and Federal governments, as a percentage of rate revenue collected in 2014/15, amounts to 3.6% (4.5% in 2013/14).

Environmental Protection Authority (EPA) Landfill Levy

EPA Landfill levies were established by the State Government to provide funding for waste management infrastructure, support for education programs and waste planning and management in Victoria. Significant increases occurred in the cost structure of the EPA levies in 2010. Council has continued to absorb this increased cost within its annual budget.

EPA Levies apply to municipal, commercial, industrial and prescribed industrial wastes deposited onto land at licensed waste disposal facilities in Victoria. The landfill levy structure reflects the difference in the magnitude of environmental risk posed by the different waste streams and also seeks to accommodate regional differentials.

Council is required to pay the EPA levy on Waste Disposal (including domestic, commercial, hard waste and construction waste). The levy in 2014/15 will be \$58.50 on each tonne of waste sent to landfill (43,000 tonnes) totalling approximately \$2.5M in 2014/15 (In 2009/10 the levy was \$9 per tonne).

Carbon Tax Impact

The Australian Government released its carbon price framework and complementary measures package, *Securing a Clean Energy Future* in July 2012. The carbon price framework is the central component of the scheme, with a price starting at \$23 per tonne of carbon dioxide equivalent (CO₂e) on 1 July 2012. The carbon price is fixed for three years with annual CPI increases built into the price until 1 July 2015, when the price will be determined by the market under a cap-and-trade emissions trading scheme.

Council has estimated for the purpose of its budget an amount of \$600K with an expectation that flow on effects for goods and services beyond the landfill and utilities pricing are absorbed into the budget.

Council is aware of the Federal Government's intent is to remove the Carbon Tax, however at the time the draft budget was adopted the carbon tax requirements are still in place.

Fire Services Property Levy

The Fire Services Property Levy will continue to be collected by Council on behalf of the State Government with the introduction of the Fire Services Property Levy Act 2012. The Fire levy was introduced following a recommendation by the Victorian Bushfire Royal Commission and it replaced the old insurance-based funding of the Metropolitan Fire and Emergency Services Board (MFESB) and Country Fire Authority (CFA).

The Victorian Government sets variable levy rates for different property types such as residential, industrial and commercial. There is a fixed component (\$100 for residential and \$200 for non-residential) plus a variable component calculated as a percentage of the capital improved value of a property.

A concession is available to Department of Veterans Affairs gold card holders and Pensioner Concession Card holders on their principal place of residence.

MAJOR PROJECTS

Street Lighting Replacement Program

As part the Environmental Sustainability Road Map (ESRM), Council is committed to achieve a target reduction in greenhouse gas emissions by 20% by 2020. This is reliant upon retrofitting the street lighting in 2014/15 which is expected to cost \$3.5M with net cost savings to 2030 (after project costs) expected around \$10M. Council has approximately eight thousand two-hundred 80W MV lights within its local streets that are managed by the distributor business, United Energy, with Council funding the ongoing electricity charges, as well as the operational, maintenance and replacement (OMR) costs.

Council will also borrow \$3.5M in 2014/15 for the purpose of implementing the Street Light Energy program. The principal to be paid on the streetlight loan in 2014/15 is \$363K.

Eastern Innovation Business Centre (EIBC)

Monash Council in partnership with the Federal Government and other stakeholders is extending the Monash Enterprise Centre at 5A Hartnett Close Mulgrave by constructing a new business incubator facility to assist science, technology and research orientated small businesses to grow and develop. The 1200sqm building will have 24/7 access and incorporates offices, dry and wet laboratories, collaborative areas, meeting rooms, hot desks and associated facilities for small and start-up businesses along with car parking and landscaping. The innovative building design features many environmentally sustainable features including a living wall for grey water recycling, rain water harvesting and bio-filtration ponds. The new building at a cost of \$4.73M (in 2014/15) is scheduled to be open and operating by mid-2015.

4. ANALYSIS OF OPERATING BUDGET

This section analyses the operating budget including expected income and expenses of the Council for the 2014/15 year.

4.1. Budgeted Income Statement

	Ref	Forecast		Variance
		Actual 2013/14 \$'000	Budget 2014/15 \$'000	
Total income	4.2	167,781	158,945	(8,835)
Total expenses	4.3	(150,150)	(150,291)	(140)
Surplus (deficit) for the year		17,631	8,655	(8,976)
Grants - capital (non-recurrent)	4.2.6	-	(5,475)	(5,475)
Capital contributions - other sources	4.2.4	(112)	(266)	(154)
Adjusted underlying surplus (deficit)	4.1.1	17,519	2,914	(14,605)

4.1.1. Adjusted underlying surplus (\$14.6M decrease)

The adjusted underlying result is the net surplus or deficit for the year adjusted for non-recurrent capital grants, non-monetary asset contributions, and capital contributions from other sources. It is a measure of financial sustainability and Council's ability to achieve its service delivery objectives as it is not impacted by capital income items which can often mask the operating result. The adjusted underlying result for the 2014/15 year is a surplus of \$2.9M which is a decrease of \$14.6M from the 2013/14 year. This is due to the sale of the residential aged care facilities in 2013/14. The adjusted underlying result excludes grants received for capital purposes which are non-recurrent and capital contributions from other sources.

4.2. Income

Income Types	Ref	Forecast		Variance
		Actual 2013/14 \$'000	Budget 2014/15 \$'000	
Rates & Charges	4.2.1	94,109	100,796	6,687
Statutory Fees & Fines	4.2.2	5,601	5,746	145
User Fees	4.2.3	24,103	21,841	(2,262)
Contributions - cash	4.2.4	2,185	2,401	216
Grants - Operating	4.2.5	20,631	17,996	(2,635)
Grants - Capital	4.2.6	2,715	7,134	4,419
Interest Revenue	4.2.7	1,242	1,510	268
Other Revenue	4.2.8	16,812	1,521	(15,291)
Net Profit on Sale of Assets	4.2.9	382	-	(382)
Total operating revenue		167,781	158,945	(8,835)

4.2.1. Rates and Charges (\$6.7M increase)

A rate increase of 6% is budgeted as forecast in Council's Strategic Resource Plan. In addition it is expected that \$800K of supplementary rates from new developments will be collected. Council plans for an annual increase in rates to maintain service standards, investment in Capital works and the continued maintenance and renewal of existing and ageing infrastructure. Section 9 "Rating Information" includes more detailed analysis of the rates and charges to be levied for 2014/15. Information on rates and charges specifically required by the Regulations is included in Appendix B.

4.2.2. Statutory Fees & Fines (\$145K increase)

Statutory fees relate mainly to fees and fines levied in accordance with legislation and include animal registrations and parking fines. Increases in statutory fees are made in accordance with legislative requirements. There has been zero, or less than 3%, increase in some statutory fees and charges set by other tiers of Government.

In 2014/15 additional Car Parking Infringement income (2.5%) is budgeted as a result of the need for extended patrols in commercial and industrial areas. A more detailed listing of statutory fees is included in Appendix E.

4.2.3. User Fees (\$2.3M decrease)

User charges relate mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. These include use of leisure, entertainment and other community facilities and the provision of human services such as family day care and home care services. In setting the budget, the key principle for determining the level of user charges has been to ensure that increases do not exceed CPI increases or market levels.

Total income from User Fees is budgeted to drop by 9% over 2013/14 levels. This is mainly due to the reduction in user fees following the divestment of the Residential Aged Care Facilities. Further some Council Fees & Charges have been increased by more than 5% to supplement this income source. Some areas where Fees have reduced include Library charges, and waste transfer station. A more detailed listing of statutory fees is included in Appendix E.

4.2.4. Contributions - cash (\$216K increase)

Contributions relate to monies paid by developers in regard to public open space and recreation, drainage and car parking in accordance with planning permits issued for property development. Contributions are expected to increase by \$216K compared to 2013/14 due to additional Sporting Club contributions towards Sports Lighting and Cricket Net replacement at various reserves.

4.2.5. Grants – Operating recurrent (\$2.6M decrease)

Government grants include all monies received from State and Commonwealth sources for the purpose of funding the delivery of Council’s services to ratepayers. Significant reduction in grants (13%) relate to the funding for residential aged care facilities which will cease operations in May 2014. Grant funds are summarised in the following table.

Grant Funding Types & Source	Forecast		Variance \$'000
	Actual	Budget	
	2013/14 \$'000	2014/15 \$'000	
Victorian Grants Commission	1,773	3,850	2,077
Home and Community Care Subsidies	7,924	8,446	522
Aged Care Subsidies	5,504	-	(5,504)
Family Day Care Subsidies	1,146	1,089	(57)
Libraries	1,067	1,090	23
Other	3,217	3,521	304
Total Grants Operating (recurrent)	20,631	17,996	(2,635)
Funded by:			
Federal Government Funding	7,277	3,850	(3,427)
State Government Funding	10,137	10,625	488
Other Funding	3,217	3,521	304
Total Grants Operating (recurrent)	20,631	17,996	(2,635)

4.2.6. Grants – Capital (\$4.4M increase)

Capital grants include all monies received from State, Federal and community sources for the purposes of funding the capital works program. Overall the level of capital grants has increased by 163% or \$4.4M compared to 2013/14 due mainly to the large capital funding for the Eastern Innovation Business Centre (\$4.73M). Commonwealth Government funding made available through the Victorian Grants Commission includes \$886K budgeted for the Local Roads program; \$200K for upgrade of Bicycle Paths; and the Roads to Recovery Grant has been maintained at \$553K. Other Capital funding includes Living Links Dandenong Creek Corridor upgrade (\$20K).

Section 6 “Analysis of Capital Budget” includes a more detailed analysis of the grants and contributions expected to be received during the 2014/15 year. Capital grants are further classified in the Financial Statements in Appendix A according to whether they are received each year (recurrent) or received on a once-off or short term basis (non-recurrent).

Grant Funding Types & Source	Forecast		Variance \$'000
	Actual	Budget	
	2013/14 \$'000	2014/15 \$'000	
Grants - Capital (recurrent)			
Federal Government			
Roads to Recovery	2,615	1,639	(976)
Other Funding	100	20	(80)
Total Grants - Capital (recurrent)	2,715	1,659	(1,056)
Grants - Capital (non-recurrent)			
Federal Government			
Infrastructure	-	4,500	4,500
State Government			
Infrastrucutre	-	125	125
Other Funding	-	850	850
Total Grants Capital (non-recurrent)	-	5,475	5,475
Total Grants Capital (recurrent & non-current)	2,715	7,134	4,419

4.2.7. Interest Revenue (\$268K increase)

Council's investments are managed in accordance with restrictions placed on investments within the Accounting Standards and the Local Government Act 1989 and as outlined in Council's Investment Policy. Investment rates are historically low due to interest rate cuts over the past few years. Interest revenue (\$1.3M) derives mainly from cash investments in short-term Bank investments. In addition to interest on investments Council also receives revenue by applying penalty interest rates on unpaid rates (\$210K). The budget for interest revenue in 2014/15 has decreased slightly from 2013/14 partly as a result of State Government changes to the way Council's apply penalty interest to outstanding rate payments.

4.2.8. Other Revenue (\$15.2M decrease)

A reduction in other revenue relates mostly to the divestment of residential aged care facilities during 2013/14 however other income reduction relates to reduced VISY recycling income (\$41K).

4.2.9. Net Profit on Sale of Assets (\$382K decrease)

The reduction is related to the divestment of residential aged care facilities.

4.3. Operating Expenditure

Expense Types	Ref	Forecast		Variance
		Actual 2013/14 \$'000	Budget 2014/15 \$'000	
Employee costs	4.3.1	69,532	64,699	4,833
Materials, Services & Contracts	4.3.2	55,092	60,186	(5,094)
Borrowing costs	4.3.3	927	1,014	(88)
Depreciation	4.3.4	24,600	24,392	208
Total operating expenditure		150,150	150,291	(140)

4.3.1. Employee Costs (\$4.8M decrease)

Employee costs include all labour related expenditure for wages and salaries and on-cost allowances (leave entitlements, employer superannuation, etc. are included in on-cost provision). Employee costs also include some temporary and agency staff expenditure. Total employee costs are forecast to decrease by \$4.8M compared to 2013/14. This decrease is mainly due to Council's divestment of the Residential Aged Care Facilities (\$8M) and increases related to:

- Banding increments; and
- New initiatives staffing costs associated with the new Activity Centre Co-ordinator and the Customer Service Centre.

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Division	Budget 2014/15 \$'000	Comprises		
		Permanent Full time \$'000	Permanent Part time \$'000	Casual \$'000
Chief Executive Office	3,767	2,644	971	152
Corporate Services	5,877	5,048	829	-
Community Development & Services	30,101	11,625	10,257	8,219
City Development	8,507	6,200	1,409	898
Infrastructure	16,447	15,320	516	611
Total	64,699	40,837	13,982	9,880

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below (the 2013/14 budgeted FTE was 877):

Division	Budget FTE 2014/15	Permanent Full time	Comprises	
			Permanent Part time	Casual
Chief Executive Office	38	27	10	2
Corporate Services	55	47	8	-
Community Development & Services	386	149	131	105
City Development	93	68	15	10
Infrastructure	200	186	6	7
Total	772	477	171	124

4.3.2. Material, Services & Contracts (\$5.0M increase)

The increase in materials, services & contracts is primarily due to:

- Street Lighting Replacement Program (\$3.5M);
- New budget initiatives (\$895K);
- Increased EPA levy; and
- Increased garbage disposal tonnage and costs.

4.3.3. Borrowing Costs (\$88K increase)

Borrowing costs reflects a small increase due to the new loan facility borrowed for the Street Lighting Replacement Program however it also reflects a reduction on the interest paid on the existing loan portfolio which is being repaid as loans fall due (Refer Debt Servicing & Redemption Strategy Section 10).

4.3.4. Depreciation (\$208K decrease)

Depreciation expense decrease reflects changes as a result of the divestment of the residential aged care facilities.

5. ANALYSIS OF BUDGETED CASH POSITION

This section analyses the expected cash flows from the operating, investing and financing activities of Council for the 2014/15 year. Budgeting cash flows for Council is a key factor in setting the level of rates and providing a guide to the level of capital expenditure that can be sustained with or without using existing cash reserves.

The analysis is based on three main categories of cash flows:

- **Operating activities** - Refers to the cash generated or used in the normal service delivery functions of Council. Cash remaining after paying for the provision of services to the community may be available for investment in capital works, or repayment of debt.
- **Investing activities** - Refers to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property and equipment.
- **Financing activities** - Refers to cash generated or used in the financing of Council functions and include borrowings from financial institutions and advancing of repayable loans to other organisations. These activities also include repayment of the principal component of loan repayments for the year.

5.1. Budgeted Cash Flow Statement

	Ref	Forecast Actual 2013/14 \$ '000	Budget 2014/15 \$'000	Variance \$'000
Cash Flows from Operating Activities	5.1.1			
Receipts				
Rates & Charges		94,109	100,796	6,687
User fees & fines		31,837	29,116	(2,721)
Grants - Operating		20,519	17,996	(2,523)
Grants - Capital		2,827	7,134	4,307
Interest Revenue		1,242	1,510	268
Other receipts		4,720	3,972	(748)
GST reimbursed by Australian Tax Office		7,343	8,368	1,025
		162,597	168,893	6,295
Payments				
Employee Costs		(69,532)	(64,699)	4,833
Materials, Services and Contracts		(60,243)	(65,603)	(5,360)
Borrowing Costs		(927)	(1,014)	(88)
GST paid to Australian Tax Office		(2,135)	(1,529)	606
		(132,837)	(132,844)	(8)
Net Cash provided by Operating Activities		29,761	36,048	6,288
Cash from Investing Activities	5.1.2			
Payment for Property, Plant and Equipment		(25,217)	(35,747)	(10,530)
Proceeds from Sale of Property, Plant and Equipment		16,031	1,090	(14,941)
Net Cash used in Investing Activities		(9,186)	(34,657)	(25,471)
Cash Flows from Financing Activities	5.1.3			
Repayment of Current Borrowings/Leases		(3,200)	(2,063)	1,137
Receipt from Redraw/New Borrowings		0	3,500	3,500
Net Cash used in Financing Activities		(3,200)	1,437	4,637
Change in Cash Held		17,375	2,828	(14,546)
Cash at the beginning of Period		31,128	48,503	17,375
Cash at the end of the period	5.1.4	48,503	51,332	2,829

Source: Appendix A

5.1.1. Operating activities (\$6.3M increase)

The increase in cash inflows from operating activities is due mainly to a \$4.3M increase in capital grants to fund the capital works program and a \$6.7M increase in rates and charges, which is in line with the rate increase of 6%. An outlay of \$3.5M is budgeted to fund the replacement of the street lights.

The net cash flows from operating activities does not equal the surplus (deficit) for the year as the expected revenues and expenses of the Council include non-cash items which have been excluded from the Cash Flow Statement. The budgeted operating result is reconciled to budgeted cash flows available from operating activities as set out in the following table.

	Forecast Actual 2013/14 \$'000	Budget 2014/15 \$'000	Variance \$'000
Surplus (deficit) for the year	17,631	8,655	(8,976)
Depreciation	24,600	24,392	(208)
Net movement in current assets and liabilities	(12,470)	3,002	15,472
Cash flows available from operating activities	29,761	36,048	6,288

5.1.2. Investing activities (\$25.6M increase)

The large increase in payments for investing activities represents the planned large increase in capital works expenditure disclosed in Section 10 of this budget report. Proceeds from sale of assets are forecast to decrease by \$15M due to the divestment of residential aged care facilities during 2013/14.

5.1.3. Financing activities (\$4.6M increase)

For 2014/15 the total of principal repayments is \$2.063M and new loan facility of \$3.5M to finance the Street Lighting Replacement Program.

5.1.4. Cash and cash equivalents at end of the year (\$3M increase)

Overall, total cash and investments is forecast to increase by \$3M to \$51.2M as at 30 June 2015, reflecting Council's strategy of using excess cash and investments to enhance existing and create new infrastructure.

5.2. Restricted and unrestricted cash and investments

Cash and cash equivalents held by Council are restricted in part, and not fully available for Council's operations. The budgeted cash flow statement above indicates that Council is estimating at 30 June 2015 it will have cash and investments of \$51.2M, which has been restricted as shown in the following table.

	Ref	Forecast		Variance \$'000
		Actual	Budget	
		2013/14 \$'000	2014/15 \$'000	
Total cash and investments		48,503	51,332	2,829
Restricted cash and investments				
- Statutory reserves	5.2.1	(6,226)	(6,575)	(349)
- Discretionary reserves	5.2.2	(18,761)	(17,041)	1,720
Unrestricted cash and investments	5.2.3	23,516	27,716	4,200

5.2.1. Statutory reserves (\$349K increase)

These funds must be applied for specified statutory purposes in accordance with various legislative requirements. While these funds earn interest revenues for Council, the funds are not available for other purposes. During the 2014/15 year \$349K is the net increase in statutory reserves following the budgeted transfers.

Statutory Reserves comprise:

5.2.1.1. Drainage Reserve

New property developments are required to make a contribution towards Council's strategic drainage system where the development may impact on the drainage system. These funds are maintained by catchment area and when any strategic drainage projects are undertaken funds in that catchment area's account are utilised to fund these works. In 2014/15 \$400K will be drawn from this Reserve to fund drainage works (listed in the Capital Works Program in Appendix D).

5.2.1.2. Parking Reserve

Currently where a development is considered to increase the parking requirements of a centre the developer is required to pay a predetermined amount per additional parking space required. No funds will be drawn from this Reserve in 2014/15.

5.2.1.3. Public Open Space Reserve (POS)

Any development in excess of 2 units is required to contribute 5% of the development as public open space requirement, or in default pay to Council 5% of the value of the land in a cash contribution. These funds are then used to either upgrade recreational facilities in existing open space areas or provide additional open space in the municipality. Funds budgeted to be received in 2014/15 (\$1.3M) will be allocated to eligible projects.

5.2.2. Discretionary reserves (\$1.7M decrease)

These funds are shown as discretionary reserves, although not restricted by a statutory purpose, Council has made decisions regarding the future use of these funds and unless there is a Council resolution these funds should be used for those earmarked purposes. During the 2014/15 year \$1.7M is budgeted to be transferred from Discretionary Reserves.

In 2013/14 Council has decided to place the funds from the sale of the residential aged care facilities (approx \$14.8M) in a Debt Management Reserve to service Council's \$15M debt portfolio. As part of this new strategy Council will progressively pay off the existing \$15M loan portfolio over a 5 year period, starting in 2013/14 with a payment of \$3.2M on two loan facilities (\$1.5M and \$1.7M). The \$1.7M loan was due to be refinanced in 2013/14. In 2014/15 the next maturing loan (\$1.7M) will be paid out.

Discretionary Reserves comprise:

5.2.2.1. Development Reserve (formerly named the Aged Residential Care Facilities Upgrade Reserve)

This Reserve (formerly named the Aged Residential Care Facilities Upgrade Reserve) provided for future capital upgrades and refurbishment at Council's Aged Care facilities. Following the divestment of Council's Aged Care facilities the Reserve has been renamed to reflect Council's desire to utilise the funds for wider municipal development.

5.2.2.2. Debt Management Reserve

This Reserve was formed with the net proceeds of the sale of the Aged Residential Care Facilities (est. \$14.8M) and provides for the reduction of Council's loan portfolio (\$15M as at 30 June 2013). This Reserve will be drawn on to reduce Council debt (refer Section 10 Debt Management Strategy).

5.2.3. Unrestricted cash and investments (\$4.4M increase)

These funds are free of all specific Council commitments and represent funds available to meet daily cash flow requirements, unexpected short term needs and any budget commitments which will be expended in the following year such as grants and contributions. Council regards these funds as the minimum necessary to ensure that it can meet its commitments as and when they fall due without borrowing further funds.

6. ANALYSIS OF CAPITAL BUDGET

A distinction is made between expenditure on new assets, asset renewal and upgrade. Expenditure on asset renewal is expenditure on an existing asset, which improves the service potential or the life of the asset. Expenditure on new assets does not have any element of upgrade of existing assets but will result in future operation, maintenance and capital expenditure.

6.1. Capital Works Expenditure

Capital Works Areas	Ref	Budget 2013/14 \$'000	Budget 2014/15 \$'000	Variance \$'000
Property	6.1.1			
Buildings		4,638	10,129	5,491
Total property		4,638	10,129	5,491
Plant and equipment	6.1.2			
Plant, machinery and equipment		3,848	3,686	(162)
Computers and telecommunications		1,331	2,142	811
Library books		1,000	1,149	149
Total plant and equipment		6,179	6,977	798
Infrastructure	6.1.3			
Roads		4,192	3,404	(788)
Footpaths and cycleways		2,652	2,477	(175)
Drainage		1,940	1,870	(70)
Rec, leisure and community facilities		1,970	4,340	2,370
Parks, open space and streetscapes		1,034	1,025	(9)
Off street car parks		391	540	149
Other infrastructure		1,356	2,033	677
Total infrastructure		13,535	15,689	2,154
Total capital works expenditure		24,352	32,795	8,443
Represented by:				
Asset renewal expenditure	6.1.4	17,155	16,267	(888)
New asset expenditure	6.1.4	568	6,080	5,512
Asset upgrade expenditure	6.1.4	6,629	10,448	3,819
Total capital works expenditure		24,352	32,795	8,443

Source –Appendix D

6.1.1. Property (\$10.1M)

The property class comprises buildings and building improvements including community facilities, municipal offices, sports facilities and pavilions.

Projects in 2014/15 include:

- \$1.7M for sports pavilion upgrades, including Ashwood, Capital & Carlson Reserve pavilions;
- \$4.73M for construction of the Eastern Innovation Business Centre, in partnership with the Federal Government and other stakeholders;
- \$430K to continue Council's equitable access program at various sites;
- \$450K to complete refurbishment and floor rectification works to the Civic Centre;
- \$982K for air handling system and ceiling works at Monash Aquatic and Recreation Centre;
- \$200K for upgrades to various Council halls;
- \$149K for design and refurbishment at early childhood and MCH Centres;
- \$475K for building, plant and replacement program; and
- \$311K for upgrade to public toilets.

