

Budget 2018/19

Adopted 26 June 2018



Monash City Council
293 Springvale Road,
Glen Waverley, 3150

Phone
9518 3555

National Relay Service (for the hearing and speech impaired)
1800 555 660

www.monash.vic.gov.au

To discuss this Budget in the language of your choice please phone:

Monash Language Assist

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廣東話	9321 5481	русском	9321 5486
Ελληνικά	9321 5482	Việt Ngữ	9321 5487
Italiano	9321 5483	Other	
한국어	9321 5484	languages	9321 5488

Front cover

Carols By Candlelight, Jells Park, Wheelers Hill

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Mayor Paul Klisaris' message



I am pleased to present Monash Council's 2018/19 budget with its focus on the four themes of our shared vision for Monash:

- A Liveable & Sustainable City
- Inviting Open & Urban Spaces
- An Inclusive Community; and
- Responsive & Efficient Services.

The Budget outlines details of capital expenditure to improve and renew our infrastructure, buildings, reserves, playspaces, libraries, footpaths, roads and drains.

This budget:

- Funds substantial renewals and upgrades to important community facilities such as the Oakleigh Recreation Centre; the Caloola Reserve multi-sport pavilion and tennis courts and upgrades to facilities at Pinewood, Brentwood and Southern reserves
- Improves renewal of Council's core assets of footpaths, roads and drainage
- Maintains Council's position of being debt-free since 2015.

Recycling crisis and rates

Monash Council has been pleased to have consistently maintained the lowest average rates of all 79 Victorian Councils for many years, whilst also delivering important infrastructure programs.

In this financial year, we will maintain a rate cap of 2.25% in line with the State Government's rate cap.

However, we are making a change to how we pay for our recycling services. You would be aware of a decision by China to refuse the processing of some recycling materials which has resulted in a global recycling crisis.

The financial impact of this ban has resulted in a net cost to Council of \$1.5 million, as not only will we no longer receive a rebate for our recyclables but we also have to pay for our materials to be recycled.

Council looked at two options to meet this shortfall: an increase to the rate cap or the introduction of a separate charge.

Initially we had hoped to meet this increased cost by gaining approval from the Essential Services Commission (ESC) to adjust our rate cap to 3.53%, which would have provided additional funds to meet the shortfall from the increased recycling costs. The ESC did agree to an increase, but only up to 2.57%.

Council resolved at its 26 June 2018 meeting not to accept this increase. Instead, we will be introducing a limited recycling levy to every ratepayer of \$22 per year, starting in the

2018/19 rating year, to meet these increased costs. The recycling levy is only being used to collect funds to pay for the increase in our recycling costs and works out to be about 50 cents a week per household. There will be no cost to pensioners with this change as we know providing for pensioners is important to our community. Many of you told us that you thought it appropriate to charge ratepayers a little more to subsidise pensioners. This works out to about \$3 more per annum

Monash is one of only a handful of Councils that does not already have a waste charge. Councils with a waste charge have adjusted their charge in the wake of the recycling crisis, with some ratepayers facing significant increases.

We will review the levy over the next two years ahead of when our current recycling contract ends to ensure that ratepayers are only paying for additional costs of the recycling service. The decision to introduce this levy is not a decision we have taken lightly but recycling is a critical service for our community and needs to be funded. We are pleased though that our recycling service has not been disrupted and that recycling is properly processed, and not sent to landfill.

Whilst the recycling issue has been challenging, we also have some positive news about infrastructure projects in Monash.

Improving community Infrastructure

Our \$43.4 million capital works budget responds to community feedback about the need to continue expanding and improving infrastructure that is well utilised by our community and improving core assets of roads, drains and footpaths.

We will see the commencement of the first stage of construction of the Oakleigh Recreation Centre upgrade which will substantially improve the 41 year old facility and create a new home for the Waverley Gymnastics Club. The State Government is providing \$3 million through Sports Recreation Victoria, the Federal Government \$2.1 million and Waverley Gymnastics \$1 million towards this project, which will continue into 2019/20.

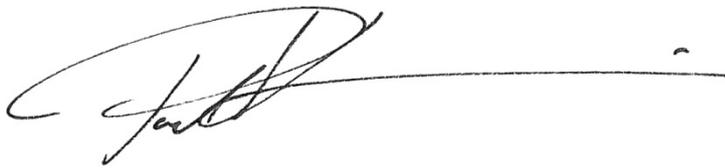
Other highlights of the capital works program include:

- Begin construction of a multi-sport pavilion at Caloola Reserve (\$2.67 million in 2018/19), the upgrade of Pinewood Reserve pavilion, Columbia Park Pavilion and start renewal of the Brentwood Reserve pavilion
- \$2 million for the renewal and upgrade of a number of community centres, including significant upgrades to Southern Reserve and Brandon Park community facilities
- \$5.6 million for road reconstruction and renewal, including the reconstruction of Atherton Road, Oakleigh (\$3.1 million) which will continue into 2019/20
- \$4.1 million to renew Council's footpaths in keeping with community expectations
- \$3.1 million for recreational, leisure and community facilities including redevelopment of the Holmesglen sportsground (\$800,000)

- \$1.2 million for playspace upgrades at Adrian Street (Chadstone), Glen Waverley North Reserve, Dennis Street (Clayton), Mannering Drive (Glen Waverley) and Catherine Avenue (Mount Waverley).

Thank you to everyone who provided feedback on our draft budget. We received 43 submissions from the community this year, which is a higher rate of community engagement than in previous years.

Our aim is always to deliver a budget which is financially responsible, responds to the needs of our community and is fair. This has been a challenging budget process in determining how best to respond to the recycling cost increases whilst maintaining the current service standards. We believe we have made the best decision to maintain this critical service for Monash residents.

A handwritten signature in black ink, appearing to read 'Paul Klisaris', with a long horizontal line extending to the right.

PAUL KLISARIS
Mayor

THE RECYCLING CRISIS FACING AUSTRALIAN COUNCIL'S AND MONASH COUNCIL'S RESPONSE

Monash Council has secured its household recycling service with Visy Recycling, despite the volatility of the recycling industry in the wake of the global crisis triggered by China's ban on recycling. The current contract with Visy Recycling is in place until April 2020.

However, this has come at a significant cost. The China ban has resulted in recycling companies no longer offering a rebate to Councils as they have in the past for processing recycling materials. Instead, recycling companies will charge a fee for processing of household recycling.

Monash Council was previously receiving approximately \$700,000 in rebates each year from our contractor for household recycling. From April 2018 we are now required to pay \$800,000 to maintain the collection service.

Over the next 10 years, the cost to Monash Council could be over \$18 million. This is a cost to Council that was unexpected and not budgeted for. Given the increased financial burden, Monash Council lodged an application to the Essential Services Commission (ESC) seeking a variation in the rate cap for the 2018/19 rating year.

ESC Decision on the Rate Cap Variation

The application to the Essential Services Commission requested approval for Council to increase rates in 2018/19 from the State Government's rate cap of 2.25 per cent to 3.53 per cent to cover the increased cost to Council for collection of recycled materials. Although the ESC gave endorsement to the application by providing a rate cap variation of 0.32 per cent, Council was disappointed with the decision and has decided not to accept the offer as it will not cover the full cost of recycling.

Council, as a result of the ESC outcome, will stay within the State Government's imposed rate cap of 2.25 per cent. Further, as advised in February and March this year to the community, Council will introduce a limited Recycling Levy in 2018/19 to recover the recycling costs.

Recycling Levy

For 2018/19 Council will implement a service charge (Recycling Levy) under Section 162 of the Local Government Act 1989 to recover the additional cost of recycling. The recycling levy has been set at \$22 per rateable property with provision to provide a waiver (\$22) for every eligible pensioner ratepayer.

Council's purpose in introducing this recycling levy is to only collect enough funds to cover the cost of recycling. We will review and monitor these costs closely to ensure that is the outcome.

Recycling Levy – Pensioner Waiver

Council acknowledges that some ratepayers may experience difficulty from time to time in meeting the recycling levy due to the effect of rising costs, cost of Council services and personal circumstance. Council further understands that relief measures have a cost to Council which must be borne by other ratepayers either short or long term. It is for this reason that Council provides limited assistance, rates waivers and rebates to assist persons or classes of person in accordance with Local Government Act Section 169 or 171.

For 2018/19 Council will provide a waiver under Section 171 of the Local Government Act 1989 to all eligible pensioner ratepayers from paying the Recycling Levy (\$22 per property). Eligible pensioners are those ratepayers with a Centrelink or Department of Veterans Affairs card.

Monash Council will still be the lowest rating metropolitan council on a rate per assessment basis and the lowest rating council in the State on a per capita basis.

EXECUTIVE SUMMARY

Under the *Local Government Act 1989* (the Act), the Monash City Council (Council) is required to prepare and adopt an Annual Budget and a 4 Year Strategic Resource Plan (SRP).

Council has prepared a Budget for 2018/19 which is aligned to the vision in the new Council Plan 2017-21. The application to the Essential Services Commission for a 1.28 per cent increase in rates above the 2.25 per cent cap to cover the increased cost of recycling resulted in an endorsement of 0.32 per cent increase or a new rate increase of 2.57 per cent. Council subsequently decided not to accept the rate cap variation as it does not cover the increased cost to Council for collection of recyclables, and will continue with the State government rate cap of 2.25 per cent.

In the wake of this decision Council has implemented a Recycling Levy in 2018/19 of \$22 per rateable property with provision to provide a waiver (\$22) for every eligible pensioner ratepayer. The purpose of the levy is to only collect enough funds to cover the increased recycling costs to be borne by Council due to the China ban on receiving recycled materials.

Furthermore our budget seeks to maintain and improve infrastructure, as well as deliver services that are valued by our community, within financial constraints. The 2018/19 Annual Budget represents the first year of the SRP for the period 2018/19 to 2021/22.

Budget Highlights

Operating Budget

This Budget projects a surplus of \$13.9M for 2018/19 (Forecast 2017/18 \$16.8M) and an adjusted underlying result¹ surplus of \$12.1M. This is made up of a total revenue projection of \$185.2M, which incorporates an average rate revenue increase of 2.25 per cent and recycling levy of \$1.5M plus \$1.1M of supplementary rates from new developments. Total expenditure is budgeted to be \$171.3M.

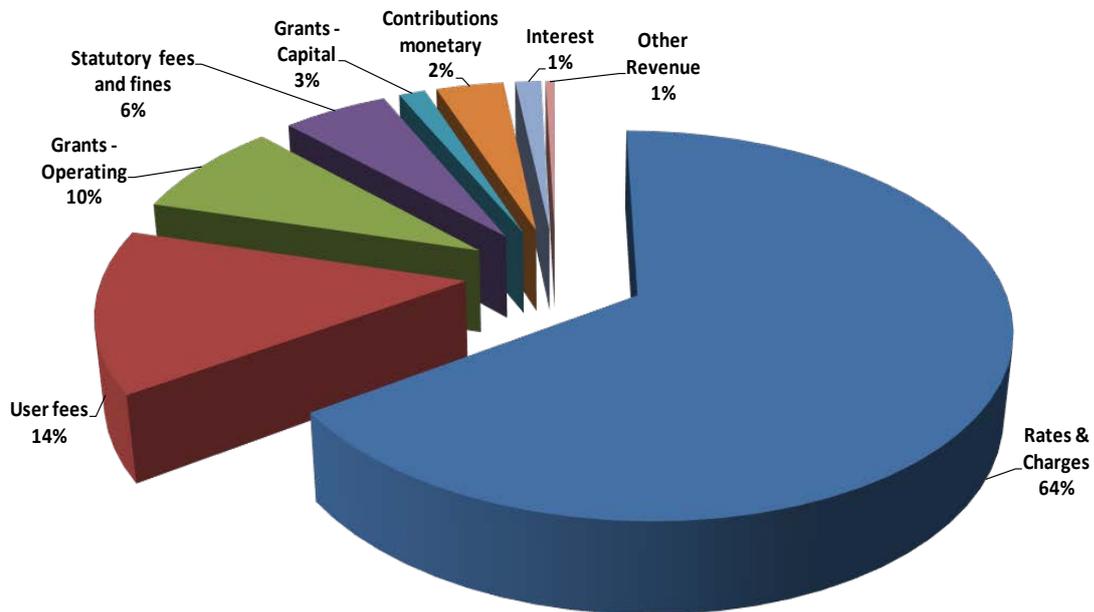
As Monash is debt-free the \$13.9M surplus will form part of the net cash from operating activities that, including capital grants (\$2.6M), will be solely applied to fund capital works payments in 2018/19.

The closing cash position for the 2018/19 budget is \$93.9M, an increase of \$8.4M from the forecasted cash position at the end of 2017/18.

¹ Underlying Result is a measure of operating financial performance calculated after adjusting for non-recurrent capital grants and contributions (refer Sections 5). It is an important measure of financial sustainability as it excludes income which is to be used for capital from being allocated to cover operating expenses.

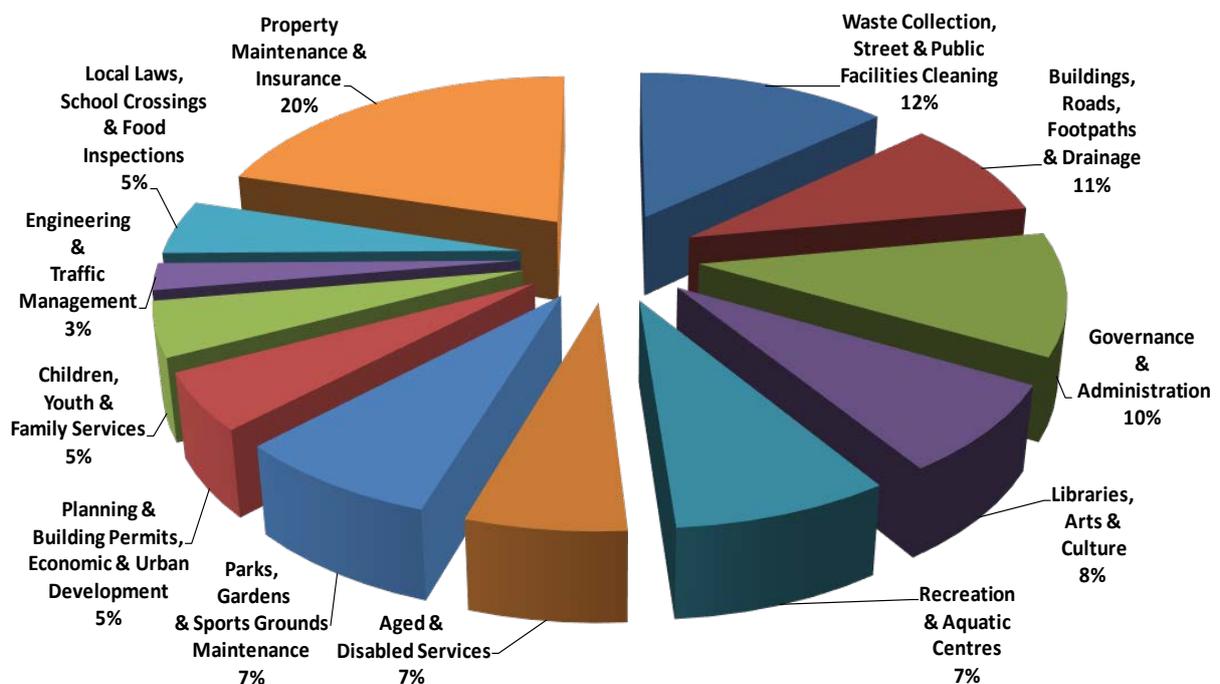
Revenue

Total revenue is \$185.2M in 2018/19, compared to the 2017/18 forecast of \$183.8M.



Expenditure

Total expenditure is expected to be \$171.3M in 2018/19, compared to the 2017/18 forecast of \$167.0M.



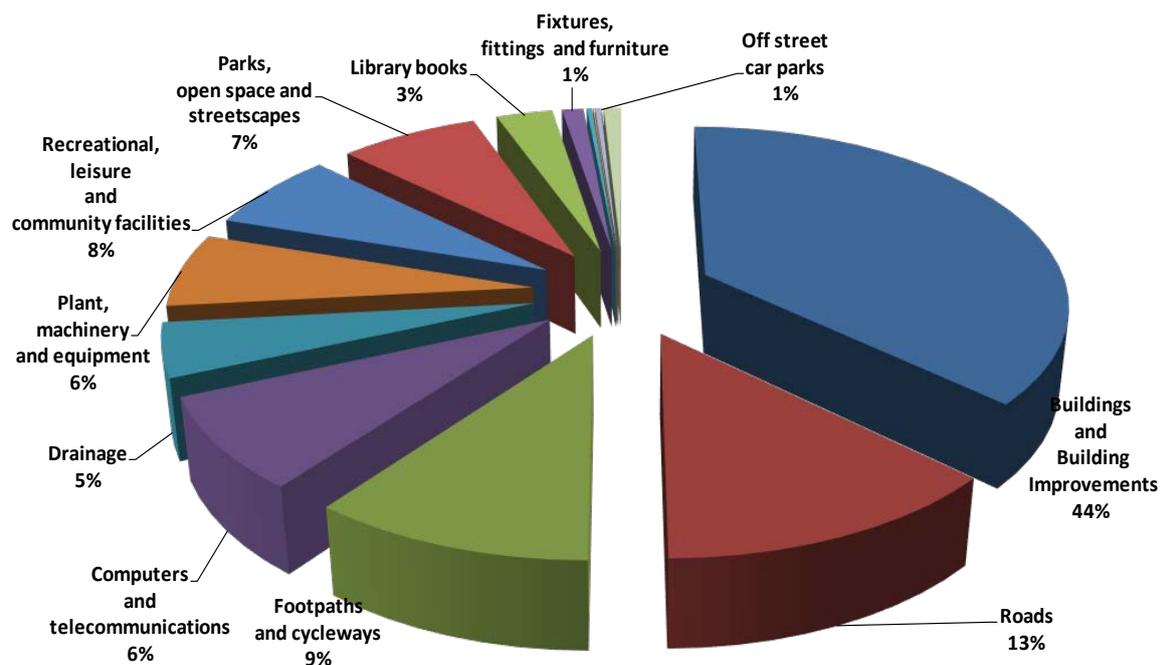
New Initiatives

Within the proposed 2018/19 operational budget, additional resources (\$759K) have been allocated to improve service delivery in the following areas:

- Funds to implement the Child Safe Standards, Policies and Procedures. (\$65K);
- preparation of part 2 of the Structure Plan for Mt Waverley that sets out a clear, community endorsed vision for future development (\$125K);
- finalise precinct plans for key components of the Monash Cluster – Clayton Health, Education and Research Precinct (\$200K);
- 1 additional staffing resource – senior arborist to assist with street tree strategy implementation.(\$0K – funded from within Council)
- Implementation of Time Target, Goldcare and Aurion healthcheck recommendations (\$50K)
- Determination of community safety initiatives through the Monash Community Safety Special Advisory Committee. (\$125K)
- Council contribution to the Resilient Melbourne Project administered by City of Melbourne (\$15K)
- Funds to implement the “Changing the game: inclusion and wellbeing program” (\$25K)
- Establish a project to develop an Affordable Housing Strategy (\$55K)
- Funds to establish a sustainability hub at either Wellington Reserve Community Centre or Eastern Innovation Business Centre to help activate the Mulgrave residential and small business communities (\$85K)
- \$14K funding for the reduction of single use plastics project.

Capital Works

The Capital Works Program in 2018/19 totalling \$43.4M (2017/18 Capital forecast \$42.6M) with proposed funding for renewal capital works of \$31.0M. The total Capital Works budget has increased by \$807K compared to the 2017/18 forecast. Council’s funding contribution in 2018/19 reflects the increased cost of projects within the program, in line with the long-term financial plan and includes commencement of construction of the \$23.3M redevelopment of the Oakleigh Recreation Centre. Funding of \$3.5M has been committed in the 2018/19 proposed budget. This project will continue into 2019/20 with major expenditure occurring in that year.



Highlights of the overall Capital Works program in 2018/19 include (including carry forward works) are:

- \$16.1M for building works;
- \$2.9M for plant machinery & equipment renewal;
- \$5.6M for road works;
- \$4.1M for footpath renewal;
- \$2.1M for drainage;
- \$3.1M for recreational, leisure and community facilities; and
- \$3.2M for parks, open spaces and streetscapes.

The Program includes the following new and continuing capital works projects:

- \$3.5M towards the redevelopment of the Oakleigh Recreation Centre, including federal and state funding, council contribution and a contribution from Waverley Gymnastics;
- Construction of a multi-sport pavilion at Caloola Reserve (\$2.67M), with pavilions also being renewed or upgraded at Pinewood Reserve, Columbia Reserve and commencement of Brentwood Reserve;
- \$2M for renewal and upgrade at various community centres, including significant upgrades to Southern and Brandon Park community facilities;
- Design of Mulgrave reserve pavilion will proceed at an estimated cost of \$100K, contingent upon obtaining external funding;
- \$5.6M for road reconstruction and renewal, including reconstruction of Atherton Road (\$3.1M) which will continue into 2019/20;
- \$4.1M on renewal of Council's footpaths in keeping with community expectations;

- \$3.1M for recreational, leisure and community facilities including redevelopment of the Holmesglen reserve sportsground (\$800K); implementation of stage 2 of the Freeway Reserve Master Plan and completion of the Caloola Reserve synthetic tennis courts (\$833K); and
- \$1.2M for playspaces, including renewal and upgrade to playspaces at Adrian Street (Chadstone), Glen Waverley North Reserve, Dennis Street (Clayton) Mannering Drive (Glen Waverley) and Catherine Avenue (Mount Waverley).

The Rate Rise

As noted above, Councils 2018/19 budget is based on the 2.25 per cent average rate increase as announced by the Minister for Local Government on 19 December 2017 under the Fair Go Rates System (FGRS). In addition a new service charge or recycling levy has been implemented to cover the increased cost of recycling faced by Council in the future. This levy has been set at \$22 per rateable property with provision to provide waiver (\$22) for every eligible pensioner ratepayer.

Council's rating strategy features differential rating which was introduced in the 2015/16 year. In addition we will continue to provide a \$50 subsidy to eligible pensioners on their Council rates in 2018/19 to ease some of the household budget pressures.

This is a revaluation year. Valuations will be as per the General Revaluation dated 1 January 2018 (as amended by supplementary valuations). The 2018 valuation data is subject to approval by the Valuer-General Victoria.

Financial Sustainability

One of the major focuses of the 2018/19 budget is Council's continued commitment to long-term financial sustainability, including being debt free in the short-term and maintaining Council's Working Capital Ratio (Current Assets/Current Liabilities) at above 150 per cent over the life of the SRP.

BUDGET REPORTS

1. LINKAGE TO THE COUNCIL PLAN

1.1 COUNCIL PLAN – STRATEGIC FRAMEWORK

Council takes an integrated approach to planning, budgeting and reporting on its performance. There is an alignment of plans so Council can work towards long-term goals through its ongoing decision making, operations and budget allocation. The Council Plan provides key directions and principles and the Annual Budget focuses on Major and other initiatives in the short term.

This approach also builds in opportunities for review and renewal to ensure Council is responding to what the community is saying and to shifts in the external environment.

This diagram illustrates the relationship between Council’s medium and short term planning activities and how we report to the community on our achievements.



1.2 OUR PURPOSE

Our Values

At all levels in our organisation people are expected to demonstrate the following three core values: **Accountability, Respect and Teamwork**



1.3 STRATEGIC OBJECTIVES

The 2017-21 Council Plan outlines 4 Strategic Objectives and their underpinning Strategies as required under the Local Government Act.

A series of Initiatives of how Council will deliver on these Strategic Objectives is outlined in Section 2.

Strategic Objectives & Strategies

1. A LIVEABLE & SUSTAINABLE CITY	2. INVITING OPEN & URBAN SPACES	3. AN INCLUSIVE COMMUNITY	4. RESPONSIVE & EFFICIENT SERVICES
Strengthening our strategic policy & local planning framework	Ensuring the 'walkability' of our City	Supporting families & children to create a 'Child-friendly City'	Keeping our community informed through provision of Council services & activities
Expanding our advocacy on sustainable residential development outcomes & integrated transport	Improving our green open spaces and linking up our bicycle trails	Enabling residents to live independently & safely in their own community	Enhancing community consultation & involvement in our decision-making
Increasing our community engagement & education about town planning, animal management & community laws	Enhancing our activity centres with an increased focus on the moveability & prioritisation of pedestrians	Facilitating more engaged, socially connected communities	Delivering leading customer service
Advocacy for enhancement of the National Employment Cluster	Committing to long term infrastructure & asset management planning	Strengthening Monash as an 'age-friendly' City	Investing in technology and information systems to enhance our services
Delivering responsive & sustainable waste management services	Renewing & maximising use of our community & sporting facilities	Fostering an equitable, just & inclusive Monash	Delivering responsive high quality services
Proactively managing risks from climate change & reducing Council's greenhouse emissions	Preserving & expanding our bushland & passive open spaces	Delivering integrated planning & community strengthening	Planning for Council's financial sustainability

2 SERVICES AND SERVICE PERFORMANCE INDICATORS

This section provides a description of the services and initiatives to be funded in the Budget for the 2018/19 year and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes a number of major initiatives, initiatives and service performance outcome indicators for key areas of Council's operations. Council is required by legislation to identify initiatives, major initiatives and service performance outcome indicators in the Budget and report against them in its Annual Report, to support transparency and accountability.

2.1 Strategic Objective 1: A Liveable and Sustainable City

We value our natural environment and want to preserve and enhance the leafy green character of our city. Monash's desirability as a place to live, learn, work and play needs to be protected.

Our focus over the next 4 years will be:

- Strengthening our strategic policy & local planning framework.
- Expanding our advocacy on sustainable residential development outcomes & integrated transport.
- Increasing our community engagement & education about town planning, animal management & community laws.
- Advocacy for enhancement of the National Employment Cluster.
- Delivering responsive & sustainable waste management services.
- Proactively managing risks from climate change and reducing Council's greenhouse emissions.

