



CITY OF  
MONASH

# Budget 2015/16

Adopted 30 June 2015



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**Front cover**

Local cyclists in Jells Park, Wheelers Hill

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# Mayor's Message



I am pleased to present Monash Council's 2015/16 budget.

*"This budget will provide a fairer rating system for Monash ratepayers and maintain Council's position as the lowest rating Council in Victoria"*

This budget:

- Provides a new level of assistance to many of Monash's older residents with the introduction of a \$50 Council-funded rate rebate for pensioner ratepayers;
- Significantly boosts funding for basic community infrastructure such as footpaths, parks and sporting pavilions;
- Sets Monash Council up to be "debt-free" for the first time in its 21-year history; and
- Enhances Council's strong financial position so we can continue to deliver a high level of community service leading into next year's State Government-imposed rate capping regime.

## **New Fairer Rating Strategy**

This budget includes a 6% rate increase for residential properties, which is the same increase in rates that Council has applied in recent years. With this increase, Council will be able to maintain existing services while meeting the infrastructure needs of our community. Monash ratepayers will continue to have the lowest average rates of all 79 Victorian councils.

The annual rates bill has a significant impact on low income residents who live on fixed incomes. While their property values have increased over the years, this does not mean that they have a lot of cash readily available to pay their bills. Hence, we are introducing a \$50 rate rebate for ratepayers who receive the pension. There are about 13,500 pensioners in Monash who may be eligible to receive this assistance. Together with the State Government's rebate (which will be \$213 in 2015/2016), this should provide welcome relief to residents struggling with cost of living pressures.

Council is also introducing differential rating which means that particular classes of properties are assessed at different levels from the general rate set for the municipality. Over the past five years, the value of residential properties in Monash has increased significantly in proportion to the value of commercial and industrial properties. This has resulted in residential ratepayers suffering more of the rate burden than commercial and industrial ratepayers. To create a fairer system, Council is increasing the rate level for commercial and industrial ratepayers. This will result in commercial and industrial ratepayers receiving a rate increase of approximately 11% this year.

### **Wiping out debt**

Council will be paying out all of its existing loans by 30 June 2015. These loans amounted to \$11.8 million as at 30 June 2014. The loans will be paid out using funds secured from the sale of the Monash Gardens and Elizabeth Gardens aged care facilities. Once these loans are paid, Monash Council will be debt-free for the first time since it was established in 1994. This will be an important achievement as we enter a rate capping regime, as it means we won't be required to budget for loan repayments.

### **More spending on core infrastructure and services**

This budget builds on last year's budget in that it invests strongly in the community infrastructure and maintenance services that are valued by our community. In particular, this year's budget:

- Increases funding for footpaths, pruning of street trees and cleaning of local shopping strips such as Kingsway and Eaton Mall;
- Supports local sports pavilions, with funding allocated to begin pavilion upgrades at Argyle Reserve (Hughesdale), Scammel Reserve (Oakleigh) and Central Reserve South (Glen Waverley). Funding is also proposed for upgrade works at Electra Community Centre (Ashwood);
- Maintains the higher level of funding provided last year for improvements to local cycling and walking paths; and
- Provides funding for the second stage of a regional intergenerational playspace at Valley Reserve (Mount Waverley) and for upgrades of seven other playspaces.

In June, after the draft budget was put out for community consultation, we were advised that the Federal Government has approved \$139,000 funding for an upgrade of the sports pavilion at Freeway Reserve (Mulgrave). With this funding now confirmed, Council will also make a \$161,000 contribution towards the upgrade. This project will be funded from within Council's \$31 million capital works program for 2015/2016. The upgrade will be of particular benefit to female members of the sporting clubs which use this pavilion.

Council thanks all 49 people who made submissions to Council about the draft budget during the community consultation period. We set out to deliver a budget which was fair, financially responsible and socially responsive. We believe we have achieved our vision.



PAUL KLISARIS  
Mayor

## **EXECUTIVE SUMMARY**

Under the Local Government Act 1989 ('the Act'), Council is required to prepare and adopt an Annual Budget, Council Plan and 4 Year Strategic Resource Plan (SRP). The 2015/16 Annual Budget represents the first year of the SRP for the period 2015/16 to 2018/19.

The major focus of the 2015/16 budget is Council's commitment to be debt free for the first time utilising funds reserved from the sale of its Residential Aged Care Facilities in 2013/14. Council will repay its loan portfolio of \$11.8M and still maintain Council's strategy of achieving a positive Working Capital Ratio (WCR). The Strategic Resource Plan aims to have a positive working capital ratio for the next four years.

Best Value Reviews will continue to be a key focus, which have resulted in a number of recommendations to achieve efficiencies and significant cost savings across the organisation. Currently we are examining the remaining recommendations to determine priority actions. Once implemented these actions are expected to deliver further benefits and potentially cost savings. This has built a strong financial basis for Council to continue to deliver high levels of community service.

In January 2015 the Minister for Local Government (the Minister) advised a rate cap would be introduced before the start of the 2016-17 financial year. The Minister also advised that councils should not adopt "unnecessary rate rises in 2015-16" as it may affect eligibility for future rate cap exemptions. Councils will be required to send their budgets to the Essential Services Commission (ESC) to gain approval for any rate rises above inflation (or some other indexation factor) advised by the Minister. The implementation of a rate capping regime will have a significant impact on Monash Council's Strategic Resource Plan (SRP) starting 2016/17.

We are well placed to address the impacts of rate capping. However, Council has decided to maintain the previously adopted SRP rate increase of 6% for all residential ratepayers in 2015/16. In addition a new rating strategy featuring differential rates will raise an additional 0.7% from commercial and industrial ratepayers. To assist eligible pensioners a new initiative will be introduced to provide a \$50 subsidy on their Council rates in 2015/16 which will ease some of the household budget pressures. The overall net rate revenue increase will be 6%.

### **Budget Highlights**

In 2015/16 Council will implement a Capital Works Program of \$31.1M (an increase of almost \$2M in base capital spending over 2014/15) to maintain and upgrade existing infrastructure and \$1.6M for new Capital Projects.

The new Capital Works Program includes the following:

- Stage 2 of the development of an Intergenerational Park at Valley Reserve \$490K;
- Footpath improvements and replacement program \$370K;
- A new art project at Monash Gallery of Art \$35K; and

- Planning and design for enhancements at Electra Community Centre, subject to matching funding commitment \$350K.

Highlights of the total Capital Works program in 2015/16 include:

- \$5.8M for building works;
- \$2.6M for drainage;
- \$2.9M for reserves;
- \$7.5M for roads and footpath works, including \$515K for bike paths; and
- \$1.0M Retail Strips and Shopping Centres.

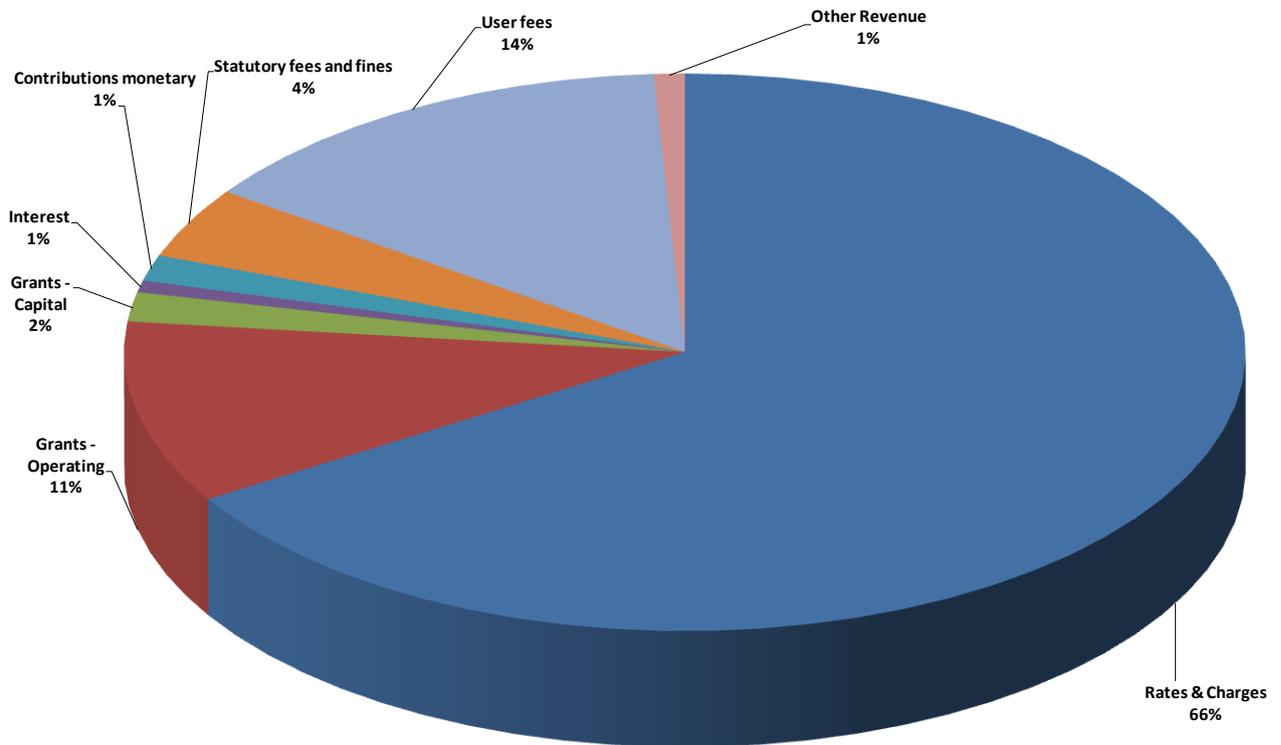
Additional resources have also been allocated to improve service delivery in the following areas:

- Addition of one new officer to lead the implementation, monitoring, evaluation in programs preventing family violence. The Officer will support Council to promote gender equality through Council programs, policy, planning and service delivery;
- Extension of the existing services to improve amenity with additional cleansing service for shopping centres on weekends;
- Additional funds allocated to the Infrastructure Services area to implement projects designed to enhance our natural and built environment including:
  - increased funding for cyclic tree pruning to improve the look and safety of Council's trees near footpaths and roads; and
  - improved garden bed maintenance and mowing along arterial roads.
- Increased funding for festivals;
  - Carols by Candlelight festival to enhance the enjoyment and safety of the event;
  - A new Greek festival adding to the vibrant cultural diversity of Monash; and
  - A new event series of pop up live music events, "Music in the Park" taking place at various locations throughout Monash;
- Development of Stage 2 of the Public Open Space Strategy which aims to address all key actions of the Council Plan;
- In addition to the Community Grants program a 'Neighbourhood Matching Grants' program is to be introduced to connect people in their local neighbourhood to undertake small 'grassroots' projects;
- Conduct a study to develop a coordinated and integrated approach to all forms of public and private transport, walking, cycling, freight, private vehicular traffic and parking provision with Monash;
- Undertake a study to provide a clear understanding and direction for landscape and vegetation management within Monash;
- Progress the Expression of Interest for the development of Council land bounded by Springvale Rd, Coleman Parade, and Kingsway and Railway Parade North in Glen Waverley including investigating community needs for possible inclusion of a community hub on part of the land; and
- Male health promotion initiatives to resource a number of recommended initiatives made within the 'Research into Male Health in the City of Monash Council' report.

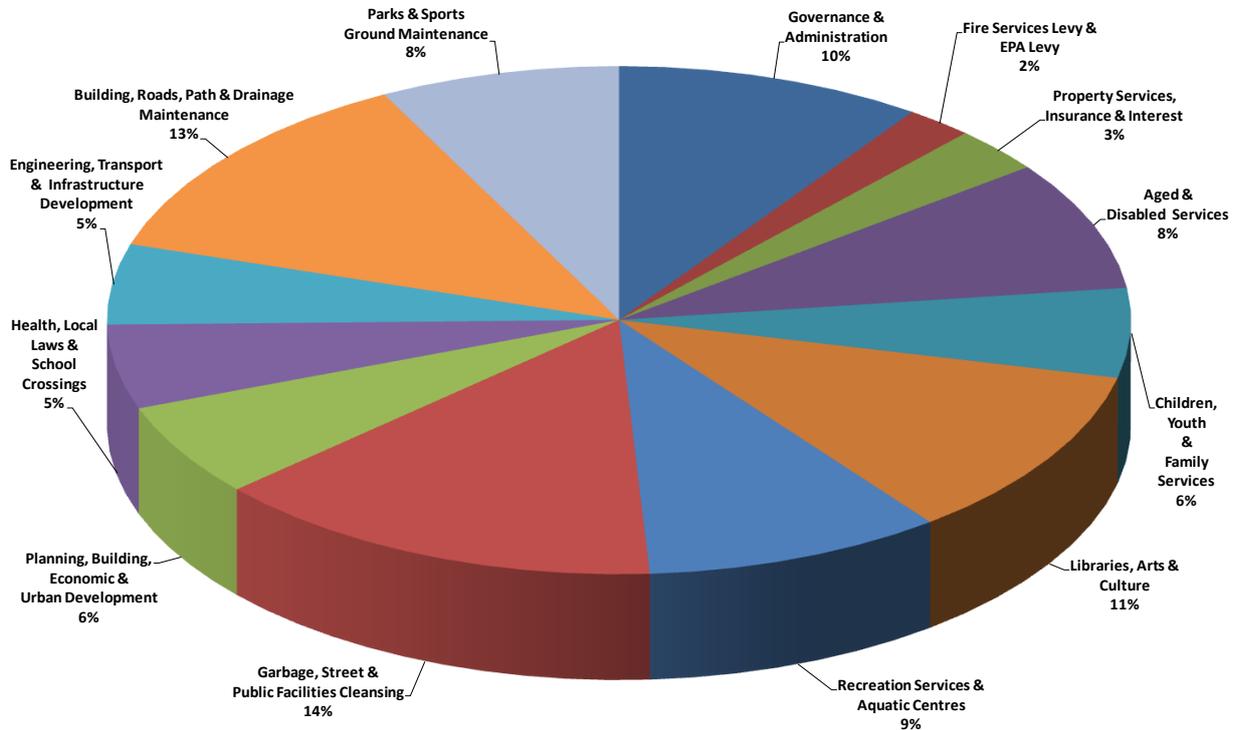
The budget seeks to achieve the goals of maintenance and renewal of the City's infrastructure, continued high levels of service delivery and response to external cost pressures. To fund this, the budget has a net rate revenue increase of 6% in 2015/16 and it is expected that \$850K of supplementary rates from new developments will be collected.

The following pie charts provide a snapshot of Council's use of revenue, operating expenditure and capital works.

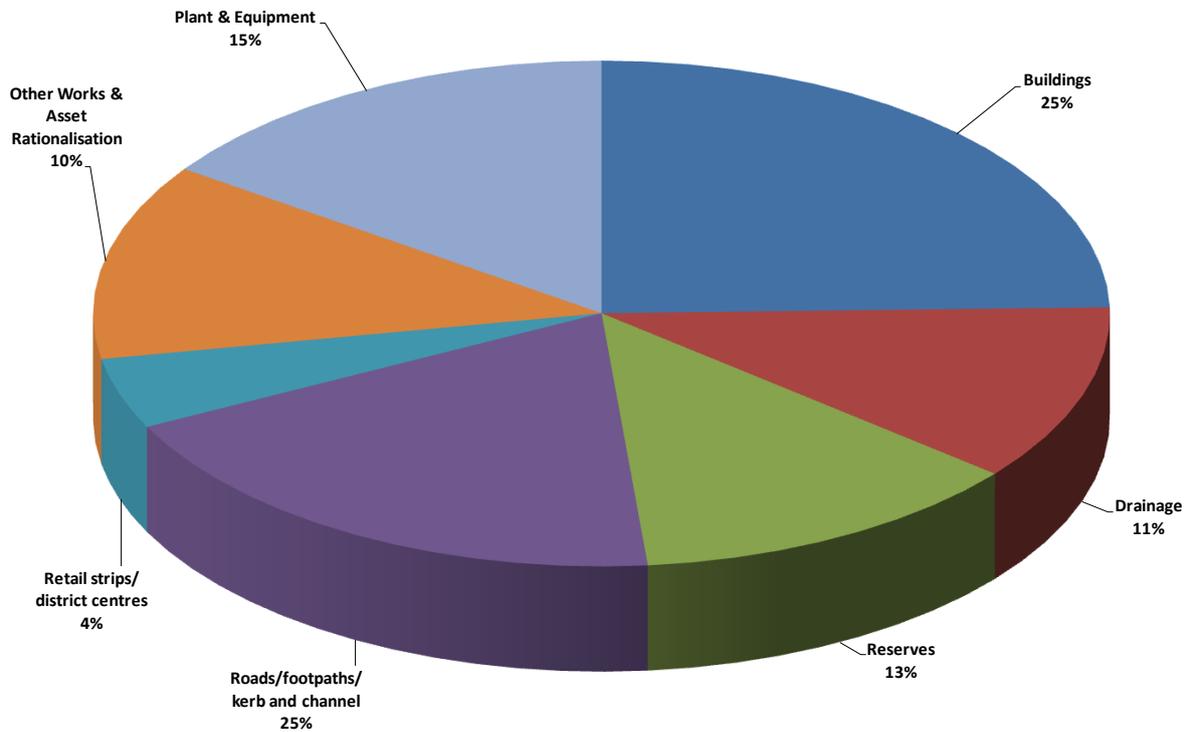
### Budgeted Income 2015/16



## Council Expenditure Allocation



## Council Capital Expenditure Allocation



## **BUDGET PROCESSES**

This section lists the budget processes to be undertaken in order to adopt the Budget in accordance with the Local Government Act 1989 (the Act) and Local Government (Planning and Reporting) Regulations 2014 (the Regulations).

Under the Act, Council is required to prepare and adopt an annual budget for each financial year. The budget is required to include certain information about the rates and charges that Council intends to levy as well as a range of other information required by the Regulations which support the Act.

The 2015/16 budget, which is included in this report, is for the year 1 July 2015 to 30 June 2016 and is prepared in accordance with the Act and Regulations. The budget includes financial statements being a Comprehensive Income Statement, Balance Sheet, Statement of Changes in Equity, Statement of Cash Flows and Statement of Capital Works. These statements have been prepared for the year ended 30 June 2016 in accordance with the Act and Regulations, and are consistent with the annual financial statements which are prepared in accordance with Australian Accounting Standards. The budget also includes information about the rates and charges to be levied, the capital works program to be undertaken, the human resources required, and other financial information Council requires in order to make an informed decision about the adoption of the budget.

In advance of preparing the budget, officers firstly review and update Council's long term financial projections. Financial projections for at least four years are ultimately included in Council's Strategic Resource Plan, which is the key medium-term financial plan produced by Council on a rolling basis. The preparation of the budget, within this broader context, begins with officers preparing the operating and capital components of the annual budget during January and February. A draft consolidated budget is then prepared and various iterations are considered by Council at informal briefings between January and April. A 'proposed' budget is prepared in accordance with the Act and submitted to Council in April for approval 'in principle'. Council is then required to give 'public notice' that it intends to 'adopt' the budget. It must give 28 days notice of its intention to adopt the proposed budget and make the budget available for inspection at its offices and on its internet web site. A person has a right to make a submission on any proposal contained in the budget and any submission must be considered before adoption of the budget by Council.