6.1.2. Plant and Equipment (\$7M)

Plant and Equipment includes plant, machinery and equipment, computers and telecommunications, and library books.

Expenditure is budgeted for the following items in 2014/15:

- \$155K for the replacement of big bins and litter bins
- \$1.15M to continue to upgrade the library book collection, including \$60K for the Language Other Than English (LOTE) collection
- \$1.37M for information technology, which includes \$663K for the IT Strategy;
- \$770K to commence the Electronic Document Management System project (with further funding of \$1.05M in 2015/16);
- \$75K for GIS aerial photographs; and
- \$2.9M to maintain and replace Council's plant and fleet, (partially funded by trade-ins of \$1.09M).

6.1.3. Infrastructure (\$15.7M)

Infrastructure includes roads, bridges, footpaths and cycleways, drainage, recreation, leisure and community facilities, parks, open space and streetscapes, off street car parks and other structures.

Major road works planned in 2014/15 include:

- \$517K for Council's bicycle path network (including a \$150K increase for the next four years);
- \$1.86M for footpath replacement;
- \$540K for car parks and lighting, including Freeway Reserve car park sealing and lighting project;
- \$2.04M for local roads reconstruction and resurfacing;
- \$553K for the Roads to Recovery program;
- \$515K for traffic management minor works; and
- \$295K for kerb and channel replacement.

The Strategic Drainage Program budget of \$1.02M for 2014/15 will be utilised for completion of the Phoenix Drive Area Strategic Drainage (Calderwood Drive Stage 2).

The Local Drainage program is budgeted to spend \$400K in 2014/15. Projects listed for construction are:

- 16-22 Hillside Road, Mount Waverley;
- 42 Bruce Street, Mount Waverley; and
- 3-9 Hertford Crescent, Wheelers Hill.

The Private Development Contribution Program budget is \$400K in 2014/15 and is funded from contributions made by developers in specified areas across the municipality. Projects for construction this year include:

- 4-6 Keogh Street, Burwood; and
- 33 Illuka Crescent, Mt Waverley.

Recreation and Parks projects to be undertaken in 2014/15 include:

- \$1.3M for synthetic pitch construction at Jack Edwards Reserve;
- \$600K for development of an intergenerational active space at Valley Reserve;
- \$285K for sports ground upgrade at Larpent Reserve;
- \$100K for wetland water management and amenity;
- \$140K for improvements to Council's 2 public golf courses;
- \$569K for continuation of Council's playground upgrade program at various reserves;
- \$301K for lighting at sporting grounds including club contributions of \$50K;
- \$320K for passive reserve improvements in various locations;

- \$150K for the start hill redevelopment at the Southeast BMX Club including a club contribution of \$50K;
- \$90K for reserves signs and furniture; and
- \$85K for Avendon Estate tree master plan.

Other infrastructure projects to be completed in 2014/15 are:

- \$200K for upgrade of major activity centres;
- \$150K for activity centre signage;
- \$138K for locality signs & street furniture;
- \$100K to complete Huntingdale Shopping Centre improvements;
- \$67K to commence Clayton laneway project (with further funding of \$393K in 2015/16);
- \$200K for projects associated with the environmental sustainability road map;
- \$155K for stormwater harvesting at Tally Ho Reserve; and
- \$167K for installation/upgrade of retaining walls.

6.1.4. Asset renewal (\$16.3M), new assets (\$6.1M) and upgrade (\$10.4M)

A distinction is made between expenditure on new assets, assets renewal, upgrade and expansion. Expenditure on asset renewal is expenditure on an existing asset, or on replacing an existing asset that returns the service of the asset to its original capability. Expenditure on new assets does not have any element of expansion or upgrade of existing assets but will result in an additional burden for future operation, maintenance and capital renewal.

The major projects included in the above categories which constitute expenditure on new assets, are the Eastern Innovation Business Centre (\$4.7M), purchase of an Electronic Document Management System (\$770K), public toilets (\$330K) and other minor projects. The remaining capital expenditure represents renewals and upgrades of existing assets.

6.2. Funding Sources

Sources of funding	Ref	Budget 2013/14 \$'000	Budget 2014/15 \$'000	Variance \$'000
New works				
Current year funding				
Grants	6.2.1	1,706	7,134	5,428
Contributions		112	266	154
Council cash				
- operations	6.2.2	21,748	24,975	3,227
- reserve cash and investments	6.2.3	786	420	(366)
Total funding sources		24,352	32,795	8,443

6.2.1. Grants (\$7.13M)

Capital grants include all monies received from State and Federal sources for the purposes of funding the capital works program. Significant grants are budgeted to be received for the Eastern Innovation Business Centre (\$4.63M), the local roads program (\$886K), Roads to Recovery (\$553K), Freeway Reserve carpark (\$300K) and upgrade to sporting pavilions at Ashwood and Capital Reserves (\$400K).

6.2.2. Council Cash- Operations (\$25M)

Council generates cash from its operating activities, which is used as a funding source for the capital works program. It is forecast that \$24.98M will be generated from operations to fund the 2014/15 capital works program.

6.2.3. Council Cash – Reserve Cash and Investments (\$420K)

Council uses minor cash reserves to fund its annual capital works program. The major funding from reserves for the 2014/15 program is \$400K from the Drainage Reserve for private developer drainage projects.

7. ANALYSIS OF BUDGETED FINANCIAL POSITION

7.1. Budgeted Balance Sheet

This section analyses the movements in assets, liabilities and equity between 2013/14 and 2014/15. It also considers a number of key performance indicators.

	Ref	Forecast Actual 2014 \$'000	Budget 2015 \$'000	Variance \$'000
Current Assets	7.1.1			
Cash & Investments		48,503	51,332	2,829
Other		3,176	3,495	319
Total Current Assets		51,679	54,827	3,148
Non-Current Assets	7.1.1			
Plant, Property & Equipment		2,066,516	2,073,804	7,288
Other		2,540	2,540	0
Total Non-Current Assets		2,069,056	2,076,344	7,288
Total Assets		2,120,735	2,131,171	10,436
LIABILITIES				
Current Liabilities	7.1.2			
Creditors, Provisions & Refundable Deposits		30,847	31,192	(345)
Interest Bearing Liabilities		1,700	1,700	0
Total Current Liabilities		32,547	32,892	(345)
Non-Current Liabilities	7.1.2			
Provisions		1,285	1,285	0
Interest Bearing Liabilities		10,100	11,537	(1,437)
Total Non-Current Liabilities		11,385	12,822	(1,437)
Total Liabilities		43,932	45,714	(1,782)
Total Net Assets		2,076,803	2,085,458	8,655
EQUITY				
Equity	7.1.4			
Accumulated Surplus		904,992	915,018	10,026
Reserves		1,171,811	1,170,440	(1,371)
Total Equity		2,076,803	2,085,458	8,655

7.1.1. Current Assets (\$3M increase) and Non-Current Assets (\$7.4M increase)

Cash and cash equivalents include cash and investments such as cash held in the bank and in petty cash and the value of investments in deposits or other highly liquid investments with short term maturities of three months or less. The change in the current assets position is largely due to an increase in cash assets associated with the sale of residential aged care facilities. Trade and other receivables are monies owed to Council by ratepayers and others.

Plant, property and equipment is the largest component of Council's worth and represents the value of all the land, buildings, roads, vehicles, equipment, etc which has been built up by Council over many years. The increase in this balance is attributable to the net result of the capital works program (\$32.8M of additional assets), depreciation of assets (\$24.4M) and the sale through sale of property, plant and equipment (\$1.1M).

7.1.2. Current Liabilities (\$345K increase) and Non-Current Liabilities (\$1.4M increase)

Trade and other payables are those to whom Council owes money as at 30 June. These liabilities are budgeted to remain consistent with 2013/14 levels. Provisions include accrued long service leave and annual leave owing to employees. Interest-bearing loans and borrowings are borrowings of Council.

The decrease in Current Liabilities relates to timing of cash payments and its effect on Trade Creditors and movements in Leave Provisions. Council is budgeting to repay loan principal of \$1.7M over the year.

The increase in non-current liabilities relates to the net movement in loan borrowings for 2014/15 which includes a new loan facility of \$3.5M to fund the Street Lighting replacement program and repayment of \$1.7M of existing loans.

7.1.3. Working Capital

Working capital is the excess of current assets above current liabilities. This calculation recognises that although Council has current assets, some of those assets are already committed to the future settlement of liabilities in the following 12 months, and are therefore not available for discretionary spending.

	Forecast		
	Actual	Budget	Variance
	2014	2015	
	\$'000	\$'000	\$'000
Current assets	51,679	54,827	(3,148)
Current liabilities	32,547	32,892	(345)
Working capital	19,132	21,936	(2,803)
Restricted cash and investment current assets			
- Statutory reserves	(6,226)	(6,575)	349
- Discretionary reserves	(18,761)	(17,041)	(1,720)
Unrestricted working capital	(5,855)	(1,680)	(4,174)

7.1.4. Equity

Total equity always equals net assets and is made up of the following components:

- Asset revaluation reserve which represents the difference between the previously recorded value of assets and their current valuations
- Other reserves that are funds that Council wishes to separately identify as being set aside to meet a specific purpose in the future and to which there is no existing liability. These amounts are transferred from the Accumulated Surplus of the Council to be separately disclosed
- Accumulated surplus which is the value of all net assets less Reserves that have accumulated over time. The increase in accumulated surplus of \$8.4M results directly from the surplus for the year.

During the year an amount of \$1.4M (net) is budgeted to be transferred from other reserves to accumulated surplus. This reflects the usage of investment cash reserves to partly fund the capital works program and reduction in Council's loan portfolio. This is a transfer between equity balances only and does not impact on the total balance of equity.

8. STRATEGIC RESOURCE PLAN AND FINANCIAL PERFORMANCE INDICATORS

This section includes an extract from the adopted Strategic Resource Plan to provide information on the long term financial projections of Council.

8.1. Plan Development

The Act requires a Strategic Resource Plan to be prepared covering both financial and non-financial resources, and including key financial indicators for at least the next four financial years to support the Council Plan.

Council has prepared a Strategic Resource Plan (SRP) for the four years 2014/15 to 2017/18 as part of its ongoing financial planning to assist in adopting a budget within a longer term framework. The SRP takes the strategic objectives and strategies as specified in the Council Plan and expresses them in financial terms for the next four years.

The four-year financial plan for 2014/15 – 2017/18 is based on the following key strategies aimed at ensuring the long-term viability and amenity of the City:

- Rate increases over the period of the Financial Plan of 6% for the four years.
- Revenue from fees and charges generally increase by 4% or in line with either cost increases or market levels as appropriate. This also recognises that other levels of Government set a considerable portion of statutory fees, fines and charges.
- The other key areas of savings are found in Council's Operating Budget and in a decision not to carry forward 2013/14 unspent capital funding.
- It is Council strategy to maintain the Working Capital Ratio in a positive position and above 150%. The Working Capital Ratio measures the ability to pay existing liabilities in the next 12 months.
- Maintaining staff levels (EFT's) at current levels with additions only related to budget approved staffing initiatives which must be compensated for by intra year EFT savings.
- The maintenance or enhancement of existing service levels and increased maintenance and asset management of Council facilities and infrastructure.
- The funding of both operating expenditure and base capital works – that is the maintenance of absolute and relative infrastructure standards- from recurrent revenue sources, capital subsidies and cash reserves.
- Reduction of \$15M of debt (starting in 2013/14) over 4 years.
- An asset sales program over the life of the plan consisting of trade-ins for plant and equipment to supplement the plant and equipment budget. In addition the proposed construction of the Atkinson Street, Oakleigh car park will be part funded from asset land sales.

- Maintenance of a level of cash investment to meet non-discretionary funding commitments.
- A base capital works program averaging \$29.2M over the life of the plan.
- A continued commitment of \$27M to renew and upgrade the City's infrastructure in the Base Capital Works program.

8.2. Financial Resources

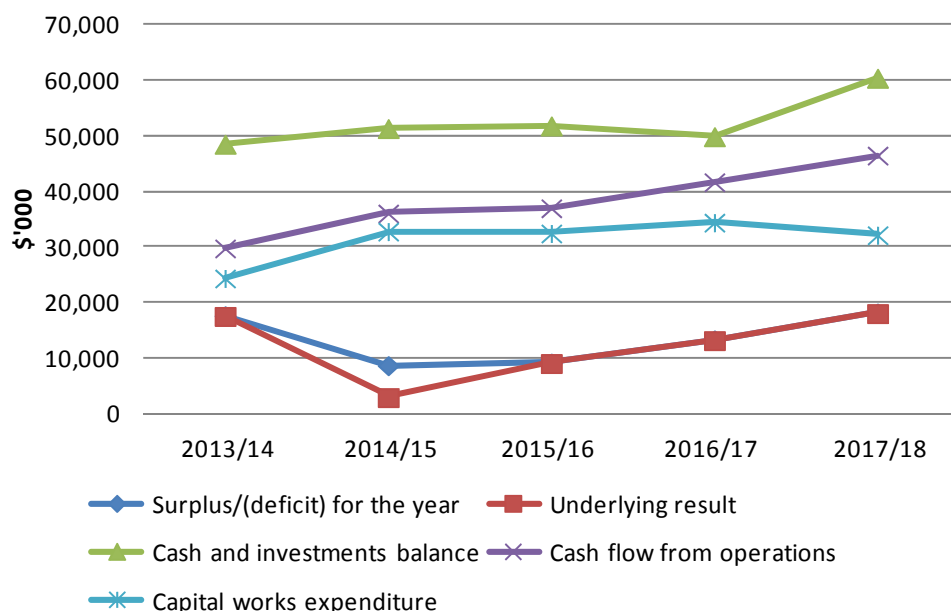
The following table summarises the key financial results for the next four years as set out in the SRP for years 2014/15 to 2017/18.

Indicator	Forecast	Budget	Strategic Resource Plan			Trend
	Actual		Projections			
	2013/14	2014/15	2015/16	2016/17	2017/18	+ / o / -
Surplus/(deficit) for the year	17,631	8,655	9,116	13,290	18,124	+
Underlying result	17,519	2,914	9,038	13,168	18,036	+
Cash and investments balance	48,503	51,332	51,813	49,874	60,395	+
Cash flow from operations	29,761	36,048	36,980	41,671	46,482	+
Capital works expenditure	24,352	32,795	32,454	34,403	32,136	0

Key to Forecast Trend:

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

The following graph shows the general financial indicators over the four year period.



The key outcomes of the SRP are as follows:

- **Financial sustainability (section 5)** - Cash and investments is forecast to increase marginally over the four year period from \$51M to \$60.4M, which indicates a balanced budget on a cash position in each year;
- **Rating levels (section 9)** – Rate increases are forecast over the four years at 6%;
- **Service delivery** – Service levels have been maintained throughout the four year period. Excluding the effects of capital items such as capital grants and contributions, the adjusted underlying result is a surplus of 2% in 2014/15 increasing to an underlying surplus of 10% in 2017/18. The adjusted underlying result is a measure of financial sustainability and is an important measure as once-off capital items can often mask the operating result;
- **Borrowing strategy (section 10)** – Borrowings are forecast to reduce from \$15M as at 1 July 2013 to \$1.9M by 2017/18. This includes new borrowings of \$3.5M in 2014/15 to fund the environment initiative to retrofit Street Lights with low energy replacements.
- **Infrastructure strategy (Appendix D)** - Capital expenditure (including new projects) over the four year period will total \$132M million at an average of \$32.9M.

8.3. Financial Performance Indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be used in the context of the organisation's objectives.

Indicator	Measure	Notes	Forecast	Budget	Strategic Resource Plan			Trend
			Actual	Projections				
			2013/14	2014/15	2015/16	2016/17	2017/18	+o/-
Operating position								
Adjusted Underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying	1	10.6%	1.9%	5.6%	7.7%	10.0%	+
Liquidity								
Working Capital	Current assets / current liabilities	2	159%	167%	174%	173%	205%	+
Unrestricted cash	Unrestricted cash / current liabilities		72%	84%	86%	84%	135%	+
Obligations								
Loans and borrowings	Interest bearing loans and borrowings / rate		0.55%	0.64%	0.62%	0.59%	0.56%	-
Loans and borrowings	Interest and principal repayments / rate	3	0.55%	0.41%	0.39%	0.36%	0.33%	-
Indebtedness	Non-current liabilities / own source revenue		12.5%	13.13%	10.4%	3.5%	1.6%	-
Asset renewal	Asset renewal expenditure /	4	70%	66.69%	65%	68%	63%	0
Stability								
Rates concentration	Rate revenue / adjusted underlying revenue	5	57.2%	66.5%	66.9%	67.5%	68.3%	+
Rates effort	Rate revenue / property values (CIV)		0.20%	0.20%	0.21%	0.22%	0.24%	+
Efficiency								
Expenditure level	Total expenditure / no. of assessments		\$ 2,000	\$ 2,002	\$ 2,044	\$ 2,115	\$2,176	+
Expenditure level	Specific purpose grants expended / Specific purpose grants received		100%	100%	100%	100%	100%	0
Revenue level	Residential rate revenue / No. of residential assessments		\$ 1,157	\$ 1,253	\$ 1,328	\$ 1,408	\$1,493	+
Workforce turnover	No. of resignations & terminations / average no. of staff		27.02%	17.98%	17.98%	17.98%	17.98%	0

Key to Forecast Trend:

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

Notes to indicators

1 Adjusted underlying result – An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. A significant improvement in financial performance is expected over the period, continued surpluses means Council's is less reliant on cash reserves or increased debt to maintain services.

2 Working Capital – The proportion of current liabilities represented by current assets. Working capital is forecast to increase significantly from previous years (Underlying Deficit in 2012/13) and improve in 2014/15 year. The aim is to maintain the working capital ratio in excess of 150% following the payment of the \$12M superannuation call in 2012/13.

3 Debt compared to rates - Trend indicates Council's reducing reliance on debt against its annual rate revenue through redemption of long term debt.

4 Asset renewal - This percentage indicates the extent of Council's renewals against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage greater than 100 indicates Council is maintaining its existing assets, while a percentage less than 100 means its assets are deteriorating faster than they are being renewed and future capital expenditure will be required to renew assets.

5 Rates concentration - Reflects extent of reliance on rate revenues to fund all of Council's on-going services. Trend indicates Council will become more reliant on rate revenue compared to all other revenue sources.

8.4. Non-financial resources

In addition to the financial resources to be consumed over the planning period, Council will also consume non-financial resources, in particular human resources. A summary of Council's anticipated human resources requirements for the 2014/15 year is shown below and further detail is included in section 4.3.1 of this budget. The 2014/15 number relate to the timing of redundancy payments relating to 2013/14. The 2014/15 staffing initiatives will be funded from the reduction in EFT from 2013/14.

A statement of Human Resources is included in Appendix A.

Indicator	Forecast				
	Actual	Budget	Strategic Resource Plan Projections		
	2013/14	2014/15	2015/16	2016/17	2017/18
Employee costs (\$'000)	69,532	64,699	67,112	69,655	72,294
Employee numbers (EFT)	772	772	772	772	772

9. RATING INFORMATION

Rating Strategy

In 2014/15, Council has resolved to raise its rate revenue by the application of a General Rate using Capital Improved Value (CIV) as the basis of valuation. The General Rate will apply to all rateable land.

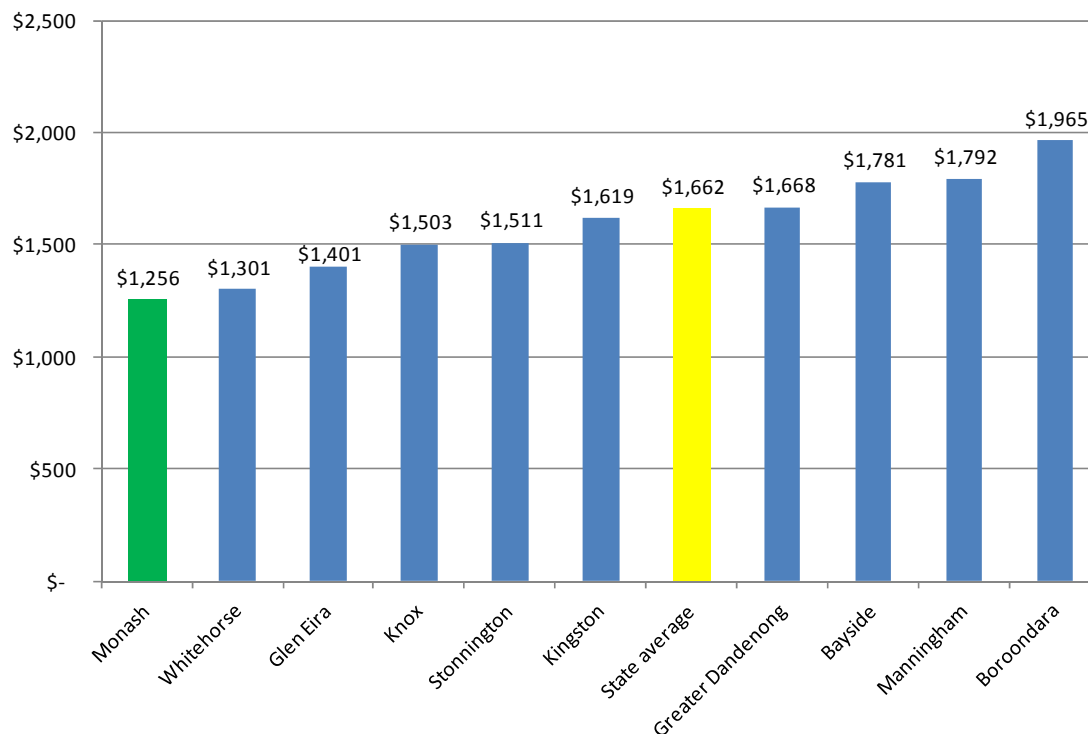
A rate increase of 6% is budgeted as forecast in Council's Strategic Resource Plan. In addition it is estimated that \$800K of supplementary rates from new developments will be collected. Council plans for an annual increase in rates to maintain service standards, investment in Capital works and the maintenance and renewal of existing and ageing infrastructure. The Statutory Rating information is set out in Appendix B.

Council's actual average rate per assessment of \$1,256 in 2013/14 was the lowest in Metropolitan Melbourne (refer tables 9.1 & 9.2 below). The increase of 6% in 2014/15 is not expected to alter this position. The average rate per assessment in 2014/15 will be \$1,329.

Table 9.1 Monash and Neighbours – Rates Per Assessment

Table 9.1 AVERAGE COUNCIL RATES 2013-2014

Based on 2013/14 - Source - MAV Rates Per Assessment

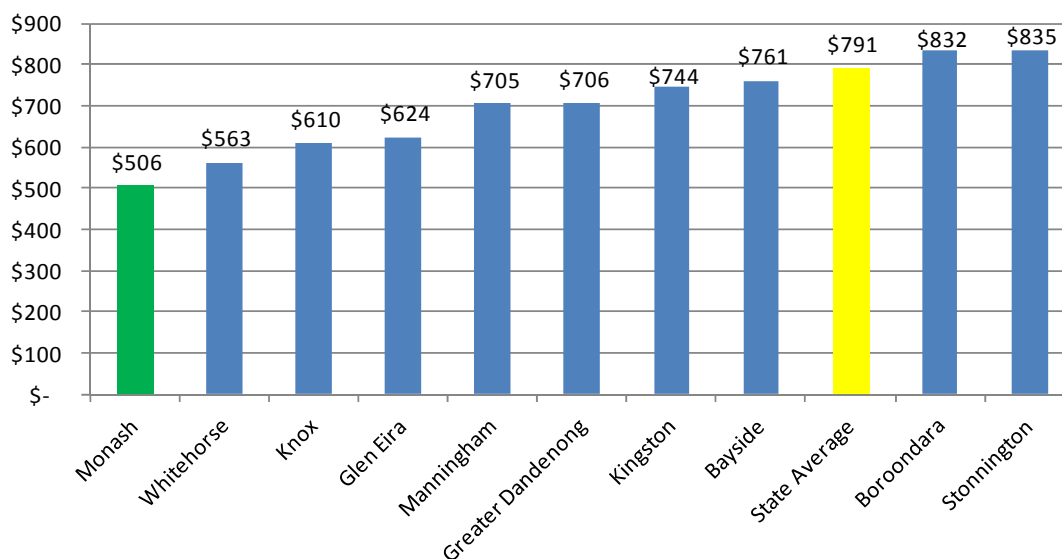


Council's actual average rate per capita of \$506 in 2013/14 was the lowest in Metropolitan Melbourne (refer tables 9.2 below) and the lowest in Victoria. The increase of 6% in 2014/15 is not expected to alter this position. The average rate per capita in 2014/15 will be \$536.