Services

Service area	Description of services provided	2017/18 Forecast Expenditure (Revenue) Net Cost \$'000	2018/19 Budget Expenditure (Revenue) Net Cost \$'000
City Planning	The City Planning Department is the point of contact for residents enquiring about planning applications and building permits. The Department comprises Statutory Planning and Building Services and receives both applications for planning permission and building permission, as well as other applications for Council's 'consent' relating to planning and building. The Department is also responsible for inspecting buildings, structures and fences as part of Essential Safety Measures as well as investigating potential breaches in planning and/or building control.	5,286 (3,466) <hr/> 1,820	5,148 (3,410) <hr/> 1,738

Strategic Planning and Economic Development	<p>The Strategic Planning and Economic Development Department is responsible for facilitating and guiding the strategic directions of Monash to foster sustainable economic development, growth and prosperity throughout the municipality.</p> <p>This includes:</p> <ul style="list-style-type: none"> • Structure Planning work in and around Activity Centres; • Development of the housing strategy to provide greater certainty about where different types of development may be appropriate; • Facilitating training and support services to business and encouraging environmental sustainability practices; • Supporting a cluster of “high technology enterprises”; • Facilitating new business investment; • Encouraging further growth in Activity Centres; and • Advocating for the framework to encourage ongoing infrastructure development and management. 	<p>1,686 (171) <hr/>1,515</p>	<p>1,834 (56) <hr/>1,778</p>
Community Amenity	<p>The Community Amenity department consists of two teams: Community Laws and Public Health. The primary role of these teams is to ensure that regulatory controls are complied with to help Monash residents enjoy the area, maintain a safe environment, and manage issues that may cause a nuisance. The units’ specific roles include:</p> <ul style="list-style-type: none"> • <i>Community Laws Unit</i>- responsible for parking control; animal management; administering and enforcing Council’s local laws; and providing school crossing supervision; and • <i>Public Health Unit</i> –delivers a range of support services designed to maintain and improve public health, safety and wellbeing of the local community using health protection mechanisms of education, prevention, monitoring and enforcement, health program development, and promotion of health awareness. 	<p>7,855 (9,122) <hr/>(1,267)</p>	<p>8,209 (9,338) <hr/>(1,129)</p>
Sustainable Monash (Waste Services)	<p>Sustainable Monash provides a range of community services which are integral to maintaining a healthy and clean municipality.</p>	<p>21,193 (5,550) <hr/>15,644</p>	<p>23,771 (5,677) <hr/>18,094</p>

	<p>Sustainable Monash covers services and projects including:</p> <ul style="list-style-type: none"> • Waste Management - Kerbside residential and commercial collection of waste, recyclables, greens, annual hard rubbish, and landfill management; • Waste Transfer Station - A facility for the community to dispose of domestic waste; • Cleansing Operations - Scheduled/unscheduled road and precinct; • Sweeping, public amenities and public space cleansing, and management of skip bins and mobile bins; • Waste Projects - Implementation of Litter Action Plan, management of charity bins, and graffiti/sharps management; and • Sustainability Unit delivers on the seven key priorities of the Environmental Sustainability Strategy which include enhancing our Urban Ecology, reducing waste, improving water efficiency and addressing Climate Change. We do this through partnerships with key stakeholders, education and engagement of staff, businesses and community, and report on our achievements. 		
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Major Initiatives

Initiatives

- Develop a Monash Affordable Housing Strategy.
- Continue the development of the Clayton Activity Centre Precinct Plan.
- Continue the development of the Huntingdale Activity Centre Precinct Plan.
- Continue the development of the Mount Waverley Structure Plan.
- Implement the 2018-19 actions of the Monash Economic Development Strategy 2017-2021.
- Progress with the implementation of the Monash Canopy Vegetation and Landscape Strategy if adopted by Council.
- Progress the review of the Monash Planning Scheme.
- Progress the design options for the proposed for the Montclair Car Park.
- Continue to inspect overhanging vegetation throughout the municipality.
- Implement funded initiatives from the Integrated Transport Strategy.
- Investigate the establishment of Sustainability Hub at Wellington Reserve Community Hub.
- Implement the 2018/19 funded priorities in the Environmental Sustainability Strategy.
- Implement the 2018/19 funded priorities in the Waste Management Strategy including the introduction of the new user pays hard waste service and participation with the MWRRG and SE Councils into the establishment of new advanced waste treatment technologies.

Service Performance Indicators

Service	Indicator	Service Measure	Computation
Statutory Planning	Decision Making	Council planning decisions upheld at VCAT (Percentage of planning application decisions subject to review by VCAT and that were not set aside)	Number of VCAT decisions that did not set aside Council's decision in relation to a planning application / Number of VCAT decisions in relation to planning applications] x100
Animal Management	Health and safety	Animal management prosecutions (Number of successful animal management prosecutions)	Number of successful animal management prosecutions
Food safety	Health and safety	Critical and major non-compliance outcome notifications (Percentage of critical and major non-compliance outcome notifications that are followed up by Council)	[Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about a food premises followed up / Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about food premises] x100

Service	Indicator	Service Measure	Computation
Waste collection	Waste diversion	Kerbside collection waste diverted from landfill (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill)	[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100

2.2 Strategic Objective 2: Inviting Open & Urban Spaces

We will continue to invest in our public infrastructure, meeting places and open spaces, providing inclusive, safe and inviting places for community use.

Our focus over the next 4 years will be:

- Ensuring the 'walkability' of our city.
- Improving our green open spaces and linking up our bicycle trails.
- Enhancing our activity centres with an increased focus on the moveability and prioritisation of pedestrians.
- Committing to long term infrastructure and asset management planning.
- Renewing and maximising use of our community and sporting facilities.
- Preserving and expanding our bushland and passive open spaces.

Services

Service area	Description of services provided	2017/18	2018/19
		Forecast Expenditure (Revenue) Net Cost \$'000	Budget Expenditure (Revenue) Net Cost \$'000
Strategic Asset Management	<p>Strategic Asset Management provides a range of support services for Council, the Division and the Monash Operations Centre (MOC) and provides a high level of response and scheduled programs in trade related matters. The Services include:</p> <ul style="list-style-type: none"> • Fleet Management - Vehicle and plant maintenance, repair and store control; • Infrastructure Maintenance - Drainage maintenance, road asset maintenance, after hours service; and emergency management support to MERO; and • Facility Maintenance - Building and structures maintenance, facility programs, facility services, infrastructure systems and asset management. 	<p>15,522 (4,034) <u>11,488</u></p>	<p>16,422 (4,202) <u>12,220</u></p>
Capital Works	<p>The Capital Works Department is responsible for:</p> <ul style="list-style-type: none"> • The delivery of Civil Construction projects; • Building and Reserves related projects from the Capital Works program; • Key role in the development of Council's annual and long term Capital Works Program; • Planning and delivery of road and footpath renewal and maintenance programs; • Inspection of roads and footpaths in accordance with the Road Management Plan; • Inspection of assets on reserves and development of works programs; • Certification of subdivision / major private development construction that create assets that will be handed over to Council once completed (e.g. Waverley Park); and • Administration of contracts undertaken by the Infrastructure Division. 	<p>2,656 (324) <u>2,332</u></p>	<p>2,733 (254) <u>2,479</u></p>
Engineering	<p>The Engineering Department administers, monitors and co-ordinates a comprehensive Capital Improvement Program to meet the Council's infrastructure requirements and the needs of the general public. The Department manages a diverse portfolio and is broken up into four main areas:</p>	<p>3,393 (738) <u>2,655</u></p>	<p>3,388 (759) <u>2,629</u></p>

Service area	Description of services provided	2017/18 Forecast Expenditure (Revenue) Net Cost \$'000	2018/19 Budget Expenditure (Revenue) Net Cost \$'000
	<ul style="list-style-type: none"> • Transport Engineering, including bicycle facilities; • Development Engineering, including drainage; • Engineering Design; and • Asset Protection and Contracts. <p>Other customer service tasks that the Department is involved with are:</p> <ul style="list-style-type: none"> • Street and Reserve Lighting - upgrades and requests; • Shared Fencing with Council properties; • Legal Points of Discharge; • Council Permits ranging from vehicle crossings to asset protection; and • Drainage plan and Use of Easement Approvals. 		
Property	<p>The Property Department is responsible for the contractual management, sale and facilitation of development of Council-owned or managed properties. This includes:</p> <ul style="list-style-type: none"> • Facilitating private and public development on Council land to enhance the economic viability of the area; • Conducting feasibilities for potential development of major facilities such as car parks within activity centres or sports pavilions in reserves; • Management of the purchase or sale of land required for or surplus to Council needs; and • Management of leases, licences and agreements associated with Council properties. 	<p style="text-align: right;">788 (325) <hr/>464</p>	<p style="text-align: right;">823 (351) <hr/>471</p>
Horticultural Services	<p>Horticultural Services provides a range of services for the maintenance of horticulture and associated assets for Council managed public land. The department is made up of three service areas:</p> <ul style="list-style-type: none"> • <i>Sport and Park Maintenance Services</i> - Sportsgrounds for a range of sports and levels of sport, <i>two golf courses</i> (Glen Waverley (18 holes) and Oakleigh (9 holes)), irrigation systems maintenance, local parks maintenance and planting; • <i>Heritage and Conservation Services</i> - Ornamental garden maintenance at major 	<p style="text-align: right;">12,837 (137) <hr/>12,700</p>	<p style="text-align: right;">13,268 (125) <hr/>13,144</p>

Service area	Description of services provided	2017/18 Forecast Expenditure (Revenue) Net Cost \$'000	2018/19 Budget Expenditure (Revenue) Net Cost \$'000
	activities centres and complexes, bushland area maintenance, revegetation, bushland fire management practices and playground maintenance; and <ul style="list-style-type: none"> • <i>Arboricultural Services</i> - cyclic pruning programs for street trees, routine tree risk audits, tree planting and establishment, electric line vegetation clearance, and pest control. 		
Urban Design and Architecture	The Urban Design and Architecture Department's role is to guide city design and assist Council in making the City of Monash a more liveable and sustainable city. This includes: <ul style="list-style-type: none"> • Providing a multi-disciplinary range of environmental planning, heritage planning and design, urban design, landscape design, architectural and project management services to all Council departments; • Planning for current and future community needs in relation to facilities, public spaces and infrastructure; • Enhancing the quality of all public spaces, streetscapes and civic/community architecture by addressing safety, amenity, access for all, permeability, aesthetic quality, cultural vitality, landscape character, context and ecologically sustainable design; • Developing and maintaining appropriate design standards for civic and community buildings, as well as natural and built environments; and • Supporting and enhancing Council plans for community health and well-being, as well as development of social capital and social equity. 	328 (0) <hr/> 328	381 (0) <hr/> 381
Active Monash	Active Monash comprises Aquatics and Leisure Services, and Recreation Services, and supports improved community health and wellbeing through active participation in sports and leisure activities. <i>Recreation Services</i> – This Unit has four responsibility areas including: strategy and policy development; capital works planning and development; facility management; and club	12,770 (12,357) <hr/> 413	13,832 (13,219) <hr/> 612

Service area	Description of services provided	2017/18 Forecast Expenditure (Revenue) Net Cost \$'000	2018/19 Budget Expenditure (Revenue) Net Cost \$'000
	<p>development and support, and programs. Recreation delivers a large annual capital works program, upgrading playgrounds, sports pavilions and facilities and other associated works to support local grassroots sport and recreation.</p> <p><i>The Aquatic and Leisure Services Business Unit – This Unit manages the following centres:</i></p> <ul style="list-style-type: none"> • Clayton Aquatics and Health Club (CAHC); • Monash Aquatic and Recreation Centre (MARC); and • Oakleigh Recreation Centre (ORC) 		

Major Initiatives

- Sportsground renewal program - Complete the redevelopment of the Holmesglen Sports Ground
- Progress redevelopment of the Oakleigh Recreation Centre & Waverley Gymnastics Centre.
- Progress the reconstruction of Atherton Road, Oakleigh (Warrigal Rd to Clyde St).

Initiatives

- Complete the construction of the following 6 playspaces::
 - Adrian Street, Mount Waverley;
 - Catherine Avenue, Mount Waverley;
 - Dennis Street, Clayton;
 - Glen Waverley North Reserve;
 - LXRA Centre Road West Community; and
 - Mannering Drive, Glen Waverley.
- Commence the Pinewood Reserve Pavilion redevelopment.
- Complete the construction of Columbia Park Pavilion.
- Complete the 2018-19 Stage of the Avendon Estate Cypress Windrow Replacement Program.
- Implement Year 3 of the Street Tree Strategy.
- Complete the Drainage Construction Plan – including:
 - 3-4 Harwood Close, Wheelers Hill;
 - 34-52 Josephine Ave, Mt Waverley; and
 - 2-10 Keith Street, Oakleigh East.
- Complete footpath priority works as identified in the Asset Renewal Program.
- Complete road resurfacing priority works as identified in the Asset Renewal Program

- Implement the Asset Management Plans, i.e. Asset Management Plans - Buildings, Roads & Footpaths.

Service Performance Indicators

Service	Indicator	Performance Measure	Computation
Roads	Satisfaction	Satisfaction with sealed local roads (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads)	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads.
Aquatic facilities	Utilisation	Utilisation of aquatic facilities (Number of visits to aquatic facilities per head of municipal population)	Number of visits to aquatic facilities / Municipal population

2.3 Strategic Objective 3: An Inclusive Community

Our people and our communities are healthy, connected and engaged.

Our focus over the next 4 years will be:

- Supporting families & children to create a 'Child-friendly City'.
- Enabling residents to live independently & safely in their own community.
- Facilitating more engaged, socially connected communities.
- Strengthening Monash as an 'age-friendly' City.
- Fostering an equitable, just & inclusive Monash.
- Delivering integrated planning & community strengthening.

Services

Service area	Description of services provided	2017/18	2018/19
		Forecast Expenditure (Revenue) Net Cost \$'000	Budget Expenditure (Revenue) Net Cost \$'000
Aged and Community Services	The Aged and Community Care department is responsible for a range of service delivery and service planning activities that directly support seniors and people with disabilities to remain living independently in their own homes. Additionally, this department facilitates and supports seniors to remain active and celebrated participants in all aspects of community life. Key funding for in home support programs is delivered via the	10,852 (10,451) <hr/> 401	9,784 (9,148) <hr/> 637

Service area	Description of services provided	2017/18 Forecast Expenditure (Revenue) Net Cost \$'000	2018/19 Budget Expenditure (Revenue) Net Cost \$'000
	Commonwealth Home Support Program and Council fund a range of additional activities focused on ensuring seniors throughout Monash have multiple opportunities to stay socially active and connected within their community.		
Children's, Youth and Family Services	<p>Children, Youth and Family Services delivers a range of services for children and young people to have the best opportunities to grow, learn and thrive in a strong and supported community, where they are nurtured by capable, confident families from the time they are born until they reach adulthood. Services and activities delivered by Council include:</p> <ul style="list-style-type: none"> • <i>Maternal and Child Health Service</i> – Provides support to families with young children and is provided across a number of centres located across the municipality. Other services include an Outreach program for vulnerable families with young children; • <i>Immunisation Service</i> - Provides infant vaccines across the municipality and an immunization program for secondary colleges; • <i>Kindergartens</i> - Council provides a central enrolment system for kindergartens, most of which are operated from Council-owned buildings; • <i>Family Day Care</i> –Home based early learning and care program; • <i>Brine St Childcare and Kindergarten</i> - a centre based early learning & child care centre operated by Council; • <i>Monash Youth and Family Services (MYFS)</i> - Provides generalist youth support to young people aged 10-25 years; and • <i>Early Years & Integrated Family Support</i> - Provides support and planning to early years services across the municipality, including kindergartens, childcare centres, playgroups and toy libraries. It also offers family support to parents/carers of children aged 0-17 years and parenting support programs. 	<p style="text-align: right;">7,925 (5,382) <hr/>2,542</p>	<p style="text-align: right;">8,172 (5,436) <hr/>2,737</p>

Service area	Description of services provided	2017/18 Forecast Expenditure (Revenue) Net Cost \$'000	2018/19 Budget Expenditure (Revenue) Net Cost \$'000
Community Strengthening	<p>The Community Strengthening Department is responsible for the following areas:</p> <ul style="list-style-type: none"> • Community development and capacity building, especially with our multicultural communities; • Health Promotion, including gender equity, the prevention of harm from gambling and the development, implementation and evaluation of the four-year Municipal Public Health & Wellbeing Plan • Community Grant funding and partnerships; • Accessibility and Inclusion, particularly for people with a disability; • Social Research and Policy Development • Place Making and Community Safety • Community and social infrastructure projects and planning; and • Advocacy <p>Community Strengthening builds both internal and community capacity through community development initiatives, enabling Council and community partners to make informed, effective decisions. The team implements integrated actions to improve community health and wellbeing through the provision of high quality social policy development, community development, research, planning coordination and advice.</p>	<p>4,143 (724) <hr/>3,418</p>	<p>4,302 (679) <hr/>3,622</p>
Information and Arts	<p>The Information & Arts Department comprises the following business units:</p> <ul style="list-style-type: none"> • <i>Cultural Development and Events</i> - works closely with community, cultural and arts groups to deliver a range of community festivals, including: Ashwood Chadstone Neighbourhood Event; Monash Carols by Candlelight Concert; Clayton Street Festival; Oakleigh Festival; and Winter Concert Series; • <i>Monash Gallery of Art (MGA)</i> - as the Australian home of photography and Monash's major cultural institution, MGA delivers high quality, thought provoking 	<p>7,988 (1,752) <hr/>6,235</p>	<p>8046 (1781) <hr/>6265</p>

Service area	Description of services provided	2017/18	2018/19
		Forecast Expenditure (Revenue) Net Cost \$'000	Budget Expenditure (Revenue) Net Cost \$'000
	exhibitions, events and education and public programs each year; and <ul style="list-style-type: none"> • <i>Monash Public Library Service</i> – develops and delivers public library collections, activities, spaces and services to inform, inspire and include everyone in the community. Services are delivered online and at six branches across the municipality. 		

Major Initiatives

Initiatives

- Roll out the 'Child Safe Standards' across the organization.
- Council to work with the Monash Community Safety Special Advisory Committee to undertake a pilot project to address perceptions of safety in the Monash community.
- Promote inclusion and well-being across all Monash sporting clubs.
- Continue the advocacy on key issues impacting our community: Gender Equity & Prevention of Violence Against Women; aged care reforms; homelessness; youth mental health (headspace); and harm from gambling.
- Implement the Health and Resilient Monash Integrated Plan 2017-2021.
- Implement Year One of the Monash Gallery of Art Strategic Plan.
- Develop new Plans for- a) Public Library Service and b) Arts and Cultural Development.
- Implement the Safe and Effective Festivals and Events Framework.

Service Performance Indicators

Service	Indicator	Performance Measure	Computation
Maternal and Child Health	Participation	Participation in the MCH service (Percentage of children enrolled who participate in the MCH service)	[Number of children who attend the MCH service at least once (in the year) / Number of children enrolled in the MCH service] x100
		Participation in MCH service by Aboriginal children (Percentage of Aboriginal children enrolled who participate in the MCH service)	[Number of Aboriginal children who attend the MCH service at least once (in the year) / Number of Aboriginal children enrolled in the MCH service] x100

Libraries	Participation	Active library members (Percentage of the municipal population that are active library members)	[Number of active library members / municipal population] x100
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2.4 Strategic Objective 4: Responsive & Efficient Services

People can have a say in, and are at the centre of, our decisions. We will deliver affordable, respectful, responsive, reliable and high quality services.

Our focus over the next 4 years will be:

- Keeping our community informed through provision of Council services & activities.
- Enhancing community consultation & involvement in our decision-making.
- Delivering leading customer service.
- Investing in technology and information systems to enhance our services.
- Delivering responsive high quality services.
- Planning for Council's financial sustainability.

Services

Service area	Description of services provided	2017/18 Forecast Expenditure (Revenue) Net Cost \$'000	2018/19 Budget Expenditure (Revenue) Net Cost \$'000
Executive Leadership	To lead the organisation in the achievement of outcomes and the provision of a wide range of customer focused services which are relevant, of high quality and accessible to all residents of Monash.	3,273 (5) <hr/> 3,268	2,675 (5) <hr/> 2,670
Corporate Administration and Customer Service	The Department has seven business units that provide a range of services to the organization and to the Monash community. These are: <ul style="list-style-type: none"> • <i>Customer Service</i> – is at the forefront of service to the Monash community; • <i>Civic and Governance</i> - provides support to the Mayor and the Councillors, including organising Mayoral functions; • <i>Civic Operations</i> - provides a range of facility management services for the Civic Centre, as the Council's main civic building, and the office space occupied by the Council at 295 Springvale Road, Glen Waverley, which is immediately adjacent to the Civic Centre; • <i>Halls Management</i> - manages Council's facilities across the municipality that are available for hire by the public; both private hirers and community groups; • <i>Information Management</i> – responsible for managing records to meet operational business needs, accountability requirements and community expectations; and 	8,879 (1,879) <hr/> 7,000	8,325 (1,752) <hr/> 6,573

Service area	Description of services provided	2017/18 Forecast Expenditure (Revenue) Net Cost \$'000	2018/19 Budget Expenditure (Revenue) Net Cost \$'000
	<ul style="list-style-type: none"> Legal Services – oversees the provision and coordination of legal services. 		
Communications	<p>The responsibilities of the Communications Department include:</p> <ul style="list-style-type: none"> Media relations - Handling media enquiries for the organization; Digital/social media - Managing Council's website and Twitter and Facebook accounts; Issues management - Advising the organization and Council on how issues could be handled; Production of the Monash Bulletin newsletter; Facilitating high levels of community consultation across the organization; and Graphic design - Design of corporate documents including letterhead, business cards and flyers; 	<p style="text-align: right;">1,340 (0) <hr/>1,340</p>	<p style="text-align: right;">1,334 (0) <hr/>1,334</p>
People and Culture	<p>The People and Culture Department is responsible for providing strategic leadership, operational and transactional support and advice on all Organisational Development, Occupational Health, Safety and Wellbeing.</p>	<p style="text-align: right;">2,217 (0) <hr/>2,217</p>	<p style="text-align: right;">2,372 (0) <hr/>2,372</p>
Finance	<p>The Finance Department provides accounting information and advice necessary for the efficient financial operation of Council, specifically:</p> <ul style="list-style-type: none"> Ensuring compliance with relevant Legislations and Standards; Providing accurate and timely financial transaction processing, financial information, advice, analysis and systems to achieve Council objectives; and Management of the Property, Revenue and Valuation Services Unit (PRAVS) which provides property data management services for the organization and manages the collection of Rate revenue. 	<p style="text-align: right;">4,582 (5,131) <hr/>(549)</p>	<p style="text-align: right;">4,324 (4,941) <hr/>(617)</p>
Strategic Procurement	<p>The responsibilities of the Strategic Procurement Department include:</p> <ul style="list-style-type: none"> Purchasing Services: Procurement analysis to provide a strategic approach 	<p style="text-align: right;">619 (0) <hr/>619</p>	<p style="text-align: right;">632 (0) <hr/>632</p>

Service area	Description of services provided	2017/18 Forecast Expenditure (Revenue) Net Cost \$'000	2018/19 Budget Expenditure (Revenue) Net Cost \$'000
	to purchase of goods and services; and Procurement management and administration; and <ul style="list-style-type: none"> Contract Services, which includes the provision of tendering and contracting advice and the administration of quotations, tenders and contract processes. 		
Business Technology	Information and Communications Technology (ICT) is responsible for ensuring that the organisation has the technological and communication tools to enable the effective operation of Council business and community services. This includes: <ul style="list-style-type: none"> ICT Hardware procurement, maintenance and support; Maintenance of an effective IT Disaster Recovery system; and Applications support and development. 	6,240 (11) <hr/> 6,229	6,650 (11) <hr/> 6,639
Corporate Performance	Corporate Performance is responsible for: <ul style="list-style-type: none"> <i>Corporate performance reporting including Council Plan Actions and the Local Government Performance Reporting Framework (LGPRF), including the Performance Statement;</i> <i>Coordinating service planning and continuous improvement;</i> <i>Overseeing the Internal Audit contract, implementation of the Strategic Internal Audit Plan and administering the Audit and Risk Committee;</i> <i>Running the Project Management Office, supporting officers across the organisation successfully deliver projects; and</i> <i>Risk and Insurance - manages Council's obligations under the Act which requires Council to make arrangements for adequate insurance cover.</i> 	2,376 (13) <hr/> 2,363	2,710 (13) <hr/> 2,697

Major initiatives

- Minimum 90% of agreed Capital Works Program delivered annually.

Initiatives

- Complete the 2018-19 Business Technology Infrastructure & Security Renewal Program.
- Develop and implement the Asset Management Information System
- Complete Pathway Corporate Reporting Renewal.
- Complete the Pathway Software Renewal Program.
- Complete the development of the Business Technology Strategic Plan (2017-22).
- Complete a Digital Strategy to continue to improve customer service and communications.
- Analyse the results of the annual Community Satisfaction Survey and provide recommendations to the Executive Leadership Team for continual improvements to performance.
- Develop a People and Culture Strategy and implement Year One actions to enhance employee engagement, build capability and improve culture.
- Complete a plan for Council's financial sustainability - Revenue & Rating Strategy.
- Continue the implementation of the Project Management Framework.

Service Performance Indicators

Service	Indicator	Performance Measure	Computation
Governance	Satisfaction	Satisfaction with council decisions (community satisfaction rating out 100 with how council has performed in making decisions in the interest of the community)	Community satisfaction rating out of 100 with the performance of council in making decisions in the interest of the community

2.5 Performance Statement

The service performance indicators listed under the Directions above will be reported in the Performance Statement which is prepared at the end of the year as required by section 132 of the Act and included in the 2018/19 Annual Report. The Performance Statement will also include reporting on prescribed indicators of financial performance (see Section 4) and sustainable capacity, which are not included in this budget.

The full set of prescribed performance indicators are audited each year by the Victorian Auditor-General who issues an audit opinion on the Performance Statement. The major initiatives detailed in the preceding pages will be reported in the Annual Report in the form of a statement of progress in the report of operations.

2.6 Reconciliation with budgeted operating result

	Net Cost (Revenue) \$'000	Expenditure \$'000	Revenue \$'000
1. A Liveable and Sustainable City	\$20,481	\$38,962	\$18,481
2. Inviting Open & Urban Spaces	\$31,937	\$50,847	\$18,910
3. An Inclusive Community	\$13,261	\$30,304	\$17,043
4. Responsive & Efficient Services	\$22,300	\$29,021	\$6,721
Total services and initiatives	\$87,979	\$149,135	\$61,156
Expenses added in:			
Depreciation	\$27,981		
Finance costs			
Others	\$650		
Deficit before funding sources	\$116,610		
Funding sources added in:			
Rates & charges revenue	\$119,845		
Non attributable revenue	\$9,173		
Waste charge revenue	\$1,478		
Total funding sources	\$130,496		
Operating surplus for the year	\$13,886		
Less			
Capital grants	\$1,356		
Capital contributions	\$437		
Underlying surplus	\$12,093		

3. FINANCIAL STATEMENTS

This section presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the years 2018/19 to 2021/22 has been extracted from the Strategic Resource Plan.