To assist interested persons to understand the budget and make a submission if they wish, Council officers undertake a community engagement process that includes two public information sessions. The final step is for Council to adopt the budget after receiving and considering any submissions from interested parties. The budget is required to be adopted by 30 June and a copy submitted to the Minister within 28 days after adoption.

The key dates for the budget process are summarised in the next table.

Budget process	Timing
1. Officers update Council's long term financial projections	Nov/Jan
2. Officers prepare operating and capital budgets	Dec/Feb
3. Councillors consider draft budgets at informal briefings	Jan/Apr
4. Proposed budget submitted to Council for approval	28 Apr
5. Public notice advising intention to adopt budget	1 May
6. Budget available for public inspection and comment	May
7. Public information sessions undertaken	May
8. Submissions period closes (28 days)	1 Jun
9. Submissions considered by Council/Committee	16 Jun
10. Budget and submissions presented to Council for adoption	30 Jun
11. Copy of adopted budget submitted to the Minister	31 Jul

### **Key budget principles for the 2015/16 year**

The guidelines and key principles for the development of the budget include:

- Service levels to be maintained at 2014/15 levels (except where otherwise stated) with an emphasis on continuous improvement, innovation and efficiency;
- Fees and charges generally increase by 4% or in line with either cost increases or market levels as appropriate;
- Residential Rate increases to be limited to 6%; Differential rating to raise an additional 0.7% rate revenue from Industrial and Commercial properties; Introduction of a new Council funded pensioner rebate of \$50 giving a net rate revenue increase of 6%;
- Remaining debt free (Utilising funds from the Debt Management Reserve to repay Council debt by 30 June 2015); and
- Maintain Council's cash reserves to ensure positive working capital ratios.

## 1. LINKAGE TO THE COUNCIL PLAN

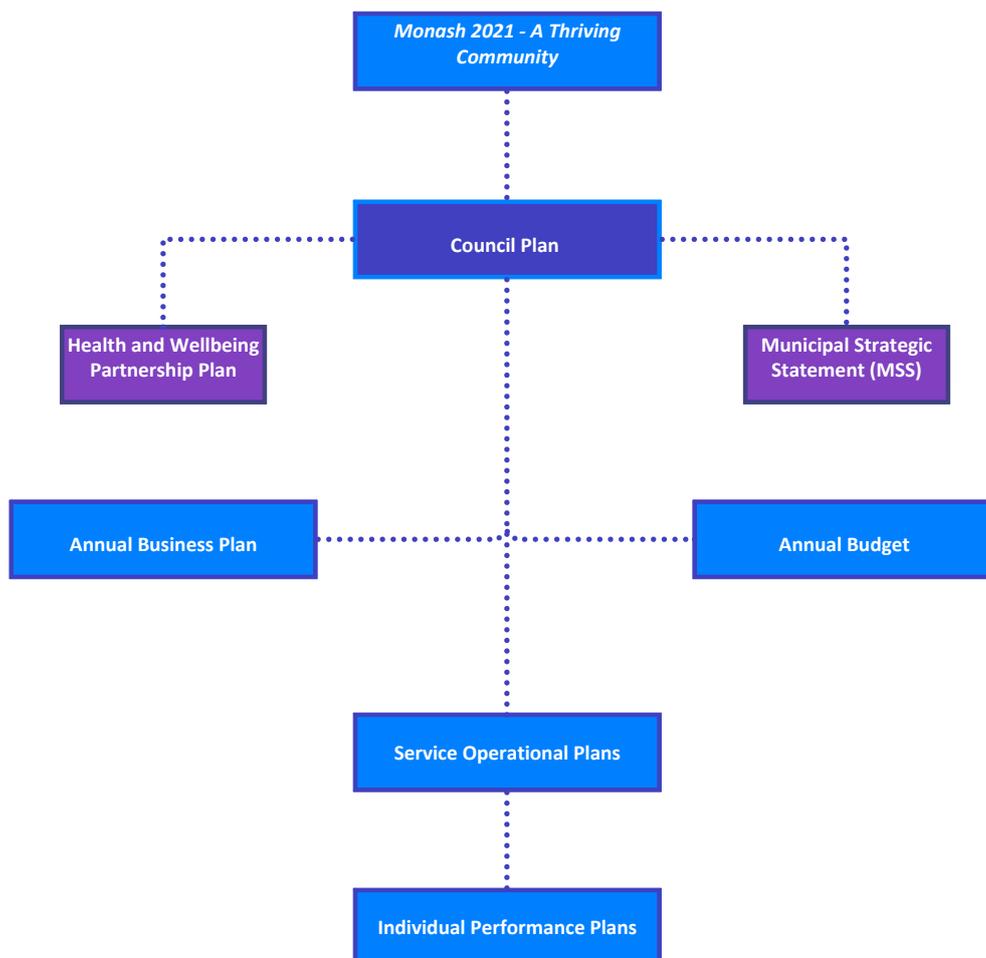
### COUNCIL PLAN – STRATEGIC FRAMEWORK

Council takes an integrated approach to planning, budgeting and reporting on its performance. There is an alignment of plans so Council can work towards long-term goals through its ongoing decision making, operations and budget allocation. Monash 2021 provides four focus areas for the long term, the Council Plan provides Key Directions and Principles and the Annual Budget focuses on Major and other initiatives in the short term.

This approach also builds in opportunities for review and renewal to ensure council is responding to what the community is saying and to shifts in the external environment.

The following illustration shows how Council’s plans are linked and reinforce each other.

### COUNCIL'S STRATEGIC PLANNING FRAMEWORK



## Our Vision

An inviting city, diverse and alive with activity, designed for a bright future.

## Our Mission

Making a difference through commitment, expertise and leadership.

## Our Values



The **Council Plan** outlines four directions and principles to guide the activities and initiatives of Council. The principles are summarised as Direction 5 Progressive Governance and Strong Leadership.

**Directions 1-4**

1. ENSURING OUR CITY HAS INVITING PLACES & SPACES	2. ACHIEVING A HEALTHY & ACTIVE MONASH	3. FOSTERING CONFIDENT, CONNECTED COMMUNITIES	4. TAKING ACTION FOR OUR FUTURE
<b>Community Outcomes</b>			
Enhanced parks, open spaces & trails across Monash	Increased use of our parks, spaces & leisure facilities	Communities across Monash celebrate their creativity & diversity	Our natural & built environment is protected
Access & safety needs are attended	Residents inspired to remain physically active & healthy	Community concerns about personal safety are positively addressed	Our local economy is more resilient
Impacts of the density of residential developments are monitored & managed	Strengthened community resilience to the harm from gambling	Communities & organisations promote respect & equality and prevent violence against women	Innovation & adaptability is cultivated
Activity Centres across Monash remain vibrant		A stronger sense of community is fostered within local areas	Investment in our children & young people is continued

**Direction 5 Progressive Governance and Strong Leadership**

Ensuring a responsive organisation	Demonstrating responsible fiscal management	Modernising our systems	Achieving through leadership
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## 2. SERVICES, INITIATIVES AND SERVICE PERFORMANCE INDICATORS

### Direction 1: Ensuring our City has inviting places and spaces

To achieve our objective of ensuring our city has inviting places and spaces, we will:

- enhance park, walking and cycling amenities;
- ensure access and safety needs are attended;
- monitor local impacts of residential density; and
- ensure cultural and activity centres remain vibrant and pleasant places to be.

The description of services, initiatives, major initiatives and service performance indicators for each business area are described below.

#### Services

Business area	Description of services provided	Expenditure (Revenue) Net Cost \$'000
Council Halls	Management and operation of Council's halls for use by the community.	1,292 (1,354) <u>(62)</u>
Library and Information Services	This includes Library services and Community Information and Arts administration.	5,634 (1,315) <u>4,319</u>
Recreation	The provision of sport and recreation facilities, programs and services within the municipality including sporting reserves, playgrounds, community programs, major leased facilities and golf courses.	1,781 (1,400) <u>381</u>
Parking Supervision	The facilitation of various parking permit schemes.	3,177 (5,963) <u>(2,786)</u>
Building and Planning Control	Town Planning, building and compliance services to the community including building advice, issuing building permits for all types of construction (domestic/commercial/industrial) and investigations of complaints.	3,562 (1,752) <u>1,810</u>
Infrastructure Maintenance	Maintenance of Councils, footpath, road and drain infrastructure and Capital Works management.	7,352 (381) <u>6,971</u>

Business area	Description of services provided	Expenditure (Revenue) Net Cost \$'000
Emergency Readiness	Emergency Management and Incident Coordination, Incident Investigations, Municipal Depot and Occupational Health and Safety.	129 (16) <hr/> 113
Asset and Building Maintenance	Asset and Building maintenance including fencing, signs, street furniture, trees and playgrounds.	10,295 (23) <hr/> 10,272
Waste, cleansing and recycling	Domestic and Commercial garbage, Green waste and recycling collection, Road and precinct sweeping, Public litter bin clearance and litter control, annual hard rubbish collection, public toilets, Monash Pride Crew, BBQ maintenance and waste transfer station operation.	19,768 (4,160) <hr/> 15,608
Engineering and Design	Management and coordination of a comprehensive Capital Improvement Program for roads, drainage, transport Engineering (including bicycle facilities), Engineering design and asset protection to meet the Council's infrastructure requirements and the needs of the general public.	2,472 (572) <hr/> 1,900
Horticultural Services	Building, Garden, Park, Sports ground and Reserve horticulture services to ensure the amenity of the City.	5,891 (40) <hr/> 5,851

## Major Initiatives

### 1.1.1a MAJOR INITIATIVE 1

Develop Stage 2 of the Public Open Space Strategy to determine direction for the future needs, provision, design and management of public open space.

### 1.4.1a MAJOR INITIATIVE 2

Progress the Expression of Interest for the development of Council land bounded by Springvale Rd, Coleman Pde, and Kingsway and Railway Pde North in Glen Waverley including investigating community needs for possible inclusion of a community hub on part of the land.

## Initiatives<sup>1</sup>

- 1.1.2a Implement funded priorities from the Walking and Cycling Strategy including upgrades to Scotchman's Creek Trail and Dandenong Creek shared path.
- 1.1.3a Implement the following projects inspired by the Intergenerational Active Spaces Feasibility Study: introduce nature-based playspaces that cater for a wide range of children, teens and people of all ages at the following eight reserves: Baily Street Reserve playground and Tally Ho Reserve playspace in Mount Waverley, Freeway Reserve Fitness Track and Waverley Women's Sports Centre Playground in Wheelers Hill, MacKellar Avenue Reserve in Mulgrave, Reg Harris Reserve playground in Oakleigh East, Viewpoint Avenue Reserve playground and Woodlea Drive Reserve playground in Glen Waverley
- 1.1.3b Implement funded priorities from the Active Reserves Strategy including:
  - 1. Develop a Master Plan for Freeway Reserve;
  - 2. Implement a Recreation software package (including online reserve/ground bookings);
  - 3. Commence Pavillion Upgrades at Central Reserve South in Glen Waverley, Scammell Reserve in Oakleigh and Argyle Reserve in Hughesdale;
  - 4. Stage 2 Valley Reserve intergenerational play space; and
  - 5. Planning and design for enhancements at Electra Community Centre subject to matching funding commitment.
- 1.2.1a Priority areas identified for footpath renewal and upgrade works undertaken in accord with funded priorities.
- 1.2.1c Continue the implementation of the overhanging vegetation program to ensure residents have safe access to footpaths.
- 1.2.3a Implement an education program about responsible pet ownership and the prevention of dog attacks.
- 1.3.2a Implement the funded priorities from the adopted Street Tree Management Strategy.
- 1.3.3a Complete the planting program of 100,000 new trees, shrubs and ground covers per annum (including a minimum of 1,500 street trees p.a.).
- 1.3.4c Complete the first stage of new residential zone implementation to enhance the protection of 'garden character' of Monash.
- 1.3.5b Detailed and ongoing community consultation and information program on the implementation of the new residential zones throughout 2015/16.
- 1.4.1c Complete the planning scheme amendment process for the Glen Waverley Structure Plan.

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<sup>1</sup> Numbering of initiatives relates to the Council Plan 2013-2017, so may not be sequential.

- 1.4.3a Implement actions from the Monash Economic Development Strategy and Action Plan, including:
- Promote further investment in the National Employment Cluster
- 1.4.3b Continue to support Trader Associations to be active and effectively focused on promotional and operational issues for their respective activity centres.
- 1.4.3c Work with the Melbourne East Councils to develop and implement a Regional Investment Attraction Strategy.
- 1.4.3d Progress with implementation of Council’s Graffiti Removal Strategy and Policy.
- 1.4.4c Implement the year- one actions of the Public Library Service Strategic Plan.
- 1.4.4d Develop a Strategic Plan for the Monash Gallery of Art

### Service Performance Indicators

Service	Indicator	Measure	Definition
Statutory Planning	Decision Making (Planning application processing and decisions are consistent with the local planning scheme)	Council planning decisions upheld at VCAT	Percentage of planning application decisions subject to review by VCAT and that were not set aside.
			Number of VCAT decisions that did not set aside Council's decision in relation to a planning application
			Number of VCAT decisions in relation to planning applications
Roads	Satisfaction (the sealed local road network is maintained and renewed to ensure that it is safe and efficient)	Satisfaction with sealed local roads	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads.

Service	Indicator	Measure	Definition
Libraries	Participation (Print and digital based resources are free, accessible and well utilised)	Active library members	Percentage of the municipal population that are active library members.
			$\frac{\text{Number of active library members}}{\text{Municipal population}} \times 100$
Waste collection	Waste diversion (the amount of waste diverted from landfill is maximised)	Kerbside collection waste diverted from landfill	Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill.
			$\frac{\text{Weight of recyclables and green organics collected from kerbside bins}}{\text{Municipal population}} \times 100$

## Direction 2: Achieving a Healthy and Active Monash

To achieve our objective of achieving a Healthy and Active Monash, we will:

- Increase use of our parks, spaces and leisure facilities;
- Inspire residents to remain physically active and healthy; and
- Strengthen community resilience to the harm from gambling.

The services, initiatives, major initiatives and service performance indicators for each business area are described below.

### Services

Business area	Description of services provided	Expenditure (Revenue) Net Cost \$'000
Home and Community Care	Monash Community Care provides a comprehensive range of home and community based services and activities to the assist frail aged people and people with a disability, and their carers.	10,568 (9,897) 671
Children and Family Services	Children's and Family Services including Maternal Child Health, Immunisation, Brine St Child Care, Family Day Care, and Children's Services Support and Planning.	6,182 (4,840) 1,342

Business area	Description of services provided	Expenditure (Revenue) Net Cost \$'000
Aquatics, Health & Fitness	Monash Aquatic and Recreation Centre (MARC), Oakleigh Recreation Centre (ORC), Clayton Aquatics and Health Club (CAHC), facilities and services aimed at achieving a healthy and active Monash.	11,449 (10,885) <hr/> 564
Youth Services and Family Counselling	To provide a wide range of services for young people and families. This includes support and developmental programs, referral and counselling services for individuals and families.	1,328 (310) <hr/> 1,018
Public Health	Public Health Services including food safety inspections, food complaint investigation, Golden Plate food hygiene awards, food safety training, health premises inspections, environmental nuisance investigations, public swimming pool testing, monitoring of prescribed accommodation premises, sale of tobacco products and promotion of a Smoke Free Monash.	1,557 (768) <hr/> 789

## Major Initiatives

### No Major Initiative for Direction 2

#### Initiatives

- 2.1.1a Increased use of Council's aquatic and leisure facilities and increased attendances to ACTIVE Monash community programs such as ACTIVE People Active Parks, Let's All Play and Active Monash Month.
- 2.1.1d Expand the existing 'Active People Parks Program' to target areas that have been identified to have low physical activity levels.
- 2.1.1e Continue to support the community-led Bicycle User Group to increase the use of Monash's walking and cycling network.
- 2.1.1f Expand sporting and recreation opportunities for newly arrived and culturally diverse youth, through tailored programs such as 'Let's All Play'.
- 2.1.1g Build a stronger local connection between communities and nature through park-based community activities such as playspace openings, community-lead nature walks, educational forums and tree planting days.
- 2.2.1a Key actions/funded priorities implemented from Monash Health and Wellbeing Partnership Plan.

- 2.2.3a Track the number of residents for specific age groups 65 yrs + and people with a disability, participating in initiatives resulting from applying the Active Service Model to our Home and Community Care Program.
- 2.2.3c Review and monitor outcomes of the Aged and Community Care program, through analysis of results of the Annual client survey.
- 2.2.4a Implement funded actions within the new 'Plan for an Age-friendly Monash'.
- 2.3.1a
  1. Involvement in health promotion activities, awareness campaigns (number of activities annually); and
  2. Develop a new strategy to strengthen community resilience to harm from gambling

**Service Performance Indicators**

Service	Indicator	Measure	Definition
Home and Community Care	<b>Participation</b> (people are supported to live independently and safely in their own community and home environment)	<b>Participation in HACC service</b>	Percentage of the municipal target population that receive a HACC service.
			$\frac{\text{Number of people that received a HACC Service}}{\text{Municipal target population for HACC services}} \times 100$
	<b>Participation</b> (people are supported to live independently and safely in their own community and home environment)	<b>Participation in HACC service by CALD people</b>	Percentage of the municipal target population in relation to CALD people who receive a HACC service.
			$\frac{\text{Number of CALD people who receive a HACC service}}{\text{Municipal target population in relation to CALD people for HACC services}} \times 100$

Service	Indicator	Measure	Definition
Aquatic facilities	<b>Utilisation</b> (aquatic facilities are safe, accessible and well utilised)	<b>Utilisation of aquatic facilities</b>	<p>Number of visits to aquatic facilities per head of municipal population.</p> $\frac{\text{Number of visits to aquatic facilities}}{\text{Municipal population}}$
Food safety	<b>Health and safety</b> (the food safety service protects public health by preventing the sale of unsafe food)	<b>Critical and major non-compliance notifications</b>	<p>Percentage of critical and major non-compliance outcome notifications that are followed up by Council.</p> $\frac{\text{Number of critical non-compliance notifications and major non-compliance notifications about a food premise followed up}}{\text{Number of critical non-compliance notifications and major non-compliance notifications about food premises}} \times 100$
Maternal and Child Health	<b>Participation</b> (Councils promote healthy outcomes for children and their families)	<b>Participation in the MCH service</b>	<p>Percentage of children enrolled who participate in the MCH service.</p> $\frac{\text{Number of children who attend the MCH service at least once (in the year)}}{\text{Number of children enrolled in the MCH service}} \times 100$

Service	Indicator	Measure	Definition
Maternal and Child Health	Participation (percentage of Aboriginal children attending the MCH key ages and stages visits)	Participation in the MCH service by Aboriginal children	Percentage of Aboriginal children enrolled who participate in the MCH service.
			Number of Aboriginal children who attend the MCH service at least once (in the year) × 100
			Number of Aboriginal children enrolled in the MCH service

### Direction 3: Fostering confident and connected communities

To achieve our objective of fostering confident and connected communities we will:

- Celebrate the creativity and diversity of our communities within Monash;
- Positively address community perceptions and concerns about levels of personal safety in Monash;
- Promote respect and equality and the prevention of violence against women within communities and organisations; and
- Foster a stronger sense of community within local areas.