Table 9.2 Monash and Neighbours – Rates Per Capita

Table 9.2 RATES PER CAPITA 2013/14

Source MAV Rating Survey



Properties rated under the Cultural & Recreational Lands Act 1963

Council has ten properties that are eligible to be rated under the *Cultural and Recreational Lands Act 1963*(CRLA). The Council has considered the service utilised by the lands and the benefit these lands provide to the community by consideration of their cultural or recreational land use, as required under the Act (refer to Appendix B Rating Information for the full list of CRLA properties).

Property Valuations

During the 2013/14 year, a revaluation of all properties within the municipality was carried out with an effective date of 1 January 2014 which will be first used for the 2014/15 year. The outcome of the general revaluation has been a significant change in property valuations throughout the municipality. Overall, property valuations across the municipal district have increased by 10.6%. Of this increase, residential properties have increased by 11.6%, commercial 4.8% and Industrial 4.9%.

The adoption of the valuation will redistribute the incidence of rates throughout the municipality in line with movements in the Capital Improved Value of properties. Total rate revenue will not be increased by the adoption of the general revaluation.

In 2014/15 Council will again adopt a General Rate and a charge in lieu of rates for declared "Cultural and Recreational Lands". The application of the general rate determines the amount of rates payable by each rateable property.

The 2014 municipal revaluation showed an overall Capital Improved Value increase of 10.6% over the 2012 values. The tables below identify the valuations change in percentages across the City, which is spread across all property types, sectors and suburbs.

Table 1 below shows the average percentage (%) increase by property type across the City.

Type or class of land	2013/14 \$	2014/15 \$	Change
Residential	39,688,919,000	44,311,868,000	11.6%
Commercial	3,893,826,000	4,081,405,000	4.8%
Industrial	2,778,702,000	2,915,149,500	4.9%
Rural	6,664,238	9,565,000	43.5%
Cultural and Recreational	246,508,000	256,135,000	3.9%
Total value of land	46,614,619,238	51,574,122,500	10.6%

Table 2 below shows all suburbs and the percentage change in residential values. Ashwood (12%) and Glen Waverley (13%) have experienced the highest change with the lowest occurring in Notting Hill (3%). The average change across the suburbs for residential properties is 10%.

Suburb	Valuation Change	Rating Change (Decrease)
ASHWOOD	12%	8%
BURWOOD	8%	5%
CHADSTONE	11%	8%
CLAYTON	5%	2%
GLEN WAVERLEY	13%	9%
HUGHESDALE	6%	3%
HUNTINGDALE	8%	5%
MONASH UNIVERSITY	0%	(3%)
MOUNT WAVERLEY	10%	6%
MULGRAVE	7%	4%
NOTTING HILL	3%	0%
OAKLEIGH	7%	4%
OAKLEIGH EAST	11%	7%
OAKLEIGH SOUTH	4%	1%
WHEELERS HILL	9%	6%
Average residential	10%	7%
Average business	4%	2%

10. OTHER STRATEGIES

10.1. Debt Servicing & Redemption

Council maintained a loan portfolio of \$15M at 30 June 2013 (2012 \$15M). Of this \$13.5M was at fixed interest rates and \$1.5M is variable interest rate. Council's existing loans are refinanced for a period of 5 years on a fixed interest basis. The previous debt strategy is an interest only payment arrangement.

In 2013/14 Council decided to place the funds from the sale of the residential aged care facilities (approx \$14.8M) in a Debt Management Reserve to service Council's \$15M debt portfolio. As part of this new strategy Council will progressively pay down the existing \$15M loan portfolio over a 5 year period, starting in 2013/14 with a payment of \$3.2M on two loan facilities (\$1.5M and \$1.7M). The \$1.7M loan was due to be refinanced in the 2013/14 financial year. The next maturing loan (\$1.7M) will be paid out during 2014/15.

In addition to the new strategy; paying out the \$15M loans as they fall due for repayment, Council will also borrow \$3.5M in 2014/15 for the purpose of implementing a Street Light Energy program. The principal to be paid on the streetlight loan in 2014/15 is \$363K. The following table sets out future proposed borrowings, based on the forecast financial position of Council as at 30 June 2014 and the next four years.

Table 10.1 Future proposed Borrowings

Year	2013/14 \$'000	2014/15 \$'000	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000
New Borrowings	-	3,500	-	-	-
Principal Paid	3,200	2,063	2,082	7,102	2,124
Interest Paid	827	876	600	600	215
Balance 30 June	11,800	13,237	11,155	4,052	1,929

Table 10.2 shows information on borrowings specifically required by the Regulations.

	2013/14 \$	2014/15 \$
Total amount borrowed as at 30 June of the prior year	15,000,000	11,800,000
Total amount to be borrowed	0	3,500,000
Total amount projected to be redeemed	3,200,000	2,063,000
Total amount proposed to be borrowed as at 30 June	11,800,000	13,237,000

APPENDICES

The following appendices include voluntary and statutory disclosures of information which provide support for the analysis contained in sections 1 to 10 of this report.

This information has not been included in the main body of the budget report in the interests of clarity and conciseness. Council has decided that while the budget report needs to focus on the important elements of the budget and provide appropriate analysis, the detail upon which the annual budget is based should be provided in the interests of open and transparent local government.

The contents of the appendices are summarised below:

Appendix	Nature of information	Page
A	Budgeted Statements	64
B	Rates and charges	71
C	Divisional Operating Budgets	77
D	Capital works program	111
E	Fees and charges schedule	127

APPENDIX A BUDGETED STATEMENTS

This appendix presents information in regard to the Budgeted Financial Statements and Statement of Human Resources. The budget information for the years 2014/15 to 2017/18 has been extracted from the Strategic Resource Plan.

At the end of each financial year Council is required to include in the Financial Statements in its Annual Report a comparison of actual income and expenditure compared with the income and expenditure in the financial statements in the Budget,

The appendix includes the following budgeted information:

- Budgeted Comprehensive Income Statement
- Budgeted Balance Sheet
- Budgeted Statement of Changes in Equity
- Budgeted Statement of Cash Flows
- Budgeted Statement of Capital Works
- Budgeted Statement of Human Resources

Budgeted Comprehensive Income Statement

For the four years ending 30 June 2018

	Forecast Actual	Budget	Strategic Resource Plan Projections		
	2013/14 \$ '000	2014/15 \$ '000	2015/16 \$ '000	2016/17 \$ '000	2017/18 \$ '000
Operating Income					
Rates & Charges	94,109	100,796	107,644	114,950	122,746
Statutory Fees & Fines	5,601	5,746	5,976	6,215	6,463
User Fees	24,103	21,841	22,706	23,606	24,542
Contributions - cash	2,185	2,401	2,696	2,806	2,421
Grants - Operating (recurrent)	20,631	17,996	18,446	19,326	19,799
Grants - Capital (recurrent)	2,715	1,659	1,686	1,714	1,744
Grants - Capital (non-recurrent)	0	5,475	0	0	0
Interest Revenue	1,242	1,510	1,904	1,884	2,028
Other Revenue	16,812	1,521	1,559	1,598	1,763
Net Profit from Sale of Assets	382	0	0	0	0
Total Income	167,781	158,945	162,617	172,100	181,506
Operating Expenditure					
Employee costs	69,532	64,699	67,112	69,655	72,294
Materials Services & Contracts	55,092	60,186	60,647	63,071	64,658
Interest	927	1,014	1,014	1,014	1,014
Depreciation	24,600	24,392	24,729	25,070	25,416
Total Expenditure	150,150	150,291	153,502	158,809	163,382
Net Surplus from Operations	17,631	8,655	9,116	13,290	18,124

Budgeted Balance Sheet

For the four years ending 30 June 2018

	Forecast Actual	Budget	Strategic Resource Plan Projections		
	2013/14 \$ '000	2014/15 \$ '000	2015/16 \$ '000	2016/17 \$ '000	2017/18 \$ '000
ASSETS					
Current Assets					
Cash & Investments	48,503	51,332	51,813	49,874	60,395
Other	3,176	3,495	5,331	7,163	7,187
Total Current Assets	51,679	54,827	57,144	57,037	67,582
Non-Current Assets					
Property, Plant & Equipment	2,066,516	2,073,804	2,078,551	2,084,872	2,090,376
Other	2,540	2,540	2,540	2,540	2,540
Total Non-Current Assets	2,069,056	2,076,344	2,081,091	2,087,412	2,092,916
Total Assets	2,120,735	2,131,171	2,138,235	2,144,449	2,160,498
LIABILITIES					
Current Liabilities					
Creditors & Provisions & Refundable Deposits	30,847	31,192	31,221	31,248	31,297
Interest Bearing Liabilities	1,700	1,700	1,700	1,700	1,700
Total Current Liabilities	32,547	32,892	32,921	32,948	32,997
Non-Current Liabilities					
Provisions	1,285	1,285	1,285	1,285	1,285
Interest Bearing Liabilities	10,100	11,537	9,455	2,353	229
Total Non-Current Liabilities	11,385	12,822	10,740	3,638	1,514
Total Liabilities	43,932	45,714	43,661	36,586	34,511
Net Assets	2,076,803	2,085,458	2,094,574	2,107,864	2,125,988
EQUITY					
Accumulated Surplus	904,992	915,018	925,483	945,100	964,328
Reserves	1,171,811	1,170,440	1,169,090	1,162,764	1,161,660
Total Equity	2,076,803	2,085,458	2,094,574	2,107,864	2,125,988

Budgeted Statement of Changes in Equity

For the four years ending 30 June

	Total \$'000	Accumulated Surplus \$'000	Revaluation Reserve \$'000	Other Reserves \$'000
2014/2015				
Balance at beginning of the financial year	2,076,803	904,992	1,146,824	24,987
Adjustment on change in accounting policy	-	-	-	-
Comprehensive result	8,655	8,655	-	-
Net asset revaluation increment(decrement)	-	-	-	-
Impairment losses on revalued assets	-	-	-	-
Reversal of impairment losses on revalued assets	-	-	-	-
Transfer to reserves	-	(2,135)	-	2,135
Transfer from reserves	-	3,506	-	(3,506)
Balance at end of the financial year	2,085,458	915,018	1,146,824	23,616
2015/2016				
Balance at beginning of the financial year	2,085,458	915,018	1,146,824	23,616
Adjustment on change in accounting policy	-	-	-	-
Comprehensive result	9,116	9,116	-	-
Net asset revaluation increment(decrement)	-	-	-	-
Impairment losses on revalued assets	-	-	-	-
Reversal of impairment losses on revalued assets	-	-	-	-
Transfer to reserves	-	(2,618)	-	2,618
Transfer from reserves	-	3,968	-	(3,968)
Balance at end of the financial year	2,094,574	925,483	1,146,824	22,266
2016/2017				
Balance at beginning of the financial year	2,094,574	925,483	1,146,824	22,266
Adjustment on change in accounting policy	-	-	-	-
Comprehensive result	13,290	13,290	-	-
Net asset revaluation increment(decrement)	-	-	-	-
Impairment losses on revalued assets	-	-	-	-
Reversal of impairment losses on revalued assets	-	-	-	-
Transfer to reserves	-	(2,684)	-	2,684
Transfer from reserves	-	9,011	-	(9,011)
Balance at end of the financial year	2,107,864	945,098	1,146,824	15,940
2017/2018				
Balance at beginning of the financial year	2,107,862	945,098	1,146,824	15,940
Adjustment on change in accounting policy	-	-	-	-
Comprehensive result	18,124	18,124	-	-
Net asset revaluation increment(decrement)	-	-	-	-
Impairment losses on revalued assets	-	-	-	-
Reversal of impairment losses on revalued assets	-	-	-	-
Transfer to reserves	-	(2,533)	-	2,533
Transfer from reserves	-	3,637	-	(3,637)
Balance at end of the financial year	2,125,986	964,326	1,146,824	14,836

Budgeted Statement of Cash Flows
For the four years ending 30 June 2018

	Forecast Actual	Budget	Strategic Resource Plan Projections		
	2013/14 \$ '000	2014/15 \$ '000	2015/16 \$ '000	2016/17 \$ '000	2017/18 \$ '000
Cash Flow from Operating Activities					
Receipts					
Rates & Charges	94,109	100,796	107,644	114,950	122,746
Statutory Fees & Fines	5,601	5,746	5,976	6,215	6,463
User Fees	26,236	23,370	24,296	25,259	26,260
Contributions - cash	2,185	2,401	2,696	2,806	2,421
Grants - Operating	20,519	17,996	18,446	19,326	19,799
Grants - Capital	2,827	7,134	1,686	1,714	1,744
Interest Revenue	1,242	1,510	1,904	1,884	2,028
Other Revenue	2,535	1,571	1,609	1,648	1,813
GST Reimbursement	7,343	8,368	8,544	8,937	8,711
Total Receipts	162,597	168,893	172,801	182,740	191,985
Payments					
Employee Costs	(69,532)	(64,699)	(67,112)	(69,655)	(72,294)
Materials, Services & Contracts	(60,243)	(65,603)	(66,105)	(68,747)	(70,477)
GST Paid to Government	(2,135)	(1,529)	(1,589)	(1,652)	(1,718)
Interest	(927)	(1,014)	(1,014)	(1,014)	(1,014)
Total Payments	(132,837)	(132,844)	(135,821)	(141,068)	(145,503)
Net Cash provided by Operating Activities	29,761	36,048	36,980	41,671	46,482
Cash from Investing Activities					
Payment for Property, Plant & Equipment	(25,217)	(35,747)	(37,371)	(39,495)	(35,028)
Proceeds from Sale of Property, Plant & Equipment	16,031	1,090	2,954	2,987	1,191
Net Cash used in Investing Activities	(9,186)	(34,657)	(34,417)	(36,508)	(33,837)
Cash Flows from Financing Activities					
Repayment of Current Borrowings/Leases	(3,200)	(2,063)	(2,082)	(7,102)	(2,124)
Receipt from Redraw/New Borrowings	0	3,500	0	0	0
Net Cash used in Financing Activities	(3,200)	1,437	(2,082)	(7,102)	(2,124)
Change in Cash Held	17,375	2,828	481	(1,939)	10,521
Cash at the beginning of Period	31,128	48,503	51,332	51,813	49,874
Cash at the end of Period	48,503	51,332	51,813	49,874	60,395

Budgeted Statement of Capital Works
For the four years ending 30 June 2018

	Budget	Budget	Strategic Resource Plan Projections		
	2013/14 \$ '000	2014/15 \$ '000	2015/16 \$ '000	2016/17 \$ '000	2017/18 \$ '000
Buildings	4,638	10,129	3,912	5,401	6,649
Drainage	1,940	1,870	2,294	2,588	2,818
Reserves	1,970	4,340	2,662	2,752	3,177
Roads/footpaths/kerb and channel	7,235	6,421	7,437	8,153	8,641
Retail strips/District centres	1,034	1,025	6,363	6,444	1,513
Other works	1,331	2,008	2,144	2,252	2,403
Asset Rationalisation	25	25	25	25	25
Plant & Equipment	6,179	6,977	7,617	6,788	6,910
Total	24,352	32,795	32,454	34,403	32,136
	2013/14 \$ '000	2014/15 \$ '000	2015/16 \$ '000	2016/17 \$ '000	2017/18 \$ '000
Represented by:					
Renewal Expenditure	17,155	16,267	16,098	17,064	15,940
Upgrade Expenditure	6,629	10,448	10,339	10,960	10,238
New Expenditure	568	6,080	6,017	6,378	5,958
Total Budget Expenditure	24,352	32,795	32,454	34,403	32,136

Budgeted Statement of Human Resources

For the four years ending 30 June 2018

	Budget	Strategic Resource Plan Projections		
	2014/15	2015/16	2016/17	2017/18
	\$ '000	\$ '000	\$ '000	\$ '000
Staff Expenditure				
Employee Costs - Operating	63,160	65,527	68,116	70,755
Employee Costs - Capital	1,539	1,585	1,539	1,539
Total Staff Expenditure	64,699	67,112	69,655	72,294
	EFT	EFT	EFT	EFT
Staff Numbers				
Employees	772	772	772	772
Total Staff Numbers	772	772	772	772

RATES & CHARGES

General Rate Description

1. Background

In 2014/15, Council resolves to raise its rate revenue by the application of a Uniform Rate referred to as the General Rate.

2. The Objective Of The General Rate

The objective of the General Rate is to equitably impose a rate on rateable land within the municipal district to:

- 2.1 Assist Council to meet its primary objective of endeavouring to achieve the best outcomes for the local community having regard to the long term and cumulative effects of Council's decisions (section 3C (1) of the Act);
- 2.2 To raise revenue to be used to improve the overall quality of life of people in the local community within Council's municipal district (in accordance with the facilitating objective in section 3C (2)(c) of the Act; and
- 2.3 To ensure the equitable imposition of rates and charges (in accordance with the facilitating objective in section 3C (2)(f) of the Act).

3. Definition of the types or classes of land subject to General Rate

- 3.1 The General Rate applies to all land within Council's municipal district which is rateable land in accordance with section 154 of the Act, they being:

Classification Category	General Differential Rate
Residential	Rate of 0.0019448%
Commercial	Rate of 0.0019448%
Industrial	Rate of 0.0019448%
Rural	Rate of 0.0019448%
*Other	Rate of 0.0019448%

*(Other - To be applied to all other properties not falling within the above Classification Categories - if any).

Classification categories are derived from the Valuation of Land (General and Supplementary Valuation) Regulations 2003.

- 3.2. Land which may not be subject to the General Rate includes land which is otherwise not rateable pursuant to section 154(2) of the Act.

4. Identification of the types or classes of land which are subject to the General Rate

- 4.1. Use of the land - Rateable land
- 4.2. Geographic location - Anywhere within Council's municipal district
- 4.3. Planning scheme zoning - Any zoning under the Monash Planning Scheme
- 4.4. Types of building – Not relevant to the General Rate

5. Characteristics of the land which are the criteria for declaring the General Rate

All rateable land as defined in section 154 of the Act.

6. Amount and calculation of the General Rate

- 6.1. The amount of rates payable on rateable land which is subject to the General Rate will be calculated by multiplying the Capital Improved Value (CIV) of that land by the General Rate.
- 6.2. The General Rate is 0.19448% (0.19448 cents in the dollar of CIV).
- 6.3. The total amount raised from the General Rate in 2014/2015 will be \$99,802,292.

7. The reasons for the use of the General Rate

The land on which the General Rate is to apply will raise revenue that funds the general operations of Council.

8. The reasons for the level of the General Rate

- 8.1. In 2014/2015, there will be 75,085 properties within Council's municipal district which will be subject to the General Rate.
- 8.2. The total amount raised by the General Rate in 2014/2015 will be \$99,802,292.
- 8.3. The General Rate has been set at a level necessary to provide the funding necessary for the general operations of Council.

9. Section 161(2)(iii) of the Act

- 9.1. There has been no change in the valuation system, so section 161(2)(iii) of the Act does not apply.

Rates and charges

1. Rates and charges

1.1 The rate in the dollar to be levied as general rates under section 158 of the Act for each type or class of land compared with the previous financial year

Type or class of land	2013/14 cents/\$CIV	2014/15 cents/\$CIV	Change
General rate for rateable residential properties	0.20051	0.19448	-3.0%
General rate for rateable commercial properties	0.20051	0.19448	-3.0%
General rate for rateable industrial properties	0.20051	0.19448	-3.0%
General rate for rateable rural properties	0.20051	0.19448	-3.0%
Rate concession for rateable recreational properties	-61%	-61%	0.0%

1.2 The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year

Type or class of land	2013/14 \$	2014/15 \$	Change
Residential	79,580,251	86,176,918	8.3%
Commercial	7,807,511	7,937,442	1.7%
Industrial	5,571,575	5,669,330	1.8%
Rural	18,577	18,602	0.1%
Recreational	208,394	193,682	-7.1%
Total amount to be raised by general rates	93,186,309	99,995,974	7.3%

1.3 The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year

Type or class of land	2013/14 Count	2014/15 Count	Change
Residential	67,845	68,765	1.36%
Commercial	3,835	3,861	0.68%
Industrial	2,457	2,452	-0.20%
Rural	7	7	0.00%
Cultural and Recreational	9	10	11.11%
Total number of assessments	74,153	75,095	1.27%

1.4 The basis of valuation to be used is the Capital Improved Value (CIV)

1.5 The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year

Type or class of land	2013/14 \$	2014/15 \$	Change
Residential	39,688,919,000	44,311,868,000	11.6%
Commercial	3,893,826,000	4,081,405,000	4.8%
Industrial	2,778,702,000	2,915,149,500	4.9%
Rural	6,664,238	9,565,000	43.5%
Cultural and Recreational	246,508,000	256,135,000	3.9%
Total value of land	46,614,619,238	51,574,122,500	10.6%

1.6 The municipal charge under section 159 of the Act compared with the previous financial year

	Per Rateable Property 2013/14 \$	Per Rateable Property 2014/15 \$	Change
Municipal	-	-	-

1.7 The estimated total amount to be raised by municipal charges compared with the previous financial year

Type of Charge	2013/14 \$	2014/15 \$	Change
Municipal	-	-	0%

1.8 The rate or unit amount to be levied for each type of service rate or charge under section 162 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property 2013/14 \$	Per Rateable Property 2014/15 \$	Change
Kerbside collection	-	-	0%
Recycling	-	-	0%
Total	-	-	0%

1.9 The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year

Type of Charge	2013/14 \$	2014/15 \$	Change
Kerbside collection	-	-	0%
Recycling	-	-	0%
Total	-	-	0%

1.10 The estimated total amount to be raised by all rates and charges compared with the previous financial year

Type of Charge	2013/14 \$	2014/15 \$	Change
Rates and charges	93,186,309	99,995,974	5.0%

1.11 Any significant changes that may affect the estimated amounts to be raised by rates and charges.

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations (2014/15: estimated \$800,000 2013/14: \$900,000)
- The variation of returned levels of value (e.g. valuation appeals);
- Changes of use of land such that rateable land becomes non-rateable land and vice versa; and
- Changes of use of land such that residential land becomes business land and vice versa.

2. Differential rates

No Differential rates have been applied.

3. Properties rated under the Cultural & Recreational Lands Act 1963

Council has ten properties that are eligible to be rated under the Cultural and Recreational Lands Act 1963(CRLA). The Council has considered the service utilised by the lands and the benefit these lands provide to the community by consideration of their cultural or recreational land use, as required under the Act.