This section includes the following financial statements in accordance with the Act and the Local Government Model Financial Report:

Comprehensive Income Statement

Balance Sheet

Statement of Changes in Equity

Statement of Cash Flows

Statement of Capital Works

Statement of Human Resources

Comprehensive Income Statement

For the four years ending 30 June 2022

	NOTES	Forecast	Budget	Strategic Resource Plan		
		Actual		Projections		
		2017/18	2018/19	2019/20	2020/21	2021/22
		\$ '000	\$ '000	\$ '000	\$ '000	\$ '000
Income						
Rates & Charges	4.1.1	116,192	121,323	125,176	129,127	133,178
Statutory fees & fines	4.1.2	10,357	10,273	10,684	11,111	11,556
User fees	4.1.3	24,313	25,688	27,163	28,241	29,363
Grants - Operating	4.1.4	18,939	15,323	15,706	16,098	16,501
Grants - Capital	4.1.4	4,246	2,576	3,894	1,836	1,867
Contributions - monetary	4.1.5	5,985	6,596	7,829	7,189	5,250
Interest Revenue		2,240	2,529	2,603	2,457	2,357
Other Revenue	4.1.6	1,518	886	908	930	1,079
Total Income		183,790	185,195	193,963	196,990	201,151
Expenses						
Employee costs	4.1.7	72,387	74,595	76,831	79,117	81,845
Materials, services & contracts	4.1.8	65,970	67,280	71,421	75,320	77,541
Bad and doubtful debts	4.1.8	10	10	10	11	11
Borrowing costs		0	0	0	0	0
Depreciation	4.1.9	27,261	27,981	28,367	28,758	29,155
Other Expenses	4.1.10	1,394	1,444	1,480	1,517	1,555
Total Expenses		167,022	171,310	178,109	184,723	190,108
Surplus/(deficit) for the year		16,768	13,886	15,853	12,267	11,043

Balance Sheet

For the four years ending 30 June 2022

	NOTES	Forecast	Budget	Strategic Resource Plan		
		Actual		Projections		
		2017/18	2018/19	2019/20	2020/21	2021/22
		\$ '000	\$ '000	\$ '000	\$ '000	\$ '000
ASSETS						
Current Assets						
Cash and Cash equivalents		85,549	93,859	78,210	82,883	70,605
Trade and Other Receivables		8,366	8,421	8,822	8,968	9,164
Other Assets		8,861	1,506	20,931	1,556	1,581
Total Current Assets	4.2.1	102,776	103,787	107,963	93,407	81,350
Non-Current Assets						
Property, Plant & Equipment		3,052,144	3,066,445	3,082,686	3,109,594	3,133,384
Other assets		1,267	1,267	1,267	1,267	1,267
Total Non-Current Assets	4.2.1	3,053,411	3,067,712	3,083,953	3,110,861	3,134,651
Total Assets		3,156,187	3,171,499	3,191,916	3,204,268	3,216,001
LIABILITIES						
Current Liabilities						
Trade and Other Payables		15,534	16,260	20,104	19,450	19,380
Trust Funds & Deposits		9,655	9,705	9,755	9,805	9,855
Provisions		16,494	17,080	17,701	18,342	19,001
Total Current Liabilities	4.2.2	41,683	43,045	47,561	47,596	48,236
Non-Current Liabilities						
Provisions		1,877	1,941	1,989	2,038	2,089
Other Liabilities		1,926	1,926	1,926	1,926	1,926
Interest bearing loans and borrowings	4.2.3	0	0	0	0	0
Total Non-Current Liabilities	4.2.2	3,803	3,867	3,915	3,964	4,015
Total Liabilities		45,486	46,912	51,476	51,561	52,251
Net Assets		3,110,701	3,124,587	3,140,440	3,152,708	3,163,751
EQUITY						
Accumulated surplus		986,379	999,448	1,020,163	1,029,167	1,038,969
Reserves		2,124,322	2,125,139	2,120,276	2,123,540	2,124,781
Total Equity		3,110,701	3,124,587	3,140,440	3,152,708	3,163,751

Statement of Changes in Equity
For the four years ending 30 June 2022

	Total \$'000	Accumulated Surplus \$'000	Revaluation Reserve \$'000	Other Reserves \$'000
2018 Forecast Actual				
Balance at beginning of the financial year	3,093,933	973,833	2,100,619	19,481
Surplus/(deficit) for the year	16,768	16,768	-	-
Transfer to reserves		(9,256)		9,256
Transfer from reserves		5,034		(5,034)
Balance at end of the financial year	3,110,701	986,379	2,100,619	23,703
2019				
Balance at beginning of the financial year	3,110,701	986,379	2,100,619	23,703
Surplus/(deficit) for the year	13,886	13,886	-	-
Transfer to reserves	4.3.1 -	(7,123)	-	7,123
Transfer from reserves	4.3.1 -	6,306	-	(6,306)
Balance at end of the financial year	3,124,587	999,448	2,100,619	24,520
2020				
Balance at beginning of the financial year	3,124,586	999,448	2,100,619	24,520
Surplus/(deficit) for the year	15,853	15,853	-	-
Transfer to reserves	-	(8,079)	-	8,079
Transfer from reserves	-	12,942	-	(12,942)
Balance at end of the financial year	3,140,440	1,020,163	2,100,619	19,657
2021				
Balance at beginning of the financial year	3,140,440	1,020,163	2,100,619	19,657
Surplus/(deficit) for the year	12,267	12,267	-	-
Transfer to reserves	-	(8,189)	-	8,189
Transfer from reserves	-	4,925	-	(4,925)
Balance at end of the financial year	3,152,708	1,029,167	2,100,619	22,921
2022				
Balance at beginning of the financial year	3,152,707	1,029,167	2,100,619	22,921
Surplus/(deficit) for the year	11,043	11,043	-	-
Transfer to reserves	-	(6,250)	-	6,250
Transfer from reserves	-	5,010	-	(5,010)
Balance at end of the financial year	3,163,751	1,038,969	2,100,619	24,162

Statement of Cash Flows

For the four years ending 30 June 2022

	Forecast Actual 2017/18 \$ '000	Budget 2018/19 \$ '000	Strategic Resource Plan Projections		
			2019/20 \$ '000	2020/21 \$ '000	2021/22 \$ '000
Cash flow from operating activities					
Receipts					
Rates & Charges	116,192	121,323	125,176	129,127	133,178
Statutory Fees & Fines	10,357	10,273	10,684	11,111	11,556
User Fees	26,015	27,487	29,064	30,218	31,418
Contributions - cash	5,985	6,596	7,829	7,189	5,250
Grants - Operating	18,939	15,323	15,706	16,098	16,501
Grants - Capital	4,246	2,576	3,894	1,836	1,867
Interest Revenue	2,240	2,529	2,603	2,457	2,357
GST Reimbursement	9,892	10,087	12,423	12,029	11,990
Other Receipts	1,267	880	557	834	932
Total Receipts	195,133	197,074	207,937	210,900	215,050
Payments					
Employee Costs	(71,756)	(73,945)	(76,162)	(78,427)	(81,135)
Defined Benefits					
Materials, Services & Contracts	(71,899)	(72,739)	(74,138)	(82,890)	(84,730)
GST Paid to Government	(1,702)	(1,798)	(1,901)	(1,977)	(2,055)
Other Payments	(1,404)	(1,454)	(1,490)	(1,528)	(1,566)
Interest	0	0	0	0	0
Total Payments	(146,761)	(149,936)	(153,692)	(164,822)	(169,486)
Net cash provided by/(used in) operating activities	4.4.1 48,373	47,138	54,245	46,078	45,564
Cash flows from investing activities					
Payment for Property, Plant & Equipment	(46,382)	(47,261)	(70,998)	(61,937)	(59,002)
Payments of loans	0	0	0	0	0
Proceeds from Sale of Property, Plant & Equipment	1,053	8,433	1,104	20,531	1,159
Net cash provided by/(used in) investing activities	4.4.2 (45,329)	(38,829)	(69,895)	(41,406)	(57,842)
Cash flows from financing activities					
Repayment of Current Borrowings/Leases	0	0	0	0	0
Receipt from Redraw/New Borrowings	0	0	0	0	0
Net cash provided by/(used in) financing activities	4.4.3 0	0	0	0	0
Net increase/(decrease) in cash & cash equivalents	3,044	8,310	(15,649)	4,673	(12,278)
Cash and cash equivalents at the beginning of the financial year	82,505	85,549	93,859	78,210	82,883
Cash and cash equivalents at the end of the financial year	85,549	93,859	78,210	82,883	70,605

Statement of Capital Works
For the four years ending 30 June 2022

	Forecast Actual 2017/18 NOTES \$ '000	Budget 2018/19 \$ '000	Strategic Resource Plan Projections		
			2019/20 \$ '000	2020/21 \$ '000	2021/22 \$ '000
Property					
Land	0	0	0	0	0
Land Improvements	0	30	367	383	481
Total land	0	30	367	383	481
Buildings and Building Improvements	15,314	16,028	37,382	27,369	17,127
Total buildings and building Improvements	15,314	16,028	37,382	27,369	17,127
Total property	15,314	16,058	37,749	27,752	17,608
Plant & Equipment					
Plant, machinery and equipment	2,410	2,875	3,373	3,976	4,995
Fixtures, fittings and furniture	714	489	429	455	572
Computers and telecommunications	3,263	3,530	1,585	1,696	2,130
Library books	1,259	1,284	1,320	1,352	1,699
Total plant and equipment	7,646	8,178	6,707	7,479	9,396
Infrastructure					
Roads	3,343	5,642	6,720	7,073	8,886
Bridges	51	393	264	273	343
Footpaths and cycleways	4,552	4,522	4,624	5,063	6,360
Drainage	3,021	2,077	3,300	3,268	4,106
Recreational, leisure and community facilities	4,081	3,071	3,479	3,566	4,480
Waste management	25	131	243	249	313
Parks, open space and streetscapes	3,483	3,167	1,750	1,800	2,261
Aerodromes	0	0	0	0	0
Off street car parks	947	0	300	300	377
Other infrastructure	89	120	0	0	0
Total Infrastructure	19,592	19,123	20,680	21,592	27,126
Total capital works expenditure	4.5.1 42,552	43,359	65,136	56,823	54,130
Expenditure types represented by:					
Asset renewal expenditure	29,353	30,973	37,614	26,676	32,899
New asset expenditure	0	833	0	0	233
Asset expansion expenditure	5,295	2,656	12,219	23,193	15,045
Asset upgrade expenditure	7,904	8,897	15,303	6,954	5,953
Total capital works expenditure	4.5.1 42,552	43,359	65,136	56,823	54,130
Funding sources represented by:					
Grants	4,246	2,576	3,894	1,836	1,867
Contributions	130	437	750	0	0
Council cash	38,176	40,346	60,492	54,987	52,263
Borrowings	0	0	0	0	0
Total capital works expenditure	4.5.1 42,552	43,359	65,136	56,823	54,130

Statement of Human Resources

For the four years ending 30 June 2022

	Budget		Strategic Resource Plan		
	Forecast	2018/19	Projections		
	Actual		2019/20	2020/21	2021/22
	2017/18				
	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000
Staff Expenditure					
Employee Costs - Operating	72,387	74,595	76,831	79,117	81,845
Employee Costs - Capital	1,703	1,902	1,959	2,017	2,087
Total Staff Expenditure	74,090	76,496	78,790	81,133	83,932
	EFT	EFT	EFT	EFT	EFT
Staff Numbers					
Employees	781.7	782.6	782.6	782.6	782.6
Total Staff Numbers	781.7	782.6	782.6	782.6	782.6

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Division	Comprises		
	Budget	Permanent	Permanent
	2018/19	Full time	Part time
	\$'000	\$'000	\$'000
Chief Executive Office	8,545	6,793	1,752
Corporate Services	3,808	3,122	686
Community Development & Services	19,022	13,012	6,010
City Development	9,668	9,010	658
Infrastructure	19,413	18,858	555
Total permanent staff expenditure	60,456	50,795	9,661
Casual and other expenditure	14,138		
Total Operating employee cost	74,594		
Capitalised Labour costs	1,902		
Total expenditure	76,496		

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

Division	Comprises		
	Budget EFT	Permanent	Permanent
	2018/19	Full time	Part time
Chief Executive Office	71.0	56.0	15.0
Corporate Services	34.2	28.0	6.2
Community Development & Services	214.9	147.0	67.9
City Development	85.8	79.7	6.1
Infrastructure	200.4	194.3	6.1
Total permanent staff	606.2	505.0	101.2
Casuals and other	158.4		
Capitalised EFT	18.0		
Total staff	782.6		

4. NOTES TO THE FINANCIAL STATEMENTS

4.1 Comprehensive Income Statement

4.1.1 Rates and charges

This section presents information about rates and charges which the Act and the Regulations require to be disclosed in the Council's annual budget.

ESC Decision on the Rate Cap Variation

Monash Council had applied to the Essential Services Commission to vary its rate from the State Government's rate cap of 2.25 per cent in the wake of China's ban on receiving some recycled materials. The application to the Essential Services Commission requested approval for Council to increase rates in 2018/19 from the State Government's rate cap of 2.25 per cent to 3.53 per cent to cover the increased cost to Council for collection of recycled materials. Although the ESC gave endorsement to the application by providing a rate cap variation of 0.32 per cent, Council was disappointed with the decision and has decided not to accept the offer as it will not cover the full cost of recycling. The ban has resulted in recycling companies no longer offering a rebate to Councils, as they have in the past. The net cost of recycling to Monash Council is now \$1.5 million a year, as Council not only has to pay for the increased costs, but will also not receive a payment from the recycling company for its materials.

Monash Council has limited choices in how it can make up this unexpected cost as unlike many other Councils, we did not already have a separate waste charge that could have been adjusted to meet this unexpected increase. Council wrote to every ratepayer and resident in February 2018 to advise of these matters, a story was published in the March 2018 Monash Bulletin, information was provided on the Monash Council website and we advertised our draft 2018/19 Budget including both scenarios (a rate cap variation and a limited waste charge)

Council had resolved in February 2018 to firstly, apply for the rate cap variation, then if unsuccessful consider a limited waste charge to only recover the cost of the additional recycling costs.

As the rate cap variation put forward by the ESC will not allow Council to cover its full costs of recycling, Council has decided not to accept the ESC's offer of the additional 0.32% and instead stay within the State Government's imposed rate cap of 2.25%. Further, as advised in February and March this year to the community, Council will introduce a limited Recycling Levy in 2018/19 to recover the recycling costs.

The levy will be a flat charge of \$22 to every rateable property. Eligible pensioners (those ratepayers with a Centrelink or Department of Veterans Affairs card) will not be charged this levy.

Council's purpose in introducing this recycling levy is to only collect enough funds to cover the cost of recycling. We will review and monitor these costs closely to ensure that is the outcome.

In order to achieve the objectives of the Strategic Resource Plan, while maintaining service

levels and a comprehensive capital expenditure program, the average general rate will increase by 2.25 per cent in line with the FGRS. This will raise total rates and charges for 2018/19 of \$120.7M, in addition \$1.1M will be generated from supplementary rates. Total General Rates revenue of \$119.2M is exclusive of the Pensioner Rebate of \$675K.

Recycling Levy

For 2018/19 Council will implement a service charge under Section 162 of the Local Government Act 1989 to recover the additional cost of recycling. Monash Council has secured its household recycling service with Visy, despite the volatility of the recycling industry in the wake of the global crisis triggered by China's ban on recycling. However, this has come at a significant cost. For 2018/19 Council will introduce a "Recycling Levy" which is a service charge to meet those increased costs. The current contract with Visy Recycling is in place until April 2020. Council will review and monitor these costs closely to ensure we only collect enough levy to cover the new contract recycling costs. The recycling levy has been set at \$22 per rateable property with provision to provide a waiver (\$22) for every eligible pensioner ratepayer.

Recycling Levy – Pensioner Waiver

Council acknowledges that some ratepayers may experience difficulty from time to time in meeting the recycling levy due to the effect of rising costs, cost of Council services and personal circumstance. Council further understands that relief measures have a cost to Council which must be borne by other ratepayers either short or long term. It is for this reason that Council provides limited assistance, rates waivers and rebates to assist persons or classes of person in accordance with *Local Government Act* Section 169 or 171.

For 2018/19 Council will provide a waiver under Section 171 of the *Local Government Act* 1989 to all eligible pensioner ratepayers from paying the Recycling Levy which has been applied to all ratepayers to recover the additional costs of recycling related to the crisis triggered by China's ban on recycling.

Pensioner Rebate

Council declares a rebate under Section 169 of the LGA. Council will provide a \$50 subsidy to eligible pensioners on their Council rates in 2018/19 to ease some of the household budget pressures.

4.1.1(a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	2017/18 Forecast \$'000	2018/19 Budget \$'000		Change \$'000	%
General Rates *	114,994	118,537		3,543	3.08%
Municipal Charge *	-	-		-	
Waste Management Charge	-	-		-	
Service rates and charges	-	1,478	-	1,478	100.00%
Special rates and charges	-	-		-	
Supplementary rates and rate adjustments	975	1,100		228	23.39%
Interest on rates and charges	-	-		-	
Revenue in lieu of rates	223	209	-	14	-6.28%
Total Rates & Charges	116,192	121,324		5,132	4.42%

* items are subject to a rate cap

4.1.1(b) The rate in the dollar to be levied as general rates under Section 158 of the Act for each type or class of land compared with the previous financial year

Type or class of land	2017/2018 cents/\$CIV	2018/2019 cents/\$CIV	Change
General rate for rateable residential properties	0.0015448	0.00141486	-8.4%
General rate for rateable commercial properties	0.0020116	0.00175623	-12.7%
General rate for rateable industrial properties	0.0020116	0.00175623	-12.7%
General rate for rateable primary production properties	0.0020116	0.00175623	-12.7%

(*CIV is the valuation basis used by the Council)

4.1.1(c) The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year

Type or class of land	2017/2018 \$	2018/2019 \$	Change
Residential	99,362,462	102,522,012	3.2%
Commercial	9,606,226	9,838,335	2.4%
Industrial	6,618,975	6,826,216	3.1%
Primary Production	26,151	25,079	-4.1%
Total amount to be raised by general rates	115,613,814	119,211,642	3.1%

4.1.1(d) The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year.

Type or class of land	2017/18 Number	2018/19 Number	Change
Residential	71,479	72,486	1.4%
Commercial	3,929	3,854	-1.9%
Industrial	2,551	2,661	4.3%
Primary Production	7	7	0.0%
Total number of assessments	77,966	79,008	1.3%

4.1.1(e) The basis of valuation to be used is the Capital Improved Value (CIV).

4.1.1(f) The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year

Type or class of land	2017/2018 \$	2018/2019 \$	Change
Residential	64,321,016,000	72,461,084,000	12.7%
Commercial	4,775,311,000	5,601,949,000	17.3%
Industrial	3,290,331,000	3,886,848,000	18.1%
Primary Production	13,000,000	14,280,000	9.8%
Total value of land	72,399,658,000	81,964,161,000	13.2%

4.1.1(g) The municipal charge under Section 159 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property 2017/2018 \$	Per Rateable Property 2018/2019 \$	Change
Municipal	0	0	0.0%

4.1.1(h) The estimated total amount to be raised by municipal charges compared with the previous financial year

Type of Charge	2017/2018 \$	2018/2019 \$	Change
Municipal	0	0	0.0%

4.1.1(i) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property 2017/2018 \$	Per Rateable Property 2018/2019 \$	Change
Kerbside collection	0	0	0.0%
Recycling	0	22.00	100.0%
Total	0	22.00	100.0%

4.1.1(j) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year

Type of Charge	2017/2018 \$	2018/2019 \$	Change
Kerbside collection	0	0	0.0%
Recycling	0	1,478,000	100.0%
Total	0	1,478,000	100.0%

*Net of recycling levy - pensioner waiver

4.1.1(k) The estimated total amount to be raised by all rates and charges compared with the previous financial year

Type of Charge	2017/2018 \$	2018/2019 \$	Change
General rates	115,613,814	119,211,641	3.1%
Municipal charge	0	0	0.0%
Kerbside collection and recycling	0	1,478,000	100.0%
Supplementary rates and charges	974,000	1,100,000	12.9%
Rates and charges	116,587,814	121,789,641	4.5%

4.1.1(l) The estimated total average rate and valuation change

Type of Charge	2017/2018 \$	2018/2019 \$	Change
Average Property Value (All categories)	\$ 928,606	\$ 1,037,416	11.7%
Average Residential Property Value	\$ 899,859	\$ 999,656	11.1%
Average Rate Per Assessment (All categories)	\$ 1,476	\$ 1,509	2.2%
Average Rate Per Assessment (Residential)	\$ 1,390	\$ 1,414	1.8%

4.1.1(m) Fair Go Rates System Compliance

The Annual Budget 2018/19 has been prepared in accordance with the State Government's *A Fair Go Rates System* (FGRS). The proposed Budget incorporates an average rate increase of 2.25 per cent for the 2018/19 year as determined by the Minister for Local Government in December 2017 to apply to all Council. This rate is a forecast movement of 2.25 per cent in the Consumer Price Index (CPI), as determined by the Department of Treasury & Finance.

Base Average Rates (2017/2018)	\$ 1,476
Maximum Rate Increase (rate cap variation application)	2.25%
Increased cap application Average Rate (2018/2019)	\$ 1,509
Maximum General Rates and Municipal Charges Revenue	\$ 119,211,641

Type of Charge	2017/2018 Forecast \$'000	2018/2019 Budget \$'000	Change %
Rates & Charges (7.2 Rates & Charges)	115,614	-	
Plus Supp.Rates 2017/18 (full year equivalent Mar 2018)	975	-	
Total Rates Levied	116,589	119,212	2.25%
Plus Supplementary Rates est. 2018/19		1,100	
Plus Net Recycling Levy		1,478	
Plus Cultural Recreation charges	223	209	-6.28%
Less Council funded Pension Rebate (\$50)	620	675	8.87%
Total Rates & Charges	116,192	121,324	4.42%

4.1.1(n) Any significant changes that may affect the estimated amounts to be raised by rates and charges

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations (2018/19: estimated \$1.1M and 2017/18 forecast: \$975K)
- The variation of returned levels of value (e.g. valuation appeals)
- Changes of use of land such that rateable land becomes non-rateable land and vice versa
- Changes of use of land such that residential land becomes business land and vice versa.

4.1.1(o) Differential rates

Rates to be levied

For 2018/19 Council has adopted two differential rates:

1. Residential rate; and
2. Non-Residential rate.

The rate and amount of rates payable in relation to land in each category of differential are:

- A Residential rate of 0.141486% (0.00141486 cents in the dollar of CIV) for all rateable residential properties; and
- A Non-Residential rate of 0.175623% (0.00175623 cents in the dollar of CIV) for all non-residential rateable properties.

For the purposes of identifying the types/classes of land applicable to each rate the properties are grouped in accordance with the Australian Valuation Property Classification Code (AVPCC) Categories, as adopted by the Valuer-General Victoria (VGV) for the 2018 Revaluation.

Each differential rate will be determined by multiplying the Capital Improved Value of each rateable land (categorised by the characteristics described below) by the relevant percentages indicated above.

Council considers that each differential rate will contribute to the equitable and efficient carrying out of council functions. Details of the objectives of each differential rate, the types of classes of land, which are subject to each differential rate and the uses of each differential rate, are set out below.

Residential rate land

Residential land is any land, which is:

- Occupied for the principal purpose of physically accommodating persons; or
- Unoccupied but zoned residential under the Monash Planning Scheme and which is not commercial or industrial land.

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- Construction and maintenance of infrastructure assets;
- Development and provision of health and community services; and
- Provision of general support services.

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is where it is located within the municipal district, without reference to ward boundaries.

The use of the land within this differential rate, in the case of improved land, is any use of land.

The characteristics of planning scheme zoning are applicable to the determination of vacant land which will be subject to the rate applicable to residential land. The vacant land affected by this rate is that which is zoned residential under the Monash Planning Scheme. The classification of land which is improved will be determined by the occupation of that land, and have reference to the planning scheme zoning.

The types of buildings on the land within this differential rate are all buildings already on the land or which will be constructed prior to the expiry of the 2018/19 financial year.

Non-Residential Rate Land

Non-Residential land is any land, which is:

- Classified under the AVPCC Categories as being either Commercial, Industrial, Primary Production; or
- Occupied for the principal purpose of carrying out the manufacture or production of, or trade in, goods or services.

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- Construction and maintenance of infrastructure assets;
- Development and provision of health and community services; and
- Provision of general support services.

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is wherever located within the municipal district, without reference to ward boundaries.

Recycling Levy

Council will introduce a service charge (Recycling Levy) under Section 162 of the LGA to recover the additional cost of recycling across the municipality. The Recycling levy has been set at \$22 per rateable property with provision to provide a waiver (\$22) for every eligible pensioner ratepayer. The charge is applicable across all rateable properties to ensure an equitable financial contribution to the cost of carrying out the recycling function of Council and is calculated as a flat \$22 (incorporating pensioner waiver). The charge will be billed via the annual rates notice.

The objective of this recycling levy is to only collect enough funds to cover the additional cost of recycling related to the recycling crisis resulting from China's ban on recyclables which has affected the whole community. We will review and monitor these costs closely to ensure that is the outcome.

Properties rated under the Cultural & Recreational Lands Act 1963

Council has ten properties that are eligible to be rated under the *Cultural and Recreational Lands Act 1963* (CRLA). The Council has considered the service utilised by the lands and the benefit these lands provide to the community by consideration of their cultural or recreational land use, as required under the CRLA.

CULTURAL AND RECREATIONAL LANDS ACT 1963			
ASSESS	NAME	2017/18 Charge	2018/19 Charge
104193	Riversdale Golf Club	\$73,902	\$69,038
104194	Glen Iris Valley Recreation Club Inc.	\$3,499	\$3,267
113401	Victorian Homing Association Incorporated	\$761	\$712
180312	Metropolitan Golf Club	\$69,430	\$64,860
164642	Oakleigh & Caulfield District Angling Club	\$192	\$178
165754	Huntingdale Golf Club	\$57,035	\$53,281
170448	Mulgrave Country Club	\$10,748	\$10,041
174189	Hawthorn Football Club Ltd (Oval)	\$2,220	\$2,075
176720	Hawthorn Football Club Ltd	\$5,476	\$5,116
155827	Oakleigh Rifle Club Inc.	\$191	\$178
Total Cultural and Recreational Charges		\$223,454	\$208,746

4.1.2 Statutory fees and fines

	Forecast		Change	
	Actual	Budget	\$'000	%
	2017/18	2018/19		
	\$'000	\$'000		
Infringements	5,809	5,934	125	2.1%
Court recoveries	843	639	-204	(24%)
Town planning fees	2,830	2,839	9	0.3%
Land Information Certificates	150	150	0	0.0%
Permits	725	711	-14	(2%)
Total statutory fees and fines	10,357	10,273	-84	-0.8%

Statutory fees relate mainly to fees and fines levied in accordance with legislation and include animal registrations, *Public Health and Wellbeing Act 2008* registrations and parking fines. Increases in statutory fees are made in accordance with legislative requirements.

Statutory Fees and Fines is budgeted to decrease by \$84K compared to the 2017/18 forecast. Income from parking infringements is expected to generate additional income of \$125K along with a marginal increase in town planning fees of \$9K in 2018/19. These are offset by a decrease in court fines income of \$204K in 2018/19 mainly due to a reduction in council election fines as it is not an election year. A more detailed listing of statutory fees is included in Appendix A.

4.1.3 User fees

	Forecast		Change	
	Actual	Budget	\$'000	%
	2017/18	2018/19		
	\$'000	\$'000		
Service charges	3,333	3,438	104	3%
Recreation fees	11,953	12,808	855	7%
Waste transfer station	2,455	3,040	585	23.8%
Building services fees	1,721	1,768	46	2.7%
Library fees and fines	188	174	-14	-7.5%
Bin charges	1,353	1,421	68	5.0%
Lease charges	515	445	-70	-13.7%
Hire and rental charges	815	883	69	8.4%
Other fees and charges	1,979	1,712	-268	-13.5%
Total user fees	24,313	25,688	1,375	5.7%

User Fees relates mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. These include use of leisure, entertainment and other

community facilities and the provision of human services such as family day care and home care services.

Total income from User fees is budgeted to increase by 5.7% over the 2017/18 levels. The main contributors are:

- Service charges are expected to increase by \$104K mainly in Brine Street child care (\$166K) due to fee increases, this is offset by a reduction in service charge income for Home & Community Care due to the council decision to discontinue the delivery of the program for younger people (PYP);
- Recreation fees will increase by \$855K mainly due to higher income in entrance fees (\$454K) from the three recreation centres. In addition, increase to income is expected from memberships and dry programs (\$175K) and learn to swim programs (\$141K);
- Waste transfer station income will increase by \$585K due to a higher level of patronage;
- Hire and rental charges have increased by \$69K due to the increased usage by regular hirers.

A more detailed listing of fees is included in Appendix A.