The relevant services, initiatives, major initiatives and performance indicators for each business area are described below.

### Services

Business area	Description of services provided	Expenditure (Revenue) Net Cost \$'000
Communications	Communications is responsible for external communications (including media liaison, Council's website, social media, the Monash Bulletin and other publications, and advertising) and some internal communications (including the staff intranet and newsletter).	1,173 (0) <hr/> 1,173
Cultural Activities	Council events and festivals, public art and cultural development projects and Monash Gallery of Art.	2,302 (400) <hr/> 1,902

Business area	Description of services provided	Expenditure (Revenue) Net Cost \$'000
Community Planning and Development	Community Planning and Development undertakes work in the areas of: Community Development and Engagement, Health Promotion, Policy and Planning, Service Provision, Community Building, Community Grants and Community Facility Coordination.	5,073 (851) <hr/> 4,222
Local Laws and School Crossing	Council's Local Laws control the social and physical amenities of the City for the benefit of residents and to minimise activities which may cause annoyance to others.	3,117 (1,439) <hr/> 1,678

## Major Initiatives

### 3.4.1b MAJOR INITIATIVE 3:

Develop community plans to strengthen the community and build community capacity in the following localities:

1. Oakleigh; and
2. Ashwood/Chadstone

## Initiatives

- 3.1.1a Report to Council on the third year actions/funded priorities in the suite of strategies under the Access & Equity Framework 2013-2017.
- 3.1.1c Record and monitor the annual total number of cultural events which celebrate and are inclusive of cultural diversity and number of participants.
- 3.1.2b Record and monitor the annual total number of cultural, library and Gallery of Art events and the number of participants.
- 3.1.2d Record and monitor the annual total number of community grants awarded and total \$ amount, for arts and cultural initiatives.
- 3.2.1c Participation by Monash officers in regional working groups aimed at promoting safer communities.
- 3.2.2b Use feedback from the 'Monash in Four' community consultations:
  1. To inform development of a Council position on public transport priorities/planning; and

2. For use by peak bodies (such as the *Eastern Transport Coalition* and public transport user-groups) to strengthen lobbying for improvements to State Government public transport services and infrastructure in Monash and this region.

- 3.2.3a Implement activities to enhance Safety in Activity Centres.
- 3.2.4a Implement the revised Residential Parking Permit policy, following the community consultation undertaken in 2014/2015.
- 3.3.1a Final report produced on the Generating Equality and Respect (GEAR) program including learning and outcomes.
- 3.3.1b Develop a Monash Gender Equity Strategy.
- 3.4.1a The number of Council facilitated gatherings/events held in Council facilities and reserves is recorded and shows an increase over 4 years: 2013-2017.
- 3.4.2a Continue to hold Councillor meet and greets, listening & information sessions at more local levels.
- 3.4.3a A preferred community engagement model is identified, costed and reported to Council - with local areas defined.
- 3.4.4b Record the total Council funds granted annually to promote community capacity-building.

**Service Performance Indicators**

Service	Indicator	Measure	Definition
Animal Management	<b>Health and safety</b> (the animal management service protects the health and safety of animals, humans and the environment)	<b>Animal management prosecutions</b>	Number of successful animal management prosecutions

## Direction 4: Taking action for our future

To achieve our objective of taking action for our future, Council will:

- Protect our natural and built environments across Monash;
- Build a more resilient local economy;
- Cultivate innovation and adaptability within the organisation and our community; and
- Continue to invest in our children and young people.

The relevant services, initiatives, major initiatives and performance indicators for each business area are described below.

### Services

Business area	Description of services provided	Expenditure (Revenue) Net Cost \$'000
Urban and Strategic Planning	Services to shape and guide city design and future direction and growth to assist in making the City more liveable and sustainable and meet the aspirations and needs of the whole community.	2,584 (0) <hr/> 2,584
Economic Development	To support the local business community and encourage ongoing economic development and growth of local jobs.	485 (21) <hr/> 464

### Major initiatives

#### 4.1.1a MAJOR INITIATIVE 4:

Develop and present to Council for adoption a new Council 'Sustainability Strategy'.

### Initiatives

- 4.1.1b Implement the Sustainability Strategy 2015/16 funded actions and report annual achievements.
- 4.1.2a Complete construction documentation for Central Reserve Stormwater harvesting project in keeping with Council's adopted Integrated Water Management Plan (IWMP).
- 4.1.4a Prepare a Report on landfill options to replace the Clayton South landfill.
- 4.1.5a1 Align Capital Works and Asset Management Planning and Reporting Structure to assist in addressing renewal requirements.
- 4.1.5a3 Undertake a municipality wide review of the landscape and garden character of Monash to inform development of potential landscape protection planning provisions for new developments.

- 4.1.5b Conduct a study into the future direction and priorities for all facets of transport planning and parking provision and management within Monash.
- 4.2.1a Continue the partnership with the Metropolitan Planning Authority (MPA) to strengthen the Monash National Employment Cluster through the development of the Strategic Framework Plan. Review the priority directions from the Industrial Land Use Strategy upon completion of the Strategic Framework Plan for the Monash National Employment Cluster in partnership with the MPA.
- 4.2.2b Implement actions within the Monash Economic Development Strategy and Action Plan for Supporting Local Businesses including enhancing the Online Business Directory.
- 4.2.2c Investigate options for establishing a CEO's network for corporations in Monash.
- 4.2.2d Investigate the development of a Tourism Action Plan.
- 4.2.3a Continue Buy Local campaigns with trader associations to encourage businesses to collaborate.
- 4.2.4a Deliver a minimum of 6 promotional/support activities at the Monash Enterprise Centre (incorporating the Eastern Innovation Business Centre).
- 4.3.1a Continue to support innovation through the Employee Recognition Program (ERP).
- 4.4.1c Develop a new Municipal Early Years Plan (MEYP) 2016-2020.

## Direction 5: Progressive governance & strong leadership

To achieve our principles of progressive governance and strong leadership, we will:

- Ensure a responsive organization;
- Demonstrate responsible fiscal management;
- Modernise our systems; and
- Utilise our leadership to achieve our directions.

The relevant services, initiatives, major initiatives and performance indicators for each business area are described below.

### Services

Business area	Description of services provided	Expenditure (Revenue) Net Cost \$'000
Executive Leadership	To lead the organisation in the achievement of outcomes and the provision of a wide range of customer focused services which are relevant, of high quality and accessible to all residents of Monash.	2,340 (10) <hr/> 2,330
Council Governance	Provide a range of Governance services for the efficient conduct of Council business.	1,017 (3) <hr/> 1,014
Customer Service, Support and Administration	To enable exemplary customer service and administration of Council activities.	4,149 (116) <hr/> 4,033
Accounting, Corporate Planning and Procurement	Financial, Corporate Planning and Procurement services including Budget preparation, Annual and Financial Reporting, Property and Valuation services, Council Plan preparation and corporate performance reporting, Tendering, Contracts and Purchasing.	3,915 (4,677) <hr/> (762)
Information Technology	To ensure the organisation has the technological tools to enable Council business and community services.	3,373 (0) <hr/> 3,373
Human Resources and Employee Development	To deliver a corporate support service through effective recruitment, retention and development of employees to best provide the skills needed for Monash City Council to meet its objectives.	2,125 (0) <hr/> 2,125

Business area	Description of services provided	Expenditure (Revenue) Net Cost \$'000
Rates, Property and Insurance	To provide effective Rating, Property Development and Leasing, Insurance and Risk Management services.	3,087 (1,264) <hr/> 1,823

### Major initiatives

#### 5.2.3a MAJOR INITIATIVE 5:

Minimum 90% of agreed Capital Works delivered annually.

#### 5.3.1a MAJOR INITIATIVE 6:

Conduct a tender for an Electronic Data Management System (EDMS) for Council. Appoint the successful tenderer and commence implementation of the new Electronic Document Management System (EDMS).

### Initiatives

- 5.1.1a Demonstrate improved customer service, through our progress on reaching the following target, identified in our Customer Service Strategy: “80% of enquiries resolved at first contact through a dedicated customer service function”.
- 5.1.1b
1. Report on Council’s achievements in meeting our responsiveness measures in our Customer Service Guarantee; and
  2. Promote awareness and understanding by all staff of the Customer Service Guarantee.
- 5.1.3 Consultation champions will continue to meet every four-six weeks to learn about different consultation methods and to support each other in advocating within their departments for a high standard of consultation with the community.
- 5.1.3b The number of consultation events to increase from 2014 and demonstrate inclusion of all parts of our City.
- 5.1.3d Provide findings of the Local Government Community Satisfaction Survey (LGCSS) Survey 2015 to all managers to discuss how service delivery can be improved.
- 5.1.4a Action planning based on 2014 culture survey is progressed and reviewed across organisation and within each branch/unit.
- 5.1.4b Implement year-three actions from the Monash People Plan (“Be the difference”) with a focus on a coordinated, independent Employee Assistance Program

- 5.1.5a Distribute 11 editions of the Monash Bulletin to local households per year, ensuring the community is informed about Council services, community events and opportunities to provide feedback.
- 5.2.1b Service Operational Plans completed for each Council Service.
- 5.2.1b Complete *Service Operational Plans* for each Council service annually.
- 5.2.2a Maintain the working capital ratio in a positive position.
- 5.2.4a Ensure Council compliance with all statutory financial reporting requirements of the Local Government Act 1989 and the Australian Accounting Standards.
- 5.2.4b Undertake work required to incorporate the new Local Government Performance Reporting Framework measures in the Performance Statement and Report of Operations in the Annual Report.
- 5.3.1a Support the implementation of the year-three funded priorities in the IT Strategy.
- 5.3.2a Participate in the MAV Leap Procurement Development program.
- 5.3.2b Actively participate in the Eastern Region Procurement Network to share information and seek opportunities for collaboration.
- 5.3.3a Complete implementation of Key Performance Indicators module in the Pulse corporate performance reporting system.
- 5.3.4a Expand the number of online services (eg. Payments, requests for service) that are provided via Council's website.
- 5.4.1a Leadership Training provided for new and existing leaders, with a focus in 2015/16 on contemporary Leadership skills development.
- 5.4.2a Organisation Values and Behaviours are regularly discussed at Managers Forums and Department Meetings.
- 5.4.2b Undertake review of organisation values and re-launch to ensure consistent application of these values across the organisation in 2015/16.
- 5.4.3c Number of local partnerships or joint ventures secured annually, which enable implementation of local services or projects, including outcomes for the Council Plan.
- 5.4.4a Number of advocacy activities undertaken, by issue:
  1. To promote the findings of our community research including priorities within Monash in Four (both internally within organisation and externally);

2. To inform State and Commonwealth Government/Authorities, and others; and
3. To advance directions in the Council Plan 2013-2017.

### Service Performance Indicators

Service	Indicator	Measure	Definition
Governance	<b>Satisfaction</b> (Councils make and implement decisions in the best interests of the community)	<b>Satisfaction with Council Decisions</b>	Community Satisfaction rating out of 100 with how Council has performed in making decision in the interest of the community. <hr/> (Community satisfaction rating out of 100 with the performance of Council in making decisions in the interest of the community)

### Performance Statement

The service performance indicators listed under the Directions above will be reported in the Performance Statement which is prepared at the end of the year as required by section 132 of the Act and included in the 2015/16 Annual Report. The Performance Statement will also include reporting on prescribed indicators of financial performance (see Section 8) and sustainable capacity, which are not included in this budget.

The full set of prescribed performance indicators are audited each year by the Victorian Auditor General who issues an audit opinion on the Performance Statement. The major initiatives detailed in the preceding pages will be reported in the Annual Report in the form of a statement of progress in the report of operations.

### Reconciliation with budgeted operating result

	Revenue \$'000	Expenditure \$'000	Net Cost (Revenue) \$'000
1. Ensuring our City has inviting places and spaces	\$16,975	\$61,352	\$44,377
2. Achieving a healthy and active Monash	\$26,700	\$31,084	\$4,384
3. Fostering confident, connected communities	\$2,690	\$11,664	\$8,974
4. Taking action for our future	\$21	\$3,068	\$3,047
5. Progressive Governance and Strong Leadership	\$6,070	\$20,005	\$13,935
<b>Total services and initiatives</b>	<b>\$52,456</b>	<b>\$127,173</b>	<b>\$74,717</b>
Other non-attributable			\$25,072
<b>Deficit before funding sources</b>			<b>\$99,789</b>
<b>Funding Sources</b>			
Rates and Charges			\$108,355
Capital Grants/Contributions			\$3,054
<b>Total funding sources</b>			<b>\$111,409</b>
<b>Surplus for the year</b>			<b>\$11,620</b>

### 3. BUDGET INFLUENCES

The 2015/16 budget also accommodates unavoidable external influences on Council's budget. Several Federal and State Government levies/taxes are collected through local government rates and charges, and are passed on in full to fund other levels of Government agencies and programs. The estimated cost included in the budget for major external levies/taxes in 2015/16 includes:

	Estimated Cost State & Federal Taxes/ Levies	Estimated Cost State & Federal Taxes/ Levies	Percentage Increase/ decrease from 2014/15	Percentage of Rate Revenue 2015/16
	2014/15 \$M	2015/16 \$M		
EPA Landfill Levy (State)	\$2.2	\$2.5	13.6%	2.3%
Fire Services Property Levy	\$0.3	\$0.3	100.0%	0.3%
<b>Total of (Major) levies</b>	<b>\$2.5</b>	<b>\$2.8</b>	<b>12.0%</b>	<b>2.6%</b>

The levies/taxes collected by Council and passed onto the State and Federal governments, as a percentage of rate revenue collected in 2015/16, amounts to 2.6% (2.5% in 2014/15).

#### **Environmental Protection Authority (EPA) Landfill Levy and other Waste Charges**

EPA Landfill levies were established by the State Government to provide funding for waste management infrastructure, support for education programs and waste planning and management in Victoria. Significant increases occurred in the cost structure of the EPA levies in 2010. Council has continued to absorb this increased cost within its annual budget.

EPA Levies apply to municipal, commercial, industrial and prescribed industrial wastes deposited onto land at licensed waste disposal facilities in Victoria. The landfill levy structure reflects the difference in the magnitude of environmental risk posed by the different waste streams and also seeks to accommodate regional differentials.

Council is required to pay the EPA levy on Waste Disposal (including domestic, commercial, hard waste and construction waste). The levy in 2015/16 is estimated to be \$64.35 on each tonne of waste sent to landfill (38,000 tonnes) totalling approximately \$2.5M (In 2009/10 the levy was \$9 per tonne).

Closure of the Clayton Landfill site is expected to occur in December 2015, which has increased Council's transportation costs, coupled with new green waste contracts increasing waste budgets by \$1.1M. Renewal of the green waste contract from March 2016 has also seen an increase in green waste disposal costs for disposal at the Waste Transfer Station.

### **Fire Services Property Levy**

The Fire Services Property Levy will continue to be collected by Council on behalf of the State Government following with the introduction of the *Fire Services Property Levy Act* 2012. The Fire levy was introduced following a recommendation by the Victorian Bushfire Royal Commission and it replaced the old insurance-based funding of the Metropolitan Fire and Emergency Services Board (MFESB) and Country Fire Authority (CFA).

The Victorian Government sets variable levy rates for different property types such as residential, industrial and commercial. There is a fixed component (\$100 for residential and \$200 for non-residential) plus a variable component calculated as a percentage of the capital improved value of a property.

A concession is available to Department of Veterans Affairs gold card holders and Pensioner Concession Card holders on their principal place of residence.

### **Rate Capping**

In January 2015 the Minister for Local Government (the Minister) advised a rate cap would be introduced before the start of the 2016/17 financial year. Councils will be required to send their budgets to the Essential Services Commission (ESC) to gain approval for any rate rises above inflation (or some other indexation factor) advised by the Minister. This budget has not been affected by that decision however the SRP reflects a significant reduction in rate revenue increases at 2.5% plus supplementary rates for each of the three years after 2015/16.

#### 4. ANALYSIS OF OPERATING BUDGET

This section analyses the operating budget including expected income and expenses of the Council for the 2015/16 year.