<u>CULTURAL AND RECREATIONAL LANDS ACT 1963</u>			
ASSESS	NAME	2013/14 CHARGE	2014/15 CHARGE
170448	Mulgrave Country Club	\$9,085	\$8,394
104193	Riversdale Golf Club	\$62,104	\$58,376
104194	Glen Iris Valley Recreation Club Inc.	\$1,787	\$2,170
113401	Victorian Homing Pigeon Assoc.	\$580	\$677
164642	Oakleigh & Caulfield District Angling	\$72	\$82
180312	Metropolitan Golf Club	\$72,597	\$65,182
165754	Huntingdale Golf Club	\$54,251	\$51,117
155827	Oakleigh Rifle Club Inc.	\$0	\$168
176720	Hawthorn Football Club Ltd	\$5,652	\$5,376
174189	Hawthorn Football Club Ltd (Oval)	\$2,265	\$2,140
		\$208,394	\$193,682

**DIVISIONAL OPERATING
BUDGET
2014-15**

DIVISION SUMMARY

	2013/14 Budget \$'000	2013/14 Budget Adj for RACF \$'000	2014/15 Budget \$'000	% Variance
Operating Income				
Chief Executive	1,452	1,452	1,509	4%
Corporate Services	101,646	100,886	108,814	8%
Community Development & Services	38,988	28,830	29,685	3%
City Development	8,682	8,682	9,044	4%
Infrastructure	4,920	4,920	4,790	-3%
Total Income	155,688	144,770	153,842	6%
Operating Expenditure				
Chief Executive	8,300	8,300	8,497	-2%
Corporate Services	11,469	11,469	11,435	0%
Community Development & Services	53,252	42,679	43,204	-1%
City Development	13,556	13,556	15,024	-11%
Infrastructure	45,879	45,219	50,039	-11%
Total Expenditure	132,457	121,224	128,199	-6%
Net Operating Result before Depreciation	23,232	23,546	25,643	9%
Depreciation	24,600	23,901	24,392	-2%
Net Operating Surplus/(Deficit) Divisional	(1,367)	(354)	1,252	454%
Reconciliation with Standard Statement of Income:				
<i>add back</i> Capital Grants & Contributions	1,818		7,403	
Net Surplus/(Deficit) from Operations	452		8,655	

Chief Executive

DIVISION SUMMARY

Department Description	2013/14 Budget \$'000	2014/15 Budget \$'000	% Variance
Operating Income			
Corporate Administration	1,452	1,509	4%
Total Income	1,452	1,509	4%
Operating Expenditure			
Chief Executive & Communications	1,281	1,310	-2%
Corporate Administration	7,020	7,187	-2%
Total Expenditure	8,300	8,497	-2%
Net Operating Surplus/(Deficit)	(6,848)	(6,987)	-2%

Chief Executive

DEPARTMENT: Chief Executive & Communications

Cost Centre Description	2013/14 Budget \$'000	2014/15 Budget \$'000	% Variance
Operating Income			
Total Income	0	0	0%
Operating Expenditure			
Chief Executive	477	504	-6%
Communications	804	806	0%
Total Expenditure	1,281	1,310	2%
Net Operating Surplus/(Deficit)	(1,281)	(1,310)	2%

Chief Executive

DEPARTMENT: Corporate Administration

Cost Centre Description	2013/14 Budget \$'000	2014/15 Budget \$'000	% Variance
Operating Income			
Civic & Governance Administration	0	3	0%
Halls	1,281	1,331	4%
Civic Centre Operations	109	113	4%
Risk Management	63	63	0%
Total Income	1,452	1,509	4%
Operating Expenditure			
Members of Council	695	758	-9%
Civic & Governance Administration	250	258	-3%
Halls	1,221	1,273	-4%
Oakleigh Office	91	94	-3%
Civic Centre Operations	1,317	1,377	-5%
Printing	188	190	-1%
Records	381	415	-9%
Risk Management	1,402	1,489	-6%
Corporate Administration Management	599	353	41%
Customer Service	876	982	-12%
Total Expenditure	7,020	7,187	2%
Net Operating Surplus/(Deficit)	(5,567)	(5,678)	-2%

Corporate Services

DIVISION SUMMARY

Department Description	2013/14 Budget \$'000	2014/15 Budget \$'000	% Variance
Operating Income			
Finance Services	101,646	108,814	7%
Total Income	101,646	108,814	7%
Operating Expenditure			
Corporate Services Executive	399	398	0%
Finance Services	5,522	5,553	-1%
Strategic Procurement & Contracts	649	546	16%
Information Technology	3,013	3,121	-4%
Human Resource	1,885	1,817	4%
Total Expenditure	11,469	11,435	0%
Net Operating Result before Depreciation	90,177	97,379	-8%
Depreciation	24,600	24,392	1%
Net Operating Surplus/(Deficit)	65,577	72,987	-11%

Corporate Services

DEPARTMENT: Corporate Services Executive

Cost Centre Description	2013/14 Budget \$'000	2014/15 Budget \$'000	% Variance
Operating Income			
Total Income	0	0	0%
Operating Expenditure			
Corporate Services Executive	399	398	0%
Total Expenditure	399	398	0%
Net Operating Surplus/(Deficit)	(399)	(398)	0%

Corporate Services

DEPARTMENT: Finance Services

Cost Centre Description	2013/14 Budget \$'000	2014/15 Budget \$'000	% Variance
Operating Income			
Accounting	4,938	5,150	4%
POS, Parking & Drainage Contributions	2,073	2,135	3%
Property and Rates	94,490	101,373	7%
Valuations	145	155	7%
Total Income	101,646	108,814	7%
Operating Expenditure			
Accounting	3,061	3,003	2%
Debt Servicing - Interest	920	1,014	-10%
Property and Rates	932	1,051	-13%
Valuations	610	485	20%
Total Expenditure	5,522	5,553	-1%
Net Operating Result before Depreciation	96,123	103,261	-7%
Depreciation	24,600	24,392	1%
Net Operating Surplus/(Deficit)	71,523	78,869	-10%

Corporate Services

DEPARTMENT: Strategic Procurement and Contracts

Cost Centre Description	2013/14 Budget \$'000	2014/15 Budget \$'000	% Variance
Operating Income			
Total Income	0	0	
Operating Expenditure			
Contracts & Purchasing	649	546	16%
Total Expenditure	649	546	16%
Net Operating Surplus/(Deficit)	(649)	(546)	16%

Corporate Services

DEPARTMENT: Information Technology

Cost Centre Description	2013/14 Budget \$'000	2014/15 Budget \$'000	% Variance
Operating Income			
Total Income	0	0	0%
Operating Expenditure			
Information Technology	2,699	2,796	-4%
Geographical Information Systems	314	324	-3%
Total Expenditure	3,013	3,121	-4%
Net Operating Surplus/(Deficit)	(3,013)	(3,121)	-4%

Human Resources

DEPARTMENT: Human Resources

Cost Centre Description	2013/14 Budget \$'000	2014/15 Budget \$'000	% Variance
Operating Income			
Total Income	0	0	0%
Operating Expenditure			
HR Executive	1,010	986	2%
Payroll	423	366	13%
Corporate Training	66	66	0%
Occupational Health and Safety	386	398	-3%
Total Expenditure	1,885	1,817	4%
Net Operating Surplus/(Deficit)	(1,885)	(1,817)	4%

Community Development & Services

DIVISION SUMMARY

Department Description	2013/14 Budget \$'000	2014/15 Budget \$'000	% Variance
Operating Income			
Aged Care Services- Residential Care	10,208	43	-100%
Aged Care Services- Community Care	9,305	9,914	7%
Children's and Family Services	4,539	4,487	-1%
Community Information and Arts	1,771	1,832	3%
Youth and Active Communities	12,176	12,401	2%
Community Development & Planning	990	1,008	2%
Total Income	38,988	29,685	-24%
Operating Expenditure			
Community Development & Services Executive	323	328	-2%
Aged Care Services- Residential Care	10,575	2	100%
Aged Care Services- Community Care	10,356	10,302	1%
Children's and Family Services	6,192	6,050	2%
Community Information and Arts	7,717	7,744	0%
Youth and Active Communities	14,247	14,610	-3%
Community Development & Planning	3,842	4,169	-8%
Total Expenditure	53,252	43,204	19%
Net Operating Result	(14,264)	(13,519)	5%

Community Development & Services

DEPARTMENT: Community Development & Services Executive

Cost Centre Description	2013/14 Budget \$'000	2014/15 Budget \$'000	% Variance
Operating Income			
Total Income	<u>0</u>	<u>0</u>	<u>0%</u>
Operating Expenditure			
Community Development & Services Executive	323	328	-2%
Total Expenditure	<u>323</u>	<u>328</u>	<u>-2%</u>
Net Operating Surplus/(Deficit)	<u>(323)</u>	<u>(328)</u>	<u>-2%</u>

Community Development & Services

DEPARTMENT: Aged Care Services - Residential Care

Cost Centre Description	2013/14 Budget \$'000	2014/15 Budget \$'000	% Variance
Operating Income			
Monash Garden ILUs	387	0	-100%
Monash Gardens Hostel	2,217	0	-100%
Monash Gardens Nursing Home	3,451	0	-100%
Elizabeth Gardens ILUs	49	43	-12%
Elizabeth Gardens Hostel	1,733	0	-100%
Elizabeth Gardens Nursing Home	2,370	0	-100%
Total Income	10,208	43	-100%
Operating Expenditure			
Monash Garden ILUs	91	0	100%
Monash Gardens Hostel	2,331	0	100%
Monash Gardens Nursing Home	3,726	0	100%
Elizabeth Gardens ILUs	2	2	0%
Elizabeth Gardens Hostel	1,849	0	100%
Elizabeth Gardens Nursing Home	2,576	0	100%
Total Expenditure	10,575	2	100%
Net Operating Surplus/(Deficit)	(367)	41	111%

Community Development & Services

DEPARTMENT: Aged Care Services - Community Care

Cost Centre Description	2013/14 Budget \$'000	2014/15 Budget \$'000	% Variance
Operating Income			
Adult Day Support	328	281	-14%
Senior Citizens Services	119	174	46%
Senior Citizens Group Support	73	77	5%
Coord/Planning Assessment	1,579	1,671	6%
Home Maintenance Service	435	468	7%
General Home / Personal / Respite Care	5,885	6,116	4%
Food Services	827	1,070	29%
Community Buses	57	57	2%
Total Income	9,305	9,914	7%
Operating Expenditure			
Adult Day Support	316	325	-3%
Senior Citizens Services	186	211	-14%
Senior Citizens Group Support	76	77	-2%
Coord/Planning Assessment	2,288	2,399	-5%
Home Maintenance Service	371	415	-12%
General Home / Personal / Respite Care	5,438	5,500	-1%
Food Services	1,494	1,173	22%
Community Buses	187	202	-8%
Total Expenditure	10,356	10,302	1%
Net Operating Surplus/(Deficit)	(1,051)	(388)	63%

Community Development & Services

DEPARTMENT: Children's and Family Services

Cost Centre Description	2013/14 Budget \$'000	2014/15 Budget \$'000	% Variance
Operating Income			
Brine St Child Care Centre	1,479	1,529	3%
Primary School Holiday Program	253	0	-100%
Maternal Child Health	978	1,003	3%
Immunisation	148	150	1%
Family Day Care	1,214	1,316	8%
Pre-Schools	144	151	5%
Inclusion Support	324	338	4%
Total Income	4,539	4,487	-1%
Operating Expenditure			
Children and Family Services Admin	159	163	-3%
Brine St Child Care Centre	1,347	1,405	-4%
Other Child Care Centres	15	15	-2%
Primary School Holiday Program	397	0	100%
Maternal Child Health	2,067	2,079	-1%
Immunisation	230	316	-38%
Family Day Care	1,329	1,391	-5%
Pre-Schools	236	244	-3%
Children Services Planning & Support	126	131	-4%
Inclusion Support	287	306	-7%
Total Expenditure	6,192	6,050	2%
Net Operating Surplus/(Deficit)	(1,653)	(1,563)	5%

Community Development & Services

DEPARTMENT: Community Information and Arts

Cost Centre Description	2013/14 Budget \$'000	2014/15 Budget \$'000	% Variance
Operating Income			
Libraries	1,275	1,306	2%
Monash Gallery of Art	469	506	8%
Community Events and Arts	27	20	-25%
Total Income	1,771	1,832	3%
Operating Expenditure			
Libraries	5,273	5,432	-3%
Info & Arts Admin	140	141	-1%
Monash Gallery of Art	1,140	1,179	-3%
Community Events and Arts	1,163	992	15%
Total Expenditure	7,717	7,744	0%
Net Operating Surplus/(Deficit)	(5,946)	(5,912)	1%

Community Development & Services

DEPARTMENT: Youth & Active Communities - Recreation Services

Cost Centre Description	2013/14 Budget \$'000	2014/15 Budget \$'000	% Variance
Operating Income			
Waverley Golf Course	811	850	5%
Oakleigh Golf Course	221	220	0%
Recreation Reserves	263	276	5%
Clayton Community Centre SVC	58	78	34%
Batesford Hub	37	46	24%
Total Income	1,390	1,470	6%
Operating Expenditure			
Waverley Golf Course	137	133	2%
Oakleigh Golf Course	91	88	3%
Recreation Reserves	120	123	-2%
Recreation Services	579	589	-2%
Clayton Community Centre SVC	827	857	-4%
Batesford Hub	90	99	-10%
Total Expenditure	1,844	1,890	-2%
Net Operating Result	(454)	(420)	8%

Community Development & Services

**DEPARTMENT: Youth & Active Communities -
Youth Services**

Cost Centre Description	2013/14 Budget \$'000	2014/15 Budget \$'000	% Variance
Operating Income			
Youth Services	115	115	0%
Youth School Focussed	0	181	100%
Youth Special Projects - FREEZA	26	26	0%
Family Counselling	63	71	13%
Total Income	204	393	93%
Operating Expenditure			
Youth Services	1,126	1,144	-2%
Youth School Focussed	0	93	-100%
Youth Special Projects - FREEZA	26	26	0%
Family Counselling	94	97	-3%
Total Expenditure	1,246	1,361	-9%
Net Operating Surplus/(Deficit)	(1,042)	(968)	7%

Community Development & Services

**DEPARTMENT: Youth & Active Communities -
Aquatic & Recreation Centres**

Cost Centre Description	2013/14 Budget \$'000	2014/15 Budget \$'000	% Variance
Operating Income			
Clayton Aquatic and Health Centre	2,031	2,079	2%
Oakleigh Recreation Centre	1,723	1,802	5%
Monash Aquatic and Recreation Centre	6,828	6,657	-3%
Total Income	10,582	10,538	0%
Operating Expenditure			
Clayton Aquatic and Health Centre	2,212	2,266	-2%
Oakleigh Recreation Centre	2,260	2,343	-4%
Monash Aquatic and Recreation Centre	6,684	6,750	-1%
Total Expenditure	11,157	11,359	-2%
Net Operating Result	(575)	(821)	-43%

Community Development & Services

DEPARTMENT: Community Development & Planning

Cost Centre Description	2013/14 Budget \$'000	2014/15 Budget \$'000	% Variance
Operating Income			
Community Liaison	110	0	-100%
Community Grants Program	388	512	32%
Metro Access Project	114	118	3%
Older Adults Recreation	3	3	0%
Prevention of Violence Against Women	375	375	0%
Total Income	990	1,008	2%
Operating Expenditure			
Community Liaison	2,730	964	65%
Community Grants Program	405	2,488	-514%
Metro Access Project	115	118	-3%
Older Adults Recreation	31	31	0%
Health Promotion	186	192	-3%
Prevention of Violence Against Women	375	375	0%
Total Expenditure	3,842	4,169	-8%
Net Operating Surplus/(Deficit)	(2,853)	(3,161)	-11%

City Development

DIVISION SUMMARY

Department Description	2013/14 Budget \$'000	2014/15 Budget \$'000	% Variance
Operating Income			
Development and Statutory Services	8,407	8,775	4%
City Strategy	265	254	-4%
Economic Development	11	15	36%
Total Income	8,683	9,044	4%
Operating Expenditure			
City Development Executive	1,109	1,231	-11%
Development and Statutory Services	9,945	10,569	-6%
City Strategy	2,050	2,758	-35%
Economic Development	452	466	-3%
Total Expenditure	13,556	15,024	-11%
Net Operating Surplus/(Deficit)	(4,873)	(5,980)	-23%

City Development

DEPARTMENT: City Development Executive

Cost Centre Description	2013/14 Budget \$'000	2014/15 Budget \$'000	% Variance
Operating Income			
Organisational Development	2	2	0%
Total Income	2	2	0%
Operating Expenditure			
City Development Executive	466	391	16%
Organisational Development	642	840	-31%
Total Expenditure	1,109	1,231	-11%
Net Operating Surplus/(Deficit)	(1,107)	(1,229)	-11%

City Development

DEPARTMENT: Development and Statutory Services

Cost Centre Description	2013/14 Budget \$'000	2014/15 Budget \$'000	% Variance
Operating Income			
Health Inspection	611	721	18%
Local Law Enforcement	1,082	1,105	2%
Car Parking Supervision	4,775	4,909	3%
School Crossings	345	356	3%
Building Control	499	495	-1%
Statutory Planning	1,094	1,188	9%
Total Income	8,407	8,775	4%
Operating Expenditure			
Health Inspection	944	1,052	-11%
Local Law Enforcement	1,195	1,525	-28%
Car Parking Supervision	2,297	2,620	-14%
Delegation Statutory Processes	849	198	77%
School Crossings	961	1,012	-5%
Building Control	1,387	1,596	-15%
Statutory Planning	2,312	2,565	-11%
Total Expenditure	9,945	10,569	-6%
Net Operating Surplus/(Deficit)	(1,538)	(1,794)	-17%

City Development

DEPARTMENT: City Strategy

Cost Centre Description	2013/14 Budget \$'000	2014/15 Budget \$'000	% Variance
Operating Income			
Property Development	265	254	-4%
Total Income	265	254	-4%
Operating Expenditure			
City Strategy Executive	0	180	-100%
Environmental Management	273	288	-6%
Architectural Services	540	593	-10%
Property Development	433	491	-13%
District Centres	228	175	23%
Strategic Planning	576	1,031	-79%
Total Expenditure	2,050	2,758	35%
Net Operating Surplus/(Deficit)	(1,785)	(2,504)	40%

City Development

DEPARTMENT: Economic Development

Cost Centre Description	2013/14 Budget \$'000	2014/15 Budget \$'000	% Variance
Operating Income			
Economic Development	11	15	36%
Total Income	11	15	36%
Operating Expenditure			
Economic Development	452	466	-3%
Total Expenditure	452	466	-3%
Net Operating Surplus/(Deficit)	(441)	(451)	-2%

Infrastructure

DIVISION SUMMARY

Department Description	2013/14 Budget \$'000	2014/15 Budget \$'000	% Variance
Operating Income			
Infrastructure Executive	30	30	0%
Horticultural Services	26	27	4%
Asset Maintenance	53	53	0%
Sustainable Infrastructure Strategy & Emergency Management	36	36	0%
Capital Works	281	281	0%
Waste Services	4,068	3,868	-5%
Engineering	427	495	
Total Income	4,920	4,790	-3%
Operating Expenditure			
Infrastructure Executive	3,989	4,125	-3%
Horticultural Services	8,964	9,336	-4%
Asset Maintenance	3,839	3,929	-2%
Sustainable Infrastructure Strategy & Emergency Management	6,119	9,781	-60%
Capital Works	2,657	2,739	-3%
Waste Services	18,013	17,738	2%
Engineering	2,299	2,391	-4%
Total Expenditure	45,879	50,039	-9%
Net Operating Surplus/(Deficit)	(40,959)	(45,249)	-10%

Infrastructure Services expenditure is net of Plant Hire expenses recovery.

Adjustments:	2013/14 \$'000	2014/15 \$'000
Plant Hire	\$ 3.73m	\$ 3.76m

Infrastructure

DEPARTMENT: Infrastructure Services Executive

Cost Centre Description	2013/14 Budget \$'000	2014/15 Budget \$'000	% Variance
Operating Income			
Infrastructure Executive	30	30	0%
Total Income	30	30	0%
Operating Expenditure			
Infrastructure Executive	371	475	-28%
On Cost Account	2,807	2,840	-1%
Depot Waste Disposal	810	810	0%
Total Expenditure	3,989	4,125	-3%
Net Operating Surplus/(Deficit)	(3,959)	(4,095)	-3%

Infrastructure

DEPARTMENT: Horticultural Services

Cost Centre Description	2013/14 Budget \$'000	2014/15 Budget \$'000	% Variance
Operating Income			
Horticultural Services - Administration	26	27	4%
Total Income	26	27	4%
Operating Expenditure			
Horticultural Services - Administration	579	584	-1%
Grass Maintenance	2,405	2,729	-13%
Garden Maintenance	828	679	18%
Tree Maintenance	2,887	2,986	-3%
Irrigation Maintenance	102	105	-4%
Other Horticultural Services	458	478	-4%
Bushland	753	798	-6%
Misc. Reserve Services	221	222	0%
Golf Course Maintenance	728	755	-4%
Total Expenditure	8,964	9,336	4%
Net Operating Surplus/(Deficit)	(8,938)	(9,309)	4%

Infrastructure

DEPARTMENT: Asset Maintenance

Cost Centre Description	2013/14 Budget \$'000	2014/15 Budget \$'000	% Variance
Operating Income			
Fleet Management	52	52	0%
Building Maintenance Services	1	1	0%
Total Income	53	53	0%
Operating Expenditure			
Asset Services - Administration	997	947	5%
Fleet Management	2,307	2,425	-5%
Building Maintenance Services	4,267	4,312	-1%
Less:			
Plant Hire Expense Recovery	(3,732)	(3,756)	-1%
Total Expenditure	3,839	3,929	-2%
Net Operating Surplus/(Deficit)	(3,786)	(3,876)	-2%

Infrastructure

DEPARTMENT: Sustainable Infrastructure Strategy & Emergency Management

Cost Centre Description	2013/14 Budget \$'000	2014/15 Budget \$'000	% Variance
Operating Income			
Emergency Readiness	16	16	0%
Infrastructure Strategy Administration	20	20	0%
Total Income	36	36	0%
Operating Expenditure			
Infrastructure Strategy Administration	782	900	-15%
Emergency Readiness	231	116	50%
Business Improvement	10	124	-1144%
Utilities	1,414	1,213	14%
Public Lighting	1,396	5,045	-262%
Drainage	1,633	1,699	-4%
Roads & Car Parks	218	225	-3%
Private Development	70	73	-4%
Structural Maintenance	24	18	28%
Path Maintenance (Segmental & Timber)	341	369	-8%
Total Expenditure	6,119	9,781	60%
Net Operating Surplus/(Deficit)	(6,083)	(9,746)	60%

Infrastructure

DEPARTMENT: Capital Works

Cost Centre Description	2013/14 Budget \$'000	2014/15 Budget \$'000	% Variance
Operating Income			
Vehicular Crossings	30	30	0%
Road Maintenance	5	5	0%
Service Authorities	96	96	0%
Private Development Reinstatements	150	150	0%
Total Income	281	281	0%
Operating Expenditure			
Capital Works	391	407	-4%
Contract Services	547	555	-1%
Path Maintenance (Concrete + Asphalt)	439	452	-3%
Road Maintenance	586	635	-9%
Service Authorities	95	96	-1%
Private Development Reinstatements	112	112	0%
Line marking	337	347	-3%
Building & Reserve Projects	151	135	11%
Total Expenditure	2,657	2,739	-3%
Net Operating Surplus/(Deficit)	(2,376)	(2,458)	-3%

Infrastructure

DEPARTMENT: Waste Services

Cost Centre Description	2013/14 Budget \$'000	2014/15 Budget \$'000	% Variance
Operating Income			
Big Bins Other	1,088	1,101	1%
Garbage Other	25	20	-20%
Recycling Other	736	694	-6%
Street & Precinct Sweeping	2	2	0%
Waste Transfer Station	2,217	2,051	-7%
Total Income	4,068	3,868	-5%
Operating Expenditure			
Big Bins Other	10	10	0%
Domestic Garbage	6,851	6,799	1%
Commercial Garbage	998	908	9%
Garbage Other	818	917	-12%
Domestic Green Waste	2,377	2,362	1%
Recycling Other	1,695	1,732	-2%
Annual Hard Rubbish	948	978	-3%
Street & Precinct Sweeping	707	591	16%
Other Cleansing	936	771	18%
Monash Pride Crew	633	807	-27%
Waste Transfer Station	2,040	1,862	9%
Total Expenditure	18,013	17,738	-2%
Net Operating Surplus/(Deficit)	(13,945)	(13,870)	-1%

Infrastructure

DEPARTMENT: Engineering

Cost Centre Description	2013/14 Budget \$'000	2014/15 Budget \$'000	% Variance
Operating Income			
Engineering Administration	410	478	16%
Infrastructure Planning	17	17	0%
Total Income	427	495	16%
Operating Expenditure			
Contract Administration	475	500	5%
Transport Planning	584	600	3%
Traffic Signals Maintenance	115	118	3%
Engineering Administration	360	384	7%
Infrastructure Planning	507	526	4%
Fencing	92	95	3%
Engineering Design	166	168	1%
Total Expenditure	2,299	2,391	4%
Net Operating Surplus/(Deficit)	(1,872)	(1,896)	1%

CAPITAL WORKS PROGRAM

A distinction is made between expenditure on new assets, expenditure on asset renewal and upgrade. Expenditure on asset renewal is expenditure on an existing asset, which improves the service potential or the life of the asset. Expenditure on new assets does not have any element of upgrade of existing assets but will result in future operation, maintenance and capital renewal. The table below summarises the 2014/15 capital works program by asset category.