4.1.4 Grants

Grant Funding Types & Source	Forecast	Budget	Change	
	Actual 2017/18 \$'000	2018/19 \$'000	\$'000	%
Grants were received in respect of the following:				
Summary of grants				
Commonwealth funded grants	14,694	13,822	(871)	(6%)
State funded grants	8,492	4,077	(4,415)	(52%)
Total grants received	23,185	17,899	(5,287)	(23%)
(a) Operating Grants				
<i>Recurrent - Commonwealth Government</i>				
Victorian Grants Commission	3,985	2,037	(1,947)	(49%)
Family Day Care	884	800	(84)	(10%)
Aged & Community Services	6,407	7,695	1,288	20%
Early Years & Integrated Family Services	298	326	28	9%
Monash Gallery of Art	75	75	0	0%
Children's Services	740	631	(109)	(15%)
<i>Recurrent - State Government</i>				
Aged & Community Services	2,531	0	(2,531)	(100%)
Children's Services	300	302	2	1%
Maternal and Child health	1,224	1,246	21	2%
Libraries	1,143	1,166	23	2%
Youth	142	142	0	0%
Community Health	15	15	-	0%
School Crossings	508	550	42	8%
Total recurrent operating grants	18,253	14,984	(3,269)	(18%)
<i>Non-recurrent - State Government</i>				
Community Programs	175	130	(45)	(26%)
Strategic Planning	115	0	(115)	(100%)
Youth - School Focussed	208	209	0	0%
Waste Services	188	0	(188)	(100%)
Total non-recurrent operating grants	686	339	(347)	(51%)
Total operating grants	18,939	15,323	(3,618)	(19%)
(b) Capital Grants				
<i>Recurrent - Commonwealth Government</i>				
Roads to Recovery	1,112	561	(551)	(50%)
Victorian Grants Commission	1,172	637	(535)	(46%)
<i>Recurrent - State Government</i>				
Libraries	20	22	2	10%
Parks, open space and streetscapes	20	0	(20)	(100%)
Total recurrent capital grants	2,324	1,220	(1,104)	(48%)
<i>Non-recurrent - Commonwealth Government</i>				
Buildings	0	1,061	1,061	100%
	0	1,061	1061	100%
<i>Non-recurrent - State Government</i>				
Buildings	1,150	40	(1,110)	(97%)
Parks, open space and streetscapes	180	30	(150)	(83%)
Recreation Leisure & Community Facilities	-	0	0	0%
Other Funding	592	225	(367)	(62%)
Total non-recurrent capital grants	1,922	295	(1,627)	(85%)
Total capital grants	4,246	2,576	(1,670)	(39%)
Total Grants	23,185	17,899	(5,287)	(23%)

Operating grants include all monies received from State and Federal government sources for the purpose of funding the delivery of Council's services to ratepayers. The decrease in grants is 19% or \$3.6M compared to the 2017/18 forecast. The main reason for the decrease in operating grants is the advance receipt of Victorian Grants Commission funding allocation for 18/19 (\$2.06M) in 2017/18 financial year.

Capital grants include all monies received from State and Federal governments, and community sources for the purposes of funding the capital works program. Overall the level of capital grants has decreased by 39% or \$1.7M compared to 2017/18 forecast. Significant grants are budgeted to be received for Atherton Road Reconstruction (\$1.3M); Oakleigh Recreation Centre and Waverley Gymnastics Redevelopment (\$1.1M). In addition a grant of \$75K will be received for the Eaton Mall Pedestrian Safety project.

4.1.5 Contributions

	Forecast		Change	
	Actual	Budget	\$'000	%
	2017/18	2018/19		
	\$'000	\$'000	\$'000	%
Monetary	5,985	6,597	611	10.2%
Non-monetary	0	0	0	0.0%
Total contribution	5,985	6,597	611	10.2%

Contributions are expected to be higher than the forecast 17/18 due to higher parking (\$200K) and public open space contributions (\$80K). In addition contributions are received from sporting clubs and other organisations to fund various capital projects. The major contribution in 2018/19 is \$250K towards the Oakleigh Recreation Centre and Waverley Gymnastics redevelopment.

4.1.6 Other income

	Forecast		Change	
	Actual	Budget	\$'000	%
	2017/18	2018/19		
	\$'000	\$'000	\$'000	%
Investment interest	1,985	2,274	289	14.6%
Rates and charges interest	255	255	0	0.0%
Other income	1,518	886	-632	(41.7%)
Total other income	3,758	3,415	-343	(9.1%)

Other income is reduced by \$632K mainly due to non- receipt of recycling income from VISY in 2018/19. Investment interest (\$289K) is higher compared to forecast 17/18 due to having a higher cash balance invested in bank.

4.1.7 Employee costs

	Forecast Actual 2017/18 \$'000	Budget 2018/19 \$'000	Change \$'000	%
Salaries and wages	58,942	60,423	-1,481	(2.5%)
Workcover	1,028	1,061	-33	(3.3%)
Casual staff	5,567	6,127	-560	(10.1%)
Superannuation	5,781	5,974	-193	(3.3%)
Fringe benefit tax	275	275	0	0.0%
Long Service Leave	1,703	1,760	-57	(3.3%)
Other employee related costs	794	876	-82	(10.3%)
Less: Amounts capitalised	(1703)	(1902)	199	(11.7%)
Total employee costs	72,387	74,595	-2,208	(3.1%)

Employee Costs include all labour related expenditure for wages and salaries and on-cost allowances (for leave entitlements, employer superannuation etc), temporary and agency staff expenditure.

Total employee costs are forecast to increase by 3.1% or \$2.2M compared to the 2017/18 forecast actual expenditure. This increase relates to:

- Enterprise Bargaining Agreement (EBA) of 2.5% on salaries and wages;
- Increases in casual staff wages by \$560K or 10.1%, mostly in council's recreation centres to meet the safety compliance to maintain customer service levels;
- New initiatives for 1.5 new positions :
 - Senior Arborist- funding for position sourced within material & services budgets; and
 - Part time Project Officer to implement Child safe standards-12 month temporary position in the Budget 2018/19 and not considered in the permanent EFT establishment.
- Increases in capitalised salaries by \$199K or 11.7% to facilitate the capital program. This is due to transfer of salaries of Business Technology staff who are involved in the Asset Management System (AMES) project for 18/19;
- Increases in other employee related costs by \$82K or 10.3%, mainly due to staff training costs increasing by \$70K from forecast 2017/18 due to the inclusion additional budgets for fraud training in corporate performance.

4.1.8 Materials and services

	Forecast		Change	
	Actual	Budget		
	2017/18	2018/19	\$'000	%
	\$'000	\$'000	\$'000	%
Materials and services	12,058	12,305	-247	(2.1%)
Contract payments	32,935	32,917	18	0.1%
General maintenance	529	671	-142	(26.8%)
Software and computer maintenance	3,328	3,963	-636	(19.1%)
Utilities and street lighting costs	4,261	4,367	-106	(2.5%)
General Administration	8,091	8,356	-265	(3.3%)
Insurance	1,675	1,810	-135	(8.1%)
Consultants	1,921	1,862	59	3.1%
Other costs	1,181	1,037	144	12.2%
Total materials and services	65,980	67,290	-1,310	(2.0%)

Materials, Services and Contracts includes the purchases of consumables and payments to contractors for the provision of services and utility costs. This is forecasted to increase by 2% or \$1.3M compared to the 2017/18 forecast, primarily due to the following significant variances:

- Software and computer maintenance expenditure are expected to increase by \$636K. This includes additional software support of \$510K, for new software applications such as Page up, the workforce management system.
- General maintenance costs will increase by \$142K, mainly due to the increase of maintenance budgets in the recreation centres to ensure preventative maintenance works to improve the presentation of the centres to the community;
- Utilities and street lighting costs have increased by \$106K, mainly due to increases in electricity (\$234K) due to the council approved contract to use green power to initiate sustainable practises. This is partially offset by a reduction in water (\$85K) and gas (\$43K) utilities;
- General administration costs have increased by \$265K mainly due the pound contract with RSPCA (\$104K) and inclusion of operating budget initiative of \$125K in program initiatives for community safety initiatives through the Monash Community Safety Special Advisory Committee;
- Insurance is expected to increase by \$135K due to both increases in public liability claims to keep up with demands (\$80K) and for insurance premiums (\$65K) based on trends and advice across the sector;
- Waste management costs are expected to increase by \$1.3M over the 2017/18 forecast. This includes additional budgets for disposal of recyclables (\$800K) and increased disposal and collection services. In addition to this, higher toll charges for commercial vehicles have also been factored into the collection costs and will

therefore increase disposal costs associated with the transport of waste to Melbourne Regional Landfill (MRL).

4.1.9 Depreciation and amortisation

	Forecast		Change	
	Actual	Budget	\$'000	%
	2017/18	2018/19		
	\$'000	\$'000		
Property	7,686	7,530	156	2.0%
Plant & equipment	5,776	6,609	-833	-14.4%
Infrastructure	13,800	13,842	-42	-0.3%
Total depreciation and amortisation	27,261	27,981	-719	-2.6%

Depreciation is an accounting measure which attempts to allocate the value of an asset over its useful life for Council's property, plant and equipment, including infrastructure assets such as roads and drains. The increase of \$719K is due to the full year effect of depreciation on the 2017/18 capital works program and the impact of depreciation on the capital works completed for 2018/19. Significant upgrade of Council's IT infrastructure has resulted in an increase to the depreciation expense for the plant & equipment asset class. Refer to Section 4.5 Capital works program for a more detailed analysis of Council's capital works program for the 2018/19 year.

4.1.10 Other expenses

	Forecast		Change	
	Actual	Budget	\$'000	%
	2017/18	2018/19		
	\$'000	\$'000		
Auditor Remuneration- VAGO	100	80	20	20.0%
Auditor Remunerations-Internal	166	212	-46	(27.8%)
Councillor Allowances	443	452	-9	(2.0%)
Operating Lease Rentals	686	700	-15	(2.1%)
	1,394	1,444	-50	(3.6%)

Other Expenses relates to a range of items including audit fees, lease payments and councillor allowances. It is expected that audit fees will increase by \$26K due to additional internal audits planned for the year.

4.2 Balance Sheet

This section analyses the movements in assets, liabilities and equity between 2017/18 and 2018/19. It also considers a number of key performance indicators.

	Forecast Actual 2017 \$'000	Budget 2018 \$'000	Variance \$'000
Current Assets			
Cash and cash equivalents	85,549	93,859	8,310
Trade and other receivables	8,366	8,421	55
Other Assets	8,861	1,506	(7,355)
Total Current Assets	102,776	103,787	1,010
Non-Current Assets			
Plant, Property & Equipment	3,052,144	3,066,445	14,301
Other assets	1,267	1,267	0
Total Non-Current Assets	3,053,411	3,067,712	14,301
Total Assets	3,156,187	3,171,499	15,312
LIABILITIES			
Current Liabilities			
Trade and Other Payables	15,534	16,260	(726)
Trust Funds & Deposits	9,655	9,705	(50)
Provisions	16,494	17,080	(586)
Interest bearing loans and borrowings	0	0	0
Total Current Liabilities	41,683	43,045	(1,362)
Non-Current Liabilities			
Provisions	1,877	1,941	(64)
Other Liabilities	1,926	1,926	0
Interest bearing loans and borrowings	0	0	0
Total Non-Current Liabilities	3,803	3,867	(64)
Total Liabilities	45,486	46,912	(1,426)
Total Net Assets	3,110,701	3,124,587	13,886
EQUITY			
Accumulated surplus	986,379	999,448	13,069
Reserves	2,124,322	2,125,139	817
Total Equity	3,110,701	3,124,587	13,886

Source: Section 3

4.2.1 Assets

Cash and Cash Equivalents includes items such as short term deposits of three months or less, cash held in the bank, and as petty cash. Trade and other receivables are monies owed to Council by ratepayers and others. Current assets also includes land held for resale, the proceeds of which Council has resolved to use in the refurbishment of other infrastructure assets in the 2018/19 financial year.

Plant, Property and Equipment is the largest component of Council's net worth and represents the value of all the land, buildings, roads, vehicles, equipment, etc which has been built up by Council over many years. The increase in this balance is attributable to the net result of the capital works program (\$43.4M of additional assets), whilst taking into account the depreciation of assets (\$28M) and the sale of property, plant and equipment (\$1M).

4.2.2 Liabilities

Trade and Other Payables represents amounts owed by Council at 30 June. These liabilities are budgeted to increase over 2017/18 levels by \$1.3M. The increase in Current Liabilities relates to timing of cash payments and its effect on Trade Creditors.

Provisions include accrued long service leave, annual leave and rostered days off owing to employees. These employee entitlements are expected to increase only marginally due to more active management of entitlements despite factoring in an increase for EBA outcomes.

The increase of \$64K in Non-current liabilities relates to the long term provisions of employment entitlements.

4.2.3 Borrowings

The table below shows information on borrowings specifically required by the Regulations.

	2017/18	2018/19
	\$	\$
Total amount borrowed as at 30 June of the prior year	0	0
Total amount proposed to be borrowed	0	0
Total amount projected to be redeemed	0	0
Total amount of borrowings as at 30 June	0	0

4.3 Statement of changes in Equity

4.3.1 Reserves

	Forecast		
	Actual	Budget	Variance
	2017/18	2018/19	
	\$'000	\$'000	\$'000
Total cash and investments	85,549	93,859	8,310
Restricted cash and investments			
- Statutory reserves	(10,865)	(11,628)	(763)
- Trust funds and deposits	(9,655)	(9,705)	(50)
Unrestricted cash and investments	65,029	72,526	7,497
- Discretionary reserves	(14,679)	(14,733)	(54)
Unrestricted cash adjusted for discretionary reserves	50,350	57,793	7,443

Statutory Reserves

These funds must be applied for specified statutory purposes in accordance with various legislative requirements. While these funds earn interest revenue for Council, they are not available for other purposes. At 30 June 2019, Statutory Reserves are expected to remain at \$11.6M after transfers from Drainage, Parking and Public Open Space Reserves for capital works projects.

Statutory Reserves comprise:

Drainage Reserve

New property developments are required to make a contribution towards Council's strategic drainage system where the development impacts on the current system. These funds are maintained by a catchment area and when any strategic drainage projects are undertaken, funds in that catchment area's account are utilised to fund the works. In 2018/19, \$542K will be drawn from this Reserve to fund drainage works listed in the Capital Works Program in Section 4.5.

Parking Reserve

When a development will increase the parking requirements for a centre, the developer is required to pay a predetermined amount per additional parking space needed. In 2018/19, Council will draw \$600K from the Parking Reserve for the design of the Multi-Level Car Park in Montclair Avenue Glen Waverley.

Public Open Space Reserve (POS)

The Monash Planning Scheme states that a person who proposes to subdivide land must make a contribution to Council for public open space (being a percentage of the land intended to be used for residential, industrial or commercial purposes, or a percentage of the site value of such land, or a combination of both). If no amount is specified, a contribution for public open space may still be required under section 18 of the Subdivision Act 1988.

These funds are then used to either upgrade recreational facilities in existing open space areas or provide additional open space in the municipality. Funds budgeted to be received in 2018/19 (\$4.08M) will be allocated to eligible projects.

Unrestricted cash and investments (\$7.5M increase)

These funds are shown as unrestricted cash and not restricted by a statutory purpose.

Discretionary Reserves (\$54K increase)

Council has made decisions regarding the future use of these funds and unless there is a Council resolution these funds should be used for those earmarked purposes. The decisions about future use of these funds have been reflected in Council's Strategic Resource Plan and any changes in future use of the funds will be made in the context of the future funding requirements set out in the plan.

Discretionary Reserves comprise:

Development Reserve

This Reserve (formerly named the Aged Residential Care Facilities Upgrade Reserve) provided for future capital upgrades and refurbishment at Council's Aged Care facilities. Following the divestment of Council's Aged Care facilities in 2013/14 the Reserve was renamed to reflect Council's desire to utilise the funds for wider municipal development.

Superannuation

Council decided, as part of the Budget for 2016/17, to create a Reserve and set aside funds in the event of there being another superannuation call. A call to top up the Defined Benefits Superannuation Fund could arise if the Fund's performance was well below the targeted – Vested Benefits Index (VBI) of 100% set by the Australian Prudential Regulation Authority (APRA). As at March 2018, the VBI index, reported quarterly, was satisfactory and Council were advised that the fund had sufficient resources to support Council's superannuation obligations.

Unexpended Grants Reserve

Council decided to create a reserve and quarantine funds related to grants, received from State and Federal government agencies, for funding the capital works projects. Any funds unexpended at the end of the financial year will be held in a discretionary reserve.

Unrestricted cash adjusted for Discretionary Reserves (\$7.4M increase)

These funds are free of all specific Council commitments and represent funds available to meet daily cash flow requirements, unexpected short term needs and any budget commitments which will be expended in the following year such as grants and contributions. Council regards these funds as the minimum necessary to ensure that it can meet its commitments as and when they fall due, without borrowing further funds.

4.3.2 Equity

Total Equity always equals Net Assets and is made up of the following components:

- Asset Revaluation Reserve, which represents the difference between the previously recorded value of assets and their current valuations;
- Other Reserves, which are funds that Council wishes to separately identify as being set aside to meet a specific purpose in the future and to which there is no existing liability. These amounts are transferred from the Accumulated Surplus of the Council to be separately disclosed; and
- Accumulated Surplus, which is the value of all net assets less Reserves that have accumulated over time. The increase in Accumulated Surplus of \$13.1M results directly from the surplus for the year. During the year reserves are expected to increase by \$817K.

4.4 Statement of Cash Flows

	Forecast Actual 2017/18 \$ '000	Budget 2018/19 \$'000	Variance \$'000
Cash Flows from Operating Activities			
Receipts			
Rates & Charges	116,192	121,323	5,131
User fees & fines	36,372	37,760	1,388
Grants - Operating	18,939	15,323	(3,616)
Grants - Capital	4,246	2,576	(1,670)
Interest Revenue	2,240	2,529	289
Other receipts	7,252	7,476	224
GST reimbursed by Australian Tax Office	9,892	10,087	195
	195,133	197,074	1,941
Payments			
Employee Costs	(71,756)	(73,945)	(2,189)
Materials, Services and Contracts	(71,899)	(72,739)	(840)
Other Payments	(1,404)	(1,454)	(50)
GST paid to Australian Tax Office	(1,702)	(1,798)	(96)
	(146,761)	(149,936)	(3,175)
Net Cash provided by Operating Activities	48,373	47,138	(1,234)
Cash from Investing Activities			
Payment for Property, Plant and Equipment	(46,382)	(47,261)	(880)
Proceeds from Sale of Property, Plant and Equipment	1,053	8,433	7,380
Net Cash used in Investing Activities	(45,329)	(38,829)	6,500
Cash Flows from Financing Activities			
Repayment of Current Borrowings/Leases	0	0	0
Receipt from Redraw/New Borrowings	0	0	0
Net Cash used in Financing Activities	0	0	0
Change in Cash Held	3,044	8,310	5,266
Cash at the beginning of Period	82,505	85,549	3,044
Cash at the end of the period	85,549	93,859	8,310

Source: Section 3

4.4.1 Net cash flows provided by / (used in) operating activities

The decrease in net cash from operating activities is due to a 1.2% or \$840K increase in expected payments for materials, services and contracts and a 3.1% or \$2.2M increase in employee costs. Receipts show an increase in rates and charges of 4.4% or \$5.1M; increase in user fees & fines by 3.8% or \$1.4M offset by a decrease in capital grants by 40% or \$1.7M and decrease in operating grants by 19% or \$3.6M due to the advance receipt of Victorian Grants Commission funding for 2018/19 (\$2.7M) and advance receipt of grant funding (\$750K) from State for the redevelopment of the Oakleigh Recreation Centre project.

The net cash flows from operating activities does not equal the surplus (deficit) for the year as the expected revenues and expenses of the Council include non-cash items which have been excluded from the Cash Flow Statement. The budgeted operating result is reconciled to budgeted cash flows available from operating activities as set out in the following table.

	Forecast		
	Actual	Budget	Variance
	2017/18	2018/19	
	\$'000	\$'000	\$'000
Surplus (deficit) for the year	16,768	13,886	(2,882)
Depreciation	27,261	27,981	720
Net movement in current assets and liabilities	4,344	5,272	928
Cash flows available from operating activities	48,373	47,138	(1,234)

4.4.2 Net cash flows provided by / (used in) investing activities

The increase in payments for investing activities is due to increase in proceeds from sale of property to fund the council's capital works program and higher investment in capital works expenditure.

4.4.3 Net cash flows provided by / (used in) financing activities

Council has not budgeted for any loan facilities in 2018/19.

4.5 Capital works program

This section presents a listing of the capital works projects that will be undertaken for the 2018/19 year, classified by expenditure type and funding source.

The capital works projects are grouped by class and include the following:

- New works for 2018/19
- Works carried forward from the 2017/18 year.

4.5.1 Summary

	Forecast			
	Actual	Budget	Change	
	2017/18	2018/19		
	\$'000	\$'000	\$'000	%
PROPERTY	15,314	16,058	744	5%
PLANT AND EQUIPMENT	7,646	8,178	532	7%
INFRASTRUCTURE	19,592	19,123	-469	-2%
TOTAL CAPITAL WORKS	42,552	43,359	807	2%

NEW WORKS

PROPERTY (\$14.28M)

Property comprises land improvements, buildings and building improvements including community facilities, municipal offices, and sporting pavilions.

Projects in 2018/19 include:

- \$3.5M for construction of the Oakleigh Recreation and Waverley Gymnastics Centre, including Federal Government funding of \$1.1M and Unexpended Grant Reserve funding (from the State Government) of \$1.7M. The project will continue into 2019/20 with a total project budget of \$23.3M;
- Commence construction of the Caloola Reserve Multi Sport Pavilion \$2.67M; and pavilion upgrades at Pinewood Reserve \$872K and commencing the renewal of Brentwood Reserve \$400K;
- Community Centre upgrades at Southern Reserve \$498K; Brandon Park \$285K; Air-conditioning \$356K and other Essential Works \$503K.
- Various building fit-outs and plant renewal program \$1.2M;
- Commence design options for the proposed Montclair car park;
- Mulgrave Reserve Pavilion design will proceed at an estimated cost of \$100K, contingent upon obtaining external funding.

PLANT AND EQUIPMENT \$7.88M

Plant and Equipment includes plant, machinery and equipment; business technology; fixtures fittings and furniture; and library books.

Projects in 2018/19 include:

- \$3.23M for renewal and upgrade of Information and communications technology, infrastructure and software.
- \$2.75M to maintain and replace Council's plant and fleet (partially funded by trade-ins of \$1.04M.)
- \$1.3M to continue renewal of library books and resources.

INFRASTRUCTURE (\$16.1M)

Infrastructure includes roads, bridges, footpath and shared paths; drainage, recreation, leisure and community facilities, parks, open space and streetscapes, car parks and other structures.

Road Projects (\$4.5M) in 2018/19 include:

- Road reconstruction at Atherton Road Oakleigh at a cost of \$3.1M in 2018/19 (including carry forward funds of \$980K); grant funding of \$1.3M and Unexpended Grant Reserve funds of \$598K. The project will continue into 2019/20 with a total project budget of \$6.4M;
- \$1.2M for road resurfacing;
- \$700K for replacement of kerb and channel.

Other Infrastructure projects include:

- \$4.2M for the footpath renewal and extensions program;
- \$1.7M for the renewal and upgrade of Council's stormwater infrastructure (including local drainage, wetlands and water sensitive urban design assets). The Drainage Contribution Program works are \$542K in 2018/19 and is funded from contributions made by developers. Projects for construction this year include Hinkler Reserve \$245K; and 3-4 Harwood Close, Wheelers Hill \$151K. In addition Council will undertake drainage rehabilitation works at 5 1-11 Graduate Crescent, Wheelers Hill \$168K and 34-52 Josephine Avenue, Mount Waverley \$192K. Local drainage projects will be completed at 129 Clayton Road, Oakleigh East \$80K and 2-10 Keith Street, Oakleigh East \$101K.
- Recreation and leisure projects (\$2.11M) include renewal of the sportsground at Holmesglen Reserve \$800K and implementation of Stage 2 of the Freeway Reserve Master Plan - Floodlighting \$250K.
- Parks, open space and streetscapes (\$2.96M) includes play spaces at Adrian Street Chadstone (\$250K); Glen Waverley North Reserve (\$250K); Dennis Street Clayton (\$150K) and Mannering Drive Glen Waverley (\$150K).
- Continuation of the reserve signage upgrade (\$580K); Street tree strategy implementation (\$240K) and the Avendon Estate Cypress Windrow replacement (\$300K) will also occur in 2018/19.

CARRIED FORWARD WORKS (\$5.14M)

At the end of each financial year there are projects, which are either incomplete or not commenced due to factors including planning issues, weather delays and extended consultation. For the 2017/18 year it is forecast that \$5.14M of capital works will be incomplete and be carried forward into the 2018/19 year including:

- \$974K for Columbia Park Pavilion;
- \$401K for Mount Waverley Community Centre and Youth Centre Refurbishment;
- \$300K for the BT Enterprise Project Portfolio Management Solution;
- \$980K for Atherton Road reconstruction (with additional new funding of \$2.02M);
- \$833K for completion of the Caloola Reserve synthetic tennis courts;
- \$388K for completion of Strategic Drainage works at 1558-1568 Dandenong Road, Huntingdale.

	Project cost \$'000	Asset expenditure type				Summary of funding sources			
		New	Renewal	Upgrade	Expansion	Grants	Contributions	Council cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
PROPERTY	16,058	0	8,962	5,491	1,606	1,101	275	14,682	0
PLANT AND EQUIPMENT	8,178	0	7,516	347	315	22	0	8,156	0
INFRASTRUCTURE	19,123	833	14,497	3,058	735	1,453	162	17,508	0
TOTAL CAPITAL WORKS	43,359	833	30,974	8,897	2,656	2,576	437	40,346	0

Asset renewal (\$31.0M), upgrade (\$8.9M) expansion (\$2.7M) and new (\$833K)

A distinction is made between expenditure on new assets, asset renewal, upgrade and expansion. In 2018/19 Council will undertake significant expenditure on the renewal and upgrade of existing assets.

Expenditure on asset renewal is expenditure on an existing asset, or on replacing an existing asset that returns the service of the asset to its original capability.

The major projects that constitute expenditure on renewal of assets include the Oakleigh Recreation Centre and Waverley Gymnastics development, Caloola Reserve Multi sport pavilion; plant and equipment replacement, Atherton Road reconstruction, road resurfacing and footpath replacement.

Projects for 2018/19 that will upgrade Council assets include Pinewood Reserve pavilion, Oakleigh Recreation Centre and Waverley Gymnastics redevelopment, and various other building improvements.

Funding Sources

Grants (\$2.6M)

Capital grants include all monies received from State and Federal Government sources for the purposes of funding the capital works program. Significant grants are budgeted to be received for Atherton Road Reconstruction (1.3M); Oakleigh Recreation Centre and Waverley Gymnastics Redevelopment (\$1.0M). The Eaton Mall Pedestrian Safety project will receive a grant of \$75K.

Contributions (\$437K)

Contributions are received from sporting clubs or other organisations to fund various capital projects. The major contribution in 2018/19 is \$250K toward the Oakleigh Recreation Centre and Waverley Gymnastics Redevelopment with various other minor contributions toward sporting club projects, including \$82K for the Ashwood Reserve sports lighting development.

Council Cash - Operations (\$40.3M)

Council generates cash from its operating activities, which is used as a funding source for the capital works program. It is forecast that \$40.3M will be required to fund the 2018/19 program including Reserve funding of \$3.7M.