##### 4.1. Budgeted Income Statement

	Ref	Forecast Actual 2014/15 \$'000	Budget 2015/16 \$'000	Variance \$'000
Total income	4.2	162,119	163,796	1,677
Total expenses	4.3	(150,254)	(152,176)	(1,922)
<b>Surplus (deficit) for the year</b>		<b>11,864</b>	<b>11,620</b>	(244)
Grants - capital (non-recurrent)	4.2.6	(5,475)	(500)	(4,975)
Capital contributions - other sources	4.2.4	(266)	(265)	1
<b>Adjusted underlying surplus (deficit)</b>	4.1.1	<b>6,123</b>	<b>10,855</b>	<b>4,732</b>

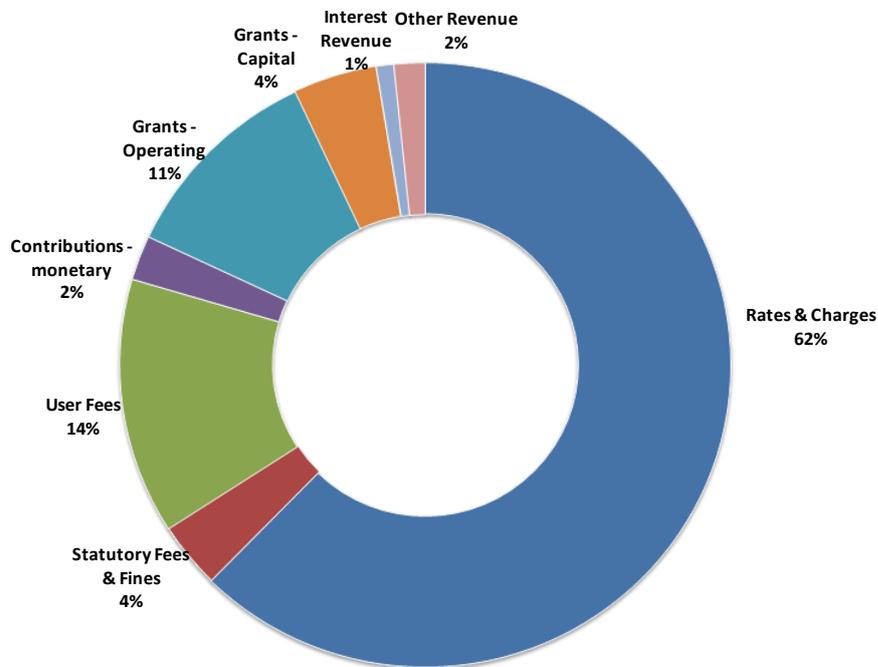
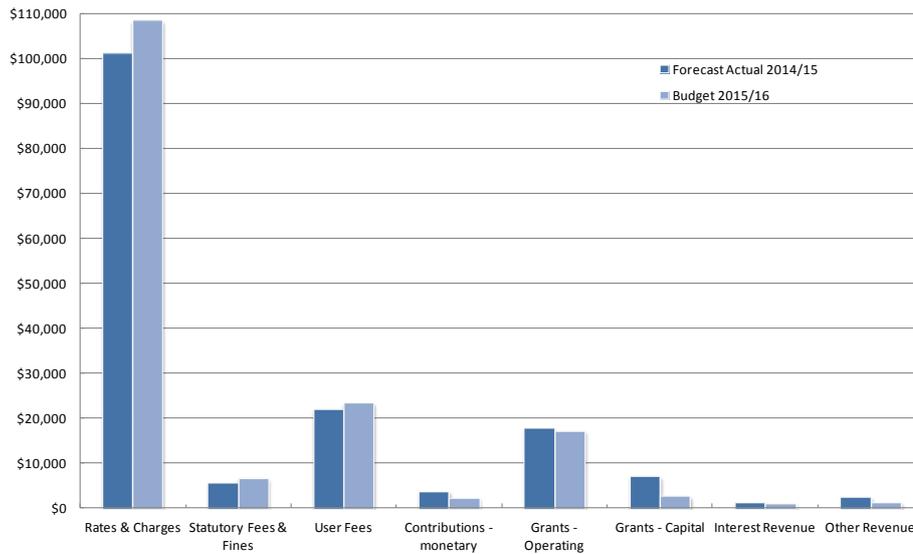
##### 4.1.1. Adjusted underlying surplus (\$4.7M increase)

The adjusted underlying result is the net surplus or deficit for the year adjusted for non-recurrent capital grants, non-monetary asset contributions, and capital contributions from other sources. It is a measure of financial sustainability and Council's ability to achieve its service delivery objectives as it is not impacted by capital income items which can often mask the operating result. The adjusted underlying result for the 2015/16 year is a surplus of \$10.9M which is an increase of \$4.7M from the 2014/15 year. This is mainly due to the capital grant funding for the Eastern Innovation Business Centre (EIBC) in 2014/15. The adjusted underlying result excludes grants received for capital purposes which are non-recurrent and capital contributions from other sources.

##### 4.2. Income

Income Types	Ref	Forecast Actual 2014/15 \$'000	Budget 2015/16 \$'000	Variance \$'000
Rates & Charges	4.2.1	101,096	108,355	7,259
Statutory Fees & Fines	4.2.2	5,746	6,750	1,004
User Fees	4.2.3	22,141	23,520	1,380
Contributions - monetary	4.2.4	3,901	2,464	(1,437)
Grants - Operating	4.2.5	17,858	17,350	(508)
Grants - Capital	4.2.6	7,186	2,789	(4,397)
Interest Revenue	4.2.7	1,510	1,110	(400)
Other Revenue	4.2.8	2,681	1,458	(1,223)
<b>Total operating revenue</b>		<b>162,119</b>	<b>163,796</b>	<b>1,677</b>

### Budgeted Income 2015/16



#### 4.2.1. Rates and Charges (\$7.3M increase)

The overall net rate revenue increase will be 6%. In addition it is expected that \$850K of supplementary rates from new developments will be collected. This will maintain the previously adopted SRP rate increase of 6% for all residential properties; also provide for the new \$50 rebate for eligible pensioners and raise a further \$700K collected from Commercial and Industrial properties. The State Government announced that a new rate capping system will be introduced from 2016/17. Council plans for an annual increase in rates to maintain service standards, investment in capital works and the continued maintenance and renewal of existing and ageing infrastructure. Section 9 "Rating Information" includes more detailed analysis of the rates and charges to be levied for 2015/16. Information on rates and charges specifically required by the Regulations is included in Appendix B.

#### **4.2.2. Statutory Fees & Fines (\$1M increase)**

Statutory fees relate mainly to fees and fines levied in accordance with legislation and include animal registrations, *Public Health and Wellbeing Act 2008* registrations and parking fines. Increases in statutory fees are made in accordance with legislative requirements.

Parking income is expected to generate an additional \$1M in 2015/16 with some other minor increases in fines and registrations. A more detailed listing of statutory fees is included in Appendix D.

#### **4.2.3. User Fees (\$1.4M increase)**

User fees relate mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. These include use of leisure, entertainment and other community facilities and the provision of human services such as family day care and home care services.

Total income from User fees is budgeted to increase by 6% over 2014/15 levels. The main area contributing to the increase is family day care which is forecast to increase by 147.5% or \$330K compared to 2014/15. This increase is due to the withdrawal of the Family Day Care Community Support Subsidy and to enable Council to continue to provide this service to the community. Tipping fees at the Waste Transfer Station are also expected to increase by 17.1% or \$190K as a result of significant increases in disposal fees and waste levies. Some areas where Fees have not increased include Library charges and animal registrations. A more detailed listing of statutory fees is included in Appendix D.

#### **4.2.4. Contributions - monetary (\$1.4M decrease)**

Contributions relate to monies paid by developers in regard to public open space and recreation, drainage and car parking in accordance with planning permits issued for property development. Contributions are expected to decrease by \$1.4M compared to 2014/15 forecast. Public Open Space and Drainage contributions in 2014/15 were significantly above budget and we have budgeted at conservative levels for 2015/16. Part of this decrease also relates to a reduction in capital contributions of \$20K.

#### **4.2.5. Grants – Operating (\$508K decrease)**

Operating grants include all monies received from State and Federal sources for the purpose of funding the delivery of Council's services to ratepayers. The reduction in grants is 3% or \$508K compared to the 2014/15 forecast. A list of operating grant funds by type and source, classified into recurrent and non-recurrent, is included in the table below.

Grant Funding Types & Source	Forecast		Variance \$'000
	Actual	Budget	
	2014/15 \$'000	2015/16 \$'000	
<b>Recurrent - Commonwealth Government</b>			
Victorian Grants Commission	3,777	3,777	0
Family Day Care	1,089	835	(254)
Children's and Family Services	338	343	5
Monash Gallery of Art	87	87	0
Youth Services	71	75	4
<b>Recurrent - State Government</b>			
Home and Community Care Subsidies	8,227	8,387	160
Children's and Family Services	1,883	1,982	100
Libraries	1,090	1,112	22
Community Programs	234	118	(116)
Youth Services	138	140	2
Community Health	20	20	0
School Crossings	349	357	9
<b>Total recurrent grants</b>	<b>17,302</b>	<b>17,233</b>	<b>(69)</b>
<b>Non-recurrent - Commonwealth Government</b>			
	0	0	0
<b>Non-recurrent - State Government</b>			
Community Programs	375	25	(350)
Youth - School Focussed	181	93	(89)
<b>Total non-recurrent operating grants</b>	<b>556</b>	<b>118</b>	<b>(439)</b>
<b>Total operating grants</b>	<b>17,858</b>	<b>17,350</b>	<b>(508)</b>

The decrease in funding reflects the withdrawal of the Federal grant support for family day care and the freeze on the funding through the Victorian Grants Commission (VGC). In some other areas such as the CANVAS gambling program and Preventing Violence against Women, the programs funding term has reached completion.

#### 4.2.6. Grants – Capital (\$4.4M decrease)

Capital grants include all monies received from State, Federal and community sources for the purposes of funding the capital works program. Overall the level of capital grants has decreased by 61% or \$4.4M compared to 2014/15 forecast, due mainly to the large capital funding for the Eastern Innovation Business Centre (\$4.73M). Commonwealth Government funding made available through the Victorian Grants Commission includes \$1.1M budgeted for the Local Roads program and the Roads to Recovery program is expected to receive a one-off \$554K of funding in 2015/16. Other Capital funding includes Living Links Dandenong Creek Corridor upgrade of \$20K and the Premier's Reading Challenge grant of \$20K.

Section 6 “Analysis of Capital Budget” includes a more detailed analysis of the capital grants expected to be received during the 2015/16 year. A list of capital grants by type and source, classified into recurrent and non-recurrent, is included below.

Grant Funding Types & Source	Forecast		Variance \$'000
	Actual 2014/15 \$'000	Budget 2015/16 \$'000	
<b>Recurrent - Commonwealth Government</b>			
Local Roads	1,138	1,138	0
Roads to Recovery	553	1,111	558
Libraries	0	20	20
<b>Recurrent - State Government</b>			
Reserves	20	20	0
<b>Total recurrent capital grants</b>	<b>1,711</b>	<b>2,289</b>	<b>578</b>
<b>Non-recurrent - Commonwealth Government</b>			
Buildings	4,500	0	(4,500)
<b>Non-recurrent - State Government</b>			
Buildings	125	500	375
Other Funding	850	0	(850)
<b>Total non-recurrent capital grants</b>	<b>5,475</b>	<b>500</b>	<b>(4,975)</b>
<b>Total capital grants</b>	<b>7,186</b>	<b>2,789</b>	<b>(4,397)</b>

#### 4.2.7. Interest Revenue (\$400K decrease)

Council’s investments are managed in accordance with restrictions placed on investments within the Accounting Standards and the Act and as outlined in Council’s Investment Policy. Investment rates are historically low due to interest rate cuts over the past few years. Interest revenue of \$1.1M derives mainly from cash investments in short-term Bank term deposits. In addition to interest on investments Council also receives revenue by applying penalty interest on unpaid rates (\$210K).

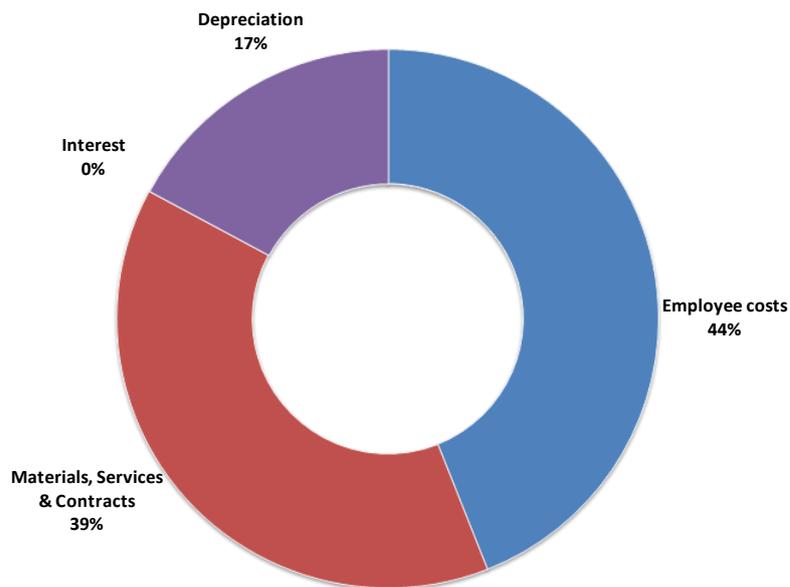
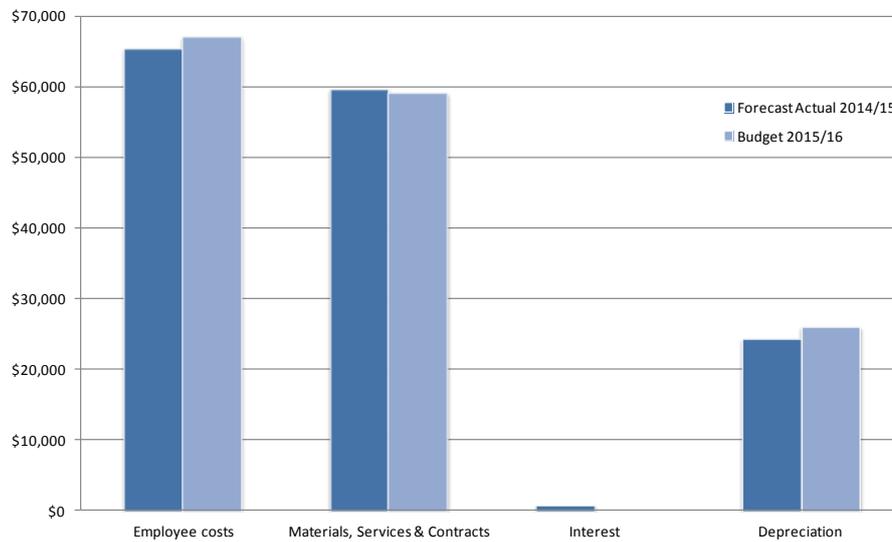
#### 4.2.8. Other Revenue (\$1.2M decrease)

Other income relates to a range of items such as private works, cost recoups and other miscellaneous income items. The reduction is mainly due to the receipt of \$1.2M of carbon tax rebate in 2014/15.

### 4.3. Expenses

Expense Types	Ref	Forecast	Budget	Variance
		Actual 2014/15 \$'000	2015/16 \$'000	
Employee costs	4.3.1	65,357	67,013	1,656
Materials, Services & Contracts	4.3.2	59,629	59,105	(524)
Interest	4.3.3	876	0	(876)
Depreciation	4.3.4	24,392	26,058	1,666
<b>Total expenses</b>		<b>150,254</b>	<b>152,176</b>	<b>1,922</b>

Budgeted Expenses 2015/16



### 4.3.1. Employee Costs (\$1.7M increase)

Employee costs include all labour related expenditure for wages and salaries and on-cost allowances (leave entitlements, employer superannuation, etc. are included in on-cost provision) and also include some temporary and agency staff expenditure.

Total employee costs are forecast to increase by 3% or \$1.7M compared to 2014/15. This increase relates to:

- Enterprise Bargaining Agreement (EBA) and banding increments;
- Additional staffing costs with:
  - Extension of service for the Monash Pride crew;
  - Maintaining service levels in the Customer Service department; and
  - New initiative for an officer for Preventing Family Violence.

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Division	Budget 2015/16 \$'000	Permanent Full time \$'000	Comprises	
			Permanent Part time \$'000	Casual \$'000
			Chief Executive Office	6,073
Corporate Services	4,611	3,943	668	-
Community Development & Services	30,931	11,989	10,550	8,392
City Development	8,218	6,008	1,326	884
Infrastructure	17,180	15,978	515	687
<b>Total</b>	<b>67,013</b>	<b>42,233</b>	<b>14,657</b>	<b>10,123</b>

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below (the 2014/15 budgeted FTE was 772):

Division	Budget FTE 2015/16	Permanent Full time	Comprises	
			Permanent Part time	Casual
			Chief Executive Office	38.0
Corporate Services	55.2	47.2	8.0	-
Community Development & Services	387.0	150.0	132.0	105.0
City Development	93.0	68.0	15.0	10.0
Infrastructure	200.0	186.0	6.0	8.0
<b>Total</b>	<b>773.2</b>	<b>478.2</b>	<b>171.0</b>	<b>124.0</b>

#### **4.3.2. Material, Services & Contracts (\$524K decrease)**

Materials, services and contractors include the purchases of consumables, payments to contractors for the provision of services and utility costs. This is forecasted to decrease by 1% or \$524K compared to 2014/15.

The increase in materials, services & contracts is primarily due to:

- Waste charges associated with transportation costs due to the closure of the Clayton Tip, this is estimated to be \$1.4M; and
- New budget initiatives (\$1.3M).

These increases are offset with the reduction in costs associated with the street lighting replacement program which was estimated at \$3.2M in 2014/15 and removal of the carbon tax.

#### **4.3.3. Borrowing Costs (\$876K decrease)**

Borrowing costs reflect a decrease of \$876K due to Council's decision to payout its existing loans of \$11.8m (Refer Debt Servicing & Redemption Strategy - Section 10).

#### **4.3.4. Depreciation (\$1.7M increase)**

Depreciation is an accounting measure which attempts to allocate the value of an asset over its useful life for Council's property, plant and equipment including infrastructure assets such as roads and drains. The increase of \$1.7M is attributable to the building revaluation in 2014 and the additional depreciation on the capital expenditure in 2015/16.

## 5. ANALYSIS OF BUDGETED CASH POSITION

This section analyses the expected cash flows from the operating, investing and financing activities of Council for the 2015/16 year. Budgeting cash flows for Council is a key factor in setting the level of rates and providing a guide to the level of capital expenditure that can be sustained with or without using existing cash reserves.

The analysis is based on three main categories of cash flows:

- **Operating activities** - Refers to the cash generated or used in the normal service delivery functions of Council. Cash remaining after paying for the provision of services to the community may be available for investment in capital works, or repayment of debt.
- **Investing activities** - Refers to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property and equipment.
- **Financing activities** - Refers to cash generated or used in the financing of Council functions and include borrowings from financial institutions and advancing of repayable loans to other organisations. These activities also include repayment of the principal component of loan repayments for the year.

### 5.1. Budgeted Cash Flow Statement

	Ref	Forecast Actual 2014/15 \$ '000	Budget 2015/16 \$'000	Variance \$'000
<b>Cash Flows from Operating Activities</b>	5.1.1			
<i>Receipts</i>				
Rates & Charges		101,096	108,355	7,259
User fees & fines		29,413	31,916	2,503
Grants - Operating		17,858	17,350	(508)
Grants - Capital		7,186	2,789	(4,397)
Interest Revenue		1,510	1,110	(400)
Other receipts		6,632	3,972	(2,660)
GST reimbursed by Australian Tax Office		8,368	8,118	(250)
		<b>172,063</b>	<b>173,610</b>	<b>1,547</b>
<i>Payments</i>				
Employee Costs		(65,357)	(67,013)	(1,656)
Materials, Services and Contracts		(65,046)	(64,424)	622
Borrowing Costs		(876)	0	876
GST paid to Australian Tax Office		(1,529)	(1,646)	(117)
		<b>(132,808)</b>	<b>(133,084)</b>	<b>(276)</b>
<b>Net Cash provided by Operating Activities</b>		<b>39,255</b>	<b>40,526</b>	<b>1,271</b>
<b>Cash from Investing Activities</b>	5.1.2			
Payment for Property, Plant and Equipment		(35,799)	(33,890)	1,909
Proceeds from Sale of Property, Plant and Equipment		1,090	1,002	(88)
<b>Net Cash used in Investing Activities</b>		<b>(34,709)</b>	<b>(32,888)</b>	<b>1,821</b>
<b>Cash Flows from Financing Activities</b>	5.1.3			
Repayment of Current Borrowings/Leases		(11,800)	0	11,800
Receipt from Redraw/New Borrowings		0	0	0
<b>Net Cash used in Financing Activities</b>		<b>(11,800)</b>	<b>0</b>	<b>11,800</b>
<b>Change in Cash Held</b>		<b>(7,250)</b>	<b>7,638</b>	<b>14,888</b>
Cash at the beginning of Period		45,712	38,462	(7,250)
<b>Cash at the end of the period</b>	5.1.4	<b>38,462</b>	<b>46,100</b>	<b>7,638</b>

Source: Appendix A

### 5.1.1. Operating activities (\$1.3M increase)

The increase in cash inflows from operating activities is due mainly to user fees and fines of \$2.5M and rates and charges of \$7.3M, which is offset by a reduction in capital income related to the grant funding for EIBC of \$4.6M. A reduction in other receipts of \$2.7M relates to contributions and a one-off rebate for carbon tax of \$1.2M received in 2014/15.