Description	TOTAL BUDGET 2014/15	RENEWAL	UPGRADE	NEW
Building Works	10,128,800	3,603,000	1,489,800	5,036,000
Drainage Works	1,870,000	959,500	910,500	0
Reserve Works	4,339,900	1,689,700	2,650,200	0
Roadworks, Bikeways, Kerb and Channel	6,421,000	3,823,250	2,597,750	0
Retail Strips and District Centres	1,025,000	382,500	616,500	26,000
Other Capital Works	2,008,300	853,250	1,155,050	0
Asset Rationalisation	25,000	0	25,000	0
Asset Additions	6,977,000	4,955,500	1,003,150	1,018,350
Total Capital Program	32,795,000	16,266,700	10,447,950	6,080,350

The Capital Works Program includes:

Building Works

Community facilities, municipal offices, sports facilities and pavilions.

Drainage Works

Drains in road reserves, retarding basins and waterways.

Reserve Works

Parks, playing surfaces, streetscapes, playground equipment, irrigation systems, trees and public art.

Roadways, Bikeways Kerb and Channel

Local roads, car parks, footpaths, bike paths, bridges, culverts, declared main roads, traffic devices, street lighting and traffic signals.

Retail Strips and District Centres

Developments undertaken at retail strips and district centres.

Asset Rationalisation

Sale of approved Council assets.

Asset Additions

Acquisition of fleet, computer equipment, furniture and fittings, and library collections.

2014/2015 Capital Works Program

Description	2014/2015	Renewal		Upgrade		New		Funding			
	Budget	\$	%	\$	%	\$	%	Council Funding	External Funding	Grant Funding	Reserve Funding
Base Capital											
Buildings											
Aged Accommodation Centres											
428 Elizabeth Gardens - Refurbishment of ILU's	\$20,000			\$20,000	100%						\$20,000
TOTAL Aged Accommodation Centres	\$20,000			\$20,000							\$20,000
Aquatic & Leisure Centres											
208 MARC / CAHC/ ORC Equipment Purchase and Replacement	\$89,000	\$89,000	100%					\$89,000			
206 Monash Aquatic and Recreation Centre (MARC) Air Handling System	\$461,800	\$461,800	100%					\$461,800			
23 Monash Aquatic and Recreation Centre(MARC) Ceiling Works	\$520,000	\$520,000	100%					\$520,000			
TOTAL Aquatic & Leisure Centres	\$1,070,800	\$1,070,800						\$1,070,800			
Building Plant Replacement/Refurbishment											
171 Batesford HUB Rectification Works	\$325,000	\$97,500	30%	\$227,500	70%			\$325,000			
381 Building Plant Refurbishment Program	\$150,000	\$75,000	50%	\$75,000	50%			\$150,000			
TOTAL Building Plant Replacement/Refurbishment	\$475,000	\$172,500		\$302,500				\$475,000			
Community Centres											
398 Essential Hall Works	\$160,000	\$80,000	50%	\$80,000	50%			\$160,000			
418 Hall Upgrades Minor Works	\$40,000	\$20,000	50%	\$20,000	50%			\$40,000			
TOTAL Community Centres	\$200,000	\$100,000		\$100,000				\$200,000			

2014/2015 Capital Works Program

Description	2014/2015	Renewal		Upgrade		New		Funding			
	Budget	\$	%	\$	%	\$	%	Council Funding	External Funding	Grant Funding	Reserve Funding
Buildings											
Early Childhood & MCH Centres Refurbishment											
415 Early Years Facilities Refurbishment/Replacement	\$100,000	\$30,000	30%	\$70,000	70%			\$100,000			
120 Minor Capital Works for Early Years Facilities	\$49,000	\$39,200	80%	\$9,800	20%			\$49,000			
TOTAL Early Childhood & MCH Centres Refurbishment	\$149,000	\$69,200		\$79,800				\$149,000			
<hr/>											
Equitable Access											
13 Equitable Access Program	\$310,000	\$310,000	100%					\$310,000			
275 Equitable Access Program - Accessible Pathways to Playgrounds	\$60,000	\$30,000	50%	\$30,000	50%			\$60,000			
281 Equitable Access Program - Accessible Reserves and Pavillion Pathways	\$40,000	\$20,000	50%	\$20,000	50%			\$40,000			
285 Equitable Access Program - Footpath Kerb Ramps	\$20,000	\$10,000	50%	\$10,000	50%			\$20,000			
TOTAL Equitable Access	\$430,000	\$370,000		\$60,000				\$430,000			
<hr/>											
Library Buildings											
185 Libraries - Minor Works	\$27,000	\$27,000	100%					\$27,000			
TOTAL Library Buildings	\$27,000	\$27,000						\$27,000			
<hr/>											
Major Civic Buildings											
431 Civic Centre Minor Capital Improvements	\$46,000	\$23,000	50%	\$23,000	50%			\$46,000			
46 Floor Works to Ground Floor Civic Centre	\$450,000	\$225,000	50%	\$225,000	50%			\$450,000			
429 Major Civic Buildings	\$150,000	\$90,000	60%	\$60,000	40%			\$150,000			
430 Roof Access Compliance	\$72,000			\$72,000	100%			\$72,000			
TOTAL Major Civic Buildings	\$718,000	\$338,000		\$380,000				\$718,000			

2014/2015 Capital Works Program

Description	2014/2015	Renewal		Upgrade		New		Funding			
	Budget	\$	%	\$	%	\$	%	Council Funding	External Funding	Grant Funding	Reserve Funding
Buildings											
Neighbourhood Houses											
89 Notting Hill Community Strengthening Works	\$20,000			\$20,000	100%			\$20,000			
TOTAL Neighbourhood Houses	\$20,000			\$20,000				\$20,000			
Project Post Completion Works											
233 Project Post Completion Expenses	\$74,000	\$74,000	100%					\$74,000			
TOTAL Project Post Completion Works	\$74,000	\$74,000						\$74,000			
Public Toilets											
22 Public Toilet Improvements	\$311,000					\$311,000	100%	\$311,000			
TOTAL Public Toilets	\$311,000					\$311,000		\$311,000			
Sports Pavilions											
460 Ashwood Reserve Pavilion Upgrade	\$800,000	\$600,000	75%	\$200,000	25%			\$650,000		\$150,000	
459 Capital Reserve Pavilion Upgrade	\$800,000	\$600,000	75%	\$200,000	25%			\$550,000		\$250,000	
167 Carlson Reserve Pavilion Upgrade	\$100,000			\$100,000	100%			\$100,000			
134 Minor Pavilion Upgrades	\$0				100%						
287 Storage at Sporting Pavilions	\$30,000	\$22,500	75%	\$7,500	25%			\$30,000			
TOTAL Sports Pavilions	\$1,730,000	\$1,222,500		\$507,500				\$1,330,000		\$400,000	
Works Administration Centre											
383 WAC General Improvements	\$33,000	\$33,000	100%					\$33,000			
384 WAC Unallocated	\$126,000	\$126,000	100%					\$126,000			
TOTAL Works Administration Centre	\$159,000	\$159,000						\$159,000			
TOTAL Buildings	\$5,383,800	\$3,603,000		\$1,469,800		\$311,000		\$4,963,800		\$400,000	\$20,000

Drainage

2014/2015 Capital Works Program

Description	2014/2015	Renewal		Upgrade		New		Funding			
	Budget	\$	%	\$	%	\$	%	Council Funding	External Funding	Grant Funding	Reserve Funding
Drainage											
Drainage - Miscellaneous											
360 Drainage Urgent Works	\$49,000	\$49,000	100%					\$49,000			
TOTAL Drainage - Miscellaneous	\$49,000	\$49,000						\$49,000			
Drainage - Strategic											
375 Drainage - Strategic Phoenix Drive - Calderwood Stage 2	\$1,021,000	\$510,500	50%	\$510,500	50%			\$1,021,000			
TOTAL Drainage - Strategic	\$1,021,000	\$510,500		\$510,500				\$1,021,000			
Drainage Improvements - Local											
212 Drainage Improvements - 16 to 22 Hillside Road, Mount Waverley	\$100,000	\$50,000	50%	\$50,000	50%			\$100,000			
270 Drainage Improvements - 3 to 9 Hertford Crescent, Wheelers Hill	\$150,000	\$75,000	50%	\$75,000	50%			\$150,000			
198 Drainage Improvements - 42 Bruce Street, Mount Waverley	\$150,000	\$75,000	50%	\$75,000	50%			\$150,000			
TOTAL Drainage Improvements - Local	\$400,000	\$200,000		\$200,000				\$400,000			
Private Development Contribution Program											
215 Drainage Improvements - Gardiners Creek - 4 to 6 Keogh Street, Burwood	\$300,000	\$150,000	50%	\$150,000	50%						\$300,000
222 Drainage Improvements - Scotchmans Creek - 33 Illuka Crescent, Mount Waverley	\$100,000	\$50,000	50%	\$50,000	50%						\$100,000
TOTAL Private Development Contribution Program	\$400,000	\$200,000		\$200,000							\$400,000
TOTAL Drainage	\$1,870,000	\$959,500		\$910,500				\$1,470,000			\$400,000

Reserves

2014/2015 Capital Works Program

Description	2014/2015	Renewal		Upgrade		New		Funding			
	Budget	\$	%	\$	%	\$	%	Council Funding	External Funding	Grant Funding	Reserve Funding
Reserves											
Creeks/Wetlands/Parks/Street Tree Improvements											
180 Dandenong Creek Corridor Living Links	\$40,000			\$40,000	100%			\$20,000		\$20,000	
217 Reg Harris Reserve Leachate Management System	\$88,000	\$88,000	100%					\$88,000			
210 Scotchmans Creek Corridor Revegetation	\$31,000			\$31,000	100%			\$31,000			
462 Sportsground Upgrade Program - Larpent Reserve	\$285,000	\$114,000	40%	\$171,000	60%			\$185,000		\$100,000	
387 Wetland Water Management and Amenity	\$100,000	\$50,000	50%	\$50,000	50%			\$100,000			
TOTAL Creeks/Wetlands/Parks/Street Tree Improvements	\$544,000	\$252,000		\$292,000				\$424,000		\$120,000	
Improvements - Active Recreation Reserves											
291 Concrete Cricket Wicket Replacement	\$20,000	\$20,000	100%					\$20,000			
103 Cricket Net Replacement	\$78,900	\$39,450	50%	\$39,450	50%			\$53,000	\$25,900		
107 Cricket Winter Pitch Cover Replacement Program	\$10,000	\$2,500	25%	\$7,500	75%			\$10,000			
388 Golf Courses Improvement Program	\$140,000	\$70,000	50%	\$70,000	50%			\$140,000			
461 Jack Edwards Reserve Synthetic Sports Surface	\$1,300,000	\$325,000	25%	\$975,000	75%			\$1,300,000			
292 Oval Fencing	\$30,000	\$15,000	50%	\$15,000	50%			\$30,000			
121 Playground Upgrade Program	\$569,000	\$284,500	50%	\$284,500	50%			\$569,000			
105 Sports Lighting at Reserves	\$301,000	\$75,250	25%	\$225,750	75%			\$251,000	\$50,000		
TOTAL Improvements - Active Recreation Reserves	\$2,448,900	\$831,700		\$1,617,200				\$2,373,000	\$75,900		

2014/2015 Capital Works Program

Description	2014/2015	Renewal		Upgrade		New		Funding			
	Budget	\$	%	\$	%	\$	%	Council Funding	External Funding	Grant Funding	Reserve Funding
Reserves											
Improvements - Passive Recreation Reserves											
181 Minor Passive Reserve Improvements	\$40,000	\$40,000	100%					\$40,000			
252 OLV Stormwater Irrigation Trials	\$80,000			\$80,000	100%			\$30,000		\$50,000	
183 Unspecified Passive Reserve Improvements	\$200,000			\$200,000	100%			\$200,000			
TOTAL Improvements - Passive Recreation Reserves	\$320,000	\$40,000		\$280,000				\$270,000		\$50,000	
Other Reserves											
246 Avendon Estate Cypress Windrow Replacement Program	\$85,000	\$85,000	100%					\$85,000			
182 Pioneer Memorial Park Headstones	\$20,000	\$20,000	100%					\$20,000			
161 Reserves Signage & Furniture	\$90,000	\$45,000	50%	\$45,000	50%			\$90,000			
TOTAL Other Reserves	\$195,000	\$150,000		\$45,000				\$195,000			
Shade Sail Replacement Program											
290 Shade Sail Replacement	\$62,000	\$31,000	50%	\$31,000	50%			\$62,000			
TOTAL Shade Sail Replacement Program	\$62,000	\$31,000		\$31,000				\$62,000			
TOTAL Reserves	\$3,569,900	\$1,304,700		\$2,265,200				\$3,324,000	\$75,900	\$170,000	

Roadwork, Bikeways, Kerb & Channel

Accident Prevention & LATM Minor Works

17 Mini-Roundabouts Prospect Street, Mount Waverley	\$97,500			\$97,500	100%			\$97,500			
TOTAL Accident Prevention & LATM Minor Works	\$97,500			\$97,500				\$97,500			

2014/2015 Capital Works Program

Description	2014/2015	Renewal		Upgrade		New		Funding			
	Budget	\$	%	\$	%	\$	%	Council Funding	External Funding	Grant Funding	Reserve Funding
Roadwork, Bikeways, Kerb & Channel											
Car Parks											
353 Car Park Lighting	\$60,000			\$60,000	100%			\$60,000			
445 Freeway Reserve Lighting and Car Park Sealing	\$300,000			\$300,000	100%					\$300,000	
454 Gardiners Creek Reserve Car Park	\$180,000			\$180,000	100%			\$180,000			
TOTAL Car Parks	\$540,000			\$540,000				\$240,000		\$300,000	
Footpaths											
349 Council Property Access Paths	\$30,000			\$30,000	100%			\$30,000			
351 Footpath Extensions	\$30,000			\$30,000	100%			\$30,000			
391 Industrial Areas, Street & Footpath Enhancement	\$40,000			\$40,000	100%			\$40,000			
TOTAL Footpaths	\$100,000			\$100,000				\$100,000			
LATM Landscaping Upgrade											
319 LATM Landscaping	\$85,000	\$42,500	50%	\$42,500	50%			\$85,000			
TOTAL LATM Landscaping Upgrade	\$85,000	\$42,500		\$42,500				\$85,000			
Local Roads - Reconstruction											
257 Atherton Road - Local Road Reconstruction	\$1,411,000	\$705,500	50%	\$705,500	50%			\$525,000		\$886,000	
TOTAL Local Roads - Reconstruction	\$1,411,000	\$705,500		\$705,500				\$525,000		\$886,000	
Municipal Bicycle Strategy											
371 Shared Pathway Blackburn Road - Wellington Road to Normanby Road, Clayton	\$150,000			\$150,000	100%			\$50,000		\$100,000	
16 Shared Pathway Scotchmans Creek Trail - Huntingdale Road to Stanley Avenue, Mount Waverley	\$217,000			\$217,000	100%			\$117,000		\$100,000	
TOTAL Municipal Bicycle Strategy	\$367,000			\$367,000				\$167,000		\$200,000	

2014/2015 Capital Works Program

Description	2014/2015	Renewal		Upgrade		New		Funding			
	Budget	\$	%	\$	%	\$	%	Council Funding	External Funding	Grant Funding	Reserve Funding
Roadwork, Bikeways, Kerb & Channel											
Periodic Footpath Replacement											
272 Local Roads - Periodic Footpath Replacement	\$1,860,000	\$1,860,000	100%					\$1,860,000			
TOTAL Periodic Footpath Replacement	\$1,860,000	\$1,860,000						\$1,860,000			
Replace Kerb & Channel											
274 Replace Kerb & Channel	\$295,000	\$295,000	100%					\$295,000			
TOTAL Replace Kerb & Channel	\$295,000	\$295,000						\$295,000			
Resurfacing Program - Bituminous Works											
273 Resurfacing Program - Bituminous Works	\$630,000	\$630,000	100%					\$630,000			
TOTAL Resurfacing Program - Bituminous Works	\$630,000	\$630,000						\$630,000			
Roads to Recovery Program											
455 Atherton Road Reconstruction - Roads to Recovery	\$553,000	\$276,500	50%	\$276,500	50%					\$553,000	
TOTAL Roads to Recovery Program	\$553,000	\$276,500		\$276,500						\$553,000	
Traffic Islands New											
284 Traffic Islands - New	\$55,000	\$13,750	25%	\$41,250	75%			\$55,000			
TOTAL Traffic Islands New	\$55,000	\$13,750		\$41,250				\$55,000			

2014/2015 Capital Works Program

Description	2014/2015	Renewal		Upgrade		New		Funding			
	Budget	\$	%	\$	%	\$	%	Council Funding	External Funding	Grant Funding	Reserve Funding
Roadwork, Bikeways, Kerb & Channel											
Traffic Management											
326 Garbage Truck Access	\$65,000			\$65,000	100%			\$65,000			
323 Linemarking - New	\$10,000			\$10,000	100%			\$10,000			
231 T-Intersection Slow Point Kangaroo Road/ Dalston Road, Hughesdale	\$46,500			\$46,500	100%			\$46,500			
332 T-Intersection Slow Point Kangaroo Road/ Richardson Street, Hughesdale	\$78,000			\$78,000	100%			\$78,000			
333 T-Intersection Slow Point Marykirk Drive/ Haversham Avenue, Whealers Hill	\$78,000			\$78,000	100%			\$78,000			
TOTAL Traffic Management	\$277,500			\$277,500				\$277,500			
TOTAL Roadwork, Bikeways, Kerb & Channel	\$6,271,000	\$3,823,250		\$2,447,750				\$4,332,000		\$1,939,000	
Retail Strips/District Centres											
Christmas Decorations											
254 Christmas Decorations	\$10,000	\$10,000	100%					\$10,000			
396 Christmas Lighting Permanent Fitout	\$90,000	\$45,000	50%	\$45,000	50%			\$90,000			
TOTAL Christmas Decorations	\$100,000	\$55,000		\$45,000				\$100,000			
District Centres											
318 Activity Centre Major Works	\$200,000	\$100,000	50%	\$100,000	50%			\$200,000			
TOTAL District Centres	\$200,000	\$100,000		\$100,000				\$200,000			

2014/2015 Capital Works Program

Description	2014/2015	Renewal		Upgrade		New		Funding			
	Budget	\$	%	\$	%	\$	%	Council Funding	External Funding	Grant Funding	Reserve Funding
Retail Strips/District Centres											
Retail Strips											
48 Activity Centre Signage - Including Clayton Activity Centre Signage Improvements	\$150,000	\$37,500	25%	\$112,500	75%			\$150,000			
159 Clayton Laneways Upgrade	\$67,000	\$33,500	50%	\$33,500	50%			\$67,000			
245 Locality Signs & Street Furniture	\$138,000	\$34,500	25%	\$103,500	75%			\$138,000			
452 Miscellaneous Shopping Centre Works	\$46,000	\$23,000	50%	\$23,000	50%			\$46,000			
158 Pop Up Urban Installations	\$26,000					\$26,000	100%	\$26,000			
TOTAL Retail Strips	\$427,000	\$128,500		\$272,500		\$26,000		\$427,000			
Salary Recovery - UD Retail Strips Design											
413 Future Design Urban Design - Retail Strips	\$198,000	\$99,000	50%	\$99,000	50%			\$198,000			
TOTAL Salary Recovery - UD Retail Strips Design	\$198,000	\$99,000		\$99,000				\$198,000			
TOTAL Retail Strips/District Centres	\$925,000	\$382,500		\$516,500		\$26,000		\$925,000			
Other Minor & Major Projects											
Bus Shelters											
366 Bus Stops & Shelters	\$50,000			\$50,000	100%			\$50,000			
TOTAL Bus Shelters	\$50,000			\$50,000				\$50,000			
Environmental Sustainability Road Map											
412 Environmental Sustainability Road Map	\$200,000			\$200,000	100%			\$200,000			
170 Stormwater Harvesting at Tally Ho Reserve	\$155,300			\$155,300	100%			\$155,300			
TOTAL Environmental Sustainability Road Map	\$355,300			\$355,300				\$355,300			

2014/2015 Capital Works Program

Description	2014/2015	Renewal		Upgrade		New		Funding			
	Budget	\$	%	\$	%	\$	%	Council Funding	External Funding	Grant Funding	Reserve Funding
Other Minor & Major Projects											
Retaining Walls Reconstruction											
367 Miscellaneous Structures - Replacement	\$40,000	\$30,000	75%	\$10,000	25%			\$40,000			
235 Retaining Wall Reconstruction - 317 Blackburn Road, Mount Waverley	\$52,000	\$39,000	75%	\$13,000	25%			\$52,000			
458 Retaining Wall Reconstruction - Highbury Road, Mount Waverley	\$77,000	\$57,750	75%	\$19,250	25%			\$77,000			
18 Retaining Wall Reconstruction - Holmesglen Reserve, Ashwood	\$38,000	\$28,500	75%	\$9,500	25%			\$38,000			
TOTAL Retaining Walls Reconstruction	\$207,000	\$155,250		\$51,750				\$207,000			
Salary Recovery - CW Building & Reserves											
425 Capital Works Building and Reserves Salaries	\$150,000	\$75,000	50%	\$75,000	50%			\$150,000			
TOTAL Salary Recovery - CW Building & Reserves	\$150,000	\$75,000		\$75,000				\$150,000			
Salary Recovery - Engineering Design Services											
408 Engineering Design Services	\$351,000	\$175,500	50%	\$175,500	50%			\$351,000			
TOTAL Salary Recovery - Engineering Design Services	\$351,000	\$175,500		\$175,500				\$351,000			
Salary Recovery - UD Advanced Design											
409 Advance Design Costs - Capital Works	\$205,000	\$102,500	50%	\$102,500	50%			\$205,000			
410 City Design & Planning / Feasibility Studies / Urban DesignDevelopment	\$103,000	\$51,500	50%	\$51,500	50%			\$103,000			
411 Urban Design Salaries	\$587,000	\$293,500	50%	\$293,500	50%			\$587,000			
TOTAL Salary Recovery - UD Advanced Design	\$895,000	\$447,500		\$447,500				\$895,000			
TOTAL Other Minor & Major Projects	\$2,008,300	\$853,250		\$1,155,050				\$2,008,300			