4.5.2 Current Budget

Capital Works Area	Project cost \$'000	Asset expenditure type				Summary of funding sources			
		New	Renewal	Upgrade	Expansion	Grants	Contributions	Council cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
PROPERTY									
Land									
Total Land	0	0	0	0	0	0	0	0	0
Land Improvements									
2018-19 Oakleigh Heritage Precinct Conservation Program	30	0	0	30	0	0	0	30	0
Total Land Improvements	30	0	0	30	0	0	0	30	0
Buildings and Building Improvements									
Pinewood Reserve Pavilion	872	0	0	872	0	10	0	862	0
Brentwood Reserve Pavilion Redevelopment	400	0	400	0	0	0	0	400	0
Mulgrave Reserve Pavilion Design (Contingent upon external funding)	0	0	0	0	0	0	0	0	0
Mount Street Neighbourhood House Car Park Upgrade	89	0	18	9	62	0	0	89	0
Waverley District Netball Association - Toilet Facility Upgrade	224	0	0	224	0	0	0	224	0
Bogong Hall Refurbishment Project	135	0	0	135	0	30	25	80	0
Brine Street Staff Room and Children's Library	42	0	0	0	42	0	0	42	0
Oakleigh Recreation Centre Redevelopment	3,500	0	1,925	1,575	0	1,061	250	2,189	0
Montclair Multi-level Car park - Montclair Avenue Glen Waverley	600	0	0	60	540	0	0	600	0
Euneva Car Park - Protective Barriers	200	0	0	200	0	0	0	200	0
Monash Aquatic & Recreation Centre - Building Redevelopment	263	0	132	131	0	0	0	263	0
Caloola Reserve Multi - Sport Pavilion	2,666	0	1,333	666	666	0	0	2,666	0
Equitable Access Monash Gallery of Art Hearing Loop	15	0	0	15	0	0	0	15	0
Clayton and Mount Waverley Libraries Signage Upgrade	39	0	39	0	0	0	0	39	0
Notting Hill Community Centre renewal & upgrade works - Stage 2	148	0	148	0	0	0	0	148	0
2018-19 Air-conditioning of Community Centres	356	0	0	356	0	0	0	356	0
2018-19 Essential Works at Community Centres	503	0	0	503	0	0	0	503	0
2018-19 Minor Works at Community Centres	181	0	181	0	0	0	0	181	0
Southern Community Centre renewal & upgrade works - Stage 2	498	0	498	0	0	0	0	498	0
Brandon Park Community Centre renewal & upgrade works - Stage 2	285	0	285	0	0	0	0	285	0
2018-19 Essential Hall Works Various Locations Program	90	0	0	90	0	0	0	90	0
Early Years Reactive Projects	70	0	0	70	0	0	0	70	0
2018-19 Monash Operations Centre - Compliance & Renewal Program	240	0	120	120	0	0	0	240	0
Damper Creek Reserve Operations Facility Renewal	260	0	234	26	0	0	0	260	0
Electronic Access System for Council buildings	150	0	150	0	0	0	0	150	0
HVAC Upgrades and Phase out Equipment charged with R22 refrigerant	530	0	530	0	0	0	0	530	0
2018-19 Building Plant Renewal Program	600	0	600	0	0	0	0	600	0
2018-19 Roof Access Compliance Program	115	0	0	115	0	0	0	115	0
2018-19 Close Circuit Television System (CCTV) Program	64	0	64	0	0	0	0	64	0
2018-19 Shade Sail Renewal Program	60	0	60	0	0	0	0	60	0
Waste Transfer Station Perimeter Fence Replacement	234	0	187	47	0	0	0	234	0
2018-19 Building Fit- Out Renewal Program	600	0	600	0	0	0	0	600	0
2018-19 Roof Renewal Program	220	0	220	0	0	0	0	220	0
Total Buildings and Building Improvements	14,248	0	7,724	5,214	1,310	1,101	275	12,872	0
TOTAL PROPERTY	14,278	0	7,724	5,244	1,310	1,101	275	12,902	0

Capital Works Area	Project cost \$'000	Asset expenditure type				Summary of funding sources			
		New	Renewal	Upgrade	Expansion	Grants	Contributions	Council cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
PLANT AND EQUIPMENT									
Plant, Machinery and Equipment									
Plant & Light Fleet Renewal Program	2,750	0	2,750	0	0	0	2,750	0	
Equipment Replacement for MARC / CAHC/ ORC Program	125	0	125	0	0	0	125	0	
Total Plant, Machinery and Equipment	2,875	0	2,875	0	0	0	2,875	0	
Fixtures, Fittings and Furniture									
Office Equipment Renewal Program	100	0	100	0	0	0	100	0	
Libraries and Gallery Furniture and Equipment Renewal Program	91	0	91	0	0	0	91	0	
2018-19 Residential Bin Replacement – Waste Management Service	124	0	124	0	0	0	124	0	
Monash Gallery of Art Collection Development and Acquisitions	54	0	54	0	0	0	54	0	
Christmas Season Decorations Program	120	0	84	36	0	0	120	0	
Total Fixtures, Fittings and Furniture	489	0	453	36	0	0	489	0	
Computers and Telecommunications									
BT Mobile Phone Renewal	66	0	66	0	0	0	66	0	
BT Ipad Renewal	10	0	10	0	0	0	10	0	
BT Network Monitoring Renewal	200	0	200	0	0	0	200	0	
BT Server & Storage Hardware Renewal	200	0	200	0	0	0	200	0	
BT Infrastructure & Security Renewal	500	0	275	0	225	0	500	0	
BT Printer & Copier Renewal	170	0	170	0	0	0	170	0	
BT Telecommunications Renewal	340	0	340	0	0	0	340	0	
BT PC & Laptop Renewal	450	0	360	0	90	0	450	0	
BT - Replacement BT Service Management Tool	180	0	180	0	0	0	180	0	
BT Windows Packaging Standard Operating Environment (SOE) Renewal	40	0	40	0	0	0	40	0	
BT - Corporate Reporting Renewal	240	0	240	0	0	0	240	0	
BT - Asset Management Information System Implementation & Development	571	0	571	0	0	0	571	0	
BT - Pathway Software Renewal Program	225	0	225	0	0	0	225	0	
BT - Location Information Strategy Implementation	38	0	27	11	0	0	38	0	
Total Computers and Telecommunications	3,230	0	2,903	11	315	0	3,230	0	
Library Books									
Library Collection Renewal Program	1,284	0	1,284	0	0	22	1,262	0	
Total Library Books	1,284	0	1,284	0	0	22	1,262	0	
TOTAL PLANT AND EQUIPMENT	7,878	0	7,516	47	315	22	7,856	0	

Capital Works Area	Project cost \$'000	Asset expenditure type				Summary of funding sources			
		New	Renewal	Upgrade	Expansion	Grants	Contributions	Council cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
INFRASTRUCTURE									
Roads									
Street Treatment - Slow Point - Batesford Road at Woonah Street, Chadstone	70	0	0	18	53	0	0	70	0
Road Reconstruction - Atherton Road, Oakleigh, between Clyde Street Eaton Mall Pedestrian Safety Project	2,086	0	1,669	417	0	1,348	0	739	0
Road Reconstruction, Vision Street, Chadstone	42	0	29	13	0	0	0	42	0
2018-19 Replace Kerb and Channel Program	700	0	700	0	0	0	0	700	0
Road Reconstruction, Moorong Street, Chadstone (Design only)	33	0	23	10	0	0	0	33	0
Road Reconstruction, Bullarto Street, Chadstone (Design only)	26	0	18	8	0	0	0	26	0
2018-19 Road Resurfacing Program	1,200	0	1,200	0	0	0	0	1,200	0
2018-19 Local Area Traffic Management (LATM) Landscaping Program	100	0	75	25	0	0	0	100	0
2018-19 Road Hump Renewal Program	85	0	85	0	0	0	0	85	0
Total Roads	4,487	0	3,800	635	53	1,423	0	3,064	0
Bridges									
Structures Renewal Program	290	0	290	0	0	0	0	290	0
Bridge Rehabilitation Napier Park Reserve Glen Waverley	103	0	103	0	0	0	0	103	0
Total Bridges	393	0	393	0	0	0	0	393	0
Footpaths and Cycleways									
2018-19 Footpath Renewal Program	4,100	0	4,100	0	0	0	0	4,100	0
New Footpath North side Alleford Street, Oakleigh	110	0	0	0	110	0	0	110	0
New Footpath Abbeygate Street, Oakleigh	27	0	0	0	27	0	0	27	0
Total Footpaths and Cycleways	4,237	0	4,100	0	137	0	0	4,237	0

Capital Works Area	Project cost \$'000	Asset expenditure type				Summary of funding sources			
		New	Renewal	Upgrade	Expansion	Grants	Contributions	Council cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Drainage									
Local Drainage, 129 Clayton Road, Oakleigh East	80	0	60	20	0	0	80	0	
Local Drainage, 2-10 Keith Street, Oakleigh East	101	0	71	30	0	0	101	0	
Drainage Rehabilitation, 25-26 Brazilia Drive Glen Waverley	62	0	43	19	0	0	62	0	
Drainage Rehabilitation, 1-21 Vincent Street, Mulgrave (Design only)	8	0	5	2	0	0	8	0	
Drainage Rehabilitation, 1-11 Graduate Crescent, Wheelers Hill	168	0	118	50	0	0	168	0	
Drainage Rehabilitation, 161 Police Road, Mulgrave (Design only)	14	0	10	4	0	0	14	0	
Drainage Rehabilitation, 34-52 Josephine Ave, Mt Waverley	192	0	134	58	0	0	192	0	
Drainage Contribution Plan, 34-36 Winbirra Parade, Ashwood	46	0	5	41	0	0	46	0	
Drainage Contribution Plan, Maureen Street, Kathleen Avenue, Mount Waverley (Design only)	10	0	1	9	0	0	10	0	
Drainage Contribution Plan, Emerald Street, Mount Waverley (Design only)	9	0	1	8	0	0	9	0	
Drainage Contribution Plan, Carinya Court, Mount Waverley (Design only)	18	0	2	16	0	0	18	0	
Drainage Contribution Plan, 3-4 Harwood Close, Wheelers Hill	151	0	15	136	0	0	151	0	
Drainage Contribution Plan, 23 Fiander Avenue, Glen Waverley	63	0	6	56	0	0	63	0	
Drainage Contribution Plan, Hinkler Reserve, Glen Waverley	245	0	25	221	0	0	245	0	
2018-19 Outfall Drain to Creeks Drainage Program	68	0	41	27	0	0	68	0	
2018-19 Pit Throat Widening and Lintel Replacements Program	255	0	255	0	0	0	255	0	
Wetland Water Management and Amenity Program	200	0	180	20	0	0	200	0	
Total Drainage	1,689	0	971	718	0	0	1,689	0	
Recreational, Leisure and Community Facilities									
2018-19 Sports Field Playing Surface Improvements	90	0	63	14	14	0	90	0	
Sportsground renewal program - Holmesglen Sports Ground Redevelopment	800	0	800	0	0	0	800	0	
2018-19 Golf Course Capital Works Improvements	194	0	194	0	0	0	194	0	
Ashwood Reserve Sports Lighting Development Project	274	0	110	165	0	0	82	192	
Cricket net renewal program - removals at Argyle and Batesford	15	0	15	0	0	0	15	0	
2018-2019 Sportsground Lighting Renewal Program	100	0	90	10	0	0	100	0	
2018-19 Sports Reserve Infrastructure Program	156	0	109	47	0	0	156	0	
Cricket Nets Renewal, Meade Reserve, Clayton	150	0	150	0	0	0	150	0	
Ashwood Reserve, Waverley Hockey Club 2nd Pitch	20	0	0	0	20	0	10	10	
Wheelers Hill Tennis Lighting Improvements	60	0	0	48	12	0	12	48	
Freeway Reserve Master Plan Implementation Stage 2 - Floodlighting	250	0	80	170	0	0	50	200	
Total Rec, Leisure and Community Facilities	2,110	0	1,611	453	46	0	154	1,955	0
Waste Management									
2018-19 Reg Harris Reserve Leachate Management System	78	0	62	16	0	0	0	78	0
Total Waste Management	78	0	62	16	0	0	0	78	0

Capital Works Area	Project cost \$'000	Asset expenditure type				Summary of funding sources			
		New	Renewal	Upgrade	Expansion	Grants	Contributions	Council cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Parks, Open Space and Streetscapes									
2018-19 Upgrade Irrigation Systems	80	0	64	16	0	0	80	0	
Reserve Signage Upgrade	580	0	580	0	0	0	580	0	
2018-19 Advanced Playspace Design	80	0	80	0	0	0	80	0	
Evelyn Street Reserve Play Space Upgrade	15	0	11	5	0	0	15	0	
Adrian Street Chadstone Playspace Upgrade	250	0	175	75	0	0	250	0	
Glen Waverley North Reserve Playspace Upgrade	250	0	175	75	0	0	250	0	
2018-19 Reactive Playground Improvements	50	0	0	50	0	0	50	0	
Dennis Street Playspace Upgrade, Clayton	150	0	105	45	0	0	150	0	
Mannering Drive Playspace Upgrade, Glen Waverley	150	0	105	45	0	0	150	0	
Catherine Avenue Playspace Upgrade, Mount Waverley	150	0	105	45	0	0	150	0	
LXRA Centre Road West Community Playspace	150	0	0	150	0	0	150	0	
2018-19 Public Lighting Replacement Program	57	0	51	6	0	0	57	0	
2018-19 Public Litter Bin Replacement – Waste Management Service Program	65	0	65	0	0	0	65	0	
2018-19 Avendon Estate Cypress Windrow Replacement Program	300	0	240	60	0	0	300	0	
2018-19 Street Tree Strategy Implementation	240	0	240	0	0	0	240	0	
2018-19 Bushland Reserve Revegetation Program	132	0	119	13	0	30	102	0	
2018-19 Reserve Improvement Program	177	0	142	18	18	0	177	0	
Scotchmans Creek Corridor Drinking Fountains	48	0	0	0	48	0	48	0	
Damper Creek 50th Anniversary Landscape	31	0	9	21	0	0	22	0	
Total Parks, Open Space and Streetscapes	2,955	0	2,265	623	66	30	8	2,916	0
Aerodromes	0	0	0	0	0	0	0	0	0
Off Street Car Parks									
Total Off Street Car Parks	0	0	0	0	0	0	0	0	0
Other Infrastructure									
Retaining Wall - 106 Huntingdale Road, Mount Waverley	55	0	55	0	0	0	55	0	
Retaining Wall - 50 Alvie Road, Mount Waverley	65	0	65	0	0	0	65	0	
Total Other Infrastructure	120	0	120	0	0	0	120	0	
TOTAL INFRASTRUCTURE	16,068	0	13,323	2,445	301	1,453	162	14,453	0
TOTAL NEW CAPITAL WORKS 2018/19	38,224	0	28,562	7,737	1,926	2,576	437	35,211	0

4.5.3 Works carried forward from the 2017/18 year

Capital Works Area	Project cost \$'000	Asset expenditure type				Summary of funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council \$'000	Borrowings \$'000
PROPERTY									
Land	0	0	0	0	0	0	0	0	0
Land Improvements	0	0	0	0	0	0	0	0	0
Total Land	0	0	0	0	0	0	0	0	0
Buildings									
Integrated Early Years Hub Partnership with Albany Rise Primary School	281	0	0	0	281	0	0	281	0
Columbia Park Pavilion Renewal	974	0	847	127	0	0	0	974	0
Caloola Reserve Pavilion Renewal	59	0	30	15	15	0	0	59	0
Mount Waverley Community Centre and Youth Centre Refurbishment	401	0	361	40	0	0	0	401	0
Equitable Access MGA Stage 2	65	0	0	65	0	0	0	65	0
Total Buildings	1,780	0	1,237	247	296	0	0	1,780	0
Building improvements	0	0	0	0	0	0	0	0	0
Leasehold improvements	0	0	0	0	0	0	0	0	0
TOTAL PROPERTY	1,780	0	1,237	247	296	0	0	1,780	0
PLANT AND EQUIPMENT									
Computers and Telecommunications									
BT Enterprise Project Portfolio Management Solution (EPPM)	300	0	0	300	0	0	0	300	0
TOTAL PLANT AND EQUIPMENT	300	0	0	300	0	0	0	300	0
INFRASTRUCTURE									
Roads									
Road Reconstruction - Atherton Road, Oakleigh, between Clyde Street and Warrigal Road (Stage 2)	980	0	784	196	0	0	0	980	0
Eaton Mall Pedestrian Safety Project	175	0	0	175	0	0	0	175	0
Footpaths and Cycleways									
Melbourne Water Pipe Track (Highbury Road to Cherry Street, Glen Waverley)	285	0	0	0	285	0	0	285	0
Drainage									
Strategic Drainage - 1558-1568 Dandenong Road Huntingdale	388	0	233	155	0	0	0	388	0
Recreational, Leisure and Community Facilities									
Caloola Reserve Synthetic Tennis Courts	833	833	0	0	0	0	0	833	0
Ashwood Reserve Sports Lighting Development Project	128	0	51	77	0	0	0	128	0
Waste Management									
Reg Harris Reserve Leachate Management System	53	0	42	11	0	0	0	53	0
Parks, Open Space and Streetscapes									
Columbia Park Reserve Pavilion – Whole of Reserve Opportunities	213	0	64	0	149	0	0	213	0
TOTAL INFRASTRUCTURE	3,055	833	1,174	614	434	0	0	3,055	0
TOTAL CARRIED FORWARD WORKS 2017/18	5,135	833	2,412	1,160	730	0	0	5,135	0

5. Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives.

Indicator	Measure	Notes	Forecast	Budget	Strategic Resource Plan			Trend
			Actual	Projections	Projections	Projections	Projections	
			2017/18	2018/19	2019/20	2020/21	2021/22	+o/-
Operating position								
Adjusted Underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	1	8.2%	6.6%	6.9%	6.3%	5.5%	+
Liquidity								
Working Capital	Current assets / current liabilities	2	246.6%	241.1%	227.0%	196.2%	168.6%	+
Unrestricted cash	Unrestricted cash / current liabilities		156.0%	168.5%	126.2%	131.1%	103.3%	+
Obligations								
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	3	0.00%	0.00%	0.00%	0.00%	0.00%	0
Loans and borrowings	Interest and principal repayments / rate revenue		0.00%	0.00%	0.00%	0.00%	0.00%	0
Indebtedness	Non-current liabilities / own source revenue		2.5%	2.4%	2.4%	2.3%	2.3%	0
Asset renewal	Asset renewal expenditure / depreciation	4	107.7%	110.7%	132.6%	92.8%	112.8%	0
Stability								
Rates concentration	Rate revenue / adjusted underlying revenue		64.8%	66.6%	66.1%	66.2%	66.8%	+
Rates effort	Rate revenue / CIV of rateable properties in the municipality	5	0.16%	0.1%	0.1%	0.1%	0.1%	+
Efficiency								
Expenditure level	Total expenses / No. of property assessments		\$ 2,142	\$ 2,168	\$ 2,254	\$ 2,338	\$2,406	+
Revenue level	Residential rate revenue/No. of residential assessments		\$ 1,390	\$ 1,414	\$ 1,443	\$ 1,472	\$1,501	+
Workforce turnover	No. of permanent staff resignations & terminations / average no. of permanent staff for the financial year		12.4%	11.00%	11.0%	11.0%	11.0%	0

Key to Forecast Trend:

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

Notes to indicators

1 Adjusted underlying result – An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. Continued surpluses means Council is less reliant on cash reserves or increased debt to maintain services.

2 Working Capital – The proportion of current liabilities represented by current assets. Working capital is forecast to increase from the 2017/18 forecast position as large capital works projects are earmarked for the next four years. The aim is to maintain a working capital ratio above 150%.

3 Debt compared to rates - Trend indicates Council's non- reliance on debt against its annual rate revenue. Council has been debt free since 30 June 2015.

4 Asset renewal - This percentage indicates the extent of Council's renewals against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage greater than 100 indicates Council is maintaining its existing assets, while a percentage less than 100 means its assets are deteriorating faster than they are being renewed and future capital expenditure will be required to renew assets. The trend reflects the Council's aim to bridge the asset renewal gap by funding more renewal capital works to upgrade the City's infrastructure and is a significant improvement from the 2017/18 forecast position.

5 Rates concentration - Reflects extent of reliance on rate revenues to fund all of Council's on-going services. Trend indicates Council will become slightly more reliant on rate revenue compared to all other revenue sources.

APPENDICES

Appendix A Fees and charges schedule

Fees & Charges Schedule	Unit Type	GST	2017/18 Unit Fee (incl GST)	2018/19 Unit Fee (incl GST)
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CORPORATE SERVICES

RATES

Personal Service - Section 177 LGA Rent Demands	Each	Non-GST	\$65.00	\$65.00
Personal Service / Field Call - Section 177 LGA	Each	Non-GST	\$55.00	\$65.00
Debt Recovery Administration Classic Pac	Each	Non-GST	\$45.00	\$0.00
Debt Recovery Administration Premium Pac	Each	Non-GST	\$65.00	\$0.00
Debt Recovery Administration Monash Pac	Each	Non-GST	\$0.00	\$25.00
Solicitor's Letter	Each	Non-GST	\$25.00	\$25.00
Administrative Cost-Investigation/Search Fee	Each	Non-GST	\$0.00	\$10.00
Debt Arrangements Admin Fee	Each	Non-GST	\$20.00	\$0.00
Debt Recovery ASIC Search Fee	Each	Non-GST	\$25.00	\$25.00
Attempted Service Fee	Each	Non-GST	\$47.00	\$48.00
Debt Recovery Admin Skip Tracing Successful/Unsuccessful	Each	Non-GST	\$220.00	\$150.00
Debt Recovery Admin Skip Tracing Unsuccessful	Each	Non-GST	\$100.00	\$0.00

CHIEF EXECUTIVE

CUSTOMER SERVICE

Land Information Certificates	Each	Non-GST	\$25.75	\$26.30
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MONASH SEMINAR & TRAINING CENTRE

Commercial Hourly Rate Boardroom	Per Hour	GST	\$26.40	\$27.50
Commercial Hourly Rate Mtg Room 1	Per Hour	GST	\$26.40	\$27.50
Commercial Hourly Rate Mtg Room 2	Per Hour	GST	\$35.40	\$36.80
Commercial Hourly Rate Training Room	Per Hour	GST	\$35.40	\$36.80
Community Hourly Rate Board Room	Per Hour	GST	\$16.80	\$16.80
Community Hourly Rate Mtg Room 1	Per Hour	GST	\$16.80	\$16.80
Community Hourly Rate Mtg Room 2	Per Hour	GST	\$22.20	\$22.20
Community Hourly Rate Training Room	Per Hour	GST	\$22.20	\$22.20

MONASH HALLS

Community Use

Small Hall - Mon to Fri	Per Hour	GST	\$20.30	\$20.30
Small Hall - Saturday/Sunday/Public Holidays	Per Hire	GST	\$286.00	\$286.00
Small Hall - New Year's Eve	Per Hire	GST	\$371.80	\$371.80
Small Meeting Room - Mon to Fri	Per Hour	GST	\$11.20	\$11.20
Small Meeting Room - Saturday/Sunday/Public Holidays	Per Hire	GST	\$102.85	\$102.85
Small Meeting Room - New Year's Eve	Per Hire	GST	\$133.65	\$133.65
Medium Hall - Mon to Fri	Per Hour	GST	\$28.00	\$28.00
Medium Hall - Saturday/Sunday/Public Holidays	Per Hire	GST	\$525.80	\$525.80
Medium Hall - New Year's Eve	Per Hire	GST	\$684.20	\$684.20
Medium Meeting Room - Mon to Fri	Per Hour	GST	\$16.80	\$16.80
Medium Meeting Room - Saturday/Sunday/Public Holidays	Per Hire	GST	\$114.40	\$114.40
Medium Meeting Room - New Year's Eve	Per Hire	GST	\$148.50	\$148.50
Large Hall - Mon to Fri	Per Hour	GST	\$33.70	\$33.70
Large Hall - Saturday/Sunday/Public Holidays	Per Hire	GST	\$753.50	\$753.50
Large Hall - New Year's Eve	Per Hire	GST	\$981.20	\$981.20
Large Meeting Room - Mon to Fri	Per Hour	GST	\$22.20	\$22.20
Large Meeting Room - Saturday/Sunday/Public Holidays	Per Hire	GST	\$119.90	\$119.90
Large Meeting Room - New Year's Eve	Per Hire	GST	\$156.20	\$156.20

Fees & Charges Schedule	Unit Type	GST	2017/18 Unit Fee (incl GST)	2018/19 Unit Fee (incl GST)
Commercial Use				
Small Hall - Mon to Fri	Per Hour	GST	\$31.50	\$32.70
Small Hall - Saturday/Sunday/Public Holidays	Per Hire	GST	\$445.50	\$462.00
Small Hall - New Year's Eve	Per Hire	GST	\$579.70	\$602.80
Small Meeting Room - Mon to Fri	Per Hour	GST	\$17.60	\$18.30
Small Meeting Room - Saturday/Sunday/Public Holidays	Per Hire	GST	\$156.75	\$162.80
Small Meeting Room - New Year's Eve	Per Hire	GST	\$203.80	\$212.00
Medium Hall - Mon to Fri	Per Hour	GST	\$44.00	\$45.80
Medium Hall - Saturday/Sunday/Public Holidays	Per Hire	GST	\$816.20	\$849.20
Medium Hall - New Year's Eve	Per Hire	GST	\$1,064.80	\$1,107.40
Medium Meeting Room - Mon to Fri	Per Hour	GST	\$26.40	\$27.50
Medium Meeting Room - Saturday/Sunday/Public Holidays	Per Hire	GST	\$170.50	\$177.10
Medium Meeting Room - New Year's Eve	Per Hire	GST	\$221.65	\$230.60
Large Hall - Mon to Fri	Per Hour	GST	\$53.00	\$55.00
Large Hall - Saturday/Sunday/Public Holidays	Per Hire	GST	\$1,180.30	\$1,227.60
Large Hall - New Year's Eve	Per Hire	GST	\$1,532.30	\$1,593.60
Large Meeting Room - Mon to Fri	Per Hour	GST	\$35.40	\$36.80
Large Meeting Room - Saturday/Sunday/Public Holidays	Per Hire	GST	\$183.70	\$191.40
Large Meeting Room - New Year's Eve	Per Hire	GST	\$238.70	\$248.20
BATESFORD HUB				
Facility/Room Hire				
Meeting Room 1 Community	Per Hour	GST	\$11.20	\$11.20
Meeting Room 2 Community	Per Hour	GST	\$16.80	\$16.80
Meeting Room 3 Community	Per Hour	GST	\$16.80	\$16.80
Multi purpose room Community	Per Hour	GST	\$28.00	\$28.00
Jordanville Centre Hire - Community	Per Hour	GST	\$20.30	\$20.30
Meeting Room 1 Commercial	Per Hour	GST	\$17.60	\$18.30
Meeting Room 2 Commercial	Per Hour	GST	\$26.40	\$27.50
Meeting Room 3 Commercial	Per Hour	GST	\$26.40	\$27.50
Multi purpose room Commercial	Per Hour	GST	\$44.00	\$45.80
Jordanville Centre Hire	Per Hour	GST	\$31.50	\$32.70
CLAYTON COMMUNITY CENTRE				
Facility/Room Hire				
Additional Cleaning	Per Hour	GST	\$68.30	\$69.70
Bump In/Out & Rehearsal Community	Per Week	GST	\$64.90	\$64.90
Bump In/Out Rehearsal Commercial	Per Week	GST	\$98.90	\$103.00
Meeting Room Community	Per Hour	GST	\$21.60	\$21.60
Meeting Room Commercial	Per Hour	GST	\$39.30	\$40.90
Security Mon-Friday	Per Hour	GST	\$44.40	\$45.30