The net cash flows from operating activities does not equal the surplus (deficit) for the year as the expected revenues and expenses of the Council include non-cash items which have been excluded from the Cash Flow Statement. The budgeted operating result is reconciled to budgeted cash flows available from operating activities as set out in the following table.

	Forecast		
	Actual	Budget	Variance
	2014/15	2015/16	
	\$'000	\$'000	\$'000
<b>Surplus (deficit) for the year</b>	<b>11,864</b>	<b>11,620</b>	(244)
Depreciation	24,392	26,058	1,666
Net movement in current assets and liabilities	2,999	2,848	(150)
<b>Cash flows available from operating activities</b>	<b>39,255</b>	<b>40,526</b>	<b>1,271</b>

### 5.1.2. Investing activities (\$1.8M decrease)

The decrease in payments for investing activities represents the decrease in capital works expenditure disclosed in Section 10 of this budget report.

### 5.1.3. Financing activities (\$11.8M decrease)

Total financing activities is reduced by \$11.8M due to Council paying out the loan facilities.

### 5.1.4. Cash and cash equivalents at end of the year (\$7.6M increase)

Overall, total cash and investments is forecast to increase by \$7.6M to \$46.1M as at 30 June 2016, reflecting Council's strategy of using excess cash and investments to enhance existing, and create new infrastructure.

## 5.2. Restricted and unrestricted cash and investments

Cash and cash equivalents held by Council are restricted in part, and not fully available for Council's operations. The budgeted cash flow statement above indicates that Council estimates at 30 June 2016 it will have cash and investments of \$46.1M, which has been restricted as shown in the following table.

	Ref	Forecast		Variance \$'000
		Actual	Budget	
		2014/15 \$'000	2015/16 \$'000	
<b>Total cash and investments</b>		<b>38,462</b>	<b>46,100</b>	7,638
Restricted cash and investments				
- Statutory reserves	5.2.1	(6,985)	(6,800)	185
<b>Unrestricted cash and investments</b>	5.2.2	<b>31,477</b>	<b>39,300</b>	<b>7,823</b>
- Discretionary reserves	5.2.3	(14,139)	(7,134)	7,005
<b>Unrestricted cash adjusted for discretionary reserves</b>	5.2.4	<b>17,338</b>	<b>32,166</b>	<b>14,828</b>

### 5.2.1. Statutory reserves (\$6.8M)

These funds must be applied for specified statutory purposes in accordance with various legislative requirements. While these funds earn interest revenues for Council, the funds are not available for other purposes. During the 2015/16 year \$185K is the net increase in statutory reserves following the budgeted transfers.

#### Statutory Reserves comprise:

#### 5.2.1.1. Drainage Reserve

New property developments are required to make a contribution towards Council's strategic drainage system where the development may impact on the drainage system. These funds are maintained by catchment area and when any strategic drainage projects are undertaken funds in that catchment area's account are utilised to fund these works. In 2015/16 \$956K will be drawn from this Reserve to fund drainage works (listed in the Capital Works Program in Appendix C).

#### 5.2.1.2. Parking Reserve

Currently where a development is considered to increase the parking requirements of a centre the developer is required to pay a predetermined amount per additional parking space required. No funds will be drawn from this Reserve in 2015/16.

#### 5.2.1.3. Public Open Space Reserve (POS)

The Monash Planning Scheme requires that a person who proposes to subdivide land must make a contribution to the Council for public open space (being a percentage of the land intended to be used for residential, industrial or commercial purposes, or a percentage of the site value of such land, or a combination of both). If no amount is specified, a contribution for public open space may still be required under section 18 of the Subdivision Act 1988. These funds are then used to either upgrade recreational facilities in existing open space areas or provide additional open space in the municipality. Funds budgeted to be received in 2015/16 (\$1.3M) will be allocated to eligible projects.

### **5.2.2. Unrestricted cash and investments (\$39.3M)**

These funds are shown as unrestricted cash and not restricted by a statutory purpose.

### **5.2.3. Discretionary Reserves (\$7.1M)**

Council has made decisions regarding the future use of these funds and unless there is a Council resolution these funds should be used for those earmarked purposes. The decisions about future use of these funds have been reflected in Council's Strategic Resource Plan and any changes in future use of the funds will be made in the context of the future funding requirements set out in the plan.

**Discretionary Reserves comprise:**

#### **5.2.3.1. Development Reserve**

This Reserve (formerly named the Aged Residential Care Facilities Upgrade Reserve) provided for future capital upgrades and refurbishment at Council's Aged Care facilities. Following the divestment of Council's Aged Care facilities in 2013/14 the Reserve has been renamed to reflect Council's desire to utilise the funds for wider municipal development.

#### **5.2.3.2. Debt Management Reserve**

This Reserve was formed with the net proceeds of the sale of the Aged Residential Care Facilities (est. \$14.8M) and provides for the reduction of Council's loan portfolio. This Reserve is fully drawn to reduce Council debt in 2014/15 (refer Section 10 Debt Management Strategy).

### **5.2.4. Unrestricted cash adjusted for Discretionary Reserves (\$32.2M)**

These funds are free of all specific Council commitments and represent funds available to meet daily cash flow requirements, unexpected short term needs and any budget commitments which will be expended in the following year such as grants and contributions. Council regards these funds as the minimum necessary to ensure that it can meet its commitments as and when they fall due without borrowing further funds.

## 6. ANALYSIS OF CAPITAL BUDGET

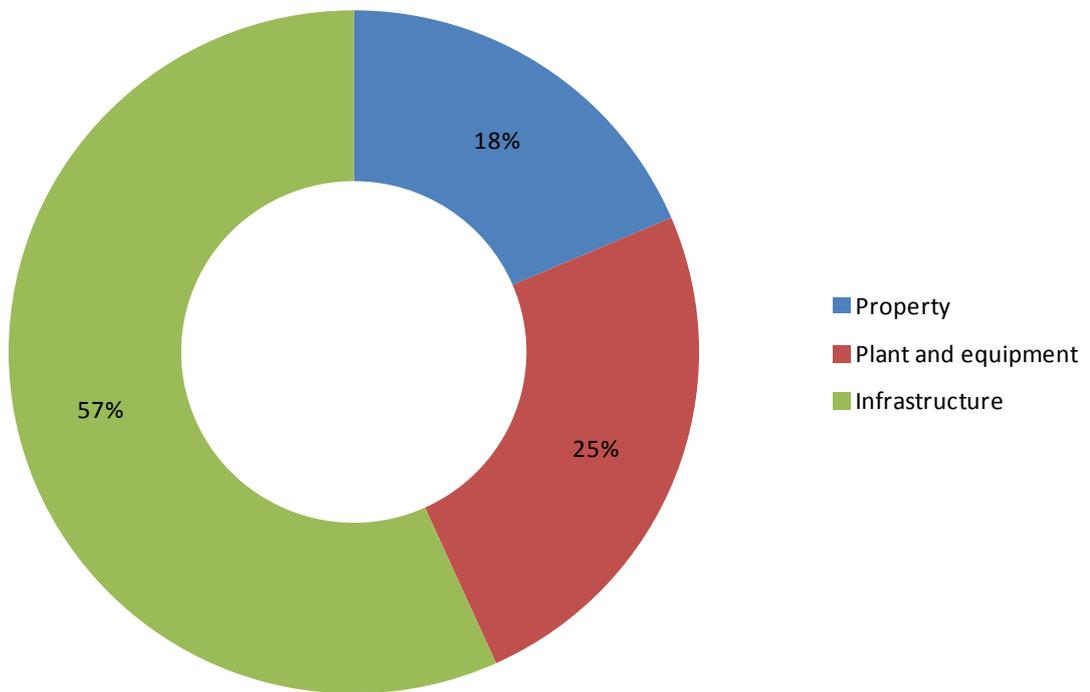
This section analyses the planned capital expenditure budget for the 2015/16 year and the sources of funding for the capital budget. Further detail on the capital works program can be found in Appendix C.

### 6.1. Capital Works Expenditure

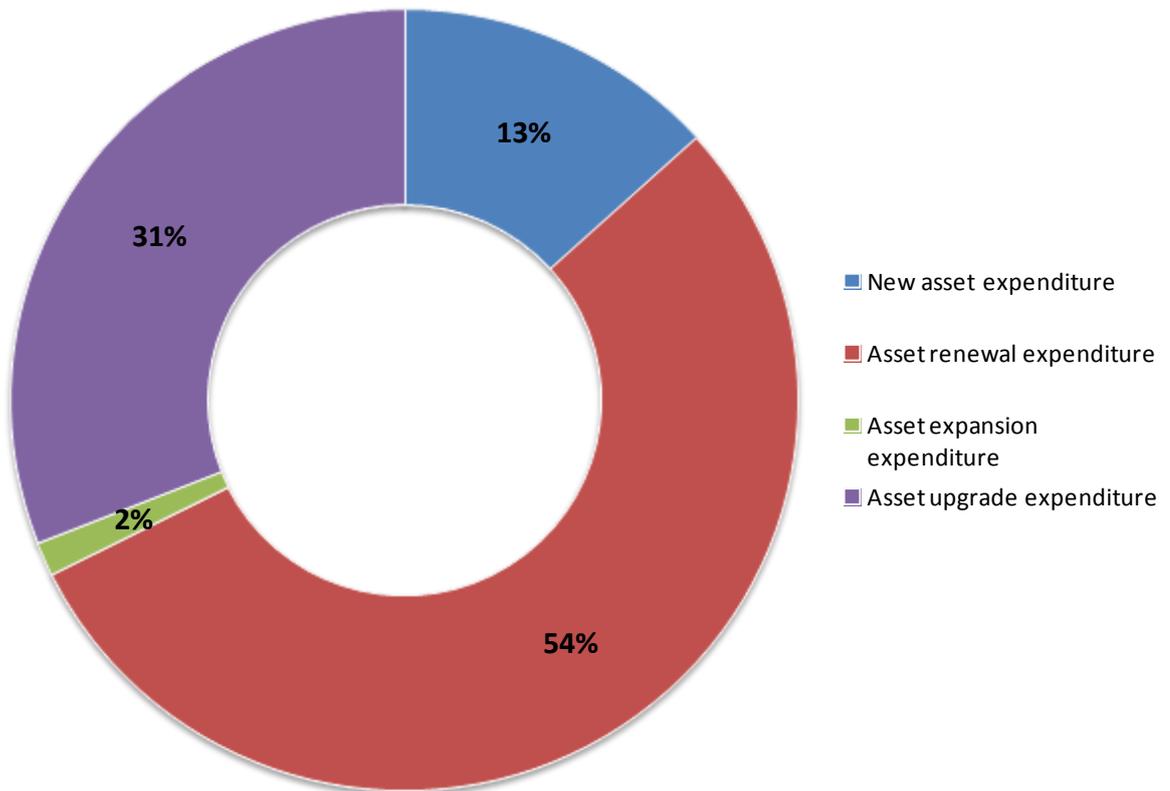
	Ref	Forecast	Budget	Variance
		Actual	2015/16	
		2014/15	2015/16	
		\$'000	\$'000	\$'000
<b>New works</b>				
<b>Property</b>	6.1.1			
Land		0	70	70
<b>Total land</b>		0	70	70
Buildings and Building Improvements		10,129	5,705	(4,424)
<b>Total buildings and building improvements</b>		10,129	5,705	(4,424)
<b>Total property</b>		<b>10,129</b>	<b>5,775</b>	<b>(4,354)</b>
<b>Plant and equipment</b>	6.1.2			
Plant, machinery and equipment		3,462	3,552	90
Fixtures, fittings and furniture		69	46	(23)
Computers and telecommunications		2,142	2,848	706
Library books		1,149	1,223	74
<b>Total plant and equipment</b>		<b>6,822</b>	<b>7,669</b>	<b>847</b>
<b>Infrastructure</b>	6.1.3			
Roads		3,404	4,409	1,005
Footpaths and cycleways		2,477	3,112	635
Drainage		1,870	2,620	750
Recreational, leisure and community facilities		4,340	2,922	(1,418)
Waste management		155	190	35
Parks, open space and streetscapes		1,025	1,046	21
Off street car parks		540	436	(104)
Other infrastructure		2,033	2,912	879
<b>Total infrastructure</b>		<b>15,844</b>	<b>17,648</b>	<b>1,804</b>
<b>Total new works expenditure</b>		<b>32,795</b>	<b>31,092</b>	<b>(1,703)</b>
<b>Represented by:</b>				
New asset expenditure	6.1.4	6,080	4,131	(1,949)
Asset renewal expenditure	6.1.4	16,267	16,899	632
Asset expansion expenditure	6.1.5	10,448	438	(10,010)
Asset upgrade expenditure	6.1.4	0	9,624	9,624
<b>Total capital works expenditure</b>		<b>32,795</b>	<b>31,092</b>	<b>(1,703)</b>

Source –Appendix C

### Budgeted capital works 2015/16



### Budgeted capital works 2015/16



### **6.1.1. Property (\$5.8M)**

The property class comprises buildings and building improvements including community facilities, municipal offices, sports facilities and pavilions.

Projects in 2015/16 include:

- \$2.65M for sports pavilion upgrades, including Ashwood, Capital, Argyle and Scammell, Central (South) pavilions;
- \$482K to continue Council's equitable access program at various sites;
- \$117K to continue works to the Councils Library buildings;
- \$456K for upgrade and improvement works to Council's major civic buildings & Operations Centre;
- \$143K upgrade works at Council's Aquatic and Leisure Centres;
- \$615K for upgrades to various Council halls & community centres (including \$350K for the Electra Community Centre expansion);
- \$423K for design and refurbishment at early childhood and MCH Centres;
- \$250K for building, plant and replacement program; and
- \$320K for upgrade to public toilets at Chester Street Oakleigh.

### **6.1.2. Plant and Equipment (\$7.7M)**

Plant and Equipment includes plant, machinery and equipment, computers and telecommunications, and library books.

Expenditure is budgeted for the following items in 2015/16:

- \$237K for the replacement of big bins and litter bins;
- \$1.22M to continue to upgrade the library book collection, including \$63K for the Language Other Than English (LOTE) collection;
- \$2.8M for information technology, which includes \$820K for the IT Strategy and \$1.05M for the Electronic Document Management System project; and
- \$3M to maintain and replace Council's plant and fleet (partially funded by trade-ins of \$1.02M).

### **6.1.3. Infrastructure (\$17.6M)**

Infrastructure includes roads, bridges, footpaths and cycleways, drainage, recreation, leisure and community facilities, parks, open space and streetscapes, off street car parks and other structures.

Major road works planned in 2015/16 include:

- \$515K for Council's bicycle path network;
- \$2.6M for footpath replacement (including a \$370K increase in 2015/16);
- \$436K for car parks and lighting;
- \$2.02M for local roads reconstruction and resurfacing;
- \$1.1M for the Roads to Recovery program;
- \$551K for traffic management minor works and accident prevention programs;
- \$498K for kerb and channel replacement; and
- \$146K for Right of Way reconstruction.

The Strategic Drainage Program budget of \$1.13M for 2015/16 will be utilised for the following projects; Bengal Crescent; Sadie Street; and Stocks Road in Mt Waverley.

The Local Drainage program is budgeted to spend \$517K in 2015/16. Projects listed for construction are:

- Charlton Street, Mt Waverley;
- Riley Street, Oakleigh South;
- Erskine Crescent, Wheelers Hill; and
- Farquharson Street, Mt Waverley.

The Private Development Contribution Program budget is \$956K in 2015/16 and is funded from contributions made by developers in specified areas across the municipality. Projects for construction this year include:

- Lawrence Road, Mt Waverley;
- Margot Street, Chadstone;
- Ian Grove, Mt Waverley;
- Melinga Crescent, Chadstone;
- Gould Court/Dean Avenue, Mt Waverley; and
- Stocks Road, Mt Waverley (Part funded through Strategic Drainage budget).

Recreation and Parks projects to be undertaken in 2015/16 include:

- \$94K for year 2 of the Avendon Estate cypress windrow replacement program;
- \$210K for the sports ground upgrade program;
- \$180K for wetland water management and amenity;
- \$145K for improvements to Council's two public golf courses;
- \$1.2M for continuation of Council's playground upgrade program at various reserves including \$490K for Development of Intergenerational Active Spaces - Valley Reserve SPARC Stage 2;
- \$312K for lighting at sporting grounds including club contributions of \$52K; and
- \$305K for passive reserve improvements in various locations.

Other infrastructure projects to be completed in 2015/16 are:

- \$217K for upgrade of district centres;
- \$105K for festive season decorations;
- \$490K for locality signs & street furniture;
- \$267K for projects associated with the environmental sustainability road map projects;
- \$105K for bus stop accessibility improvement works; and
- \$237K for renewal and upgrade of retaining walls.

#### **6.1.4. Asset renewal (\$16.9M), new assets (\$4.1M), upgrade (\$9.6M) and expansion (\$438K)**

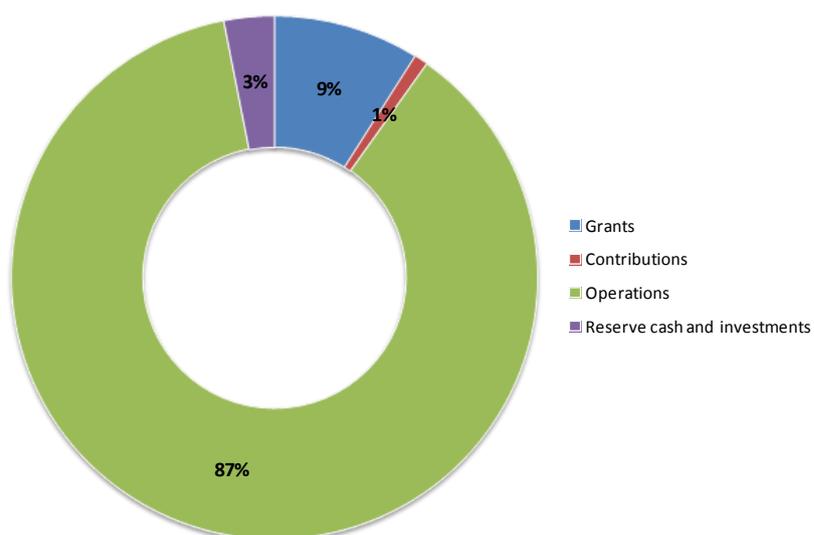
A distinction is made between expenditure on new assets, assets renewal, upgrade and expansion. Expenditure on asset renewal is expenditure on an existing asset, or on replacing an existing asset that returns the service of the asset to its original capability. Expenditure on new assets does not have any element of expansion or upgrade of existing assets but will result in an additional burden for future operation, maintenance and capital renewal.