Rationalisation of Assets

2014/2015 Capital Works Program

Description	2014/2015	Renewal		Upgrade		New		Funding			
	Budget	\$	%	\$	%	\$	%	Council Funding	External Funding	Grant Funding	Reserve Funding
Rationalisation of Assets											
Rationalisation of Assets											
320 Asset Rationalisation	\$25,000			\$25,000	100%			\$25,000			
TOTAL Rationalisation of Assets	\$25,000			\$25,000				\$25,000			
TOTAL Rationalisation of Assets	\$25,000			\$25,000				\$25,000			
Asset Additions & Replacement											
Art Acquisitions											
399 Art Acquisitions	\$54,000					\$54,000	100%	\$54,000			
TOTAL Art Acquisitions	\$54,000					\$54,000		\$54,000			
Computer Equipment											
186 Computers - Libraries	\$180,000	\$90,000	50%	\$90,000	50%			\$180,000			
400 Electronic Document Management System	\$770,000					\$770,000	100%	\$770,000			
317 LAN Improvements	\$138,000	\$69,000	50%	\$69,000	50%			\$138,000			
8 Monash IT/IS Strategy	\$663,000			\$663,000	100%			\$663,000			
316 Replacement Computer Hardware (Civic Centre & WAC)	\$391,000	\$351,900	90%			\$39,100	10%	\$391,000			
TOTAL Computer Equipment	\$2,142,000	\$510,900		\$822,000		\$809,100		\$2,142,000			
Furniture & Fittings											
188 Library Furniture & Fittings	\$43,000	\$43,000	100%					\$43,000			
450 OH&S Strategy Implementation	\$26,000	\$13,000	50%	\$13,000	50%			\$26,000			
TOTAL Furniture & Fittings	\$69,000	\$56,000		\$13,000				\$69,000			

2014/2015 Capital Works Program

Description	2014/2015	Renewal		Upgrade		New		Funding			
	Budget	\$	%	\$	%	\$	%	Council Funding	External Funding	Grant Funding	Reserve Funding
Asset Additions & Replacement											
Library Collection											
96 Expand Library's Culturally and Linguistically Diverse materials	\$60,000			\$60,000	100%			\$60,000			
190 Library Collection	\$1,089,000	\$1,089,000	100%					\$1,089,000			
TOTAL Library Collection	\$1,149,000	\$1,089,000		\$60,000				\$1,149,000			
Other Equipment											
403 Big Bins	\$120,000	\$120,000	100%					\$120,000			
453 Communication Equipment	\$21,000			\$15,750	75%	\$5,250	25%	\$21,000			
407 GIS Aerial Photographs	\$75,000			\$75,000	100%			\$35,000	\$40,000		
404 Litter Bin Replacement	\$35,000	\$35,000	100%					\$35,000			
406 Miscellaneous Office Equipment - Civic Centre	\$85,000	\$85,000	100%					\$85,000			
451 Monash Gallery of Art - Office Equipment Upgrade	\$10,000			\$10,000	100%			\$10,000			
187 Office Equipment - Libraries	\$37,000	\$29,600	80%	\$7,400	20%			\$37,000			
405 Replacement Street Decorations	\$30,000	\$30,000	100%					\$30,000			
TOTAL Other Equipment	\$413,000	\$299,600		\$108,150		\$5,250		\$373,000	\$40,000		
Plant & Light Fleet											
209 MARC /CAHC/ ORC Pool Plant Replacement	\$100,000	\$100,000	100%					\$100,000			
401 Plant & Light Fleet Replacement	\$2,900,000	\$2,900,000	100%					\$2,900,000			
402 Plant and Equipment - NEW	\$150,000					\$150,000	100%	\$150,000			
TOTAL Plant & Light Fleet	\$3,150,000	\$3,000,000				\$150,000		\$3,150,000			
TOTAL Asset Additions & Replacement	\$6,977,000	\$4,955,500		\$1,003,150		\$1,018,350		\$6,937,000	\$40,000		
Total Base Capital	\$27,030,000	\$15,881,700		\$9,792,950		\$1,355,350		\$23,985,100	\$115,900	\$2,509,000	\$420,000

2014/2015 Capital Works Program

Description	2014/2015	Renewal		Upgrade		New		Funding			
	Budget	\$	%	\$	%	\$	%	Council Funding	External Funding	Grant Funding	Reserve Funding

New Capital

Buildings

Major Civic Buildings

205 Eastern Innovation Business Centre	\$4,725,000					\$4,725,000	100%		\$100,000	\$4,625,000	
TOTAL Major Civic Buildings	\$4,725,000					\$4,725,000			\$100,000	\$4,625,000	

Neighbourhood Houses

435 Notting Hill Neighbourhood House - Meeting Rooms	\$20,000			\$20,000	100%			\$20,000			
TOTAL Neighbourhood Houses	\$20,000			\$20,000				\$20,000			

TOTAL Buildings	\$4,745,000			\$20,000		\$4,725,000		\$20,000	\$100,000	\$4,625,000	
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Reserves

Improvements - Active Recreation Reserves

122 Development of Intergenerational Active Spaces	\$600,000	\$300,000	50%	\$300,000	50%			\$600,000			
436 South East BMX Club - Start Hill Redevelopment	\$150,000	\$75,000	50%	\$75,000	50%			\$100,000	\$50,000		
TOTAL Improvements - Active Recreation Reserves	\$750,000	\$375,000		\$375,000				\$700,000	\$50,000		

Other Reserves

114 Dogs Off Leash/ Exercise Parks	\$20,000	\$10,000	50%	\$10,000	50%			\$20,000			
TOTAL Other Reserves	\$20,000	\$10,000		\$10,000				\$20,000			

TOTAL Reserves	\$770,000	\$385,000		\$385,000				\$720,000	\$50,000		
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Roadwork, Bikeways, Kerb & Channel

2014/2015 Capital Works Program

Description	2014/2015	Renewal		Upgrade		New		Funding			
	Budget	\$	%	\$	%	\$	%	Council Funding	External Funding	Grant Funding	Reserve Funding
Roadwork, Bikeways, Kerb & Channel											
Municipal Bicycle Strategy											
113 Walking & Cycling Strategy Implementation Program	\$150,000			\$150,000	100%			\$150,000			
TOTAL Municipal Bicycle Strategy	\$150,000			\$150,000				\$150,000			
TOTAL Roadwork, Bikeways, Kerb & Channel	\$150,000			\$150,000				\$150,000			
Retail Strips/District Centres											
Retail Strips											
443 Huntingdale Shopping Centre Improvements	\$100,000			\$100,000	100%			\$100,000			
TOTAL Retail Strips	\$100,000			\$100,000				\$100,000			
TOTAL Retail Strips/District Centres	\$100,000			\$100,000				\$100,000			
Total New Capital	\$5,765,000	\$385,000		\$655,000		\$4,725,000		\$990,000	\$150,000	\$4,625,000	
Total Capital (Base & New)	\$32,795,000	\$16,266,700		10,447,950		\$6,080,350		\$24,975,100	\$265,900	\$7,134,000	\$420,000

**SCHEDULE OF
FEES
&
CHARGES
2014-15**

	Unit Type	2013/14 Unit Fee (incl GST) (where applicable)	2014/15 Unit Fee (incl GST)
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CORPORATE SERVICES

RATES

Land Information Certificates	Each	20.00	20.00
Personal Service - Section 177 LGA Rent Demands	Each	65.00	65.00
Personal Service / Field Call - Section 177 LGA	Each	55.00	55.00
Debt Recovery Administration Classic Pac < \$1,000	Each	0.00	45.00
Debt Recovery Administration Premium Pac < \$1,000	Each	0.00	55.00
Debt Recovery Administration Classic Pac > \$1,000 < \$2,000	Each	0.00	65.00
Debt Recovery Administration Legal Pac > \$2,000	Each	0.00	85.00
Debt Recovery Administration Premium Pac > \$1,000 < \$2,000	Each	0.00	75.00
Solicitor's Letter	Each	25.00	25.00
Debt Arrangements Admin Fee	Each	25.00	20.00
Debt Recovery ASIC Search Fee	Each	0.00	25.00
Attempted Service Fee	Each	0.00	44.00
Debt Recovery Admin Skip Tracing Successful	Each	0.00	220.00
Debt Recovery Admin Skip Tracing Unsuccessful	Each	0.00	100.00

CORPORATE ADMINISTRATION

MONASH SEMINAR & TRAINING CENTRE

Commercial Hourly Rate Boardroom	Per Hour	54.00	57.00
Commercial Hourly Rate Entire Centre	Per day	620.00	650.00
Commercial Hourly Rate Mtg Room 1	Per Hour	54.00	57.00
Commercial Hourly Rate Mtg Room 2	Per Hour	66.00	70.00
Commercial Hourly Rate Training Room	Per Hour	90.00	95.00
Community Hourly Rate Board Room	Per Hour	39.50	41.00
Community Hourly Rate Entire Centre	Per day	457.00	475.00
Community Hourly Rate Mtg Room 1	Per Hour	39.50	41.00
Community Hourly Rate Mtg Room 2	Per Hour	48.50	50.00
Community Hourly Rate Training Room	Per Hour	70.50	73.00

MONASH HALLS

Community Use

Small Hall - Mon to Fri	Per Hour	0.00	19.50
Small Hall - Saturday/Sunday/Public Holidays	Per Hire	0.00	275.00
Small Hall - New Year's Eve	Per Hire	0.00	357.50
Small Meeting Room - Mon to Fri	Per Hour	0.00	10.80
Small Meeting Room - Saturday/Sunday/Public Holidays	Per Hire	0.00	99.00
Small Meeting Room - New Year's Eve	Per Hire	0.00	128.70
Medium Hall - Mon to Fri	Per Hour	0.00	27.00
Medium Hall - Saturday/Sunday/Public Holidays	Per Hire	0.00	506.00
Medium Hall - New Year's Eve	Per Hire	0.00	657.80
Medium Meeting Room - Mon to Fri	Per Hour	0.00	16.20
Medium Meeting Room - Saturday/Sunday/Public Holidays	Per Hire	0.00	110.00
Medium Meeting Room - New Year's Eve	Per Hire	0.00	143.00

	Unit Type	2013/14 Unit Fee (incl GST) (where applicable)	2014/15 Unit Fee (incl GST)
Large Hall - Mon to Fri	Per Hour	0.00	32.40
Large Hall - Saturday/Sunday/Public Holidays	Per Hire	0.00	726.00
Large Hall - New Year's Eve	Per Hire	0.00	943.80
Large Meeting Room - Mon to Fri	Per Hour	0.00	21.40
Large Meeting Room - Saturday/Sunday/Public Holidays	Per Hire	0.00	115.50
Large Meeting Room - New Year's Eve	Per Hire	0.00	150.15
Commercial Use			
Small Hall - Mon to Fri	Per Hour	0.00	26.50
Small Hall - Saturday/Sunday/Public Holidays	Per Hire	0.00	374.00
Small Hall - New Year's Eve	Per Hire	0.00	486.20
Small Meeting Room - Mon to Fri	Per Hour	0.00	14.80
Small Meeting Room - Saturday/Sunday/Public Holidays	Per Hire	0.00	132.00
Small Meeting Room - New Year's Eve	Per Hire	0.00	171.60
Medium Hall - Mon to Fri	Per Hour	0.00	37.00
Medium Hall - Saturday/Sunday/Public Holidays	Per Hire	0.00	687.50
Medium Hall - New Year's Eve	Per Hire	0.00	893.75
Medium Meeting Room - Mon to Fri	Per Hour	0.00	22.20
Medium Meeting Room - Saturday/Sunday/Public Holidays	Per Hire	0.00	143.00
Medium Meeting Room - New Year's Eve	Per Hire	0.00	185.90
Large Hall - Mon to Fri	Per Hour	0.00	44.50
Large Hall - Saturday/Sunday/Public Holidays	Per Hire	0.00	990.00
Large Hall - New Year's Eve	Per Hire	0.00	1,287.00
Large Meeting Room - Mon to Fri	Per Hour	0.00	29.70
Large Meeting Room - Saturday/Sunday/Public Holidays	Per Hire	0.00	154.00
Large Meeting Room - New Year's Eve	Per Hire	0.00	200.20
COMMUNITY DEVELOPMENT & SERVICES			
RESIDENTIAL CARE			
Elizabeth Gardens- 2 bedrooms	Per Week	106.60	110.00
Elizabeth Gardens - New Residents	Per Week	40.80	42.00
HOME AND COMMUNITY CARE			
Planned Activity Groups - Halcyon			
Day	Per session	13.50	14.00
Evening	Per session	11.00	11.50
Planned Activity Group			
Social Support	Per hour	3.50	3.60
Out & About Group	Per hour	7.00	7.30

	Unit Type	2013/14 Unit Fee (incl GST) (where applicable)	2014/15 Unit Fee (incl GST)
Home Maintenance			
Low	Per hour plus	13.50	13.50
Medium	Per hour plus	18.00	18.00
High	Per hour plus	23.00	23.00
Full Cost Recovery	Per hour plus	60.00	60.00
Home Maintenance - Gutter Cleaning			
Low	Per staff hour	20.00	21.00
Medium	Per staff hour	23.00	24.00
High	Per staff hour	32.00	33.30
Full Cost Recovery	Per staff hour	63.00	66.00
Home Maintenance - Green Clean			
Small Job-Low	Per job	38.00	40.00
Small Job-Medium	Per job	45.00	47.00
Small Job-High	Per job	56.00	58.00
Medium Job-Low	Per job	62.00	64.00
Medium Job-Medium	Per job	76.00	79.00
Medium Job-High	Per job	92.00	96.00
Large Job-Low	Per job	100.00	104.00
Large Job-Medium	Per job	120.00	125.00
Large Job-High	Per job	148.00	154.00
General Home Care			
Low	Per hour	6.40	6.40
Medium	Per hour	15.50	15.50
High	Per hour	33.00	33.00
Full Cost Recovery	Per Hour	50.00	50.00
Extra Care			
Low	Per hour	8.00	8.40
Medium	Per hour	14.00	14.60
High	Per hour	16.00	16.60
Full Cost Recovery	Per Hour	50.00	52.00
Delivered Meals			
Low	Per Meal	9.00	9.00
Medium	Per Meal	9.00	9.00
High	Per Meal	13.00	13.00
Full Cost Recovery	Per Meal	15.00	15.00
Personal Care			
Low	Per hour	4.60	4.60
Medium	Per hour	9.20	9.20
High	Per hour	22.00	22.00
Full Cost Recovery	Per Hour	50.00	50.00
Respite Care			
Low	Per hour	3.20	3.20
Medium	Per hour	5.00	5.00
High	Per hour	14.00	14.00
Full Cost Recovery	Per Hour	50.00	50.00

	Unit Type	2013/14 Unit Fee (incl GST) (where applicable)	2014/15 Unit Fee (incl GST)
Community Bus			
Assisted Transport Charge	Per return trip	2.50	2.60
Community Bus Hire -11 seater + Driver	Per hour	6.00	6.50
Community Bus Hire - 11 Seater + Driver	Per km	1.50	1.70
Community Bus Per Day Max - 11 Seater + Driver	Per day	60.00	65.00
<hr/> CHILDREN'S AND FAMILY SERVICE <hr/>			
Child Care			
Brine Street - Daily	Per day	94.40	98.00
Brine Street - Weekly	Per week	443.00	460.00
Late Fee	Per minute	2.00	2.20
Preschools			
Enrolment Fee	Per Child	11.60	12.00
Family Day Care			
Parent Levy	Per Hour	0.35	0.60
Family Day Care Administration Fee	Per Week	1.25	1.30
Maternal & Child Health			
Rental - one half day per week per term	Per half day	69.30	73.50
<hr/> IMMUNISATION <hr/>			
Vaccines			
Chicken Pox (Varicella) Vaccine	Each	50.00	50.00
Hepatitis B Vaccine (Full)	Full course	45.00	45.00
Hepatitis B Vaccine (Single)	Single dose	15.00	15.00
Meningococcal Vaccine	Each	50.00	50.00
Youth Services			
Bus Charges	Per hour	6.00	6.50
Bus Charges	Per km	1.50	1.70
Bus Charges	Per day maximum	60.00	65.00
<hr/> COMMUNITY INFORMATION AND ARTS <hr/>			
LIBRARIES			
Photocopy/Scanning Charges			
B&W (A4 only)	Per page	0.30	0.20
B&W (A3)	Per page	0.00	0.30
Colour A4	Per page	1.60	1.00
Colour A3	Per page	3.20	1.50
Reservation Charges			
Reservation Charges-Adult	Per book	2.20	2.00
Overdue Charges			
Teen/Junior	Per Day		0.40
Adult	Per Day		0.40

	Unit Type	2013/14 Unit Fee (incl GST) (where applicable)	2014/15 Unit Fee (incl GST)
Internet Income			
Fax (1st page)	Per page	3.10	3.30
Fax (subsequent pages)	Per page	1.00	1.00
Printing	Per page	0.30	0.20
Other Library Charges			
Literature Festival Workshops	Each	5.80	10.00
Chargeable Programs	Each	2.80	3.00
Replacement Membership Card	Per card	3.50	3.00
Library Bags	Each	1.90	2.00
Sale of Redundant Library Books	Each	0.50	0.50
Lost and Damaged Books			
Magazines and Paperbacks	Each	6.00	6.40
Books	Each	14.40	15.30
Whealers Hill Meeting Room			
Weekdays and Saturdays - Community Rate	Per hour	24.00	25.00
Weekdays and Saturdays - Commercial Rate	Per hour	32.00	34.00
Sunday - Half Day	Per half day	312.00	330.00
Sunday - Full Day	Per day	468.00	496.00
MONASH GALLERY OF ART			
Hire and Rental Charges			
Focus Gallery (min 3 hrs)	Per Hour	42.00	44.50
MGA Boardroom	Per Hour	42.00	44.50
Special Exhibitions Gallery (min 3 hrs)	Per Hour	156.00	165.00
Wilbow Gallery and Cafe Deck (min 3 hrs)	Per Hour	73.00	77.00
Staff Charge (min 3 hrs)	Per Hour	58.00	61.50
Security Guard	Each	182.00	193.00
FESTIVAL SITE FEES			
Carols by Candlelight - Commercial Vendor	Per Stall	320.00	350.00
Festival vendors power fee	Per Stall	63.00	65.50
Festival Clayton - Commercial Vendor site fee	Per Stall	145.00	155.00
Festival Commercial Vendor Site Fee	Per Stall	75.00	80.00
Festival Community Vendor Site Fee	Per Stall	75.00	78.00
Festival - Commercial Marquee Hire	Per Stall	165.00	172.00
Festival - Community Marquee Hire	Per stall	148.50	154.80
Festival - Oakleigh Commercial vendor site fee	Per stall	85.00	155.00
Festival - Clayton Street traders	Per Stall	75.00	78.00
RECREATION SERVICES			
Waverley Golf Course			
9 Holes Concession	Each	12.00	13.00
9 Holes Mid Week	Each	16.30	17.30
9 Holes Weekend - First 1.5 Hours	Each	19.00	20.20
9 Holes Weekend - After 1.5 Hours	Each	26.30	28.00
18 Holes Concession	Each	16.30	17.30
18 Holes Mid Week	Each	23.00	24.40
18 Holes Weekend	Each	26.30	28.00
Twilight Rate	Each	18.00	19.00
Practice Range - 50 Balls	Each	10.00	11.00
Practice Range - 100 Balls	Each	13.60	14.50

	Unit Type	2013/14 Unit Fee (incl GST) (where applicable)	2014/15 Unit Fee (incl GST)
Oakleigh Golf Course			
9 Holes Concession	Each	8.80	9.35
9 Holes Mid Week	Each	13.90	14.70
9 Holes Weekend	Each	13.90	14.70
18 Holes Concession	Each	13.90	14.70
18 Holes Mid Week	Each	18.50	19.60
18 Holes Weekend	Each	18.50	19.60
Twilight Rate	Each	13.90	14.80
Hire Charges and Rental			
Archery- Freeway Reserve	Per year	621.00	645.00
Association Fee - Annual Ungraded Pavilions	Per year	920.00	956.00
Athletics- Central Reserve	Per year	1,678.00	1,745.00
Athletics- Davies Reserve	Per year	621.00	645.00
Baseball- Napier Park - Senior	Per season	238.50	248.00
Baseball- Napier Park- Junior	Per season	109.00	115.00
Baseball- Napier Park- Under 13	Per season	21.80	23.00
Baseball- Scotchmans Run - Junior	Per season	65.80	68.50
Baseball- Scotchmans Run - Senior	Per season	130.20	135.00
Baseball- Scotchmans Run- Under 13	Per season	21.80	22.70
Baseball- Gladeswood - Junior	Per season	86.80	90.00
Baseball- Gladeswood - Senior	Per season	174.40	181.00
Baseball- Gladeswood- Under 13	Per season	21.50	22.00
BMX - Stan Riley Reserve	Per year	621.00	645.00
Club Fee Annual Ungraded Pavilions : Different Use	Per year	314.00	326.00
Cricket - A Turf - Sunday Junior	Per season	894.00	930.00
Cricket - A Turf - Sunday Senior	Per season	1,806.50	1,880.00
Cricket - A Turf- Junior	Per season	1,790.00	1,860.00
Cricket - A Turf- Senior	Per season	3,613.00	3,758.00
Cricket - B Turf - Junior	Per season	1,580.00	1,645.00
Cricket - B Turf - Senior	Per season	3,170.00	3,296.00
Cricket - B Turf - Sunday Junior	Per season	792.00	825.00
Cricket - B Turf - Sunday Senior	Per season	1,585.00	1,648.00
Cricket - C Turf - Junior	Per season	1,394.00	1,450.00
Cricket - C Turf - Senior	Per season	2,782.00	2,895.00
Cricket - C Turf - Sunday Junior	Per season	696.00	725.00
Cricket - C Turf - Sunday Senior	Per season	1,392.00	1,448.00
Cricket - Synthetic - Junior	Per season	310.00	322.00
Cricket - Synthetic - Senior	Per season	621.00	645.00
Cricket - Synthetic - Under 13	Per season	21.00	22.00
Cricket- D Grade - Junior	Per season	210.00	218.00
Cricket- D Grade - Senior	Per season	423.00	440.00
Cricket- D Grade - Under 13	Per season	21.00	22.00
Croquet - Electra Reserve	Per year	621.00	645.00
Dog Clubs - Electra Reserve	Per year	621.00	645.00
Football - A Grade Reserve Junior	Per season	372.40	388.00
Football - A Grade Reserve Senior	Per season	744.00	775.00
Football - A Grade Reserve Under 13	Per season	21.80	23.00
Football - B Grade Reserve Junior	Per season	312.00	325.00
Football - B Grade Reserve Senior	Per season	620.00	645.00
Football - B Grade Reserve Under 13	Per season	21.50	22.00