Fees & Charges Schedule	Unit Type	GST	2017/18 Unit Fee (incl GST)	2018/19 Unit Fee (incl GST)
Security Public Holiday	Per Hour	GST	\$79.70	\$81.30
Security Saturday	Per Hour	GST	\$54.70	\$55.80
Security Sunday	Per Hour	GST	\$68.30	\$69.70
Supervising Technician	Per Hour	GST	\$61.00	\$62.20
Theatrette Community	Per day	GST	\$427.20	\$427.20
Theatrette Community	Per Hour	GST	\$64.90	\$64.90
Theatrette Community	Per Week	GST	\$1,416.90	\$1,416.90
Theatrette Commercial	Per day	GST	\$640.75	\$666.40
Theatrette Commercial	Per Hour	GST	\$98.90	\$102.80
Theatrette Commercial	Per Week	GST	\$2,393.90	\$2,490.00

COMMUNITY DEVELOPMENT & SERVICES

RESIDENTIAL CARE

Elizabeth Gardens- 2 bedrooms	Per Week	Non GST	\$110.55	\$112.50
Elizabeth Gardens - New Residents	Per Week	Non GST	\$42.05	\$42.80

HOME AND COMMUNITY CARE

Planned Activity Groups - Halcyon				
Day	Per session	Non GST	\$15.80	\$16.45
Evening	Per session	Non GST	\$13.00	\$13.50
Full Cost Recovery including Social, Meal & Transport	Per session	GST	\$94.00	\$97.80
Full Cost Recovery including Social and Meal	Per session	GST	\$73.00	\$76.00
Sub Total				

Activity Hubs				
Seniors Hub Social	Per Session	Non GST	\$5.10	\$5.30
Full Cost Recovery	Per session	GST	\$26.00	\$27.00
Sub Total				

Allied Health OT				
Low	Per hour plus materials	Non GST	\$10.00	\$10.40
Medium	Per hour plus materials	Non GST	\$10.00	\$10.40
High	Per hour plus materials	Non GST	\$10.00	\$10.40

Home Maintenance including Garden Safety				
Low	Per hour plus materials	Non GST	\$14.60	\$15.20
Medium	Per hour plus materials	Non GST	\$19.40	\$20.20
High	Per hour plus materials	Non GST	\$24.80	\$25.80
Full Cost Recovery	Per hour plus materials	GST	\$64.60	\$67.20

Fees & Charges Schedule		Unit Type	GST	2017/18 Unit Fee (incl GST)	2018/19 Unit Fee (incl GST)
Home Maintenance - Gutter Cleaning					
Low	Per staff hour (minimum 2 hours)	Non GST		\$22.60	\$23.50
Medium	Per staff hour (minimum 2 hours)	Non GST		\$26.00	\$27.00
High	Per staff hour (minimum 2 hours)	Non GST		\$36.00	\$37.40
Full Cost Recovery	Per staff hour (minimum 2 hours)	GST		\$71.50	\$74.40
General Home Care					
Low	Per hour	Non GST		\$6.80	\$7.10
Medium	Per hour	Non GST		\$16.80	\$17.50
High	Per hour	Non GST		\$35.60	\$37.00
Full Cost Recovery	Per Hour	GST		\$54.00	\$56.10
Delivered Meals					
Low	Per Meal	Non GST		\$9.80	\$10.20
Medium	Per Meal	Non GST		\$9.80	\$10.20
High	Per Meal	Non GST		\$14.00	\$14.50
Full Cost Recovery	Per Meal	GST		\$16.20	\$16.80
Personal Care					
Low	Per hour	Non GST		\$5.00	\$5.20
Medium	Per hour	Non GST		\$9.90	\$10.30
High	Per hour	Non GST		\$23.80	\$24.80
Full Cost Recovery	Per Hour	GST		\$54.00	\$56.20
Respite Care					
Low	Per hour	Non GST		\$3.50	\$3.60
Medium	Per hour	Non GST		\$5.40	\$5.60
High	Per hour	Non GST		\$15.00	\$15.60
Full Cost Recovery	Per Hour	GST		\$54.00	\$56.20
Community Bus					
Assisted Transport Charge	Per return trip	GST		\$2.90	\$3.00
Community Bus Hire -11 seater + Driver	Per hour	GST		\$7.30	\$7.60
Community Bus Hire - 11 Seater + Driver	Per km	GST		\$2.00	\$2.10
Community Bus Per Day Max - 11 Seater + Driver	Per day	GST		\$73.00	\$75.90
CHILDREN, YOUTH AND FAMILY SERVICE					
Child Care					
Brine Street - Daily	Per day	Non GST		\$115.00	\$120.00
Brine Street - Weekly	Per week	Non GST		\$520.00	\$545.00
Late Fee	Per minute	Non GST		\$2.50	\$2.80
Preschools					
Enrolment Fee	Per Child	Non GST		\$13.25	\$13.75
Immunisation					
Vaccines					
Chicken Pox (Varicella) Vaccine	Each	Non GST		\$68.00	\$68.00
Boostrix Vaccine	Each	Non GST		\$47.00	\$47.00
Flu Vaccine	Each	Non GST		\$21.00	\$21.00

Fees & Charges Schedule	Unit Type	GST	2017/18 Unit	2018/19 Unit
			Fee (incl GST)	Fee (incl GST)

Family Day Care				
Parent Levy	Per Hour	Non GST	\$2.10	\$2.25
Family Day Care Administration Fee	Per Hour	Non GST	\$0.17	\$0.18

YOUTH SERVICES

Bus Charges	Per hour	GST	\$7.30	\$7.30
Bus Charges	Per km	GST	\$2.00	\$2.00
Bus Charges	Per day maximum	GST	\$73.00	\$73.00

LIBRARIES

Photocopy/Scanning Charges				
B&W (A4 only)	Per page	GST	\$0.20	\$0.20
B&W (A3)	Per page	GST	\$0.30	\$0.30
Colour A4	Per page	GST	\$1.00	\$1.00
Colour A3	Per page	GST	\$1.50	\$1.50

Reservation Charges				
Reservation Charges-Adult	Per book	Non GST	\$1.00	\$0.00

Overdue Charges				
Teen/Junior	Per Day	Non-GST	\$0.40	\$0.40
Adult	Per Day	Non-GST	\$0.40	\$0.40

Internet Income				
Fax (1st page)	Per page	GST	\$3.40	\$3.40
Fax (subsequent pages)	Per page	GST	\$1.00	\$1.00
Printing	Per page	GST	\$0.20	\$0.20

Other Library Charges				
Literature Festival Workshops	Each	GST	\$10.50	\$10.50
Chargeable Programs	Each	GST	\$4.20	\$4.20
Library Bags	Each	GST	\$2.10	\$2.20
Sale of Redundant Library Books	Each	GST	\$0.50	\$0.50
Replacement Membership Card	Per card	Non GST	\$3.60	\$3.70

Lost and Damaged Books				
Magazines and Paperbacks	Each	Non GST	\$7.00	\$7.00
Books	Each	Non GST	\$17.00	\$17.00

Library Meeting Rooms				
Weekdays and Saturdays - Community Rate	Per hour	GST	\$27.00	\$28.00
Weekdays and Saturdays - Commercial Rate	Per hour	GST	\$38.00	\$40.00
Sunday	Per half day	GST	\$360.00	\$370.00

FESTIVAL SITE FEES

Carols by Candlelight - Commercial Vendor	Per Stall	GST	\$365.00	\$365.00
Festival - Oakleigh Commercial vendor site fee	Per stall	GST	\$161.00	\$161.00
Festival - Clayton Commercial Vendor site fee	Per Stall	GST	\$161.00	\$161.00
Festival vendors power fee	Per Stall	GST	\$70.00	\$70.00
Events - Commercial Marquee Hire	Per Stall	GST	\$180.00	\$180.00
Events - Community Marquee Hire	Per stall	GST	\$161.00	\$161.00
Events - Commercial Vendor Site Fee	Per Stall	GST	\$83.00	\$83.00

Fees & Charges Schedule	Unit Type	GST	2017/18 Unit	2018/19 Unit
			Fee (incl GST)	Fee (incl GST)
Eaton Mall - Event Application Fee – Commercial	Per event	GST	\$350.00	\$350.00
Eaton Mall - Event Application Fee – Community	Per event	GST	\$100.00	\$100.00

MONASH GALLERY OF ART

Hire and Rental Charges				
Focus Gallery (min 3 hrs)	Per Hour	GST	\$48.00	\$0.00
MGA Boardroom	Per Hour	GST	\$48.00	\$85.00
Special Exhibitions Gallery (min 3 hrs)	Per Hour	GST	\$175.00	\$0.00
Willow Gallery and Cafe Deck (min 3 hrs)	Per Hour	GST	\$82.00	\$0.00
Staff Charge (min 3 hrs)	Per Hour	GST	\$65.00	\$65.00
Security Guard	Each	GST	\$200.00	\$200.00
Community rate: Gallery hire (after hours min 3 hours plus 1 hour pack up/down)	Per Hour	GST	\$0.00	\$235.00
Community rate: Additional services Director and Curator led exhibition tour	Per Hour	GST	\$0.00	\$135.00
Community rate: Additional services - Security	Per Hour	GST	\$0.00	\$200.00
Community rate: MGA Board room (during business hours)	Per Hour	GST	\$0.00	\$85.00
Community rate: MGA Board room (outside of business hours (3 hours min))	Per Hour	GST	\$0.00	\$85.00
Community rate: Additional staff required (min 3 hours)	Per Hour	GST	\$0.00	\$65.00
Commercial rate: Gallery hire (after hours - min 3 hours)	Per Hour	GST	\$0.00	\$350.00
Commercial rate: Additional services Director and Curator led exhibition tour (per hour)	Per Hour	GST	\$0.00	\$200.00
Commercial rate: Additional services - Security (per hour)	Per Hour	GST	\$0.00	\$200.00
Commercial rate: MGA Board room (during business hours)	Per Hour	GST	\$0.00	\$130.00
Commercial rate: MGA Board room (outside business hours)	Per Hour	GST	\$0.00	\$130.00
Commercial rate: Additional staff required (min 3 hours)	Per Hour	GST	\$0.00	\$65.00

RECREATION SERVICES

Waverley Golf Course				
9 Holes Concession	Each	GST	\$15.00	\$15.60
9 Holes Concession Packaged (receive 10 rounds)	Each	GST	\$134.40	\$140.40
9 Holes Concession Packaged (receive 25 rounds)	Each	GST	\$328.40	\$343.20
9 Holes Mid Week	Each	GST	\$19.40	\$20.50
9 Holes Mid Week Packaged (receive 10 rounds)	Each	GST	\$175.20	\$184.50
9 Holes Mid Week Packaged (receive 25 rounds)	Each	GST	\$428.40	\$451.00
9 Holes Weekend	Each	GST	\$22.80	\$24.00
9 Holes Weekend Packaged (receive 10 rounds)	Each	GST	\$0.00	\$216.00
9 Holes Weekend Packaged (receive 25 rounds)	Each	GST	\$0.00	\$528.00
9 Hole Variable Pricing minimum	Each	GST	\$15.00	\$15.60
9 Hole Variable Pricing maximum	Each	GST	\$19.40	\$24.00
18 Holes Concession	Each	GST	\$19.90	\$20.70
18 Holes Concession Packaged (receive 10 rounds)	Each	GST	\$178.70	\$186.00
18 Holes Concession Packaged (receive 25 rounds)	Each	GST	\$436.70	\$455.00
18 Holes Mid Week	Each	GST	\$27.50	\$28.60
18 Holes Mid Week Packaged (receive 10 rounds)	Each	GST	\$247.30	\$255.00
18 Holes Mid Week Packaged (receive 25 rounds)	Each	GST	\$604.40	\$629.00

Fees & Charges Schedule	Unit Type	GST	2017/18 Unit Fee (incl GST)	2018/19 Unit Fee (incl GST)
18 Holes Weekend	Each	GST	\$31.50	\$33.00
18 Holes Weekend Packaged (receive 10 rounds)	Each	GST	\$283.30	\$295.00
18 Holes Weekend Packaged (receive 25 rounds)	Each	GST	\$692.40	\$726.00
18 Holes Variable Pricing minimum	Each	GST	\$19.90	\$20.70
18 Holes Variable Pricing maximum	Each	GST	\$31.50	\$33.00
Twilight Rate	Each	GST	\$21.80	\$26.00
Practice Range - 50 Balls	Each	GST	\$12.60	\$0.00
Practice Range - 60 Balls	Each	GST	\$0.00	\$12.00
Practice Range - 100 Balls	Each	GST	\$16.60	\$16.00

Oakleigh Golf Course				
9 Holes Concession	Each	GST	\$10.70	\$13.50
9 Holes Concession Packaged (receive 10 rounds)	Each	GST	\$96.40	\$121.50
9 Holes Concession Packaged (receive 25 rounds)	Each	GST	\$235.60	\$297.00
9 Holes Mid Week	Each	GST	\$16.50	\$17.50
9 Holes Mid Week Packaged (receive 10 rounds)	Each	GST	\$148.90	\$157.50
9 Holes Mid Week Packaged (receive 25 rounds)	Each	GST	\$364.10	\$385.00
9 Holes Weekend	Each	GST	\$16.50	\$20.00
9 Holes Weekend Packaged (receive 10 rounds)	Each	GST	\$148.90	\$180.00
9 Holes Weekend Packaged (receive 25 rounds)	Each	GST	\$364.10	\$440.00
9 Hole Variable Pricing minimum	Each	GST	\$10.70	\$13.50
9 Hole Variable Pricing maximum	Each	GST	\$16.50	\$20.00
18 Holes Concession	Each	GST	\$16.80	\$17.20
18 Holes Concession Packaged (receive 10 rounds)	Each	GST	\$151.80	\$154.80
18 Holes Concession Packaged (receive 25 rounds)	Each	GST	\$371.20	\$378.40
18 Holes Mid Week	Each	GST	\$22.00	\$23.00
18 Holes Mid Week Packaged (receive 10 rounds)	Each	GST	\$198.60	\$207.00
18 Holes Mid Week Packaged (receive 25 rounds)	Each	GST	\$485.50	\$506.00
18 Holes Weekend	Each	GST	\$22.00	\$26.00
18 Holes Weekend Packaged (receive 10 rounds)	Each	GST	\$198.60	\$234.00
18 Holes Weekend Packaged (receive 25 rounds)	Each	GST	\$485.50	\$572.00
18 Holes Variable Pricing minimum	Each	GST	\$16.80	\$17.20
18 Holes Variable Pricing maximum	Each	GST	\$22.00	\$26.00
Twilight Rate	Each	GST	\$16.80	\$17.00

Fees & Charges Schedule	Unit Type	GST	2017/18 Unit Fee (incl GST)	2018/19 Unit Fee (incl GST)
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ACTIVE RESERVES

Hire Charges and Rental				
Archery- Freeway Reserve	Per year	GST	\$725.50	\$1,568.70
Association Fee - Annual Ungraded Pavilions	Per year	GST	\$1,075.40	\$1,118.40
Athletics- Central Reserve	Per year	GST	\$1,962.90	\$1,661.85
Athletics- Davies Reserve	Per year	GST	\$725.50	\$734.10
Baseball- A Grade - Senior	Per season	GST	\$278.90	\$330.00
Baseball- A Grade - Junior	Per season	GST	\$129.40	\$165.00
Baseball- A Grade - Under 13	Per season	GST	\$25.90	\$82.50
Baseball- B Grade - Senior	Per season	GST	\$151.80	\$238.00
Baseball- B Grade - Junior	Per season	GST	\$77.10	\$119.00
Baseball- B Grade - Under 13	Per season	GST	\$25.50	\$59.50
Baseball- C Grade - Senior	Per season	GST	\$203.60	\$220.00
Baseball- C Grade - Junior	Per season	GST	\$101.20	\$110.00
Baseball- C Grade - Under 13	Per season	GST	\$24.80	\$55.00
BMX - Stan Riley Reserve	Per year	GST	\$725.50	\$754.50
Club Fee Annual Ungraded Pavilions : Different Use	Per year	GST	\$366.70	\$381.40
Cricket - A Turf- Senior	Per season	GST	\$4,227.20	\$7,455.00
Cricket - A Turf- Junior	Per season	GST	\$2,092.30	\$3,727.50
Cricket - A Turf - Sunday Senior	Per season	GST	\$2,114.70	\$3,727.50
Cricket - A Turf - Sunday Junior	Per season	GST	\$1,046.20	\$1,863.75
Cricket - B Turf - Senior	Per season	GST	\$3,707.60	\$2,943.00
Cricket - B Turf - Junior	Per season	GST	\$1,850.40	\$1,471.50
Cricket - B Turf - Sunday Senior	Per season	GST	\$1,853.80	\$1,471.50
Cricket - B Turf - Sunday Junior	Per season	GST	\$928.00	\$735.75
Cricket - C Turf - Senior	Per season	GST	\$3,256.40	\$2,943.00
Cricket - C Turf - Junior	Per season	GST	\$1,631.00	\$1,471.50
Cricket - C Turf - Sunday Senior	Per season	GST	\$1,628.70	\$1,471.50
Cricket - C Turf - Sunday Junior	Per season	GST	\$815.60	\$735.75
Cricket - Synthetic - Senior	Per season	GST	\$725.50	\$530.00
Cricket - Synthetic - Junior	Per season	GST	\$362.20	\$265.00
Cricket - Synthetic - Under 13	Per season	GST	\$24.80	\$132.50

Fees & Charges Schedule	Unit Type	GST	2017/18 Unit	2018/19 Unit
			Fee (incl GST)	Fee (incl GST)
Cricket- D Grade - Senior	Per season	GST	\$494.90	\$530.00
Cricket- D Grade - Junior	Per season	GST	\$245.20	\$265.00
Cricket- D Grade - Under 13	Per season	GST	\$24.80	\$132.50
Croquet - Electra Reserve	Per year	GST	\$725.50	\$956.40
Dog Clubs - Electra Reserve	Per year	GST	\$725.50	\$976.20
Football - A Grade Reserve Senior	Per season	GST	\$871.70	\$1,320.00
Football - A Grade Reserve Junior	Per season	GST	\$436.40	\$660.00
Football - A Grade Reserve Under 13	Per season	GST	\$25.90	\$330.00
Football - B Grade Reserve Senior	Per season	GST	\$725.50	\$814.00
Football - B Grade Reserve Junior	Per season	GST	\$365.60	\$407.00
Football - B Grade Reserve Under 13	Per season	GST	\$25.90	\$203.00
Football - C Grade Reserve Senior	Per season	GST	\$624.30	\$739.00
Football - C Grade Reserve Junior	Per season	GST	\$312.70	\$369.50
Football - C Grade Reserve Under 13	Per season	GST	\$25.30	\$184.75
Football - D Grade Reserve Senior	Per season	GST	\$365.60	\$739.00
Football - D Grade Reserve Junior	Per season	GST	\$185.60	\$369.50
Football - D Grade Reserve Under 13	Per season	GST	\$25.30	\$184.75
Horse Riding - Drummie - Full usage	Per year	GST	\$1,091.10	\$257.85
Horse Riding - Drummie - Restricted	Per year	GST	\$545.60	\$257.85
Leased Properties - Bowls (per court)	Each	GST	\$438.70	\$456.25
Leased Properties - Bowls (per pavilion)	each	GST	\$348.70	\$362.65
Leased Properties - Tennis (per court)	Each	GST	\$118.10	\$122.85
Leased Properties - Tennis (per pavilion)	Each	GST	\$348.70	\$362.65
Leased Properties - Waverley Advanced Gymnastics Club	Per Year	GST	\$12,210.40	\$12,698.80
Leased Properties - Waverley Basketball Association	Per Year	GST	\$4.50	\$4.70
Leased Properties - Waverley Hockey Club	Per Year	GST	\$1,394.80	\$1,450.60
Leased Properties - Waverley Night Netball Association	Per Year	GST	\$4.50	\$4.70
Netball - Ashwood College	Per season	GST	\$725.50	\$754.50
Off Season Pavilion Fee	Each	GST	\$191.30	\$198.95
Pavilions - A Grade Junior	Per season	GST	\$253.10	\$263.30
Pavilions - A Grade Senior	Per season	GST	\$508.50	\$528.80
Pavilions - B Grade Junior	Per season	GST	\$185.60	\$193.00
Pavilions - B Grade Senior	Per season	GST	\$365.60	\$380.20
Pavilions - C Grade Junior	Per season	GST	\$135.00	\$140.40
Pavilions - C Grade Senior	Per season	GST	\$270.00	\$280.80
Pavilions - D Grade Junior	Per season	GST	\$67.50	\$70.20

Fees & Charges Schedule	Unit Type	GST	2017/18 Unit Fee (incl GST)	2018/19 Unit Fee (incl GST)
Pavilions - D Grade Senior	Per season	GST	\$131.70	\$137.00
Rental of Reserve Commercial Rental	Per half day	GST	\$1,706.10	\$1,774.30
Rental of Reserve Commercial Rental > 3 hours	Per day	GST	\$2,570.80	\$2,673.60
Rental of Reserve Cricket final exclusive use - Synthetic (Juniors)	Per game	GST	\$123.80	\$128.75
Rental of Reserve Cricket final exclusive use - Synthetic (Seniors)	Per game	GST	\$247.50	\$257.40
Rental of Reserve Cricket final exclusive use - Turf (Juniors)	Per game	GST	\$241.80	\$251.50
Rental of Reserve Cricket final exclusive use - Turf (Seniors)	Per game	GST	\$933.60	\$971.00
Rental of Reserve Cricket final shared use - Synthetic (Snr. & Jnr)	Per game	GST	\$247.50	\$257.40
Rental of Reserve Cricket final shared use - Turf (Snr & Jnr)	Per game	GST	\$928.00	\$965.10
Rental of Reserve - Central Reserve	Per season	GST	\$17,441.00	\$18,138.65
Rental of Reserve Existing pitch use (turf cricket)	Per day	GST	\$241.80	\$251.50
Rental of Reserve Existing pitch use with curator (turf cricket)	Per day	GST	\$601.80	\$625.90
Rental of Reserve Fitness Group Franchise Rental	Per month	GST	\$174.20	\$181.20
Rental of Reserve Football League final (Juniors)	Per day	GST	\$219.30	\$228.10
Rental of Reserve Football League final (Seniors)	Per day	GST	\$438.70	\$456.25
Rental of Reserve Full day	Per day	GST	\$253.10	\$263.20
Rental of Reserve Half day	Per half day	GST	\$135.00	\$140.40
Rental of Reserve Half day - Monash Clubs (25%)	Per half day	GST	\$33.70	\$35.05
Rental of Reserve New pitch use (junior turf cricket)	Per game	GST	\$241.80	\$251.50
Rental of Reserve New pitch use (senior turf cricket)	Per game	GST	\$928.00	\$965.10
Rental of Reserve Rugby final (Juniors)	Per day	GST	\$219.30	\$228.10
Rental of Reserve Rugby final (Seniors)	Per day	GST	\$438.70	\$456.25
Rental of Reserve Soccer League final (Juniors)	Per day	GST	\$219.30	\$228.10
Rental of Reserve Soccer League final (Seniors)	Per day	GST	\$438.70	\$456.25
Rental of Storage Space - Poseidon Angling Club	Per Year	GST	\$191.30	\$198.95
Rugby Union & League - A Grade Senior	Per season	GST	\$770.50	\$711.00
Rugby Union & League - A Grade Junior	Per season	GST	\$381.40	\$355.50
Rugby Union & League - A Grade Under 13	Per season	GST	\$25.90	\$177.75
Rugby Union & League - B Grade Senior	Per season	GST	\$725.50	\$642.00
Rugby Union & League - B Grade Junior	Per season	GST	\$365.60	\$321.00
Rugby Union & League - B Grade Under 13	Per season	GST	\$25.90	\$160.50

Fees & Charges Schedule	Unit Type	GST	2017/18 Unit	2018/19 Unit
			Fee (incl GST)	Fee (incl GST)
Soccer - A Grade Senior	Per season	GST	\$725.50	\$711.00
Soccer - A Grade Junior	Per season	GST	\$365.60	\$355.00
Soccer - A Grade Under 13	Per season	GST	\$25.90	\$177.50
Soccer - B Grade Senior	Per season	GST	\$609.80	\$642.00
Soccer - B Grade Junior	Per season	GST	\$303.70	\$321.00
Soccer - B Grade Under 13	Per season	GST	\$25.90	\$160.50
Soccer - C Grade Senior	Per season	GST	\$511.80	\$532.00
Soccer - C Grade Junior	Per season	GST	\$253.10	\$266.00
Soccer - C Grade Under 13	Per season	GST	\$25.90	\$133.00
Softball -Waverley Women's Centre Senior	Per season	GST	\$130.50	\$205.00
Softball -Waverley Women's Centre Junior	Per season	GST	\$67.50	\$102.50
Softball -Waverley Women's Centre Under 13	Per season	GST	\$25.90	\$51.25
Touch Football - Senior Competition	Per season	GST	\$1,075.40	\$897.75
Touch Football - Junior Competition	Per season	GST	\$725.50	\$448.80
Soccer - Synthetic (Monash Tenant clubs 20hr per week)	Per hour	GST	\$11.90	\$11.00
Soccer - Synthetic (Monash based clubs)	Per hour	GST	\$17.90	\$22.00
Soccer - Synthetic (Monash based schools)	Per hour	GST	\$29.70	\$33.00
Soccer - Synthetic (Other users)	Per hour	GST	\$41.60	\$44.00
Soccer-Synthetic (Commercial use)	Per hour	GST	\$0.00	\$200.00

CLAYTON AQUATIC AND HEALTH CENTRE

Entrance Fees				
Entrance Fees - 25 visit Adult CAHC	Each	GST	\$147.20	\$151.80
Entrance Fees - 25 visit Child / Conc.	Each	GST	\$103.50	\$105.80
Entrance Fees - 25 visit Swim/Spa	Each	GST	\$246.10	\$255.30
Entrance Fees - 50 visit Adult CAHC	Each	GST	\$268.80	\$277.20
Entrance Fees - 50 visit Child / Conc.	Each	GST	\$189.00	\$193.20
Entrance Fees - Adult CAHC	Each	GST	\$6.40	\$6.60
Entrance Fees - Children CAHC	Each	GST	\$4.50	\$4.60
Entrance Fees - Conc. 25 visit Swim/Spa	Each	GST	\$170.20	\$177.10
Entrance Fees - Conc. Swim/Spa	Each	GST	\$7.40	\$7.70