The major projects included in the above categories constitute expenditure on new assets; purchase of an Electronic Document Management System (\$1.05M); Strategic and other drainage projects (\$647K); and various road and traffic projects (\$1.29M). The remaining capital expenditure represents renewals and upgrades of existing assets.

## 6.2. Funding Sources

	Ref	Forecast Actual 2014/15 \$'000	Budget 2015/16 \$'000	Variance \$'000
<b>New works</b>				
<i>Current year funding</i>				
Grants	6.2.1	7,134	2,789	(4,345)
Contributions	6.2.2	266	265	(1)
Council cash				
- operations	6.2.3	24,609	27,082	2,473
- reserve cash and investments	6.2.4	786	956	170
- unrestricted cash and investments	6.2.6	0	0	0
<b>Total new works</b>		<b>32,795</b>	<b>31,092</b>	<b>(1,703)</b>
<b>Total funding sources</b>		<b>32,795</b>	<b>31,092</b>	<b>(1,703)</b>

**Budgeted total funding sources 2015/16**



### 6.2.1. Grants (\$2.8M)

Capital grants include all monies received from State and Federal sources for the purposes of funding the capital works program. Significant grants are budgeted to be received for the Local Roads program (\$1.14M), Roads to Recovery (\$1.1M) and upgrade to sporting pavilions at Argyle, Ashwood and Capital reserves (\$500K).

### 6.2.2. Contributions (\$265K)

Contributions are received to fund various Capital Projects (in full or part) from Sporting Clubs or other organisations. It is forecast that \$265K in contributions will be received in the 2015/16 program including \$175K for increased capacity at Electra Reserve.

### **6.2.3. Council Cash - Operations (\$27M)**

Council generates cash from its operating activities, which is used as a funding source for the capital works program. It is forecast that \$27.08M will be generated from operations to fund the 2015/16 capital works program.

### **6.2.4. Council Cash – Reserve Cash and Investments (\$956K)**

Council uses minor cash reserves to fund part of its annual capital works program. Funding from reserve for the 2015/16 program is \$956K from the Drainage Reserve for private developer drainage projects.

## 7. ANALYSIS OF BUDGETED FINANCIAL POSITION

### 7.1. Budgeted Balance Sheet

This section analyses the movements in assets, liabilities and equity between 2014/15 and 2015/16. It also considers a number of key performance indicators.

	Ref	Forecast Actual 2015 \$'000	Budget 2016 \$'000	Variance \$'000
<b>Current Assets</b>	7.1.1			
Cash and cash equivalents		38,462	46,100	7,638
Trade and other receivables		7,837	7,932	95
<b>Total Current Assets</b>		<b>46,299</b>	<b>54,032</b>	<b>7,733</b>
<b>Non-Current Assets</b>	7.1.1			
Plant, Property & Equipment		2,197,169	2,201,106	3,937
Other assets		1,624	1,624	0
<b>Total Non-Current Assets</b>		<b>2,198,793</b>	<b>2,202,730</b>	<b>3,937</b>
<b>Total Assets</b>		<b>2,245,092</b>	<b>2,256,762</b>	<b>11,670</b>
<b>LIABILITIES</b>				
<b>Current Liabilities</b>	7.1.2			
Trade and other payables		34,456	34,506	(50)
<b>Total Current Liabilities</b>		<b>34,456</b>	<b>34,506</b>	<b>(50)</b>
<b>Non-Current Liabilities</b>	7.1.2			
Provisions		1,351	1,351	0
<b>Total Non-Current Liabilities</b>		<b>1,351</b>	<b>1,351</b>	<b>0</b>
<b>Total Liabilities</b>		<b>35,807</b>	<b>35,857</b>	<b>(50)</b>
<b>Total Net Assets</b>		<b>2,209,285</b>	<b>2,220,905</b>	<b>11,620</b>
<b>EQUITY</b>	7.1.4			
Accumulated surplus		920,327	932,151	11,824
Reserves		1,288,958	1,288,753	(205)
<b>Total Equity</b>		<b>2,209,285</b>	<b>2,220,905</b>	<b>11,620</b>

Source: Appendix A

### 6.1.1. Current Assets (\$7.7M increase) and Non-Current Assets (\$3.9M increase)

Cash and cash equivalents include cash and investments such as cash held in the bank and in petty cash and the value of investments in deposits or other highly liquid investments with short term maturities of three months or less. Trade and other receivables are monies owed to Council by ratepayers and others.

Plant, property and equipment is the largest component of Council's worth and represents the value of all the land, buildings, roads, vehicles, equipment, etc which has been built up by Council over many years. The increase in this balance is attributable to the net result of the capital works program (\$31.1M of additional assets), depreciation of assets (\$26m) and the sale of property, plant and equipment (\$1M).

### 6.1.2. Current Liabilities (\$50K increase) and Non-Current Liabilities (nil)

Trade and other payables are those to whom Council owes money as at 30 June. These liabilities are budgeted to remain consistent with 2014/15 levels. Provisions include accrued long service leave and annual leave owing to employees.

The increase in Current Liabilities relates to timing of cash payments and its effect on Trade Creditors and movements in Leave Provisions. Non-current liabilities relate to the long term provisions of employment entitlements. Council resolved to repay its debt of \$11.8M in 2014/15.

### 6.1.3. Working Capital

Working capital is the excess of current assets above current liabilities. This calculation recognises that although Council has current assets, some of those assets are already committed to the future settlement of liabilities in the following 12 months, and are therefore not available for discretionary spending.

Some of Council's cash assets are restricted in that they are required by legislation to be held in reserve for specific purposes.

	Forecast		
	Actual	Budget	Variance
	2014/15	2015/16	
	\$'000	\$'000	\$'000
<b>Current assets</b>	46,299	54,032	7,733
<b>Current liabilities</b>	34,456	34,506	(50)
<b>Working capital</b>	11,843	19,526	7,683
Restricted cash and investment current assets			
- Statutory reserves	(6,985)	(6,800)	185
<b>Unrestricted working capital</b>	<b>4,858</b>	<b>12,726</b>	7,868

In addition to the restricted cash shown above, Council is also projected to hold \$7.1M in discretionary reserves at 30 June 2016. Although not restricted by a statutory purpose,

Council has made decisions regarding the future use of these funds and unless there is a Council resolution these funds should be used for those earmarked purposes.

#### **6.1.4. Equity (\$11.6M increase)**

Total equity always equals net assets and is made up of the following components:

- Asset revaluation reserve which represents the difference between the previously recorded value of assets and their current valuations;
- Other reserves that are funds that Council wishes to separately identify as being set aside to meet a specific purpose in the future and to which there is no existing liability. These amounts are transferred from the Accumulated Surplus of the Council to be separately disclosed; and
- Accumulated surplus which is the value of all net assets less Reserves that have accumulated over time. The increase in accumulated surplus of \$11.8M results directly from the surplus for the year. During the year an amount of \$185K (net) is budgeted to be transferred from other reserves to accumulated surplus. This reflects the usage of investment cash reserves to partly fund the capital works program. This is a transfer between equity balances only and does not impact on the total balance of equity.

## **8. STRATEGIC RESOURCE PLAN AND FINANCIAL PERFORMANCE INDICATORS**

This section includes an extract from the adopted Strategic Resource Plan to provide information on the long term financial projections of Council.

### **8.1. Plan Development**

The Act requires a Strategic Resource Plan to be prepared covering both financial and non-financial resources, and including key financial indicators for at least the next four financial years to support the Council Plan.

Council has prepared a Strategic Resource Plan (SRP) for the four years 2015/16 to 2018/19 as part of its ongoing financial planning to assist in adopting a budget within a longer term framework. The SRP takes the strategic objectives and strategies as specified in the Council Plan and expresses them in financial terms for the next four years.

The four-year financial plan for 2015/16 – 2018/19 is based on the following key strategies aimed at ensuring the long-term viability and amenity of the City:

- Net rate revenue increases over the period of the Financial Plan of 6% for Year 1 and 2.5% in years 2, 3 and 4 (From Year 2 Council will be bound by the State government's new rate capping regime);
- Revenue from fees and charges generally increase by 4% or in line with either cost increases or market levels as appropriate. This also recognises that other levels of Government set a considerable portion of statutory fees, fines and charges;
- The other key areas of savings are found in Council's Operating Budget and in a decision not to carry forward 2014/15 unspent capital funding;
- It is Council strategy to maintain the Working Capital Ratio in a positive position in the short term and long-term above 150%. The Working Capital Ratio measures the ability to pay existing liabilities in the next 12 months;
- Maintaining staff levels (EFT's) at current levels with additions only related to budget approved staffing initiatives which must be compensated for by intra year EFT savings;
- The maintenance or enhancement of existing service levels and increased maintenance and asset management of Council facilities and infrastructure;
- The funding of both operating expenditure and base capital works – that is the maintenance of absolute and relative infrastructure standards- from recurrent revenue sources, capital subsidies and cash reserves;
- Remaining debt-free over 4 years of this SRP;
- An asset sales program over the life of the plan consisting of trade-ins for plant and equipment to supplement the plant and equipment budget;

- Maintenance of a level of cash investment to meet non-discretionary funding commitments; and
- A base capital works program averaging over \$30M over the life of the plan.

## 8.2. Financial Resources

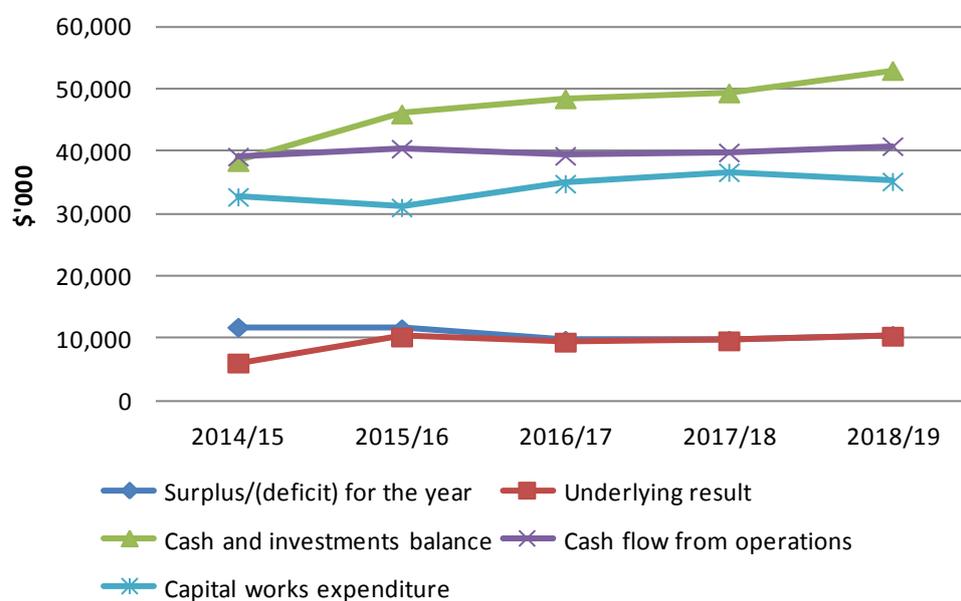
The following table summarises the key financial results for the next four years as set out in the SRP for years 2015/16 to 2018/19.

Indicator	Forecast	Budget	Strategic Resource Plan			Trend
	Actual		Projections			
	2014/15	2015/16	2016/17	2017/18	2018/19	+/-
Surplus/(deficit) for the year	11,864	11,620	9,783	9,782	10,561	+
Underlying result	6,123	10,301	9,474	9,682	10,426	+
Cash and investments balance	38,462	46,100	48,543	49,481	53,083	+
Cash flow from operations	39,255	40,526	39,386	39,921	40,936	+
Capital works expenditure	32,795	31,092	34,908	36,741	35,256	0

Key to Forecast Trend:

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

The following graph shows the general financial indicators over the four year period.



The key outcomes of the SRP are as follows:

- **Financial sustainability (section 5)** - Cash and investments is forecast to increase marginally over the four year period from \$46M to \$54M, which indicates a balanced budget on a cash position in each year;
- **Rating levels (section 9)** – Net rate increases over the period of the Financial Plan of 6% for Year 1 and 2.5% in years 2, 3 and 4;
- **Service delivery** – Service levels have been maintained throughout the four year period. Excluding the effects of capital items such as capital grants and contributions, the adjusted underlying result is a surplus of 6.4% in 2015/16 to an underlying surplus of 5.9% in 2018/19. The adjusted underlying result is a measure of financial sustainability and is an important measure as once-off capital items can often mask the operating result;
- **Borrowing strategy (section 10)** – Borrowings have reduced from \$11.8M as at 1 July 2014 to \$0M at 1 July 2015; and
- **Infrastructure strategy (Appendix C)** - Capital expenditure (including new projects) over the four year period will total \$138M million at an average of \$34.5M.

### 8.3. Financial Performance Indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be used in the context of the organisation's objectives.

Indicator	Measure	Notes	Forecast	Budget	Strategic Resource Plan Projections			Trend
			Actual					
			2014/15	2015/16	2016/17	2017/18	2018/19	+/-
<b>Operating position</b>								
Adjusted Underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	1	4.0%	6.4%	5.7%	5.6%	5.9%	+
<b>Liquidity</b>								
Working Capital	Current assets / current liabilities	2	134.4%	156.6%	163.5%	166.1%	176.3%	+
Unrestricted cash	Unrestricted cash / current liabilities		70.6%	93.2%	100.2%	101.6%	110.7%	+
<b>Obligations</b>								
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	3	0.54%	0.00%	0.00%	0.00%	0.00%	0
Loans and borrowings	Interest and principal repayments / rate revenue		0.54%	0.00%	0.00%	0.00%	0.00%	0
Indebtedness	Non-current liabilities / own source revenue		1.0%	1.0%	0.9%	0.9%	0.9%	0
Asset renewal	Asset renewal expenditure / depreciation	4	66.7%	64.9%	67.8%	66.8%	79.2%	0
<b>Stability</b>								
Rates concentration	Rate revenue / adjusted underlying revenue		65.4%	67.4%	67.3%	67.2%	67.2%	+
Rates effort	Rate revenue / CIV of rateable properties in the municipality	5	0.19%	0.21%	0.20%	0.19%	0.18%	+
<b>Efficiency</b>								
Expenditure level	Total expenses / No. of property assessments		\$ 2,001	\$ 1,996	\$ 2,081	\$ 2,151	\$2,217	+
Revenue level	Residential rate revenue/No. of residential assessments		\$ 1,253	\$ 1,328	\$ 1,361	\$ 1,395	\$1,430	+
Workforce turnover	No. of permanent staff resignations & terminations / average no. of permanent staff for the financial year		10.2%	10.1%	10.1%	10.1%	10.1%	0

Key to Forecast Trend:

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

## Notes to indicators

**1 Adjusted underlying result** – An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. A significant improvement in financial performance is expected over the period, continued surpluses means Council's is less reliant on cash reserves or increased debt to maintain services.

**2 Working Capital** – The proportion of current liabilities represented by current assets. Working capital is forecast to increase significantly from the forecasted 2014/15 position. The aim is to maintain a positive working capital ratio.

**3 Debt compared to rates** - Trend indicates Council's reducing reliance on debt against its annual rate revenue through redemption of long term debt.

**4 Asset renewal** - This percentage indicates the extent of Council's renewals against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage greater than 100 indicates Council is maintaining its existing assets, while a percentage less than 100 means its assets are deteriorating faster than they are being renewed and future capital expenditure will be required to renew assets.

**5 Rates concentration** - Reflects extent of reliance on rate revenues to fund all of Council's on-going services. Trend indicates Council will become slightly more reliant on rate revenue compared to all other revenue sources.

### 8.4. Non-financial resources

In addition to the financial resources to be consumed over the planning period, Council will also rely on non-financial resources, in particular human resources. A summary of Council's anticipated human resources requirements for the 2015/16 year is shown below and further detail is included in section 4.3.1 of this budget.

A statement of Human Resources is included in Appendix A.

Indicator	Forecast				
	Actual 2014/15	Budget 2015/16	Strategic Resource 2016/17	Plan 2017/18	Projections 2018/19
Employee costs (\$'000)					
- Operating	63,818	65,249	67,521	69,877	72,315
- Capital	1,539	1,764	1,826	1,889	1,955
<b>Total</b>	<b>65,357</b>	<b>67,013</b>	<b>69,347</b>	<b>71,766</b>	<b>74,270</b>
<b>Employee numbers (FTE)</b>	<b>772</b>	<b>773</b>	<b>773</b>	<b>773</b>	<b>773</b>

## **9. RATING INFORMATION**

### **9.1. Rating Strategy**

In 2015/16, Council has resolved to raise its rate revenue by the application of differential rating using Capital Improved Value (CIV) as the basis of valuation. Differential rates will apply to all rateable land.

The overall net rate revenue increase will be 6%. This will maintain the previously adopted SRP rate increase of 6% for all residential properties; also provide for the new \$50 rebate for eligible pensioners and raise a further \$700K collected from Commercial and Industrial properties. It is estimated that \$850K of supplementary rates from new developments will also be collected in 2015/16. Council plans for an annual increase in rates to maintain service standards, investment in Capital works and the maintenance and renewal of existing and ageing infrastructure. The Statutory Rating information and the detailed objectives for applying the differential rates are set out in Appendix B.

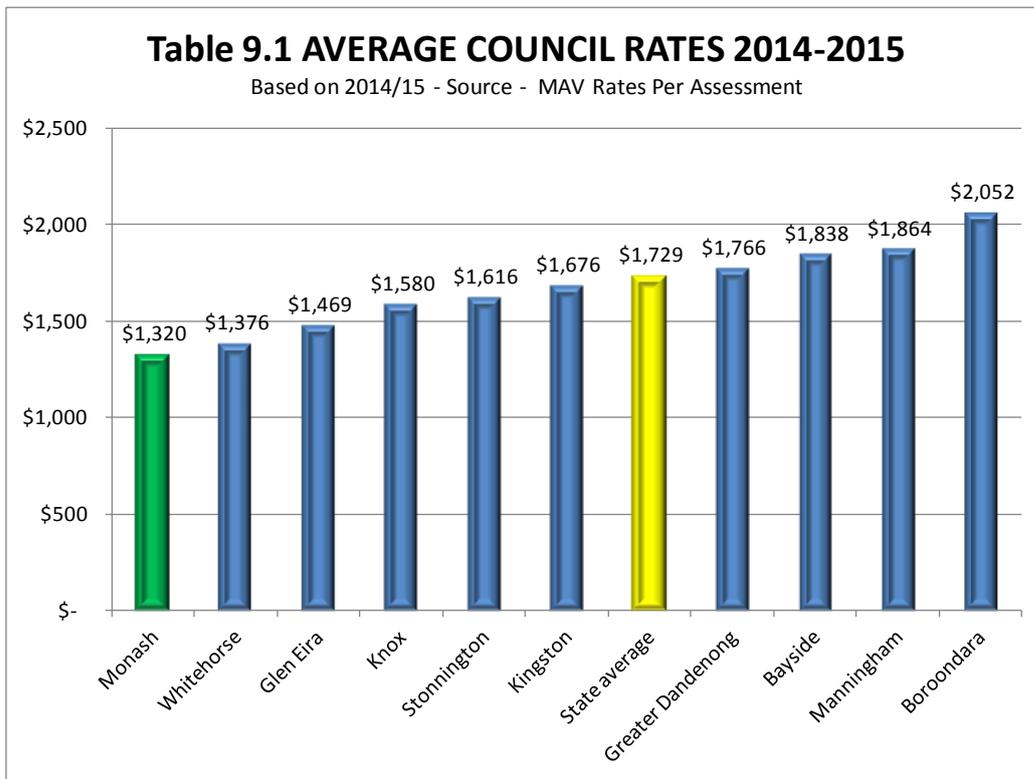
### **9.2. Differential Rating – Fairer Rating System**

The new rating structure comprises a number of differential rates that we believe contributes to a more equitable distribution of the rating burden. Differential rating allows particular classes of properties to be assessed at different levels from the General rate set for the municipality. When declaring general rates, Council must consider how the use of differential rating contributes to the equitable and efficient carrying out of its functions compared to the use of uniform rates.