	Unit Type	2013/14	2014/15
		Unit Fee (incl GST) (where applicable)	Unit Fee (incl GST)
Football - C Grade Reserve Junior	Per season	268.00	278.00
Football - C Grade Reserve Senior	Per season	534.00	555.00
Football - C Grade Reserve Under 13	Per season	21.64	22.50
Football - D Grade Reserve Junior	Per season	157.00	165.00
Football - D Grade Reserve Senior	Per season	312.00	325.00
Football - D Grade Reserve Under 13	Per season	21.64	22.50
Horse Riding - Drummie - Full usage	Per year	933.00	970.00
Horse Riding - Drummie - Restricted	Per year	466.00	485.00
Leased Properties - Bowls (per court)	Each	375.00	390.00
Leased Properties - Bowls (per pavilion)	each	298.00	310.00
Leased Properties - Tennis (per court)	Each	100.00	105.00
Leased Properties - Tennis (per pavilion)	Each	298.00	310.00
Leased Properties - Waverley Advanced Gymnastics Club	Per Year	10,435.00	10,855.00
Leased Properties - Waverley Basketball Association	Per Year	3.80	4.00
Leased Properties - Waverley Hockey Club	Per Year	1,193.00	1,240.00
Leased Properties - Waverley Night Netball Association	Per Year	3.80	4.00
Netball - Ashwood College	Per season	621.00	645.00
Off Season Pavilion Fee	Each	162.30	170.00
Pavilions - A Grade Junior	Per season	216.00	225.00
Pavilions - A Grade Senior	Per season	435.00	452.00
Pavilions - B Grade Junior	Per season	157.00	165.00
Pavilions - B Grade Senior	Per season	312.00	325.00
Pavilions - C Grade Junior	Per season	115.00	120.00
Pavilions - C Grade Senior	Per season	231.00	240.00
Pavilions - D Grade Junior	Per season	57.20	60.00
Pavilions - D Grade Senior	Per season	112.40	117.00
Rental of Reserve Commercial Rental	Per half day	1,404.00	1,460.00
Rental of Reserve Commercial Rental > 3 hours	Per day	2,115.00	2,200.00
Rental of Reserve Cricket final exclusive use - Synthetic (Juniors)	Per game	107.00	110.00
Rental of Reserve Cricket final exclusive use - Synthetic (Seniors)	Per game	211.00	220.00
Rental of Reserve Cricket final exclusive use - Turf (Juniors)	Per game	205.00	215.00
Rental of Reserve Cricket final exclusive use - Turf (Seniors)	Per game	797.00	830.00
Rental of Reserve Cricket final shared use - Synthetic (Snr. & Jnr)	Per game	211.00	220.00
Rental of Reserve Cricket final shared use - Turf (Snr & Jnr)	Per game	795.00	825.00
Rental of Reserve - Central Reserve	Per season	14,910.00	15,505.00
Rental of Reserve Existing pitch use (turf cricket)	Per day	206.00	215.00
Rental of Reserve Existing pitch use with curator (turf cricket)	Per day	516.00	535.00
Rental of Reserve Fitness Group Franchise Rental	Per month	144.00	152.00
Rental of Reserve Football League final (Juniors)	Per day	188.00	195.00
Rental of Reserve Football League final (Seniors)	Per day	375.00	390.00
Rental of Reserve Full day	Per day	216.00	225.00
Rental of Reserve Half day	Per half day	115.00	120.00
Rental of Reserve New pitch use (junior turf cricket)	Per game	206.00	215.00
Rental of Reserve New pitch use (senior turf cricket)	Per game	795.00	825.00
Rental of Reserve Rugby final (Juniors)	Per day	187.00	195.00
Rental of Reserve Rugby final (Seniors)	Per day	375.00	390.00
Rental of Reserve Soccer League final (Juniors)	Per day	188.00	195.00
Rental of Reserve Soccer League final (Seniors)	Per day	375.00	390.00
Rental of Reserve Wedding	Per half day	110.00	115.00
Rental of Storage Space - Poseidon Angling Club	Per Year	162.30	170.00

	Unit Type	2013/14 Unit Fee (incl GST) (where applicable)	2014/15 Unit Fee (incl GST)
Rugby Union & League - A Grade Junior	Per season	328.00	340.00
Rugby Union & League - A Grade Senior	Per season	658.00	685.00
Rugby Union & League - A Grade Under 13	Per season	21.80	23.00
Rugby Union & League - B Grade Junior	Per season	312.00	325.00
Rugby Union & League - B Grade Senior	Per season	621.00	645.00
Rugby Union & League - B Grade Under 13	Per season	21.80	23.00
Soccer - A Grade Junior	Per season	312.00	325.00
Soccer - A Grade Senior	Per season	621.00	645.00
Soccer - A Grade Under 13	Per season	21.80	23.00
Soccer - B Grade Junior	Per season	260.00	270.00
Soccer - B Grade Senior	Per season	522.00	542.00
Soccer - B Grade Under 13	Per season	21.80	23.00
Soccer - C Grade Junior	Per season	216.00	225.00
Soccer - C Grade Senior	Per season	436.00	455.00
Soccer - C Grade Under 13	Per season	21.80	23.00
Softball -Other Sites Junior	Per season	32.60	34.00
Softball -Other Sites Senior	Per season	65.60	68.00
Softball -Other Sites Under 13	Per season	21.80	23.00
Softball -Waverley Womens Centre Junior	Per season	58.00	60.00
Softball -Waverley Womens Centre Senior	Per season	112.00	116.00
Softball -Waverley Womens Centre Under 13	Per season	21.80	23.00
Touch Football	Per season	621.00	645.00

CLAYTON COMMUNITY CENTRE

Facility/Room Hire

Additional Cleaning	Per Hour	57.00	60.00
Bump In/Out & Rehearsal Community	Per Week	57.00	60.00
Bump In/Out Rehearsal Commercial	Per Week	78.00	83.00
Meeting Room Commercial	Per Hour	31.00	33.00
Meeting Room Community	Per Hour	18.80	20.00
Security Mon-Friday	Per Hour	36.80	39.00
Security Public Holiday	Per Hour	67.00	70.00
Security Saturday	Per Hour	45.50	48.00
Security Sunday	Per Hour	57.00	60.00
Supervising Technician	Per Hour	50.50	53.50
Theatrette Commercial	Per day	508.00	538.00
Theatrette Commercial	Per Hour	78.00	83.00
Theatrette Commercial	Per Week	1,894.00	2,010.00
Theatrette Community	Per day	380.00	395.00
Theatrette Community	Per Hour	57.00	60.00
Theatrette Community	Per Week	1,260.00	1,310.00

BATESFORD HUB

Facility/Room Hire

Meeting Room 1 Community	Per Hour	10.00	10.50
Meeting Room 2 Community	Per Hour	15.00	15.50
Meeting Room 3 Community	Per Hour	15.00	15.50
Meeting Room 1 & 2 combined Community	Per Hour	20.00	21.00
Meeting Room 2 & 3 combined Community	Per Hour	25.00	26.00
Meeting Room 1, 2 & 3 combined Community	Per Hour	30.00	31.20

	Unit Type	2013/14 Unit Fee (incl GST) (where applicable)	2014/15 Unit Fee (incl GST)
Multi purpose room Community	Per Hour	25.00	26.00
Meeting Room 1 Commercial	Per Hour	20.00	21.20
Meeting Room 2 Commercial	Per Hour	30.00	32.00
Meeting Room 3 Commercial	Per Hour	30.00	32.00
Meeting Room 1 & 2 combined Commercial	Per Hour	40.00	42.50
Meeting Room 2 & 3 combined Commercial	Per Hour	45.00	48.00
Meeting Room 1, 2 & 3 combined Commercial	Per Hour	50.00	53.00
Multi purpose room Commercial	Per Hour	60.00	65.00
Data Projector	Each	15.00	16.00
TV with DVD	Each	20.00	21.20
Jordanville Centre Hire	Per Hour	15.00	16.00

CLAYTON AQUATIC AND HEALTH CENTRE

Entrance Fees

Entrance Fees - 25 visit Adult CAHC	Each	122.00	128.80
Entrance Fees - 25 visit Child / Conc	Each	85.00	89.70
Entrance Fees - 25 visit Swim/Spa	Each	200.00	211.60
Entrance Fees - 50 visit Adult CAHC	Each	223.00	235.20
Entrance Fees - 50 visit Child / Conc	Each	155.00	163.80
Entrance Fees - Adult CAHC	Each	5.30	5.60
Entrance Fees - Children CAHC	Each	3.70	3.90
Entrance Fees - Conc 25 visit Swim/Spa	Each	138.00	147.20
Entrance Fees - Conc Swim/Spa	Each	6.00	6.40
Entrance Fees - Conc/Pensioner/Senior CAHC	Each	3.70	3.90
Entrance Fees - Family Entry CAHC	Each	15.30	16.20
Entrance Fees - Spectator Fees CAHC	Each	1.00	1.00
Entrance Fees - Swim/Spa	Each	8.70	9.20

Facility/Room Hire

Lane Hire - 25m Pool Hire Casual	Per Hour	49.00	51.95
Lane Hire - 25m Pool Term Hire	Per Hour	39.20	41.55
Lane Hire - 25m Pool Hire Over 20hrs/week	Per Hour	36.80	39.00
Full Pool Booking - 25m Pool	Per Hour	286.00	303.15
Full Pool Booking - Learn To Swim Pool	Per Hour	97.00	102.80
Room Hire - Group Fitness Studio Casual	Per Hour	54.60	57.90
Room Hire - Group Fitness Studio - Term Hire	Per Hour	43.60	46.20
Room Hire - Group Fitness Studio - Over 20hrs/week	Per Hour	41.00	43.50

Learn To Swim

Term Program Non GST	Each	17.70	18.60
Concession Term Program	Each	16.00	16.80
Squad Program -GST	Each	21.30	22.40
Concession Squad Program	Each	19.20	20.20
Privates (Not school) Non GST	Each	53.00	55.65
Concession Privates (Not school) Non GST	Each	47.70	50.10
Term Program Non GST Administration Fee	Each	30.00	30.00
Schools 6-7 Ratio Non GST	Each	7.90	8.40
Schools 8-9 Ratio Non GST	Each	7.70	8.15
Schools 10+ Ratio Non GST	Each	7.30	7.75
Schools Fun Day	Each	10.00	10.60
Buses 1st Bus - No Seat Belt GST	Each	288.00	305.30
Buses 1st Bus - With Seat Belt GST	Each	410.00	434.60
Buses Consecutive Bus - No Seat Belt GST	Each	74.00	78.45
Buses Consecutive Bus - With Seat Belt GST	Each	90.00	95.40
Birthday Parties	Each	27.00	28.60

	Unit Type	2013/14 Unit Fee (incl GST) (where applicable)	2014/15 Unit Fee (incl GST)
Health and Fitness Membership Fees			
<u>CC Club</u>			
Monthly Fee	Each	66.00	68.00
Concession Monthly Fee	Each	59.00	61.20
Corporate Monthly Fee	Each	59.00	61.20
Concession 12 Month Fee	Each	708.00	734.00
Adult 12 Month Fee	Each	792.00	816.00
Term 3 Months	Each	317.00	344.00
Term - Conc 3 Months	Each	255.00	264.00
Workcover 3 mth	Each	488.00	512.00
Workcover 6 mth	Each	727.00	763.00
Workcover 12 mth	Each	792.00	816.00
<u>CC Club - Flexi</u>			
Concession Monthly Fee	Each	68.00	70.20
Corporate Monthly Fee	Each	68.00	70.20
Monthly Fee	Each	76.00	78.00
<u>CC Prime of Life (over 60's)</u>			
M'ship CAHC Prime of Life (over 60's) Monthly Fee	Each	48.00	50.00
M'ship CAHC Prime of Life (over 60's) Term 3 months	Each	190.00	198.00
M'ship CAHC Prime of Life (over 60's) Term 12 months	Each	576.00	600.00
<u>Membership</u>			
PT Plus - 1 session per week	Each	156.00	156.00
PT Plus - 1 session per week - Fortnightly	Each	72.00	72.00
PT Plus - 2 session per week	Each	311.00	311.00
PT Plus - 2 session per week - Fortnightly	Each	143.50	143.50
PT Plus - 3 session per week	Each	467.00	467.00
PT Plus - 3 session per week - Fortnightly	Each	215.50	215.50
<u>Active Monash Red Flexi</u>			
Join Fee	Each	50.00	50.00
Conc Join Fee	Each	19.00	19.00
Corporate Join	Each	19.00	19.00
Teen Fitness	Each	22.20	23.10
Membership Administration Fee	Each	30.00	30.00
<u>Fitness Programs</u>			
Fitness Programs - Concession	Per Session	8.90	9.30
Fitness Programs - Adult 10 visit pass	Each	122.00	144.00
Fitness Programs - Conc/School/Older Adult 10 visit pass	Each	80.00	83.70
Fitness Programs - General Classes	Per Session	13.50	16.00
Casual Gym Visit	Per Session	17.80	18.85
Casual Gym Visit - Conc	Per Session	16.00	16.95
Active Link	Per Session	5.80	6.15
Active Link 10 Visit Pass	Per Session	52.50	55.35
Active Abilities	Per Session	9.00	9.55
Active Kids	Per Session	9.00	9.55

	Unit Type	2013/14 Unit Fee (incl GST) (where applicable)	2014/15 Unit Fee (incl GST)
<u>Personal Training</u>			
Personal Training 1 Visit	Each	48.00	48.00
Personal Training 5 Visits	Each	216.00	216.00
Personal Training 10 Visits	Each	408.00	408.00
Personal Training 20 Visits	Each	768.00	768.00
Personal Training 0 P/T + Group	Per week	12.90	12.90
Personal Training 1 P/T + Group	Per week	47.50	47.50
Personal Training 2 P/T + Group	Per week	70.00	70.00
Personal Training - Intro to PT	Per week	49.95	49.95
Group Personal Training - 1 Session	Per week	80.00	80.00
Group Personal Training - 5 Sessions	Per week	356.00	356.00
Active Army	Each	13.00	13.00

OAKLEIGH RECREATION CENTRE

Membership Fees

ORC Club

12 Month Fee	Each	864.00	888.00
Concession Monthly Fee	Each	65.00	66.60
Monthly Fee	Each	72.00	74.00
Concession 12 Month Fee	Each	780.00	799.00
M'Ship ORC- Prime of Life- monthly fee	Each	52.00	54.00
M'Ship ORC- Corporate Club- monthly fee	Each	65.00	66.60
M'Ship ORC- Corporate Flexi- monthly fee	Each	73.80	75.60
M'Ship ORC- Stadium Club- monthly fee	Each	51.00	53.50
M'Ship ORC- Stadium Flexi- monthly fee	Each	61.00	63.50
M'Ship ORC- Prime of Life- 12 month fee	Each	624.00	648.00
M'Ship ORC- Flexi- 3 month fee	Each	346.00	369.00
M'Ship ORC- Concession Flexi- 3 month fee	Each	281.00	288.00
M'Ship ORC- Corporate Flexi- 3 month fee	Each	281.00	288.00
M'Ship ORC- Prime of Life- 3 month fee	Each	229.00	229.00
Workcover 3 mth	Each	488.00	512.00
Workcover 6 mth	Each	727.00	763.00
PT Plus - 1 session per week	Each	156.00	156.00
PT Plus - 1 session per week - Fortnightly	Each	72.00	72.00
PT Plus - 2 session per week	Each	311.00	311.00
PT Plus - 2 session per week - Fortnightly	Each	143.50	143.50
PT Plus - 3 session per week	Each	467.00	467.00
PT Plus - 3 session per week - Fortnightly	Each	215.50	215.50

ORC Club - Flexi

Monthly Fee	Each	82.00	84.00
Concession Monthly Fee	Each	73.80	75.60

Active Monash Orange Club

Fortnightly Fee	Each	33.20	34.15
Corporate Club Fortnightly Fee	Each	30.00	30.75
Conc Fortnightly Fee	Each	30.00	30.75
Stadium Fortnightly Fee	Each	23.50	24.70
Membership Administration Fee	Each	30.00	30.00

	Unit Type	2013/14 Unit Fee (incl GST) (where applicable)	2014/15 Unit Fee (incl GST)
<u>Active Monash Orange Club - Flexi</u>			
Fortnightly Fee	Each	37.90	38.80
Conc Fortnightly Fee	Each	34.60	34.90
Conc Join Fee	Each	19.00	19.00
Corporate Fortnightly Fee	Each	34.60	34.90
Corporate Join Fee	Each	19.00	19.00
Prime of Life Fortnightly Fee	Each	24.00	24.95
Stadium Fortnightly Fee	Each	28.20	29.30
Stadium Join Fee	Each	19.00	19.00
Creche Fees			
Members	Per Session	4.90	5.20
Non-Members	Per Session	5.70	6.05
Members - 10 visit creche pass	Each	44.10	46.75
Non-Members - 10 visit creche pass	Each	51.30	54.40
Fitness Programs			
Fitness Program - General Classes	Per Session	16.00	16.00
Fitness Programs - Adult 10 visit pass ORC	Each	144.00	144.00
Fitness Programs - Schools / Older Adult/Concession	Per Session	9.30	9.30
Fitness Programs - Schools / Older Adult 10 visit pass	Each	84.00	83.70
Active Link	Each	5.80	6.15
Active Link 10 Visit Pass	Each	52.50	55.35
Active Abilities	Each	9.00	9.55
Active Kids	Each	9.00	9.55
Fitness Programs - Casual Gym Visit	Per Session	17.60	18.60
Fitness Programs - Casual Gym Visit Conc.	Per Session	15.80	16.75
Personal Training			
Personal Training 1 Visit	Each	48.00	48.00
Personal Training 5 Visits	Each	216.00	216.00
Personal Training 10 Visits	Each	408.00	408.00
Personal Training 20 Visits	Each	768.00	768.00
Personal Training - Intro to PT	Each	49.95	49.95
Group Personal Training - 1 session	Each	80.00	80.00
Group Personal Training - 5 sessions	Each	356.00	356.00
Personal Training 0 P/T + Group	Per week	12.90	12.90
Personal Training 1 P/T + Group	Per week	47.50	47.50
Personal Training 2 P/T + Group	Per week	70.00	70.00
Active Army	Each	13.00	13.00
OAKLEIGH STADIUM			
Entrance Fees			
Basketball Game Fee	Each	63.00	66.80
Junior Basketball Game Fee	Each	38.00	40.30
Basketball Senior Registration	Each	166.00	176.00
Basketball Junior Registration U/18	Each	96.00	101.75
Basketball Junior Registration U/12,14,16	Each	64.00	67.85
Futsal Game Fee	Each	63.00	66.80
Futsal Registration	Each	155.00	164.30

	Unit Type	2013/14 Unit Fee (incl GST) (where applicable)	2014/15 Unit Fee (incl GST)
MEBA Game Fee	Each	34.00	34.00
Netball Game Fee	Each	65.00	68.90
Netball Registration Fee	Each	155.00	164.30
Table Tennis Hire	Each	14.50	15.35
Out of Uniform Hire	Each	5.00	5.30
Senior Walk over fee less than 8 hrs	Each	91.00	96.45
Senior Walk over fee more than 8 hrs	Each	71.00	75.25
Junior Walk over fee less than 8 hrs	Each	71.00	75.25
Junior Walk over fee more than 8 hrs	Each	62.00	65.70
Monash Dribblers	Each	0.00	4.00
Spectator Fee	Each	2.00	2.00
Facility/Room Hire			
Casual Multi Purpose Room Hire	Per hour	43.00	45.60
Massage Room	Per hour	420.00	445.20
Casual Group Exercise Room	Per hour	54.00	57.25
Hire - Casual Court User Fee Adult	Per head	5.80	6.15
Hire - Casual Court User Fee Child	Per head	4.50	4.65
Hire - Casual Stadium Court	Per hour	43.00	45.60
Hire - Casual Stadium Court + 50 hours per term per court	Per hour	21.00	22.25
OAKLEIGH AQUATIC CENTRE			
Entrance Fees			
25 visit adult	Each	133.00	140.30
25 visit child / concession	Each	104.00	108.10
50 visit adult	Each	244.00	256.20
50 visit child / concession	Each	189.00	197.40
Adult	Each	5.80	6.10
Children	Each	4.50	4.70
Concession/Pension/Senior	Each	4.50	4.70
Family Entry	Each	17.20	18.00
Adult Season Pass	Each	244.00	258.65
Child/Concession Season Pass	Each	189.00	200.35
Family Season pass	Each	378.00	400.70
Splash & Dash	Each	5.50	5.80
Learn to Swim Term Program NON GST	Each	17.70	18.60
Concession Learn to Swim Term Program NON GST	Each	16.00	16.80
Birthday Parties	Each	27.00	28.60
Pool Hire			
50m Pool Lane Hire Casual	Each	54.00	57.25
50m Pool Lane Hire Term Hire	Each	43.20	45.80
Pool Booking Multi Purpose Pool (hourly fee)	Per Hour	54.00	57.25
Pool Booking Dive Pool (hourly fee)	Per Hour	177.00	187.60
Pool Booking Dive Pool (term fee)	Per Hour	141.60	150.10
Full Pool Booking 50m Pool (hourly fee)	Per Hour	289.00	306.35

	Unit Type	2013/14 Unit Fee (incl GST) (where applicable)	2014/15 Unit Fee (incl GST)
MONASH AQUATIC AND RECREATION CENTRE			
Entrance Fees			
Adult	Each	6.50	6.90
Children	Each	5.00	5.30
Conc/Pensioner/Senior	Each	5.00	5.30
Family Entry	Each	21.40	22.70
Spectator Fees	Each	2.00	2.00
25 visit Adult	Each	150.00	158.70
25 visit Child / Concession	Each	115.00	121.90
50 visit Adult	Each	273.00	289.80
50 visit Child / Concession	Each	210.00	222.60
Adult Swim/Spa/Sauna	Each	12.20	12.90
Conc Swim/Spa/Sauna	Each	9.80	10.40
25 visit Swim/Spa/Sauna	Each	281.00	296.70
Conc 25 visit Swim/Spa/Sauna	Each	225.00	239.20
Facility/Room Hire			
Lane Hires - 50m Pool	Each	54.00	57.25
Lane Hires - 50m Pool - Term Hire	Per Hour	43.20	45.80
Lane Hires - 50m Pool - Over 20hrs per week	Per Hour	40.50	42.95
Full Pool Booking - 50m pool	Per Hour	289.00	306.30
50m Pool Carnival - Setup/Equipment Hire	Each	164.00	173.85
Lane Hires - 25m Pool Hire Casual	Per Hour	50.00	53.00
Lane Hires - 25m Pool - Term Hire	Per Hour	40.00	42.40
Lane Hires - 25m Pool - Over 20hrs per week	Per Hour	37.50	39.75
Lane Hires - 25m Pool - Full Pool Booking	Per Hour	315.00	333.90
Learn To Swim Pool Lane Hire - Casual	Per Hour	27.00	28.60
Learn To Swim Pool Lane Hire - Term Hire	Per Hour	21.60	22.90
Learn To Swim Pool Lane Hire - Over 20 hrs per week	Per Hour	20.30	21.50
Learn To Swim Pool - Full Pool Booking	Per Hour	97.00	102.80
Warm Water Exercise Half Pool Hire - Casual	Per Hour	76.00	80.55
Warm Water Exercise Half Pool Hire - Term Hire	Per Hour	60.80	64.45
Warm Water Exercise Half Pool Hire - Over 20 hrs per week	Per Hour	57.00	60.40
Warm Water Exercise Full Pool Hire	Per Hour	152.00	161.10
Wave Pool Hire - Casual	Per Hour	142.00	150.50
Wave Pool Hire - Term Hire	Per Hour	114.00	120.85
Facility Hire - Casual Group booking (per person)	Per Hour	3.00	3.20
Room Hire - Aerobic Studio - Casual	Each	89.00	94.35
Room Hire - Aerobic Studio - Term Hire	Each	71.20	75.50
Room Hire - Aerobic Studio - Over 20hrs per week	Each	66.80	70.80
Room Hire - Excercise Studio - Casual	Each	89.00	94.35
Room Hire - Exercise Studio - Term Hire	Each	71.20	75.50
Room Hire - Exercise Studio - Over 20hrs per week	Each	66.80	70.80
Room Hire - Meeting Room - Casual	Each	53.00	56.20
Room Hire - Meeting Room - Term Hire	Each	42.40	44.95
Room Hire - Meeting Room - Over 20hrs per week	Each	39.80	42.20
Room Hire - Creche - Casual	Each	65.00	68.90
Room Hire - Creche - Term Hire	Each	52.00	55.10
Room Hire - Creche - Over 20hrs per week	Each	48.80	51.75