Fees & Charges Schedule	Unit Type	GST	2017/18 Unit Fee (incl GST)	2018/19 Unit Fee (incl GST)
Entrance Fees - Conc./Pensioner/Senior CAHC	Each	GST	\$4.50	\$4.60
Entrance Fees - Family Entry CAHC	Each	GST	\$18.70	\$19.40
Entrance Fees - Spectator Fees CAHC	Each	GST	\$1.00	\$1.00
Entrance Fees - Swim/Spa	Each	GST	\$10.70	\$11.10
Facility/Room Hire				
Lane Hire - 25m Pool Hire Casual	Per Hour	GST	\$62.00	\$64.50
Lane Hire - 25m Pool Term Hire	Per Hour	GST	\$49.60	\$51.60
Lane Hire - 25m Pool Hire Over 20hrs/week	Per Hour	GST	\$46.50	\$48.40
Full Pool Booking - 25m Pool	Per Hour	GST	\$353.90	\$368.10
Full Pool Booking - Learn To Swim Pool	Per Hour	GST	\$120.10	\$124.90
Room Hire - Group Fitness Studio Casual	Per Hour	GST	\$66.90	\$69.60
Room Hire - Group Fitness Studio - Term Hire	Per Hour	GST	\$53.50	\$55.70
Room Hire - Group Fitness Studio - Over 20hrs/week	Per Hour	GST	\$50.20	\$52.20
Learn To Swim				
Squad Program -GST	Each	GST	\$24.50	\$24.80
Concession Squad Program	Each	GST	\$22.10	\$22.30
Term Program Non GST	Each	Non-GST	\$20.30	\$20.50
Concession Term Program	Each	Non-GST	\$18.30	\$18.50
Privates (Not school) Non GST	Each	Non-GST	\$60.80	\$63.20
Concession Privates (Not school) Non GST	Each	Non-GST	\$54.70	\$56.90
Term Program Non GST Administration Fee	Each	Non-GST	\$30.00	\$30.00
Schools 6-7 Ratio Non GST	Each	Non-GST	\$9.60	\$10.00
Schools 8-9 Ratio Non GST	Each	Non-GST	\$9.30	\$9.70
Schools 10+ Ratio Non GST	Each	Non-GST	\$8.80	\$9.20
Schools Fun Day	Each	GST	\$11.60	\$12.10
Buses 1st Bus - No Seat Belt GST	Each	GST	\$305.30	\$317.50
Buses 1st Bus - With Seat Belt GST	Each	GST	\$434.60	\$452.00
Buses Consecutive Bus - No Seat Belt GST	Each	GST	\$78.40	\$81.50
Buses Consecutive Bus - With Seat Belt GST	Each	GST	\$95.40	\$99.20
Birthday Parties	Each	GST	\$31.60	\$31.60
Additional Party Leader	Each	GST	\$44.70	\$44.70
ASI Program	Each	GST	\$32.70	\$33.10
Membership Fees				
Membership Joining & Administration Fees				
Administration Fee	Each	GST	\$30.00	\$30.00
Joining Fee	Each	GST	\$50.00	\$50.00
Concession Joining Fee	Each	GST	\$19.00	\$19.00
Club Memberships - Fortnightly				
Red Club	Each	GST	\$35.77	\$37.20
Red Concession Club	Each	GST	\$32.22	\$33.50
Red Corporate Club	Each	GST	\$32.22	\$33.50
Fortnightly Memberships				
Red Flexi	Each	GST	\$40.80	\$42.40
Red Concession Flexi	Each	GST	\$36.70	\$38.20
Red Corporate Flexi	Each	GST	\$36.70	\$38.20
Red Prime of Life	Each	GST	\$26.20	\$27.30
Red Teen Fitness	Each	GST	\$26.20	\$27.30
Club Memberships - Monthly				
CAHC Club	Each	GST	\$77.50	\$80.60
CAHC Concession Club	Each	GST	\$69.80	\$72.50
CAHC Corporate Club	Each	GST	\$69.80	\$72.50

Fees & Charges Schedule	Unit Type	GST	2017/18 Unit Fee (incl GST)	2018/19 Unit Fee (incl GST)
Flexi Memberships - Monthly				
CAHC Flexi	Each	GST	\$88.40	\$91.90
CAHC Concession Flexi	Each	GST	\$79.60	\$82.70
CAHC Corporate Flexi	Each	GST	\$79.60	\$82.70
CAHC Prime of Life	Each	GST	\$56.80	\$59.10
Group Functional Training Memberships				
Group Functional Training Membership - Members	Each	GST	\$30.60	\$32.00
Group Functional Training Membership - Non Member	Each	GST	\$40.80	\$42.50
Personal Training Memberships - Fortnightly				
PT Plus 1	Each	GST	\$78.00	\$81.00
PT Plus 2	Each	GST	\$156.00	\$162.00
PT Plus 3	Each	GST	\$234.00	\$243.00
Personal Training Memberships - Monthly				
CAHC PT Plus 1 Direct Debit	Each	GST	\$169.00	\$175.50
Upfront Club Membership				
Red Club 12 Months Upfront	Each	GST	\$930.00	\$967.00
Red Concession Club 12 Months Upfront	Each	GST	\$837.60	\$870.00
Red Corporate Club 12 Months Upfront	Each	GST	\$837.60	\$870.00
Red Prime of Life 12 Months Upfront	Each	GST	\$681.20	\$709.00
Upfront Flexi Membership				
Red Flexi 3 Months Upfront	Each	GST	\$384.80	\$385.00
Red Concession Flexi 3 Months Upfront	Each	GST	\$326.40	\$327.00
Red Prime of Life 3 Months Upfront	Each	GST	\$224.80	\$234.00
Funded Membership				
Funded Membership - 3 Months Upfront	Each	GST	\$587.10	\$611.00
Funded Membership - 6 Months Upfront	Each	GST	\$875.00	\$910.00
Funded Membership - 12 Months Upfront	Each	GST	\$1,170.80	\$1,218.00
Fitness Programs				
Group Exercise	Per Session	GST	\$18.70	\$19.00
10 Visit Group Exercise	Each	GST	\$168.30	\$171.00
Group Exercise Concession	Per Session	GST	\$10.60	\$11.00
10 Visit Group Exercise Older Adult	Each	GST	\$95.40	\$99.00
10 Visit Teen Fitness	Per Session	GST	\$95.40	\$99.00
Active Link	Per Session	GST	\$7.20	\$7.20
10 Visit ActiveLink	Per Session	GST	\$64.80	\$64.80
Active Abilities	Per Session	GST	\$10.60	\$11.00
Active Kids	Per Session	GST	\$10.60	\$11.00
Casual Gym Visit	Per Session	GST	\$22.00	\$22.90
Casual Gym Concession	Per Session	GST	\$19.80	\$20.60
Personal Training				
Personal Training 1 Visit	Each	GST	\$52.00	\$54.00
Personal Training 5 Visits	Each	GST	\$234.00	\$243.00

Fees & Charges Schedule	Unit Type	GST	2017/18 Unit Fee (incl GST)	2018/19 Unit Fee (incl GST)
Personal Training 10 Visits	Each	GST	\$442.00	\$459.00
Personal Training 20 Visits	Each	GST	\$832.00	\$864.00
Personal Training - Intro to PT	Per week	GST	\$69.95	\$70.00
Group Personal Training 1 Session	Per week	GST	\$86.70	\$90.00
Group Personal Training 5 Sessions	Per week	GST	\$390.15	\$405.00
Special Personal Training Programs 0 PT + Group	Per week	GST	\$14.30	\$14.90
Special Personal Training Programs 1 PT + Group	Per week	GST	\$46.80	\$48.60
Special Personal Training Programs 2 PT + Group	Per week	GST	\$83.20	\$86.40

MONASH AQUATIC AND RECREATION CENTRE

Entrance Fees				
Adult Swim	Each	GST	\$7.90	\$8.20
Child Swim	Each	GST	\$6.00	\$6.20
Concession Swim	Each	GST	\$6.00	\$6.20
Family Swim	Each	GST	\$26.20	\$27.20
Non Swim Entry	Each	GST	\$2.00	\$2.00
25 Visit Adult Swim	Each	GST	\$181.70	\$188.60
25 Visit Concession Swim	Each	GST	\$138.00	\$142.60
50 Visit Adult Swim	Each	GST	\$331.80	\$344.40
50 Visit Concession Swim	Each	GST	\$252.00	\$260.40
Adult Swim/Spa/Sauna	Each	GST	\$14.90	\$15.50
Concession Swim/Spa/Sauna	Each	GST	\$12.00	\$12.50
25 Visit Swim/Spa/Sauna	Each	GST	\$342.70	\$356.50
25 Visit concession Swim/Spa/Sauna	Each	GST	\$276.00	\$287.50
Facility/Room Hire				
Lane Hires - 50m Pool	Each	GST	\$66.90	\$69.60
Lane Hires - 50m Pool - Term Hire	Per Hour	GST	\$53.50	\$55.70
Lane Hires - 50m Pool - Over 10hrs per week	Per Hour	GST	\$50.20	\$52.20
Lane Hires - 50m Pool - Over 30hrs per week PEAK	Per Hour	GST	\$42.10	\$43.80
Lane Hires - 50m Pool - Over 30hrs per week OFF PEAK	Per Hour	GST	\$22.70	\$23.70
Full Pool Booking - 50m pool	Per Hour	GST	\$358.30	\$372.60
50m Pool Carnival - Setup/Equipment Hire	Each	GST	\$203.20	\$211.30
Lane Hires - 25m Pool Hire Casual	Per Hour	GST	\$62.00	\$64.50
Lane Hires - 25m Pool - Term Hire	Per Hour	GST	\$49.60	\$51.60
Lane Hires - 25m Pool - Over 20hrs per week	Per Hour	GST	\$46.50	\$48.40
Lane Hires - 25m Pool - Over 30hrs per week PEAK	Per Hour	GST	\$34.70	\$36.10
Lane Hires - 25m Pool - Over 30hrs per week OFF PEAK	Per Hour	GST	\$18.60	\$19.40
Lane Hires - 25m Pool - Full Pool Booking	Per Hour	GST	\$390.20	\$405.80
Learn To Swim Pool Lane Hire - Casual	Per Hour	GST	\$33.40	\$34.70
Learn To Swim Pool Lane Hire - Term Hire	Per Hour	GST	\$26.70	\$27.80
Learn To Swim Pool Lane Hire - Over 20 hrs per week	Per Hour	GST	\$25.10	\$26.00
Learn To Swim Pool - Full Pool Booking	Per Hour	GST	\$120.10	\$124.90
Warm Water Exercise Half Pool Hire - Casual	Per Hour	GST	\$94.10	\$97.90
Warm Water Exercise Half Pool Hire - Term Hire	Per Hour	GST	\$75.30	\$78.30
Warm Water Exercise Half Pool Hire - Over 20 hrs per week	Per Hour	GST	\$70.60	\$73.40
Warm Water Exercise Full Pool Hire	Per Hour	GST	\$188.20	\$195.70
Wave Pool Hire - Casual	Per Hour	GST	\$175.80	\$182.80
Wave Pool Hire - Term Hire	Per Hour	GST	\$140.60	\$146.20
Facility Hire - Casual Group booking (per person)	Per Hour	GST	\$3.70	\$3.80
Room Hire - Aerobic Studio - Casual	Each	GST	\$110.20	\$114.60
Room Hire - Aerobic Studio - Term Hire	Each	GST	\$88.20	\$91.70
Room Hire - Aerobic Studio - Over 20hrs per week	Each	GST	\$82.70	\$86.00
Room Hire - Exercise Studio - Casual	Each	GST	\$110.20	\$114.60
Room Hire - Exercise Studio - Term Hire	Each	GST	\$88.20	\$91.70
Room Hire - Exercise Studio - Over 20hrs per week	Each	GST	\$66.20	\$68.20
Room Hire - Meeting Room - Casual	Each	GST	\$65.60	\$68.20
Room Hire - Meeting Room - Term Hire	Each	GST	\$52.50	\$54.60
Room Hire - Meeting Room - Over 20hrs per week	Each	GST	\$49.20	\$51.20
Room Hire - Crèche - Casual	Each	GST	\$80.50	\$83.70
Room Hire - Crèche - Term Hire	Each	GST	\$64.40	\$67.00
Room Hire - Crèche - Over 20hrs per week	Each	GST	\$60.40	\$62.80

Fees & Charges Schedule	Unit Type	GST	2017/18 Unit Fee (incl GST)	2018/19 Unit Fee (incl GST)
Learn to Swim				
Squad Program -GST	Each	GST	\$24.50	\$24.80
Concession Squad Program - GST	Each	GST	\$22.10	\$22.30
Term Program Non GST	Each	Non-GST	\$20.30	\$20.50
Concession Term Program	Each	Non-GST	\$18.30	\$18.50
Privates (Not School) Non GST	Each	Non-GST	\$60.80	\$63.20
Concession Privates (Not school) Non GST	Each	Non-GST	\$54.70	\$56.90
Term Program Non GST Administration Fee	Each	Non-GST	\$30.00	\$30.00
Schools 6-7 Ratio Non GST	Each	Non-GST	\$9.60	\$10.00
Schools 8-9 Ratio Non GST	Each	Non-GST	\$9.30	\$9.70
Schools 10+ Ratio Non GST	Each	Non-GST	\$8.80	\$9.20
Schools Fun Day	Each	GST	\$11.60	\$12.10
Buses 1st Bus - No Seat Belt GST	Each	GST	\$305.30	\$317.50
Buses 1st Bus - With Seat Belt GST	Each	GST	\$434.60	\$452.00
Buses Consecutive Bus - No Seat Belt GST	Each	GST	\$78.40	\$81.50
Buses Consecutive Bus - With Seat Belt GST	Each	GST	\$95.40	\$99.20
Birthday Parties	Each	GST	\$31.60	\$31.60
Additional Party Leader	Each	GST	\$44.70	\$44.70
ASI Program	Each	GST	\$32.70	\$33.10
Membership Fees				
Membership Joining & Administration Fees				
Administration Fee	Each	GST	\$ 30.00	\$ 30.00
Joining Fee	Each	GST	\$ 50.00	\$ 50.00
Concession Joining Fee	Each	GST	\$ 19.00	\$ 19.00
Club Memberships - Fortnightly				
Blue Club	Each	GST	\$45.00	\$45.90
Blue Concession Club	Each	GST	\$40.50	\$41.40
Blue Corporate Club	Each	GST	\$38.30	\$39.80
Flexi Memberships - Fortnightly				
Blue Flexi	Each	GST	\$49.00	\$50.90
Blue Concession Flexi	Each	GST	\$44.10	\$45.80
Blue Corporate Flexi	Each	GST	\$44.10	\$45.80
Blue Prime of Life	Each	GST	\$33.10	\$34.50
Blue Teen Fitness	Each	GST	\$33.10	\$34.50
Club Memberships - Monthly				
MARC Club	Each	GST	\$95.70	\$99.50
MARC Concession Club	Each	GST	\$86.10	\$89.60
MARC Corporate Club	Each	GST	\$83.00	\$86.30
Flexi Memberships - Monthly				
MARC Flexi	Each	GST	\$106.10	\$110.30
MARC Concession Flexi	Each	GST	\$95.50	\$99.30
MARC Corporate Flexi	Each	GST	\$95.50	\$99.30
MARC Prime Of Life	Each	GST	\$71.80	\$74.70
Group Functional Training Memberships				
Group Functional Training Membership - Members	Each	GST	\$30.60	\$32.00
Group Functional Training Membership - Non Member	Each	GST	\$40.80	\$42.50
Personal Training Memberships - Monthly				
MARC PT Plus 1	Each	GST	\$169.00	\$175.50
MARC PT Plus 2	Each	GST	\$338.00	\$351.00
Personal Training Memberships - Fortnightly				
PT Plus 1	Each	GST	\$78.00	\$81.00
PT Plus 2	Each	GST	\$156.00	\$162.00
PT Plus 3	Each	GST	\$234.00	\$243.00

Fees & Charges Schedule	Unit Type	GST	2017/18 Unit Fee (incl GST)	2018/19 Unit Fee (incl GST)
Upfront Club Membership				
Blue Club 12 Months Upfront	Each	GST	\$1,170.00	\$1,193.00
Blue Concession Club 12 Months Upfront	Each	GST	\$1,053.00	\$1,076.00
Blue Corporate Club 12 Months Upfront	Each	GST	\$1,053.00	\$1,076.00
Blue Prime of Life 12 Months Upfront	Each	GST	\$860.60	\$897.00
Upfront Flexi Membership				
Blue Flexi 3 Months Upfront	Each	GST	\$471.20	\$472.00
Blue Concession Flexi 3 Months Upfront	Each	GST	\$398.10	\$399.00
Blue Prime of Life 3 Months Upfront	Each	GST	\$289.95	\$296.00
Funded Membership				
Funded Membership - 3 Months Upfront	Each	GST	\$587.10	\$611.00
Funded Membership - 6 Months Upfront	Each	GST	\$875.00	\$910.00
Funded Membership - 12 Months Upfront	Each	GST	\$1,170.80	\$1,218.00
Fitness Programs				
Group Exercise	Per Session	GST	\$18.70	\$19.00
10 Visit Group Exercise	Each	GST	\$168.30	\$171.00
Group Exercise Concession	Per Session	GST	\$10.60	\$11.00
10 Visit Group Exercise Older Adult	Each	GST	\$95.40	\$99.00
10 Visit Teen Fitness	Each	GST	\$95.40	\$99.00
Active Link	Each	GST	\$7.20	\$7.20
10 Visit ActiveLink	Each	GST	\$64.80	\$64.80
Active Abilities	Each	GST	\$10.60	\$11.00
Active Kids	Each	GST	\$10.60	\$11.00
Casual Gym	Each	GST	\$28.50	\$29.50
Casual Gym Concession	Each	GST	\$25.65	\$26.55
Personal Training				
Personal Training 1 Visit	Each	GST	\$52.00	\$54.00
Personal Training 5 Visits	Each	GST	\$234.00	\$243.00
Personal Training 10 Visits	Each	GST	\$442.00	\$459.00
Personal Training 20 Visits	Each	GST	\$832.00	\$864.00
Personal Training Group - Intro into PT	Each	GST	\$69.95	\$70.00
Group Personal Training 1 Session	Each	GST	\$86.70	\$90.00
Group Personal Training 5 Sessions	Each	GST	\$390.15	\$405.00
Special Personal Training Programs 0 PT + Group	Per week	GST	\$14.30	\$14.90
Special Personal Training Programs 1 PT + Group	Per week	GST	\$46.80	\$48.60
Special Personal Training Programs 2 PT + Group	Per week	GST	\$83.20	\$86.40

OAKLEIGH RECREATION CENTRE

Membership Fees				
Membership Joining & Administration Fees				
Administration Fee	Each	GST	\$30.00	\$30.00
Joining Fee	Each	GST	\$50.00	\$50.00
Concession Joining Fee	Each	GST	\$19.00	\$19.00
Club Memberships - Fortnightly				
Orange Club	Each	GST	\$37.60	\$39.10
Orange Concession Club	Each	GST	\$33.80	\$35.20
Orange Corporate Club	Each	GST	\$33.80	\$35.20
Orange Stadium Club	Each	GST	\$28.20	\$29.60
Flexi Memberships - Fortnightly				
Orange Flexi	Each	GST	\$42.50	\$44.20
Orange Concession Flexi	Each	GST	\$38.25	\$39.80
Orange Corporate Flexi	Each	GST	\$38.25	\$39.80
Orange Prime of Life	Each	GST	\$27.50	\$28.60
Orange Stadium Flexi	Each	GST	\$32.20	\$0.00
Orange Teen Fitness	Each	GST	\$27.50	\$28.60
Club Memberships - Monthly				
ORC Club	Each	GST	\$81.40	\$84.70

Fees & Charges Schedule	Unit Type	GST	2017/18 Unit Fee (incl GST)	2018/19 Unit Fee (incl GST)
ORC Club Concession	Each	GST	\$73.30	\$76.20
ORC Club Corporate	Each	GST	\$73.30	\$76.20
ORC Stadium Club	Each	GST	\$61.70	\$64.20
Flexi Memberships - Monthly				
ORC Flexi	Each	GST	\$92.10	\$95.80
ORC Concession Flexi	Each	GST	\$82.90	\$86.20
ORC Corporate Flexi	Each	GST	\$82.90	\$86.20
ORC Prime Of Life	Each	GST	\$59.50	\$61.90
Group Functional Training Memberships				
Group Functional Training Membership - Members	Each	GST	\$30.60	\$32.00
Group Functional Training Membership - Non Member	Each	GST	\$40.80	\$42.50
Personal Training Memberships - Fortnightly				
PT Plus 1	Each	GST	\$78.00	\$81.00
PT Plus 2	Each	GST	\$156.00	\$162.00
PT Plus 3	Each	GST	\$234.00	\$243.00
Upfront Club Membership				
Orange Club 12 Months Upfront	Each	GST	\$977.60	\$1,016.00
Orange Concession Club 12 Months Upfront	Each	GST	\$879.80	\$914.00
Orange Corporate Club 12 Months Upfront	Each	GST	\$879.80	\$914.00
Orange Prime of Life 12 Months Upfront	Each	GST	\$715.00	\$743.00
Upfront Flexi Membership				
Orange Flexi 3 Months Upfront	Each	GST	\$401.90	\$402.00
Orange Concession Flexi 3 Months Upfront	Each	GST	\$340.30	\$341.00
Orange Prime of Life 3 Months Upfront	Each	GST	\$236.00	\$245.20
Funded Membership				
Funded Membership - 3 Months Upfront	Each	GST	\$587.10	\$611.00
Funded Membership - 6 Months Upfront	Each	GST	\$875.00	\$910.00
Funded Membership - 12 Months Upfront	Each	GST	\$1,170.80	\$1,218.00
CrossFit Memberships				
CrossFit Membership	Each	GST	\$84.80	\$88.00
CrossFit Membership 6 Months Upfront	Each	GST	\$1,102.40	\$1,144.00
CrossFit Membership - Staff	Each	GST	\$53.60	\$54.70
Fitness Programs				
Group Exercise	Per Session	GST	\$18.70	\$19.00
10 Visit Group Exercise	Each	GST	\$168.30	\$171.00
Group Exercise Concession	Per Session	GST	\$10.60	\$11.00
10 Visit Group Exercise Older Adult	Each	GST	\$95.40	\$99.00
10 Visit Teen Fitness	Each	GST	\$95.40	\$99.00
Active Link	Each	GST	\$7.20	\$7.20
10 Visit ActiveLink	Each	GST	\$64.80	\$64.80
Active Abilities	Each	GST	\$10.60	\$11.00
Active Kids	Each	GST	\$10.60	\$11.00
Casual Gym	Per Session	GST	\$22.00	\$22.90
Casual Gym Concession	Per Session	GST	\$19.80	\$20.60
Personal Training				
Personal Training 1 Visit	Each	GST	\$52.00	\$54.00
Personal Training 5 Visits	Each	GST	\$234.00	\$243.00
Personal Training 10 Visits	Each	GST	\$442.00	\$459.00
Personal Training 20 Visits	Each	GST	\$832.00	\$864.00
Personal Training - Intro to PT	Each	GST	\$69.95	\$70.00
Group Personal Training 1 Session	Each	GST	\$86.70	\$90.00
Group Personal Training 5 Sessions	Each	GST	\$390.15	\$405.00
Special Personal Training Programs 0 PT + Group	Per week	GST	\$14.30	\$14.90
Special Personal Training Programs 1 PT + Group	Per week	GST	\$46.80	\$48.60
Special Personal Training Programs 2 PT + Group	Per week	GST	\$83.20	\$86.40

Fees & Charges Schedule	Unit Type	GST	2017/18 Unit Fee (incl GST)	2018/19 Unit Fee (incl GST)
OAKLEIGH STADIUM				
Entrance Fees				
Basketball Game Fee	Each	GST	\$73.60	\$76.50
Junior Basketball Game Fee	Each	GST	\$44.40	\$46.20
Basketball Senior Registration	Each	GST	\$194.05	\$201.80
Basketball Junior Registration U/18	Each	GST	\$112.20	\$116.70
Basketball Junior Registration U/12,14,16	Each	GST	\$74.75	\$77.70
Futsal Game Fee	Each	GST	\$73.60	\$76.50
Futsal Registration	Each	GST	\$181.15	\$188.40
MEBA Game Fee	Each	GST	\$35.35	\$36.80
Netball Game Fee	Each	GST	\$75.90	\$78.90
Netball Registration Fee	Each	GST	\$181.15	\$188.40
Table Tennis Hire	Each	GST	\$16.50	\$17.20
Senior Walk over fee less than 8 hrs	Each	GST	\$106.25	\$110.50
Senior Walk over fee more than 8 hrs	Each	GST	\$83.00	\$86.30
Junior Walk over fee less than 8 hrs	Each	GST	\$70.10	\$72.90
Junior Walk over fee more than 8 hrs	Each	GST	\$52.60	\$54.70
Monash Dribblers	Each	GST	\$4.50	\$4.70
Spectator Fee	Each	GST	\$2.00	\$2.00
Facility/Room Hire				
Casual Group Exercise Room	Per hour	GST	\$64.30	\$66.90
Casual cycle room / crossfit box	Per hour	GST	\$66.90	\$69.60
Casual hire Table Tennis room	Per hour	GST	\$51.20	\$53.20
Hire - Casual Court User Fee Adult	Per head	GST	\$6.90	\$7.20
Hire - Casual Court User Fee Child	Per head	GST	\$5.20	\$5.40
Hire - Casual Stadium Court	Per hour	GST	\$51.20	\$53.20
Hire - Casual Stadium Court + 50 hours per term per court	Per hour	GST	\$25.60	\$27.70
OAKLEIGH AQUATIC CENTRE				
Entrance Fees				
25 Visit Adult Swim	Each	GST	\$163.30	\$170.20
25 Visit Concession Swim	Each	GST	\$126.50	\$131.10
50 Visit Adult Swim	Each	GST	\$298.20	\$310.80
50 Visit Concession Swim	Each	GST	\$231.00	\$239.40
Adult Swim	Each	GST	\$7.10	\$7.40
Child Swim	Each	GST	\$5.50	\$5.70
Concession Swim	Each	GST	\$5.50	\$5.70
Family Swim	Each	GST	\$20.80	\$21.60
Non Swim Entry	Each	GST	\$2.00	\$2.00
Adult Season Pass	Each	GST	\$302.30	\$314.00
Child/Concession Season Pass	Each	GST	\$234.10	\$243.00
Family Season pass	Each	GST	\$468.20	\$486.00
Learn to Swim Term Program Non GST	Each	Non-GST	\$20.30	\$20.50
Concession Learn to Swim Term Program Non GST	Each	Non-GST	\$18.30	\$18.50
Birthday Parties	Each	GST	\$31.60	\$31.60
Pool Hire				
50m Pool Lane Hire Casual	Each	GST	\$66.90	\$69.60
50m Pool Lane Hire Term Hire	Each	GST	\$53.50	\$55.70
Pool Booking Multi Purpose Pool (hourly fee)	Per Hour	GST	\$66.90	\$69.60
Pool Booking Dive Pool (hourly fee)	Per Hour	GST	\$219.30	\$228.10
Pool Booking Dive Pool (term fee)	Per Hour	GST	\$175.40	\$182.50
Full Pool Booking 50m Pool (hourly fee)	Per Hour	GST	\$358.30	\$372.60
Lane Hires - 50m Pool - Over 10hrs per week	Per Hour	GST	\$50.20	\$52.20
CITY DEVELOPMENT				
HEALTH INSPECTION				
Food Premises				
New Premises Approval Fee	Each	Non GST	\$115.50	\$200.00

Fees & Charges Schedule	Unit Type	GST	2017/18 Unit Fee (incl GST)	2018/19 Unit Fee (incl GST)
Inspection Report on Transfer - Food Premises (within 10 working days)	Each	Non GST	\$208.00	\$216.00
Inspection Report on Transfer - Food Premises (within 5 working days)	Each	Non GST	\$286.00	\$300.00
Registration Temporary Premises	Each	Non GST	\$117.00	\$122.00
Transfer of Registration - Food Premises	Each	Non GST	\$185.00	\$192.50
Food Premises Reinspection Fee	Each	Non GST	\$130.00	\$135.00
<i>Class 1 Food Premises</i>	Each	Non GST	\$578.00	\$601.00
<i>Class 2 Food Premises</i>				
1- 10 employees	Each	Non GST	\$614.00	\$638.00
11-20 employees	Each	Non GST	\$722.00	\$751.00
20+ employees	Each	Non GST	\$1,154.00	\$1,200.00
<i>Class 3 Food Premises</i>	Each	Non GST	\$306.50	\$319.00
Higher risk off site activities	Each	Non GST	\$427.50	\$445.00
Not for profit food businesses/community groups	Each	Non GST	50% of full fee	
Overdue Renewal of registration fee - Food & Health Premise	Each	Non GST	\$109.00	\$113.00
<i>Health Premises</i>				
Hairdressers & Make-Up Premises (once only registration)	Each	Non GST	\$234.00	\$243.00
Beauty Therapy Premises	Each	Non GST	\$175.00	\$182.00
Skin Penetration Premises	Each	Non GST	\$253.50	\$263.00
Prescribed Accommodation base fee - Rooming houses etc.	Each	Non GST	\$226.20	\$235.00
Prescribed Accommodation - Per additional room	Each	Non GST	\$20.20	\$21.00
Prescribed Accommodation - Maximum	Each	Non GST	\$820.00	\$852.00
Inspection Report on Transfer - Health Premises (10 working days)	Each	Non GST	\$208.00	\$216.00
Inspection Report on Transfer - Health Premises (5 working days)	Each	Non GST	\$281.00	\$300.00
Transfer of Registration - Health Premises	Each	Non GST	\$145.00	\$151.00
New Premise Approval Fee - Health Premises	Each	Non GST	\$116.00	\$160.00
Other Fees				
Food Safety Program	Each	GST	\$57.30	\$59.60
Grey Water Permit Fee	Each	GST	\$346.00	\$346.00
Health Fines				
The value of a penalty unit for a financial year is fixed by the Treasurer under section 6 of the Monetary Units Act 2004.				