Underpinning the rationale for the introduction of differential rates is the recognition that rates are becoming increasingly harder for people to pay and this tends to hit residents the hardest – particularly residents like pensioners who are living off low, fixed incomes. Given the shift in rate burden over the past five years away from commercial and industrial ratepayers and to the disadvantage of residential ratepayers, it is fair and reasonable that Council should introduce a differential to address that change.

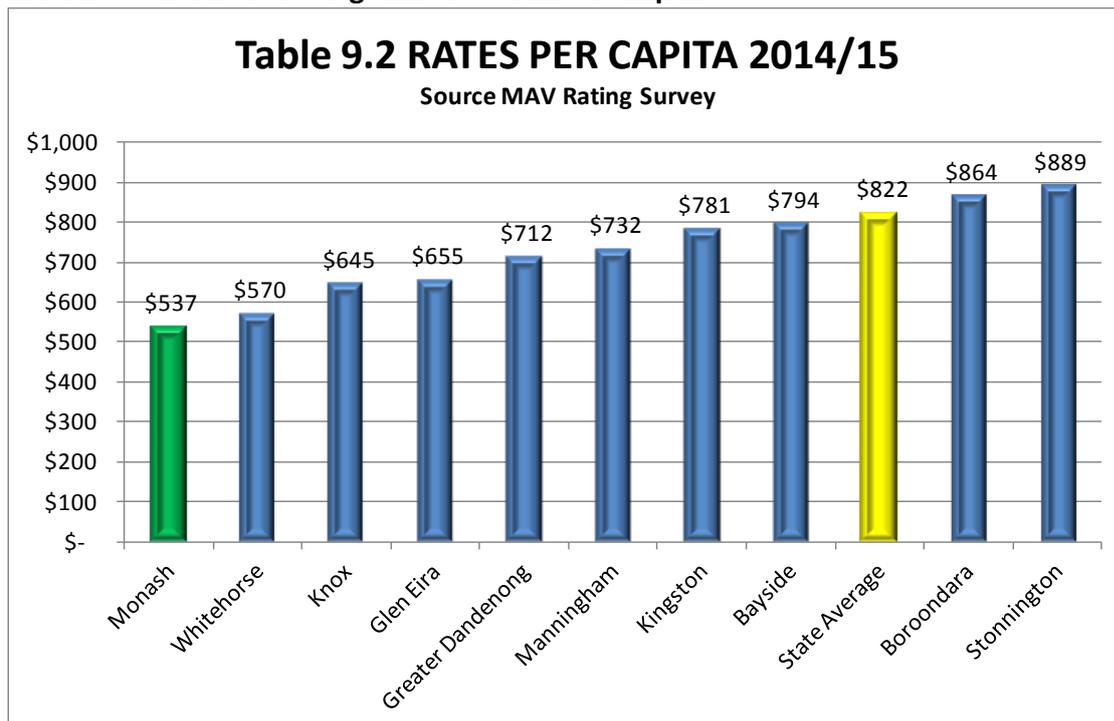
Council's actual average rate per assessment of \$1,320 in 2014/15 was the lowest in Victoria (refer tables 9.1 & 9.2 below). The net rate revenue increase of 6% in 2015/16 is not expected to alter this position. The average residential rate per assessment in 2015/16 will be \$1,328. The average rate per assessment in 2015/16 will be \$1,416.

**Table 9.1 Monash and Neighbours – Rates Per Assessment**



Council's actual average rate per capita of \$537 in 2014/15 was the lowest in Metropolitan Melbourne (refer tables 9.2 below) and the lowest in Victoria. The net rate revenue increase of 6% in 2015/16 is not expected to alter this position. The average rate per capita in 2015/16 will be \$576.

**Table 9.2 Monash and Neighbours – Rates Per Capita**



### **9.3. New Initiative - Eligible Pensioner Subsidy**

Council will also introduce a new initiative to assist eligible pensioners with a \$50 subsidy, using the waiver provisions of Section 171 (1)(a) of the Act. The key rationale for proposing the introduction of a pensioner rate subsidy of \$50 is because the level of rate increases in Monash (like other councils) has risen above the cost of living since the mid-1990s. Monash Council has approximately 13,500 eligible pensioner ratepayers nearly 20% of total residential ratepayers in Monash.

Despite Monash having Victoria's lowest rates, our rate increases still have a significant impact on our ratepayers. However they hit pensioners the hardest who are living off fixed incomes which are subject to means-testing qualifications. The largest group of pensioners in Monash are those receiving the aged pension. Introducing an additional pensioner rebate on top of what is provided by the state government can also be justified because it recognises that many of our pensioners have lived in Monash for many years and have played a big part in making Monash the great place to live it is today. This initiative will assist many pensioners that are finding it increasingly harder financially to remain in their homes in Monash because of the growing size of the annual rates bill.

### **9.4. Properties rated under the Cultural & Recreational Lands Act 1963**

Council has ten properties that are eligible to be rated under the *Cultural and Recreational Lands Act 1963(CRLA)*. The Council has considered the service utilised by the lands and the benefit these lands provide to the community by consideration of their cultural or recreational land use, as required under the Act (refer to Appendix B Rating Information for the full list of CRLA properties).

### **9.5. Property Valuations**

During the 2013/14 year, a revaluation of all properties within the municipality was carried out with an effective date of 1 January 2014 which, was first used for the 2014/15 year and will also apply for the 2015/16 rating year.

## 10. OTHER STRATEGIES

### 10.1. Debt Servicing & Redemption

Council maintained a loan portfolio of \$11.8M at 30 June 2014 (2013 \$15M). In 2013/14 Council decided to place the funds from the sale of the residential aged care facilities (approx \$15M) in a Debt Management Reserve to service Council's \$15M debt portfolio. As part of that strategy Council would progressively pay down the existing \$11.8M loan portfolio over a 4 year period.

Council has resolved to pay all loans out by 30 June 2015 placing Council in a debt free position.

**Table 10.1 Borrowings**

Year	New Borrowings \$'000	Principal Paid \$'000	Interest Paid \$'000	Balance 30 June \$'000
2014/15	-	11,800	-	-
2015/16	-	-	-	-
2016/17	-	-	-	-
2017/18	-	-	-	-
2018/19	-	-	-	-

Table 10.2 shows information on borrowings specifically required by the Regulations.

	2014/15 \$	2015/16 \$
Total amount borrowed as at 30 June of the prior year	11,800,000	-
Total amount to be borrowed	-	-
Total amount projected to be redeemed	-11,800,000	-
Total amount proposed to be borrowed as at 30 June	-	-

**APPENDICES**

The following appendices include voluntary and statutory disclosures of information which provide support for the analysis contained in sections 1 to 10 of this report.

This information has not been included in the main body of the budget report in the interests of clarity and conciseness. Council has decided that while the budget report needs to focus on the important elements of the budget and provide appropriate analysis, the detail upon which the annual budget is based should be provided in the interests of open and transparent local government.

The contents of the appendices are summarised below:

<b>Appendix</b>	<b>Nature of information</b>	<b>Page</b>
A	Financial Statements	63
B	Rates and charges	70
C	Capital works program	77
D	Fees and charges schedule	97

## **APPENDIX A**

### **FINANCIAL STATEMENTS**

This appendix presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the years 2015/16 to 2018/19 has been extracted from the Strategic Resource Plan.

The appendix includes the following budgeted information:

- Comprehensive Income Statement
- Balance Sheet
- Statement of Changes in Equity
- Statement of Cash Flows
- Statement of Capital Works
- Statement of Human Resources

## Comprehensive Income Statement

For the four years ending 30 June 2019

	Forecast		Strategic Resource Plan		
	Actual	Budget	Projections		
	2014/15	2015/16	2016/17	2017/18	2018/19
	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000
<b>Income</b>					
Rates & Charges	101,096	<b>108,355</b>	111,914	115,562	119,301
Statutory fees & fines	5,746	<b>6,750</b>	7,020	7,301	7,593
User fees	22,141	<b>23,520</b>	24,450	25,416	26,420
Grants - Operating	17,858	<b>17,350</b>	17,689	18,132	18,585
Grants - Capital	7,186	<b>2,789</b>	1,731	1,760	1,790
Contributions - monetary	3,901	<b>2,464</b>	2,574	2,433	2,538
Interest Revenue	1,510	<b>1,110</b>	1,519	1,569	1,635
Other Revenue	2,681	<b>1,458</b>	1,494	1,532	1,695
<b>Total Income</b>	<b>162,119</b>	<b>163,796</b>	<b>168,391</b>	<b>173,704</b>	<b>179,556</b>
<b>Expenses</b>					
Employee costs	65,357	<b>67,013</b>	69,347	71,766	74,270
Materials, services & contracts	59,629	<b>59,105</b>	62,844	65,374	67,573
Interest	876	<b>0</b>	0	0	0
Depreciation	24,392	<b>26,058</b>	26,418	26,782	27,152
<b>Total Expenses</b>	<b>150,254</b>	<b>152,176</b>	<b>158,609</b>	<b>163,922</b>	<b>168,995</b>
<b>Surplus/(deficit) for the year</b>	<b>11,864</b>	<b>11,620</b>	<b>9,783</b>	<b>9,782</b>	<b>10,561</b>

## Balance Sheet

For the four years ending 30 June 2019

	Forecast	<b>Budget</b>	Strategic Resource Plan		
	Actual		Projections		
	2014/15		2015/16	2016/17	2017/18
	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000
<b>ASSETS</b>					
<b>Current Assets</b>					
Cash and cash equivalents	38,462	<b>46,100</b>	48,543	49,481	53,083
Trade and other receivables	7,837	<b>7,932</b>	7,957	7,980	8,004
<b>Total Current Assets</b>	46,299	<b>54,032</b>	56,500	57,461	61,087
<b>Non-Current Assets</b>					
Property, Plant & Equipment	2,197,169	<b>2,201,106</b>	2,208,470	2,217,340	2,224,324
Other assets	1,624	<b>1,624</b>	1,624	1,624	1,624
<b>Total Non-Current Assets</b>	2,198,793	<b>2,202,730</b>	2,210,094	2,218,964	2,225,948
<b>Total Assets</b>	2,245,092	<b>2,256,762</b>	2,266,595	2,276,425	2,287,035
<b>LIABILITIES</b>					
<b>Current Liabilities</b>					
Trade and other payables	34,456	<b>34,506</b>	34,556	34,604	34,653
<b>Total Current Liabilities</b>	34,456	<b>34,506</b>	34,556	34,604	34,653
<b>Non-Current Liabilities</b>					
Provisions	1,351	<b>1,351</b>	1,351	1,351	1,351
<b>Total Non-Current Liabilities</b>	1,351	<b>1,351</b>	1,351	1,351	1,351
<b>Total Liabilities</b>	35,807	<b>35,857</b>	35,907	35,955	36,004
<b>Net Assets</b>	2,209,285	<b>2,220,905</b>	2,230,688	2,240,470	2,251,031
<b>EQUITY</b>					
Accumulated surplus	920,327	<b>932,151</b>	941,560	950,945	961,085
Reserves	1,288,958	<b>1,288,753</b>	1,289,127	1,289,525	1,289,946
<b>Total Equity</b>	2,209,285	<b>2,220,905</b>	2,230,688	2,240,470	2,251,031

**Statement of Changes in Equity**  
For the four years ending 30 June 2019

	<b>Total</b>	<b>Accumulated</b>	<b>Revaluation</b>	<b>Other</b>
	<b>\$'000</b>	<b>Surplus</b>	<b>Reserve</b>	<b>Reserves</b>
		<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
<b>2016</b>				
Balance at beginning of the financial year	2,209,285	920,327	1,274,819	14,139
Surplus/(deficit) for the year	11,620	11,620	-	-
Transfer to reserves	-	(2,199)	-	2,199
Transfer from reserves	-	2,404	-	(2,404)
<b>Balance at end of the financial year</b>	<b>2,220,905</b>	<b>932,151</b>	<b>1,274,819</b>	<b>13,934</b>
<b>2017</b>				
Balance at beginning of the financial year	2,220,905	932,151	1,274,819	13,934
Surplus/(deficit) for the year	9,783	9,783	-	-
Transfer to reserves	-	(2,265)	-	2,265
Transfer from reserves	-	1,891	-	(1,891)
<b>Balance at end of the financial year</b>	<b>2,230,688</b>	<b>941,560</b>	<b>1,274,819</b>	<b>14,308</b>
<b>2018</b>				
Balance at beginning of the financial year	2,230,688	941,560	1,274,819	14,308
Surplus/(deficit) for the year	9,782	9,782	-	-
Transfer to reserves	-	(2,333)	-	2,333
Transfer from reserves	-	1,936	-	(1,936)
<b>Balance at end of the financial year</b>	<b>2,240,470</b>	<b>950,945</b>	<b>1,274,819</b>	<b>14,706</b>
<b>2019</b>				
Balance at beginning of the financial year	2,240,470	950,945	1,274,819	14,706
Surplus/(deficit) for the year	10,561	10,561	-	-
Transfer to reserves	-	(2,403)	-	2,403
Transfer from reserves	-	1,982	-	(1,982)
<b>Balance at end of the financial year</b>	<b>2,251,031</b>	<b>961,085</b>	<b>1,274,819</b>	<b>15,127</b>

## Statement of Cash Flows

For the four years ending 30 June 2019

	Forecast	Budget	Strategic Resource Plan		
	Actual		Projections		
	2014/15	2015/16	2016/17	2017/18	2018/19
	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000
	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)
<b>Cash flow from operating activities</b>					
<b>Receipts</b>					
Rates & Charges	101,096	108,355	111,914	115,562	119,301
Statutory Fees & Fines	5,746	6,750	7,020	7,301	7,593
User Fees	23,667	25,166	26,161	27,195	28,269
Contributions - cash	3,901	2,464	2,574	2,433	2,538
Grants - Operating	17,858	17,350	17,689	18,132	18,585
Grants - Capital	7,186	2,789	1,731	1,760	1,790
Interest Revenue	1,510	1,110	1,519	1,569	1,635
Other Revenue	2,731	1,508	1,544	1,582	1,745
GST Reimbursement	8,368	8,118	8,791	9,190	9,255
<b>Total Receipts</b>	172,063	173,610	178,944	184,724	190,710
<b>Payments</b>					
Employee Costs	(65,357)	(67,013)	(69,347)	(71,766)	(74,270)
Materials, Services & Contracts	(65,046)	(64,424)	(68,500)	(71,258)	(73,655)
GST Paid to Government	(1,529)	(1,646)	(1,711)	(1,779)	(1,849)
Interest	(876)	0	0	0	0
<b>Total Payments</b>	(132,808)	(133,084)	(139,558)	(144,803)	(149,774)
<b>Net cash provided by/(used in) operating activities</b>	39,255	40,526	39,386	39,921	40,936
<b>Cash flows from investing activities</b>					
Payment for Property, Plant & Equipment	(35,799)	(33,890)	(37,975)	(40,046)	(38,429)
Proceeds from Sale of Property, Plant & Equipment	1,090	1,002	1,032	1,063	1,095
<b>Net cash provided by/(used in) investing activities</b>	(34,709)	(32,888)	(36,943)	(38,983)	(37,334)
<b>Cash flows from financing activities</b>					
Repayment of Current Borrowings/Leases	(11,800)	0	0	0	0
<b>Net cash provided by/(used in) financing activities</b>	(11,800)	0	0	0	0
<b>Net increase/(decrease) in cash &amp; cash equivalents</b>	(7,250)	7,638	2,443	938	3,602
Cash and cash equivalents at the beginning of the financial year	45,712	38,462	46,100	48,543	49,481
<b>Cash and cash equivalents at the end of the financial year</b>	38,462	46,100	48,543	49,481	53,083

**Statement of Capital Works**  
For the four years ending 30 June 2019

	Forecast	Strategic Resource Plan			
	Actual	Budget	Projections		
	2014/15 \$ '000	2015/16 \$ '000	2016/17 \$ '000	2017/18 \$ '000	2018/19 \$ '000
<b>Property</b>					
Land	0	70	70	0	0
<b>Total land</b>	0	70	70	0	0
Buildings and Building Improvements	10,129	5,705	5,729	5,016	6,671
<b>Total buildings and building Improvements</b>	10,129	5,705	5,729	5,016	6,671
<b>Total property</b>	10,129	5,775	5,799	5,016	6,671
<b>Plant &amp; Equipment</b>					
Plant, machinery and equipment	3,462	3,552	3,619	3,966	4,483
Fixtures, fittings and furniture	69	46	46	46	49
Computers and telecommunications	2,142	2,848	2,200	1,800	1,601
Library books	1,149	1,223	1,265	1,308	1,350
<b>Total plant and equipment</b>	6,822	7,669	7,130	7,120	7,483
<b>Infrastructure</b>					
Roads	3,404	4,409	4,746	5,041	5,527
Footpaths and cycleways	2,477	3,112	3,393	3,444	4,118
Drainage	1,870	2,620	2,570	2,815	3,093
Recreational, leisure and community facilities	4,340	2,922	2,749	3,887	3,189
Waste management	155	190	176	179	188
Parks, open space and streetscapes	1,025	1,046	842	1,359	1,587
Off street car parks	540	436	4,527	4,732	325
Other infrastructure	2,033	2,912	2,976	3,149	3,076
<b>Total Infrastructure</b>	15,844	17,648	21,979	24,606	21,102
<b>Total capital works expenditure</b>	32,795	31,092	34,908	36,741	35,256
	2014/15 \$ '000	2015/16 \$ '000	2016/17 \$ '000	2017/18 \$ '000	2018/19 \$ '000
<b>Represented by:</b>					
New asset expenditure	6,080	4,131	6,844	6,772	2,781
Asset renewal expenditure	16,267	16,899	17,917	17,901	21,505
Asset expansion expenditure	0	438	422	73	65
Asset upgrade expenditure	10,448	9,624	9,725	11,995	10,905
<b>Total capital works expenditure</b>	32,795	31,092	34,908	36,741	35,256

## Statement of Human Resources

For the four years ending 30 June 2019

	Forecast	<b>Budget</b>	Strategic Resource Plan		
	Actual		Projections		
	2014/15		2015/16	2016/17	2017/18
	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000
<b>Staff Expenditure</b>					
Employee Costs - Operating	63,818	<b>65,249</b>	67,521	69,877	72,315
Employee Costs - Capital	1,539	<b>1,764</b>	1,826	1,889	1,955
<b>Total Staff Expenditure</b>	<b>65,357</b>	<b>67,013</b>	<b>69,347</b>	<b>71,766</b>	<b>74,270</b>
	EFT	EFT	EFT	EFT	EFT
<b>Staff Numbers</b>					
Employees	772.0	<b>773.2</b>	773.2	773.2	773.2
<b>Total Staff Numbers</b>	<b>772.0</b>	<b>773.2</b>	<b>773.2</b>	<b>773.2</b>	<b>773.2</b>

## RATES & CHARGES

This appendix presents information about rates and charges which the Act and the Regulations require to be disclosed in the Council's annual budget.