	Unit Type	2013/14 Unit Fee (incl GST) (where applicable)	2014/15 Unit Fee (incl GST)
Learn to Swim			
Squad Program -GST	Each	21.30	22.40
Concession Squad Program - GST	Each	19.20	20.20
Term Program Non GST	Each	17.70	18.60
Concession Term Program	Each	16.00	16.80
Privates (Not School) Non GST	Each	53.00	55.65
Concession Privates (Not school) Non GST	Each	47.70	50.10
Term Program Non GST Administration Fee	Each	30.00	30.00
Schools 6-7 Ratio Non GST	Each	7.90	8.40
Schools 8-9 Ratio Non GST	Each	7.70	8.15
Schools 10+ Ratio Non GST	Each	7.30	7.75
Schools Fun Day	Each	10.00	10.60
Buses 1st Bus - No Seat Belt GST	Each	288.00	305.30
Buses 1st Bus - With Seat Belt GST	Each	410.00	434.60
Buses Consecutive Bus - No Seat Belt GST	Each	74.00	78.45
Buses Consecutive Bus - With Seat Belt GST	Each	90.00	95.40
Birthday Parties	Each	27.00	28.60
Additional Party Leader	Each	36.50	38.70
ASI Program	Each	27.00	28.60
Membership Fees			
<u>Monash Club</u>			
Monthly Fee	Each	86.00	89.00
Corporate Club Monthly Fee	Each	71.00	73.10
Conc Monthly Fee	Each	78.00	80.10
12 Month Fee	Each	1,032.00	1,068.00
Conc 12 Month Fee	Each	936.00	961.00
Workcover 3 mth	Each	488.00	512.00
Workcover 6 mth	Each	727.00	763.00
Workcover 12 mth	Each	1,032.00	1,068.00
<u>Monash Club - Flexi</u>			
Monthly Fee	Each	96.00	99.00
Conc Monthly Fee	Each	88.00	89.10
Corporate Monthly Fee	Each	83.00	85.50
<u>Prime of Life (over 60's)</u>			
Monthly Fee	Each	64.00	66.75
12 Monthly Fee	Each	768.00	801.00
<u>Active Monash Blue Club</u>			
Fortnightly Fee	Each	39.70	41.10
Corporate Club Fortnightly Fee	Each	32.80	33.75
Conc Fortnightly Fee	Each	36.00	37.00
Membership Administration Fee	Each	30.00	30.00
<u>Active Monash Blue Club - Flexi</u>			
Fortnightly Fee	Each	44.30	45.70
Conc Fortnightly Fee	Each	40.60	41.10
Corporate Fortnightly Fee	Each	38.30	39.45
<u>Active Monash Blue Prime of Life (over 60's)</u>			
Fortnightly Fee	Each	29.50	30.80

	Unit Type	2013/14 Unit Fee (incl GST) (where applicable)	2014/15 Unit Fee (incl GST)
<u>Active Monash Blue Teen Fitness</u>			
Fortnightly Fee	Each	29.50	30.80
<u>Monash Membership</u>			
Term 3 months	Each	413.00	434.00
Term Conc - 3 months	Each	337.00	346.00
MARC Prime of Life Term - 3 months	Each	253.00	264.00
PT Plus - 1 session per week - Monthly	Each	215.50	215.50
PT Plus - 1 session per week - Fortnightly	Each	72.00	72.00
PT Plus - 2 session per week - Monthly	Each	146.00	146.00
PT Plus - 2 session per week - Fortnightly	Each	67.40	67.40
PT Plus - 3 session per week - Monthly	Each	292.00	292.00
PT Plus - 3 session per week - Fortnightly	Each	134.80	134.80
PT Plus Foundation - 1 session per week	Each	201.20	211.25
PT Plus Foundation - 1 session per week - Fortnightly	Each	67.40	70.75
PT Plus Foundation - 2 session per week	Each	488.00	512.40
PT Plus Foundation - 2 session per week - Fortnightly	Each	134.80	141.55
PT Plus Foundation - 3 session per week	Each	727.00	763.35
PT Plus Foundation - 3 session per week - Fortnightly	Each	201.20	211.25
Fitness Programs			
Fitness Programs - Adult 10 visit pass	Each	144.00	144.00
Fitness Programs - General Classes	Per Session	16.00	16.00
Fitness Programs - Schools/Older Adult	Per Session	9.30	9.30
Fitness Programs - Schools/Older Adult 10 visit pass	Each	84.00	84.00
Casual Gym Visit	Each	23.00	24.40
Casual Gym Visit - Conc	Each	21.00	22.25
Personal Training			
Personal Training 1 Visit	Each	48.00	48.00
Personal Training 5 Visits	Each	216.00	216.00
Personal Training 10 Visits	Each	408.00	408.00
Personal Training 20 Visits	Each	768.00	768.00
Personal Training Group - Intro into PT	Each	49.95	49.95
Personal Training Group - 1 session	Each	80.00	80.00
Personal Training Group - 5 sessions	Each	356.00	356.00
Personal Training 0 P/T + Group	Per week	12.90	12.90
Personal Training 1 P/T + Group	Per week	47.50	47.50
Personal Training 2 P/T + Group	Per week	70.00	70.00
Active Army	Each	13.00	13.00
Creche Fees			
Members	Per Session	6.60	7.00
Non-Members	Per Session	9.70	10.30
Members -MARC 10 Pass	Per Pass	59.40	62.95
Non-Members - MARC 10 Pass	Per Pass	87.30	92.55

	Unit Type	2013/14 Unit Fee (incl GST) (where applicable)	2014/15 Unit Fee (incl GST)
CITY DEVELOPMENT			
HEALTH INSPECTION			
Food Premises			
New Premises Approval Fee	Each	93.00	99.00
Inspection Report on Transfer - Food Premises	Each	122.50	130.00
Registration Temporary Premises	Each	93.00	100.00
Transfer of Registration - Food Premises	Each	148.50	158.00
Food Premises Reinspection Fee	Each	104.00	111.00
<u>Class 3 Food Premises</u>	Each	230.00	253.00
<u>Class 2 Food Premises</u>			
1- 10 employees	Each	460.00	506.00
11-20 employees	Each	541.00	595.00
20+ employees	Each	866.00	952.00
<u>Class 1 Food Premises</u>	Each	433.00	476.00
Not for profit food businesses/community groups	Each	50% of full fee	
Overdue Renewal of registration fee - Food & Health Premise	Each	93.00	99.00
<u>Health Premises</u>			
Low Risk - Hairdressers	Each	141.00	150.00
High Risk - Beauty parlours, Body Piercing etc	Each	204.00	217.00
Prescribed Accommodation base fee - Rooming houses etc.	Each	179.00	190.00
Prescribed Accommodation - Per additional room	Each	15.60	17.00
Prescribed Accommodation - Maximum	Each	649.00	688.00
Inspection Report on Transfer - Health Premises	Each	122.50	130.00
Transfer of Registration - Health Premises	Each	116.50	124.00
New Premise Approval Fee - Health Premises	Each	93.00	99.00
Other Fees			
Food Safety Program	Each	46.00	49.00
Grey Water Permit Fee	Each	279.00	296.00
LOCAL LAWS			
Animal Registration Fees			
Dogs/Cats Concession (pension)	Each	56.00	56.00
Dogs/Cats full fee	Each	135.00	135.00
Dogs/Cats Sterilised micro chipped or over 10 yrs old	Each	45.00	45.00
Dogs/Cats Sterilised micro chipped or over 10 yrs old - Concession (pension)	Each	18.50	18.50
Dangerous Dogs/Restricted/Menacing/Guard	Each	0.00	250.00
Dog Infringements - GST Free			
Dog Infringements - Unregistered	Each	120.50	123.50
Pound Release Fee - GST Free			
Pound Release Fee	Each	89.00	94.00

	Unit Type	2013/14 Unit Fee (incl GST) (where applicable)	2014/15 Unit Fee (incl GST)
Other Fees			
Generally impounded items	Each	73.85	80.00
Shopping trolley release fee	Each	78.00	83.00
Other Fines - GST Free			
Litter infringements	Each	280.00	287.00
Local Law Infringement - 1 Penalty Unit	Each	100.00	100.00
Local Law Infringement - 2 Penalty Units	Each	200.00	200.00
Courtesy Letter	Each	23.10	23.10
Noxious Weeds Administration Fee (additional to contract cost)	Each	74.00	76.00
Fire Hazard Removal Blocks < 750 sq mtres	Each	332.00	352.00
Fire Hazard Removal 751 sq mtres - 1500 sq mtres	Each	668.00	708.00
Fire Hazard Removal >1501 sq mtres	Each	1,330.00	1,410.00
Other Permit Fees			
Estate Agents A board signs	Each	168.00	300.00
Keeping excess no. of animals	Each	50.00	80.00
Other Animals	Each	95.00	101.00
Permit to Film	Each	270.00	286.00
Registration of Animal Business	Each	156.00	166.00
Other Permit Fees - non GST			
Local Law General Permit	Each	75.00	80.00
Car Parking Agreements	Each	1,500.00	1,590.00
Parking Bays-Builders Exemptions	Per week	50.00	53.00
Signs - A Frame	Each	75.00	80.00
Goods	Each	122.00	130.00
Additional signs and goods	Each	180.00	191.00
Street Seating	Each	180.00	191.00
Street Seating- additional seats over 10	Each	345.00	365.00
Derelict Vehicles			
Impounded Vehicle Release Fee	Each	300.00	330.00
Impounded vehicle storage fee	Per day	30.00	32.00
Storage of impounded item eg sign / shopping trolley	Per day	1.35	1.45
Car Parking Fines			
0.5 Penalty Unit Fine	Each	72.00	74.00
The value of a penalty unit for a financial year is fixed by the Treasurer under section 5(3) of the Monetary Units Act 2004. The Monash fee will be set to 50% of the Penalty Unit fee as prescribed by the Treasurer.			
BUILDING CONTROL			
<i>Please note Building Control fees are subject to market forces and may be changed during the year at the discretion of the Chief Executive Officer.</i>			
Building Permit Fees			
Class 1a and 10			
All Demolitions	Each	690.00	735.00
Minor Works - Brick garages retaining walls pools	Each	700.00	745.00
Minor Works - Carports, brick fences, reclads signs sheds etc.	Each	575.00	610.00
Swimming Pool Barrier & Decommissioned pool	Each	360.00	380.00
Timber Fences	Each	375.00	400.00

	Unit Type	2013/14 Unit Fee (incl GST) (where applicable)	2014/15 Unit Fee (incl GST)
Class 1b, 2-9 Internal			
\$0 - \$60,000	Each	860.00	910.00
\$60,001 - \$99,999	Each	935.00	990.00
\$100,000 - \$499,999	Each	1,190.00	1,260.00
\$500,000 - \$999,999	Each	2,135.00	2,265.00
\$1,000,000+ subject to complexity	Each	2,380.00	2,525.00
Alterations/Additions			
<u>Registered Builder</u>			
\$0 to \$30,000	Each	860.00	910.00
\$30,000 to \$60,000	Each	995.00	1,055.00
\$60,001 to \$100,000	Each	1,135.00	1,205.00
\$100,001 to \$150,000	Each	1,290.00	1,370.00
\$150,001 to \$180,000	Each	1,425.00	1,510.00
\$180,001 to \$220,000	Each	1,640.00	1,740.00
<u>Owner Builder</u>			
\$0 to \$30,000	Each	1,030.00	1,090.00
\$30,000 to \$60,000	Each	1,215.00	1,290.00
\$60,001 to \$100,000	Each	1,350.00	1,430.00
\$100,001 to \$150,000	Each	1,525.00	1,615.00
\$150,001 to \$180,000	Each	1,720.00	1,825.00
\$180,001 to \$220,000	Each	1,850.00	1,960.00
Dwellings			
Up to \$150,000	Each	1,350.00	1,430.00
\$150,001 - \$200,000	Each	1,505.00	1,600.00
\$200,001 - \$250,000	Each	1,640.00	1,740.00
\$250,001 - \$300,000	Each	1,850.00	1,960.00
Owner Builders			
Up to \$150,000	Each	1,640.00	1,740.00
\$150,001 - \$200,000	Each	1,790.00	1,900.00
\$200,001 - \$250,000	Each	1,925.00	2,040.00
\$250,001 - \$300,000	Each	2,060.00	2,185.00
Dual Occupancy			
<u>Internal</u>			
1 Additional Unit	Each	1,350.00	1,430.00
2 New Units to \$350,000	Each	1,850.00	1,960.00
\$350,001 +	Each		
<u>Owner Builder</u>			
1 Additional Unit	Each	1,640.00	1,740.00
2 New Units to \$350,000	Each	2,140.00	2,270.00
\$350,001 +	Each		
Multi Units/Houses			
<u>Internal</u>			
3 - 5 Units	Each	935.00	990.00
6 or more Units	Each	870.00	925.00

	Unit Type	2013/14 Unit Fee (incl GST) (where applicable)	2014/15 Unit Fee (incl GST)
<u>Owner Builder</u>			
3 - 5 Units	Each	1,170.00	1,240.00
6 or more Units	Each	1,080.00	1,145.00
Shopfronts - Internal	Each	860.00	910.00
Shop Fitouts - Internal			
Small Projects	Each	860.00	910.00
Medium Projects	Each	995.00	1,055.00
Major Projects > \$150,000	Each		
Lodgement fee	Each	35.70	37.00
Removal of Hose Reels	Minimum for up to 6 locations plus \$30	715.00	760.00
Temporary Structures	Each	355.00	375.00
Temporary Structures - urgent (< 5 days)	Each	695.00	735.00
Building Applications or Building Amendments			
Class 1 and 10 (with Form 13) MINOR	Each	195.00	205.00
Class 1 and 10 (with Form 13) MAJOR	Each	360.00	380.00
Class 2- 9 MINOR	Each	360.00	380.00
Class 2-9 MAJOR	Each	505.00	535.00
Lodgement fee (if over \$5,000)	Each	35.70	37.00
Lapsed Permit Renewal			
Class 1 or 10	Each	620.00	660.00
Class 2 to 9	Each	770.00	815.00
Community Groups			
When building on Council property normal permit fees will be payable			
Permits for Essential Services		Charges same as other permit and application fees shown above	
Lodgement Fees	Each	35.70	36.50
Dispensations (Report and Consent)			
Class 1 & 10 (flood & siting etc)	Each	232.93	238.75
Class 10 (fences)	Each	195.00	199.88
Class 2 to 9	Each	235.00	240.88
Modification Application	Each	120.00	130.00
Regulation 502 or 503 Statement	Each	235.00	250.00
Extension of Time for Building Permits			
Class 1 or 10	Each	320.00	340.00
Class 2 to 9	Each	450.00	480.00

	Unit Type	2013/14 Unit Fee (incl GST) (where applicable)	2014/15 Unit Fee (incl GST)
Inspection Fees			
Contract or Finalisation of Lapsed Building Permit	Each	195.00	205.00
Out of Hours Building	Per hour	110.00	115.00
Removal of Buildings	Each	400.00	425.00
Retention of Buildings	Each	525.00	555.00
Swimming Pool Compliance Report (2 inspections & certificate)	Each	120.00	125.00
Swimming Pool Safety	Each	80.00	85.00
Repeat Inspections > 2	Each	104.00	110.00
Other Services			
Place of Public Entertainment (POPE)	Each	660.00	700.00
Class 1 - 10	Per Hour	104.00	110.00
Class 2 - 9	Per hour	120.00	125.00
Part 12 Inspection of Essential Safety Measures	Each	545.00	580.00
Illegally Erected or Altered Buildings for Retention			155% of scheduled permit fee for class of building
Request for Information			
Request for Information	Each	46.45	47.60
Copy of occupancy permit or certificate of final inspection	Each	46.45	47.60
Details of permits issued in preceding 10 years and information on flooding/termites	Each	46.45	47.60
Copies of Documents			
Copy of Plans - Class 1 or 10 - minor - small office shop (A0-A2)	Per sheet	21.50	22.80
Copy of Plans - Class 1 or 10 - minor - small office shop (A3-A4)	Per sheet	1.35	1.45
Copy of Plans - Class 2 - 9 - minor - small office shop - retrieval	Each	175.00	185.00
Copy of Plans - Class 1 or 10 dwelling shed garage etc (Each additional building permit)	Each	31.50	35.00
Copy of Plans - Class 1 or 10 dwelling shed garage etc	Each	120.00	120.00
Copy of Plans - Class 2 to 9 - major - supermarket, factory, s/centr, hotel - retrieval	Each	295.00	310.00
Copy of Plans - Class 2 to 9 - major - supermarket, factory, s/centr, hotel	Per sheet	21.50	22.50
Copy of Plans - Class 2 to 9 - major - supermarket, factory, s/centre, hotel (A4)	Per sheet	1.35	1.45
To View Plans - Class 2 - 9 Commercial/Industrial	Each	175.00	185.00
STATUTORY PLANNING			
TOWN PLANNING APPLICATION FEES (STATUTORY)			
Service Charges			
<u>Permit Enquiries</u>			
Copies of Permits	Each	182.00	182.00
<u>Property Enquiries</u>	Per plan	120.00	120.00
<u>S.173 Agreements</u>			
Mobile Dwelling Units (preparation)	Each	185.00	200.00
Subdivision approvals (preparation & administration)	Each	755.00	800.00
Other Specific Requirements			As required

	Unit Type	2013/14 Unit Fee (incl GST) (where applicable)	2014/15 Unit Fee (incl GST)
<u>Extension of Time - Planning Permit</u>			
Less than 10,000	Each	102.00	102.00
10,000 - 250,000 and use permits	Each	604.00	604.00
250,001 - 500,000	Each	707.00	707.00
500,001 +	Each	815.00	815.00
TOWN PLANNING APPLICATION FEE GST FREE			
Application for Permit			
Application for Permit - Class1	Each	502.00	502.00
Application for Permit - Class2	Each	239.00	239.00
Application for Permit - Class3	Each	490.00	490.00
Application for Permit - Class4	Each	102.00	102.00
Application for Permit - Class5	Each	604.00	604.00
Application for Permit - Class6	Each	707.00	707.00
Application for Permit - Class7	Each	815.00	815.00
Application for Permit - Class8	Each	1,153.00	1,153.00
Application for Permit - Class9	Each	4,837.00	4,837.00
Application for Permit - Class10	Each	8,064.00	8,064.00
Application for Permit - Class11	Each	16,130.00	16,130.00
Application for Permit - Class12	Each	386.00	386.00
Application for Permit - Class13	Each	386.00	386.00
Application for Permit - Class14	Each	386.00	386.00
Application for Permit - Class15	Each	781.00	781.00
Application for Permit - Class16	Each	249.00	249.00
Application for Permit - Class17	Each	541.00	541.00
Application for Permit - Class18	Each	404.00	404.00
Sect. 72 Amendment to Permit			
Sect. 72 Amendment to Permit - Class 1	Each	502.00	502.00
Sect. 72 Amendment to Permit - Class 2	Each	502.00	502.00
Sect. 72 Amendment to Permit - Class 3	Each	239.00	239.00
Sect. 72 Amendment to Permit - Class 4	Each	490.00	490.00
Sect. 72 Amendment to Permit - Class 5	Each	102.00	102.00
Sect. 72 Amendment to Permit - Class 6	Each	604.00	604.00
Sect. 72 Amendment to Permit - Class 7	Each	707.00	707.00
Sect. 72 Amendment to Permit - Class 8	Each	815.00	815.00
Sect. 72 Amendment to Permit - Class 9	Each	386.00	386.00
Other Town Planning Fees - GST Free			
Satisfaction of Responsible Authority fee	Each	102.00	102.00
Sect.57A Amendment to Permit Application	Each	102.00	102.00
Statutory Fees - GST Free			
Planning Certificates of Compliance	Each	147.00	147.00
Other Statutory Fees - GST Free			
Sect. 29A Demolition Requests	Each	59.50	61.00
Subdivision Fees			
Certify a Plan of Subdivision	Per plan + lot fee	120.00	120.00
Any other application for certification under Subdivision Act	Each	100.00	100.00

	Unit Type	2013/14 Unit Fee (incl GST) (where applicable)	2014/15 Unit Fee (incl GST)
Public Notification			
Residential	Per property	140.00	140.00
Commercial <\$1M	Per property	285.00	285.00
Commercial >\$1M	Per property	550.00	550.00
Notification >10 Properties	Per property	27.60	27.60
Notification >100 Properties	Per property	13.60	13.60
Additional Sign - Standard A2	Per property	63.00	63.00
Larger Sign - A0	Per property	132.00	132.00
Larger Sign - A1	Per property	91.00	91.00
Photocopies/Sale of Publications			
General Photocopies	Per plan	6.25	6.70
General Photocopies	Plus Per Page	1.00	1.05
Plan Printing	Per plan	31.20	33.00
Heritage Study	Per plan	31.20	33.00
Character Study	Per plan	62.50	65.00
Other User Charges - GST Free			
Adoption of Amendment Pursuant to Sec. 29	Each	529.00	529.00
Consider Request to Amend Planning Scheme	Each	806.00	806.00
Consider Submission to Amendment	Each	806.00	806.00
ENGINEERING ADMINISTRATION			
Service Charges			
Vehicle Crossing Permit	From	149.00	153.00
Road Opening Permit	Security Bond plus	149.00	153.00
Stormwater Connection Permit	Security Bond plus	149.00	153.00
Occupy Part of Roadway - Hoardings	Security Bond plus	149.00	153.00
Building Over Easement - Minor	From	105.00	110.00
Building Over Easement - Major	From	448.00	475.00
Legal Point of Discharge	Each	50.00	55.00
Access through Reserves Permit	Security Bond plus	122.00	130.00
Building Permit Fees			
Builders Infingement	Each	200.00	200.00
Asset Protection Permit + security bond	Each	185.00	205.00
INFRASTRUCTURE SERVICES			
WASTE MANAGEMENT			
Big Bin (Commercial)	Per additional bin	196.35	194.70
Tenant Big Bin (Commercial)	Per additional bin	196.35	194.70
Ratepayer Big Bins - Upgrade or Additional Bin	120L or 240L per	178.50	177.00
Skip Bins	Per Permit	46.50	50.00
Miscellaneous Items			
Compost Bins - 2 style	Each	36.50	38.00
Compost Worms (1000)	Each	38.50	40.00
Worm Farms	Each	84.50	90.00

	Unit Type	2013/14 Unit Fee (incl GST) (where applicable)	2014/15 Unit Fee (incl GST)
WASTE TRANSFER STATION			
Tipping Fees			
Commercial Soil m3 (for loads >4m3)	Each	208.00	208.00
Gas Bottles (up to 9kg)	Each	12.70	13.00
Soil up to and per ½ m3	Each	75.30	75.30
Concession-General Waste up to and per ½ m3	Each	32.80	32.80
Concession-Green Waste up to and per ½ m3	Each	11.60	14.40
Concrete/Bricks up to and per 1/2 m3	Each	26.50	26.50
Single Item	Each	New	5.00
Tipping Fees			
General Waste up to and per ½ m3	Each	36.30	36.30
Green Waste up to and per ½ m3	Each	13.20	16.00
Mixed General / Green Waste up to and per 1/2m3	Each	41.00	41.00
Oil - 30+ Litres	Per Litre	0.50	0.50
Mattress and/or Base	Each	29.60	25.00
Fridges/Air Conditioners	Each	19.30	19.90
Polystyrene handling fee per 1/2m3 (for loads >1/2m3)	Each	5.00	5.00
Polystyrene commercial handling fee per 1/2m3 (for loads >1/2m3)	Each	New	20.00
Car Boot	Per Boot	New	18.00
<u>Tyres</u>			
Car with Rims	Each	10.60	10.60
Car without Rims	Each	6.80	6.80
Heavy Truck with Rims	Each	42.60	42.60
Heavy Truck without Rims	Each	24.50	24.50
Light truck with Rims	Each	17.20	17.20
Light truck without Rims	Each	10.70	10.70
Motorcycle	Each	3.20	3.20
Solid (up to 60cm)	Each	43.70	43.70
Solid Large (>1.90m)	Each	385.00	385.00
Solid Large (0.60 to 1.50 m)	Each	79.00	79.00
Solid Large (1.50 to 1.90 m)	Each	213.00	213.00
Sale of Mulch - 1/2 m3	Each	30.80	32.50
Sale of Mulch - bag	Each	6.70	7.10
Sale of Mulch - m3	Each	61.60	65.50