COMMUNITY LAWS

Animal Registration Fees				
Dogs full fee	Each	Non GST	\$141.00	\$144.00
Cats full fee	Each	Non GST	\$120.00	\$122.40
Dogs full fee Concession (pension)	Each	Non GST	\$58.00	\$59.00
Cats full fee Concession (pension)	Each	Non GST	\$49.00	\$50.00
Dogs reduced fee (sterilised micro chipped or over 10 yrs old etc)	Each	Non GST	\$47.00	\$48.00
Cats reduced fee (sterilised micro chipped or over 10 yrs old etc)	Each	Non GST	\$40.00	\$40.80
Dogs reduced fee (sterilised micro chipped or over 10 yrs old etc) Concession (pension)	Each	Non GST	\$19.25	\$19.65
Cats reduced fee (sterilised micro chipped or over 10 yrs old etc) Concession (pension)	Each	Non GST	\$16.40	\$16.80

Fees & Charges Schedule	Unit Type	GST	2017/18 Unit Fee (incl GST)	2018/19 Unit Fee (incl GST)
Dangerous Dogs/Restricted/Menacing/Guard	Each	Non GST	\$260.00	\$265.00
Dogs kept in foster care by a foster carer registered with Council (eligible for one period of registration only)	Each	Non GST	\$0.00	\$7.00
Cats kept in foster care by a foster carer registered with Council (eligible for one period of registration only)	Each	Non GST	\$0.00	\$4.00
Registraion as a foster carer	Each	Non GST	\$0.00	\$59.00
Pro rata registration fee will be applicable from 10 October 2017 to 9 April 2018. The fee will be 50% of the annual fee stated				
Note: Animal registration fees are non refundable.				
Pound Release Fee				
Animal Pound Release Fee (not inclusive of incidental costs charged by the pound contractor to the animal owner)	Each	Non-GST	\$161.00	\$177.00
Sustenance fee per day (in circumstances an animal is held for longer than 8 days)	Per day	Non-GST	\$31.20	\$32.00
Other Fees				
Release of impounded items	Each	Non GST	\$86.50	\$88.20
Shopping trolley release fee	Each	Non GST	\$91.50	\$95.20
Other Fees & Charges - GST Free				
Fire Hazard Removal or Land Clearance	Each	Non GST	Cost Recovery + \$156	Cost Recovery +\$159.20
Other Permit Fees				
Estate Agents A board signs	Each	Non GST	\$330.00	\$343.00
Keeping excess no. of animals re clause 129 of Local Law No 3 - Community Amenity	Each	Non GST	\$86.50	\$88.20
Other Animals re clause 130 of Local Law No 3 - Community Amenity	Each	Non GST	\$86.50	\$88.20
Permit to Film (for commercial purposes)	Each	Non GST	\$303.00	\$315.00
Registration of Animal Business	Each	Non GST	\$256.00	\$266.00
Other Permit Fees Non GST				
Community Law General Permit	Each	Non GST	\$86.50	\$88.20
Car Parking Agreements	Each	Non GST	\$1,752.00	\$1,752.00
Residential Parking Permit - additional permit special event permit	Each	Non GST	\$50.00	\$50.00
Residential Parking Permit - additional permits	Each	Non GST	\$150.00	\$150.00
Residential Parking Permit - Booklet of 10 Daily Permits	Each	Non GST	\$50.00	\$50.00
Residential Parking Permit - Booklet of 10 Daily Permits - Concession	Each	Non GST	\$25.00	\$25.00
Residential Parking Permit - Replacement Permit	Each	Non GST	\$25.00	\$25.00
Trader Parking Permit - additional permit	Each	Non GST	\$250.00	\$250.00
Trader Parking Permit - customer permit	Each	Non GST	\$2.50	\$2.50
Parking Bays-Builders Exemptions	Per week	Non GST	\$58.00	\$60.30
Signs - A Frame	Each	Non GST	\$87.70	\$91.20
Goods	Each	Non GST	\$143.30	\$149.00
Additional signs and goods	Each	Non GST	\$210.60	\$219.00
Street Seating	Each	Non GST	\$210.60	\$219.00

Fees & Charges Schedule	Unit Type	GST	2017/18 Unit Fee (incl GST)	2018/19 Unit Fee (incl GST)
Street Seating- additional seats over 10	Each	Non GST	\$402.50	\$402.50
Event Permit - Additional event costs may be applicable	Each	Non GST	\$198.60	\$206.50
Derelict Vehicles				
Impounded Vehicle Release Fee	Each	Non GST	\$343.20	\$343.20
Impounded vehicle storage fee	Per day	Non GST	\$33.30	\$33.30
Fines & Infringements				
Local Law Infringement per penalty unit as set by relevant Statutes				
Parking				
The value of a penalty unit for a financial year is fixed by the Treasurer under section 6 of the Monetary Units Act 2004. The Monash fee will be set to 0.5 Penalty Units for offences as per Council Resolution. The dollar value of all other Parking Infringements has been indexed by the State Government and is subject to annual review.				
Other Infringements				
The value of a penalty unit for a financial year is fixed by the Treasurer under section 6 of the Monetary Units Act 2004.				

BUILDING CONTROL

Please note Building Control fees are subject to market forces and may be changed during the year at the discretion of the Chief Executive Officer.

Building Permit Fees				
Class 1a and 10				
All Demolitions	Each	GST	\$860.00	\$895.00
Minor Works - Brick garages retaining walls pools	Each	GST	\$870.00	\$905.00
Minor Works - Carports, brick fences, reclads signs sheds etc.	Each	GST	\$720.00	\$750.00
Timber Fences	Each	GST	\$470.00	\$490.00
Class 1b, 2-9 Internal				
\$0 - \$60,000	Each	GST	\$1,205.00	\$1,255.00
\$60,001 - \$99,999	Each	GST	\$1,310.00	\$1,365.00
\$100,000 - \$499,999	Each	GST	\$1,670.00	\$1,735.00
\$500,000 - \$999,999	Each	GST	\$3,000.00	\$3,120.00
\$1,000,000 + subject to complexity	Each	GST	\$3,340.00	\$3,475.00
Alterations/Additions				
<i>Registered Builder</i>				
\$0 - \$30,000	Each	GST	\$1,060.00	\$1,100.00
\$30,000 - \$60,000	Each	GST	\$1,230.00	\$1,280.00
\$60,001 - \$100,000	Each	GST	\$1,410.00	\$1,460.00
\$100,001 - \$150,000	Each	GST	\$1,600.00	\$1,660.00
\$150,001 - \$180,000	Each	GST	\$1,760.00	\$1,830.00
\$180,001 - \$220,000	Each	GST	\$2,030.00	\$2,110.00
\$220,000 +	Each	GST	Cost divided by 110	
<i>Owner Builder</i>				
\$0 - \$30,000	Each	GST	\$1,270.00	\$1,320.00
\$30,000 - \$60,000	Each	GST	\$1,510.00	\$1,570.00
\$60,001 - \$100,000	Each	GST	\$1,675.00	\$1,740.00
\$100,001 - \$150,000	Each	GST	\$1,900.00	\$1,975.00
\$150,001 - \$180,000	Each	GST	\$2,130.00	\$2,215.00
\$180,001 - \$220,000	Each	GST	\$2,290.00	\$2,380.00
\$220,001 +	Each	GST	Cost divided by 90	
Dwellings				
Up to \$150,000	Each	GST	\$1,670.00	\$1,735.00
\$150,001 - \$200,000	Each	GST	\$1,870.00	\$1,945.00
\$200,001 - \$250,000	Each	GST	\$2,030.00	\$2,110.00

Fees & Charges Schedule	Unit Type	GST	2017/18 Unit	2018/19 Unit
			Fee (incl GST)	Fee (incl GST)
\$250,001 - \$300,000	Each	GST	\$2,290.00	\$2,380.00
300001 +	Each		Cost divided by 125	
Owner Builders				
Up to \$150,000	Each	GST	\$2,030.00	\$2,110.00
\$150,001 - \$200,000	Each	GST	\$2,220.00	\$2,310.00
\$200,001 - \$250,000	Each	GST	\$2,380.00	\$2,475.00
\$250,001 - \$300,000	Each	GST	\$2,550.00	\$2,650.00
\$300,001+	Each	GST	Cost divided by 110	
Dual Occupancy				
<i>Internal</i>				
1 Additional Unit	Each	GST	\$1,890.00	\$1,965.00
2 New Units to \$350,000	Each	GST	\$2,590.00	\$2,690.00
\$350,001 + (Negotiated)	Each	GST	Cost divided by 130	
<i>Owner Builder</i>				
1 Additional Unit	Each	GST	\$2,300.00	\$2,390.00
2 New Units to \$350,000	Each	GST	\$3,000.00	\$3,120.00
\$350,001 + (Negotiated)	Each		Cost divided by 110	
Multi Units/Houses				
<i>Internal</i>				
3 - 5 Units	Each	GST	\$1,310.00	\$1,360.00
6 or more Units	Each	GST	\$1,220.00	\$1,270.00
<i>Owner Builder</i>				
3 - 5 Units	Each	GST	\$1,640.00	\$1,705.00
6 or more Units	Each	GST	\$1,520.00	\$1,580.00
Shopfronts - Internal				
Shop Fitouts - Internal				
Small Projects	Each	GST	\$1,210.00	\$1,260.00
Medium Projects	Each	GST	\$1,400.00	\$1,460.00
Major Projects > \$150,000	Each	GST	Cost divided by 100	
Lodgement fee	Each	Non GST	\$39.40	\$118.90
Removal of Hose Reels	Minimum for up to 6 locations plus \$30	GST	\$1,005.00	\$1,045.00
Temporary Structures				
Temporary Structures - urgent (< 5 days)	Each	Non-GST	\$860.00	\$895.00
Building Applications or Building Amendments				
Class 1 and 10 (with Form 13) MINOR	Each	GST	\$242.00	\$252.00
Class 1 and 10 (with Form 13) MAJOR	Each	GST	\$447.00	\$465.00
Class 2- 9 MINOR	Each	GST	\$447.00	\$465.00
Class 2-9 MAJOR	Each	GST	\$630.00	\$655.00
Lodgement fee (if over \$5,000)	Each	Non GST	\$39.40	\$118.90
Lapsed Permit Renewal				
Class 1 or 10	Each	GST	\$775.00	\$806.00
Class 2 to 9	Each	GST	\$950.00	\$990.00

Fees & Charges Schedule	Unit Type	GST	2017/18 Unit Fee (incl GST)	2018/19 Unit Fee (incl GST)
Community Groups				
When Building on Council property normal permit fees will be payable.				
Permits for Essential Services				
Charges same as other permit and application fees shown above.				
Lodgement Fees	Each	Non GST	\$39.40	\$118.90
Dispensations (Report and Consent)				
Class 1 & 10 (flood & sitting etc)	Each	Non GST	\$263.00	\$283.40
Class 10 (fences)	Each	Non GST	\$223.00	\$233.00
Class 2 to 9	Each	Non GST	\$263.00	\$283.40
Modification Application	Each	GST	\$154.00	\$160.00
Regulation 502 or 503 Statement	Each	Non GST	\$290.00	\$302.00
Extension of Time for Building Permits				
Class 1 or 10	Each	GST	\$397.00	\$412.00
Class 2 to 9	Each	GST	\$560.00	\$580.00
Sub Total				
Inspection Fees				
Contract or Finalisation of Lapsed Building Permit	Each	GST	\$242.00	\$252.00
Out of Hours Building	Per hour	GST	\$137.00	\$142.00
Removal of Buildings	Each	GST	\$495.00	\$515.00
Retention of Buildings	Each	GST	\$650.00	\$675.00
Other Services				
Place of Public Entertainment (POPE)	Each	NON GST	\$825.00	\$860.00
Class 1 - 10	Per Hour	NON GST	\$132.00	\$137.00
Class 2 - 9	Per hour	NON GST	\$149.00	\$155.00
Part 12 Inspection of Essential Safety Measures	Each	GST	\$685.00	\$710.00
Illegally Erected or Altered Buildings for Retention	155% of scheduled permit fee for class of building			
Request for Information				
Request for Information	Each	Non GST	\$52.55	\$46.10
Copy of occupancy permit or certificate of final inspection	Each	Non GST	\$52.55	\$46.10
Details of permits issued in preceding 10 years and information on flooding/termite.	Each	Non GST	\$52.55	\$46.10
Copies of Documents				
Copy of Plans - Class 1 or 10 - minor - small office shop (A0-A2)	Per sheet	NON GST	\$27.50	\$28.60
Copy of Plans - Class 1 or 10 - minor - small office shop (A3-A4)	Per sheet	NON GST	\$1.70	\$1.77
Copy of Plans - Class 2 - 9 - minor - small office shop - retrieval	Each	NON GST	\$220.00	\$228.00
Copy of Plans - Class 1 or 10 dwelling shed garage etc (Each additional building permit)	Each	NON GST	\$41.00	\$42.60
Copy of Plans - Class 1 or 10 dwelling shed garage etc	Each	NON GST	\$159.00	\$165.00
Copy of Plans - Class 2 to 9 - major - supermarket, factory, s/centr, hotel - retrieval	Each	NON GST	\$418.00	\$435.00
Copy of Plans - Class 2 to 9 - major - supermarket, factory, s/centr, hotel	Per sheet	NON GST	\$27.50	\$28.60
Copy of Plans - Class 2 to 9 - major - supermarket, factory, s/centre, hotel (A4)	Per sheet	NON GST	\$1.70	\$1.77
To View Plans - Class 2 - 9 Commercial/Industrial	Each	NON GST	\$220.00	\$228.00

Fees & Charges Schedule	Unit Type	GST	2017/18 Unit Fee (incl GST)	2018/19 Unit Fee (incl GST)
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STATUTORY PLANNING

TOWN PLANNING APPLICATION FEES (STATUTORY)				
Service Charges				
Property Enquiries	Per plan	Non GST	\$140.00	\$145.00
<i>S.173 Agreements</i>				
Subdivision approvals (preparation & administration)	Each	GST	\$880.00	\$900.00
Other Specific Requirements			As required	
Extension of Time - Planning Permit				
Change of use/use permits	Each	Non GST	\$1,240.70	\$1,240.70
Single dwelling fee	Each	Non GST	\$188.20	\$188.20
\$0 - \$100,000	Each	Non GST	\$1,080.00	\$1,080.00
\$100,001 - \$1,000,000	Each	Non GST	\$1,457.00	\$1,457.00
\$1,000,000 +	Each	Non GST	\$3,213.00	\$3,213.00

TOWN PLANNING APPLICATION FEE GST FREE				
Application for Permit				
Application for Permit - Class 1	Each	Non GST	\$1,241.00	\$1,241.00
Application for Permit - Class 2	Each	Non GST	\$188.00	\$188.00
Application for Permit - Class 3	Each	Non GST	\$592.00	\$592.00
Application for Permit - Class 4	Each	Non GST	\$1,213.00	\$1,213.00
Application for Permit - Class 5	Each	Non GST	\$1,310.00	\$1,310.00
Class 7 - new - VicSmart	Each	Non GST	\$188.00	\$188.00
Class 8 - new - VicSmart	Each	Non GST	\$404.00	\$404.00
Class 9 - new - VicSmart	Each	Non GST	\$188.00	\$188.00
Application for Permit - Class 10	Each	Non GST	\$1,080.00	\$1,080.00
Application for Permit - Class 11	Each	Non GST	\$1,457.00	\$1,457.00
Application for Permit - Class 12	Each	Non GST	\$3,213.00	\$3,213.00
Application for Permit - Class 13	Each	Non GST	\$8,190.00	\$8,190.00
Application for Permit - Class 14	Each	Non GST	\$24,151.00	\$24,151.00
Application for Permit - Class 15	Each	Non GST	\$54,282.00	\$54,282.00
Application for Permit - Class 16	Each	Non GST	\$1,241.00	\$1,241.00
Application for Permit - Class 17	Each	Non GST	\$1,241.00	\$1,241.00
Application for Permit - Class 18	Each	Non GST	\$1,241.00	\$1,241.00
Application for Permit - Class 19	Each	Non GST	\$1,241.00	\$1,241.00
Application for Permit - Class 20	Each	Non GST	\$1,241.00	\$1,241.00
Sect. 72 Amendment to Permit				
Sect. 72 Amendment to Permit - Class 1	Each	Non GST	\$1,241.00	\$1,241.00
Sect. 72 Amendment to Permit - Class 2	Each	Non GST	\$1,241.00	\$1,241.00
Sect. 72 Amendment to Permit - Class 3	Each	Non GST	\$188.00	\$188.00
Sect. 72 Amendment to Permit - Class 4	Each	Non GST	\$592.00	\$592.00
Sect. 72 Amendment to Permit - Class 5	Each	Non GST	\$1,213.00	\$1,213.00
Sect. 72 Amendment to Permit - Class 6	Each	Non GST	\$1,310.00	\$1,310.00
Sect. 72 Amendment to Permit - Class 7	Each	Non GST	\$188.00	\$188.00
Sect. 72 Amendment to Permit - Class 8	Each	Non GST	\$404.00	\$404.00
Sect. 72 Amendment to Permit - Class 9	Each	Non GST	\$188.00	\$188.00
Sect. 72 Amendment to Permit - Class 10	Each	Non GST	\$1,080.00	\$1,080.00
Sect. 72 Amendment to Permit - Class 11	Each	Non GST	\$1,457.00	\$1,457.00
Sect. 72 Amendment to Permit - Class 12	Each	Non GST	\$3,213.00	\$3,213.00
Sect. 72 Amendment to Permit - Class 13 - 18	Each	Non GST	\$3,213.00	\$3,213.00
Other Town Planning Fees - GST Free				
Satisfaction of Responsible Authority fee	Each	Non GST	\$306.70	\$310.00
Sect.57A Amendment to Permit Application	Each	Non GST	40% of original application fee	

Fees & Charges Schedule	Unit Type	GST	2017/18 Unit Fee (incl GST)	2018/19 Unit Fee (incl GST)
Statutory Fees - GST Free				
Planning Certificates of Compliance	Each	Non GST	\$307.00	\$307.00
Other Statutory Fees - GST Free				
Sect. 29A Demolition Requests	Each	Non GST	\$64.10	\$65.40
Subdivision Fees				
Certify a Plan of Subdivision	Per plan + lot fee	Non GST	\$164.50	\$164.50
Any other application for certification under Subdivision Act	Each	Non GST	\$132.40	\$132.40
Public Notification				
Residential	Per property	Non GST	\$148.40	\$148.40
Commercial <\$1M	Per property	Non GST	\$302.10	\$302.10
Commercial >\$1M	Per property	Non GST	\$583.00	\$583.00
Notification >15 Properties	Per property	Non GST	\$29.25	\$29.25
Notification >100 Properties	Per property	Non GST	\$14.45	\$14.45
Additional Sign - Standard A2	Per property	Non GST	\$67.00	\$67.00
Larger Sign - A0	Per property	Non GST	\$140.00	\$140.00
Larger Sign - A1	Per property	Non GST	\$96.50	\$96.50
Photocopies/Sale of Publications				
<i>Permit Enquiries</i>				
Copies of Permits	Each	Non GST	\$212.00	\$212.00
General Photocopies	Per plan	GST	\$6.95	\$6.95
General Photocopies	Plus Per Page	GST	\$1.10	\$1.10
Plan Printing	Per plan	Non GST	\$34.00	\$34.00
Heritage Study	Per plan	Non GST	\$34.00	\$34.00
Character Study	Per plan	Non GST	\$67.00	\$67.00

STRATEGIC PLANNING

PLANNING SCHEME AMENDMENT				
Other Service Charges				
Adoption of Amendment Pursuant to Sec.29	Each	Non GST	\$453.10	\$462.20
Consider Request to Amend Planning Scheme	Each	Non GST	\$2,871.60	\$2,929.30
Consider Submission to Amendment	Each	Non GST	\$14,232.70	\$14,518.60

INFRASTRUCTURE SERVICES

ENGINEERING ADMINISTRATION

Service Charges				
Vehicle Crossing Permit	Security Bond plus fee	Non GST	\$131.00	\$137.00
Road Opening Permit	Security Bond plus fee	Non GST	\$131.00	\$137.00
Stormwater Connection Permit	Security Bond plus fee	Non GST	\$131.00	\$137.00

Fees & Charges Schedule	Unit Type	GST	2017/18 Unit	2018/19 Unit
			Fee (incl GST)	Fee (incl GST)
Occupy Part of Roadway - Hoardings	Security Bond plus fee	Non GST	\$131.00	\$137.00
Legal Point of Discharge	Each	Non GST	\$66.70	\$141.20
Building Over Easement - Minor	From	Non GST	\$126.00	\$131.00
Building Over Easement - Major	From	Non GST	\$546.00	\$567.00
Access through Reserves Permit	Security Bond plus fee	Non GST	\$143.00	\$149.00
Building Permit Fees				
Builders Infringement	Each	Non GST	\$200.00	\$200.00
Asset Protection Permit + security bond (Veranda, Pergola, Decking)	Each	Non GST	\$100.00	\$0.00
Asset Protection Permit + security bond (Carport, Above Ground Swimming Pool, Restumping, reblocking and underpinning, Internal House Renovation)	Each	Non GST	\$150.00	\$155.00
Asset Protection Permit + security bond (In-Ground Swimming Pool, Landscaping, Garage)	Each	Non GST	\$200.00	\$205.00
Asset Protection Permit + security bond (Demolition)	Each	Non GST	\$300.00	\$310.00
Asset Protection Permit + security bond (House Additions, Office Fitouts)	Each	Non GST	\$450.00	\$470.00
Asset Protection Permit + security bond (Single Dwelling Construction)	Each	Non GST	\$750.00	\$780.00
Asset Protection Permit + security bond (Dual Occupancy Construction)	Each	Non GST	\$900.00	\$935.00
Asset Protection Permit + security bond (Multi-Storey Development >2 but <5 Storeys)	Each	Non GST	\$2,000.00	\$1,765.00
Asset Protection Permit + security bond (Multi-Storey Development >5 Storeys)	Each	Non GST	\$3,000.00	\$2,790.00

WASTE MANAGEMENT

Big Bin (Commercial)	Per additional bin lift	Non GST	\$231.90	\$245.80
Tenant Big Bin (Commercial)	Per additional bin lift	GST	\$231.90	\$245.80
Ratepayer Big Bins - Upgrade or Additional Bin	120L or 240L per year	Non GST	\$199.15	\$207.11
Skip Bins	Per Permit	Non GST	\$56.10	\$58.30
Hard Rubbish -at call collection	Per call	GST	\$0.00	\$143.00
Hard Rubbish -at call collection concession	Per call	GST	\$0.00	\$128.70
Miscellaneous Items				
Compost Bins - 2 style	Each	GST	\$42.00	\$0.00
Compost Worms (1000)	Each	GST	\$44.00	\$0.00
Worm Farms	Each	GST	\$98.00	\$0.00

WASTE TRANSFER STATION

Tipping Fees				
Commercial Soil m3 (for loads >1.5m3)	Each	GST	\$310.00	\$322.00
Gas Bottles (up to 9kg)	Each	GST	\$14.20	\$14.80
Residential Soil up to and per ½ m3	Each	GST	\$108.00	\$117.00
Concession-General Waste up to and per ½ m3	Each	GST	\$44.00	\$48.00
Concession-Green Waste up to and per ½ m3	Each	GST	\$18.00	\$20.00
Concrete/Bricks up to and per 1/2 m3	Each	GST	\$31.00	\$33.00
Single Item	Each	GST	\$6.00	\$6.00
Tipping Fees				
General Waste up to and per ½ m3	Each	GST	\$49.00	\$55.00
Green Waste up to and per ½ m3	Each	GST	\$23.00	\$25.00

Fees & Charges Schedule	Unit Type	GST	2017/18 Unit Fee (incl GST)	2018/19 Unit Fee (incl GST)
Mixed General / Green Waste up to and per 1/2m3	Each	GST	\$55.00	\$58.00
Oil - over 30 Litres (charge to per 5 litre container)	Per Litre	GST	\$2.50	\$2.50
Mattress and/or Base	Each	GST	\$28.50	\$29.00
Fridges/Air Conditioners	Each	GST	\$10.00	\$10.00
Polystyrene handling fee per 1/2m3 (for loads >1/2m3)	Each	GST	\$5.40	\$5.50
Polystyrene commercial handling fee per 1/2m3 (for loads >1/2m3)	Each	GST	\$21.20	\$21.20
Car Boot	Per Boot	GST	\$25.00	\$26.00
<i>Tyres</i>				
Car with Rims	Each	GST	\$11.50	\$12.00
Car without Rims	Each	GST	\$7.50	\$7.80
Heavy Truck with Rims	Each	GST	\$45.00	\$46.00
Heavy Truck without Rims	Each	GST	\$26.00	\$26.50
Light truck with Rims	Each	GST	\$18.40	\$18.60
Light truck without Rims	Each	GST	\$11.40	\$11.50
Motorcycle	Each	GST	\$3.50	\$3.50
Solid (up to 60cm)	Each	GST	\$47.00	\$48.00
Solid Large (>1.90m)	Each	GST	\$410.00	\$415.00
Solid Large (0.60 to 1.50 m)	Each	GST	\$85.00	\$86.00
Solid Large (1.50 to 1.90 m)	Each	GST	\$225.00	\$228.00