### Rates and charges

#### 1. Rates and charges

1.1 The rate in the dollar to be levied as general rates under section 158 of the Act for each type or class of land compared with the previous financial year

Type or class of land	2014/15 cents/\$CIV	2015/16 cents/\$CIV	Change
General rate for rateable residential properties	0.19448	0.20615	6.0%
General rate for rateable commercial properties	0.19448	0.21611	11.1%
General rate for rateable industrial properties	0.19448	0.21611	11.1%
General rate for rateable primary production properties	0.19448	0.21611	11.1%
Rate concession for rateable recreational properties	-61%	-61%	0.0%

1.2 The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year

Type or class of land	2014/15 \$	2015/16 \$	Change
Residential	86,176,918	92,751,639	8.3%
Commercial	7,937,442	8,875,279	1.7%
Industrial	5,669,330	6,292,188	1.8%
Primary Production	18,602	20,671	0.1%
Recreational	193,682	215,222	7.3%
<b>Total amount to be raised by general rates</b>	<b>99,995,974</b>	<b>108,154,999</b>	<b>7.3%</b>

1.3 The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year

Type or class of land	2014/15 Count	2015/16 Count	Change
Residential	68,765	69,865	1.60%
Commercial	3,861	3,880	0.49%
Industrial	2,452	2,462	0.41%
Primary Production	7	7	0.00%
Cultural and Recreational	10	10	0.00%
<b>Total number of assessments</b>	<b>75,095</b>	<b>76,224</b>	<b>1.5%</b>

1.4 The basis of valuation to be used is the Capital Improved Value (CIV)

1.5 The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year

Type or class of land	2014/15 \$	2015/16 \$	Change
Residential	44,311,868,000	44,992,568,000	1.5%
Commercial	4,081,405,000	4,106,854,000	0.6%
Industrial	2,915,149,500	2,911,581,500	-0.1%
Primary Production	9,565,000	9,565,000	0.0%
Cultural and Recreational	256,135,000	256,135,000	0.0%
<b>Total value of land</b>	<b>51,574,122,500</b>	<b>52,276,703,500</b>	<b>1.4%</b>

1.6 The municipal charge under section 159 of the Act compared with the previous financial year

	Per Rateable Property 2014/15 \$	Per Rateable Property 2015/16 \$	Change
<b>Municipal</b>	-	-	-

1.7 The estimated total amount to be raised by municipal charges compared with the previous financial year

Type of Charge	2014/15 \$	2015/16 \$	Change
<b>Municipal</b>	-	-	<b>0%</b>

1.8 The rate or unit amount to be levied for each type of service rate or charge under section 162 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property 2014/15 \$	Per Rateable Property 2015/16 \$	Change
Kerbside collection	-	-	0%
Recycling	-	-	0%
<b>Total</b>	-	-	<b>0%</b>

1.9 The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year

Type of Charge	2014/15 \$	2015/16 \$	Change
Kerbside collection	-		0%
Recycling	-		0%
<b>Total</b>	-		<b>0%</b>

1.10 The estimated total amount to be raised by all rates and charges compared with the previous financial year

Type of Charge	2014/15 \$	2015/16 \$	Change
Rates and charges	<b>99,995,974</b>	<b>108,154,999</b>	<b>8.2%</b>

1.11 Any significant changes that may affect the estimated amounts to be raised by rates and charges.

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations (2015/16: estimated \$850,000 2014/15: \$800,000);
- The variation of returned levels of value (e.g. valuation appeals);
- Changes of use of land such that rateable land becomes non-rateable land and vice versa; and
- Changes of use of land such that residential land becomes business land and vice versa.

## **2. Differential Rates**

For 2015/16 Council has adopted two differential rates:

1. Residential Rate
2. Non-Residential Rate

### **2.1 Rates to be levied**

The rate and amount of rates payable in relation to land in each category of differential are:

1. A Residential Rate of 0.20615% (0.20615 cents in the dollar of CIV) for all rateable residential properties; and
2. A Non-Residential Rate of 0.21611% (0.21611 cents in the dollar of CIV) for all non residential rateable properties.

For the purposes of identifying the types/classes of land applicable to each rate category the properties are grouped in accordance with the Australian Valuation Property Classification Code (AVPCC) Categories, as adopted by the Valuer General Victoria (VGV). These categories are:

*Residential, Commercial, Industrial, Primary Production, Cultural & Recreational Land*

Each differential rate will be determined by multiplying the Capital Improved Value of each rateable land (categorised by the characteristics described below) by the relevant percentages indicated above.

Council considers that each differential rate will contribute to the equitable and efficient carrying out of council functions. Details of the objectives of each differential rate, the types of classes of land, which are subject to each differential rate and the uses of each differential rate, are set out below.

## **2.2 Residential Rate Land**

### **Definitions/Characteristics:**

- Classified under the Australian Valuation Property Classification Code (AVPCC), and Categorized as Residential Land.
- All rateable land not falling into the categories of Commercial, Industrial, Primary Production or Cultural & Recreational Land.

### **Objectives:**

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the:

- Construction and maintenance of public infrastructure; and
- Development and provision of health & community services; and
- Provision of general support services; and
- Requirement to ensure that Council has adequate funding to undertake its strategic, statutory, and service provision obligations.

### **Types and Classes:**

Rateable land having the relevant characteristics described in the definition/ characteristics.

### **Use and Level of Differential Rate:**

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

### **Geographic Location:**

Wherever located within the municipal district.

### **Use of Land:**

Any use permitted under the relevant Planning Scheme.

### **Planning Scheme Zoning:**

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

### **Types of Buildings:**

All buildings which are now constructed on the land or which are constructed prior to the expiry of the 2014-15 financial year.

## **2.3 Non-Residential Rate Land**

### **Definitions/Characteristics:**

- Classified under the Australian Valuation Property Classification Code (AVPCC), and categorised as Commercial, Industrial, Primary Production or Cultural and Recreational Land.
- All rateable land not falling into the category of Residential Land.
- Occupied for the principal purpose of carrying out the manufacture or production of, trade or retail in, goods or services.

### **Objectives:**

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- Construction and maintenance of infrastructure assets;
- Development and provision of health and community services; and
- Provision of general support services; and
- Enhancement of the economic viability of the commercial and industrial sector through targeted programs and projects; and
- Encouragement of employment opportunities; and
- Promotion of economic development; and
- Analysis, maintenance and construction of public drainage infrastructure.

### **Types and Classes:**

All rateable land, having the relevant characteristics described in the definition/ characteristics.

### **Use and Level of Differential Rate:**

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

### **Geographic Location:**

The geographic location of the land within this differential rate is wherever located within the municipal district, without reference to ward boundaries.

### **Use of Land:**

Any use permitted under the relevant Planning Scheme.

### **Planning Scheme Zoning:**

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

### **Types of Buildings:**

All buildings which are now constructed on the land or which are constructed prior to the expiry of the 2014-15 financial year.

### 3. Properties rated under the Cultural & Recreational Lands Act 1963

Council has ten properties that are eligible to be rated under the Cultural and Recreational Lands Act 1963 (CRLA). The Council has considered the service utilised by the lands and the benefit these lands provide to the community by consideration of their cultural or recreational land use, as required under the Act.

<b>CULTURAL AND RECREATIONAL LANDS ACT 1963</b>			
<b>ASSESS</b>	<b>NAME</b>	<b>2014/15 Charge</b>	<b>2015/16 Charge</b>
170448	Mulgrave Country Club	\$8,394	\$9,327
104193	Riversdale Golf Club	\$58,376	\$64,869
104194	Glen Iris Valley Recreation Club Inc.	\$2,170	\$2,412
113401	Victorian Homing Pigeon Assoc.	\$677	\$752
164642	Oakleigh & Caulfield District Angling Club	\$82	\$91
180312	Metropolitan Golf Club	\$65,182	\$72,431
165754	Huntingdale Golf Club	\$51,117	\$56,802
155827	Oakleigh Rifle Club Inc.	\$168	\$187
176720	Hawthorn Football Club Ltd	\$5,376	\$5,974
174189	Hawthorn Football Club Ltd (Oval)	\$2,140	\$2,378
<b>Total Cultural and Recreational Charges</b>		<b>\$193,682</b>	<b>\$215,222</b>

## CAPITAL WORKS PROGRAM

A distinction is made between expenditure on new assets, expenditure on asset renewal, expansion and upgrade. Expenditure on asset renewal is expenditure on an existing asset, which improves the service potential or the life of the asset. Expenditure on new assets does not have any element of upgrade of existing assets but will result in future operation, maintenance and capital renewal. Expenditure on asset expansion means expenditure that extends the capacity of an existing asset to provide benefits to new users at the same standard as is provided to existing beneficiaries

The table below summarises the 2015/16 capital works program by asset category.

Description	BUDGET				
	2015/16 \$'000	NEW \$'000	RENEWAL \$'000	EXPANSION \$'000	UPGRADE \$'000
Property	5,775	263	3,123	375	2,014
Plant and equipment	7,669	1,358	4,532	0	1,779
Infrastructure	17,647	2,510	9,242	63	5,831
<b>Total Capital Works Program</b>	<b>31,092</b>	<b>4,131</b>	<b>16,899</b>	<b>438</b>	<b>9,624</b>

### Property

- Land
- Buildings and Building improvements

### Plant and equipment

- Plant machinery and equipment
- Fixtures, fittings and furniture
- Computers and telecommunications
- Library books

### Infrastructure

- Roads
- Footpaths and cycle ways
- Drainage
- Recreational, leisure and community facilities
- Waste management
- Parks, open space and streetscapes
- Off street carparks
- Other infrastructure



## 2015/2016 Capital Works Program

Description	2015/2016	Renewal		Upgrade		Expansion		New		Funding			
	Budget	\$	%	\$	%	\$	%	\$	%	Council Funding	External Funding	Grant Funding	Reserve Funding
<b>Buildings</b>													
<b>Community Centres</b>													
Essential Hall Works Various Locations Program													
Fregon Hall Toilet Refurbishment & heater replacement	\$105,000	\$52,500	50%	\$52,500	50%					\$105,000			
Huntingdale Hall Toilet & Kitchen Refurbishment	\$16,000	\$8,000	50%	\$8,000	50%					\$16,000			
Minor Works at Community Centres	\$57,750	\$43,313	75%	\$14,438	25%					\$57,750			
Monash Community Inn update toilet & kitchen facilities	\$10,000	\$5,000	50%	\$5,000	50%					\$10,000			
Mount Waverley Community Centre Toilet Refurbishment & Lighting upgrade	\$34,500	\$17,250	50%	\$17,250	50%					\$34,500			
Hall Upgrades Minor Works Various locations Program	\$41,000	\$20,500	50%	\$20,500	50%					\$41,000			
<b>TOTAL Community Centres</b>	<b>\$264,250</b>	<b>\$146,563</b>		<b>\$117,688</b>						<b>\$264,250</b>			
<b>Early Childhood &amp; MCH Centres Refurbishment</b>													
Early Years Facilities Refurbishment/Replacement Program	\$372,000	\$111,600	30%	\$260,400	70%					\$372,000			
Minor Capital Works for Early Years Facilities Program	\$51,000	\$40,800	80%	\$10,200	20%					\$51,000			
<b>TOTAL Early Childhood &amp; MCH Centres Refurbishment</b>	<b>\$423,000</b>	<b>\$152,400</b>		<b>\$270,600</b>						<b>\$423,000</b>			

## 2015/2016 Capital Works Program

Description	2015/2016	Renewal		Upgrade		Expansion		New		Funding			
	Budget	\$	%	\$	%	\$	%	\$	%	Council Funding	External Funding	Grant Funding	Reserve Funding
<b>Buildings</b>													
<b>Equitable Access</b>													
Equitable Access Program	\$56,500			\$56,500	100%					\$56,500			
Equitable Access Civic Centre Access Audit Upgrades Year 2	\$100,000			\$100,000	100%					\$100,000			
Equitable Access Program- Fregon Hall	\$80,000			\$68,000	85%			\$12,000	15%	\$80,000			
Equitable Access Program- Glen Waverley Library	\$75,000			\$75,000	100%					\$75,000			
Equitable Access Program- Oakleigh Recreation Centre	\$50,000			\$45,000	90%			\$5,000	10%	\$50,000			
Equitable Access Program - Accessible Pathways to Playgrounds	\$60,000			\$60,000	100%					\$60,000			
Equitable Access Program - Accessible Reserves and Pavilion Pathways	\$40,000			\$40,000	100%					\$40,000			
Equitable Access Program - Footpath Kerb Ramps	\$20,000			\$20,000	100%					\$20,000			
<b>TOTAL Equitable Access</b>	<b>\$481,500</b>			<b>\$464,500</b>				<b>\$17,000</b>		<b>\$481,500</b>			
<b>Library Buildings</b>													
Libraries - Minor Works Program	\$28,000	\$28,000	100%							\$28,000			
Replace Cafe Decking - Monash Gallery of Art	\$89,000	\$89,000	100%							\$89,000			
<b>TOTAL Library Buildings</b>	<b>\$117,000</b>	<b>\$117,000</b>								<b>\$117,000</b>			
<b>Major Civic Buildings</b>													
Civic Centre Minor Capital Improvements Program	\$47,000	\$23,500	50%	\$23,500	50%					\$47,000			
Major Civic Buildings Program	\$170,000	\$102,000	60%	\$68,000	40%					\$170,000			
Roof Access Compliance Program	\$75,000			\$75,000	100%					\$75,000			
<b>TOTAL Major Civic Buildings</b>	<b>\$292,000</b>	<b>\$125,500</b>		<b>\$166,500</b>						<b>\$292,000</b>			

## 2015/2016 Capital Works Program

Description	2015/2016	Renewal		Upgrade		Expansion		New		Funding			
	Budget	\$	%	\$	%	\$	%	\$	%	Council Funding	External Funding	Grant Funding	Reserve Funding
<b>Buildings</b>													
<b>Neighbourhood Houses</b>													
Neighbourhood Houses Upgrade Program	\$25,700	\$2,570	10%	\$15,420	60%			\$7,710	30%	\$25,700			
<b>TOTAL Neighbourhood Houses</b>	<b>\$25,700</b>	<b>\$2,570</b>		<b>\$15,420</b>				<b>\$7,710</b>		<b>\$25,700</b>			
<b>Project Post Completion Works</b>													
Project Post Completion Expenses	\$150,000	\$90,000	60%	\$37,500	25%			\$22,500	15%	\$150,000			
<b>TOTAL Project Post Completion Works</b>	<b>\$150,000</b>	<b>\$90,000</b>		<b>\$37,500</b>				<b>\$22,500</b>		<b>\$150,000</b>			
<b>Public Toilets</b>													
Automated Public Toilets Program													
Automated toilets at 22A Chester Street Oakleigh	\$320,000	\$160,000	50%	\$160,000	50%					\$320,000			
<b>TOTAL Public Toilets</b>	<b>\$320,000</b>	<b>\$160,000</b>		<b>\$160,000</b>						<b>\$320,000</b>			
<b>Sports Pavilions</b>													
Major Pavilion Upgrade Program													
Argyle Reserve Pavillion Upgrade	\$348,000	\$261,000	75%	\$87,000	25%					\$248,000		\$100,000	
Ashwood Reserve Pavilion Upgrade	\$300,000	\$225,000	75%	\$75,000	25%					\$150,000		\$150,000	
Capital Reserve Pavilion Upgrade	\$500,000	\$375,000	75%	\$125,000	25%					\$250,000		\$250,000	
Central Reserve South Pavillion Upgrade	\$600,000	\$450,000	75%	\$150,000	25%					\$600,000			
Scammell Reserve Pavilion Upgrade	\$600,000	\$450,000	75%	\$150,000	25%					\$600,000			
Minor Pavilion Improvement Program	\$110,000	\$110,000	100%							\$110,000			
Storage at Sporting Pavilions Program	\$64,500			\$16,125	25%			\$48,375	75%	\$64,500			
Wheellie Bin Security Post installation Initiative	\$82,500							\$82,500	100%	\$82,500			
<b>TOTAL Sports Pavilions</b>	<b>\$2,605,000</b>	<b>\$1,871,000</b>		<b>\$603,125</b>				<b>\$130,875</b>		<b>\$2,105,000</b>		<b>\$500,000</b>	

## 2015/2016 Capital Works Program

Description	2015/2016	Renewal		Upgrade		Expansion		New		Funding			
	Budget	\$	%	\$	%	\$	%	\$	%	Council Funding	External Funding	Grant Funding	Reserve Funding
<b>Buildings</b>													
<b>Monash Operations Centre</b>													
MOC General Improvements Program	\$34,000	\$17,000	50%	\$17,000	50%					\$34,000			
MOC Unallocated Program	\$130,000	\$32,500	25%	\$97,500	75%					\$130,000			
<b>TOTAL Monash Operations Centre</b>	<b>\$164,000</b>	<b>\$49,500</b>		<b>\$114,500</b>						<b>\$164,000</b>			
<b>TOTAL Buildings</b>	<b>\$5,255,450</b>	<b>\$3,081,533</b>		<b>\$1,995,833</b>				<b>\$178,085</b>		<b>\$4,755,450</b>		<b>\$500,000</b>	
<b>Drainage</b>													
<b>Drainage Improvements - Local</b>													
Local Drainage Program													
Charlton Street, Mt Waverley	\$82,000	\$41,000	50%	\$41,000	50%					\$82,000			
Erskine Crescent, Wheelers Hill	\$70,000	\$35,000	50%	\$35,000	50%					\$70,000			
Farquharson Street, Mt Waverley	\$264,000	\$39,600	15%	\$92,400	35%			\$132,000	50%	\$264,000			
Riley Street, Oakleigh South	\$47,000	\$23,500	50%	\$23,500	50%					\$47,000			
Outfall Drain into Creeks Program	\$54,000			\$27,000	50%	\$27,000	50%			\$54,000			
<b>TOTAL Drainage Improvements - Local</b>	<b>\$517,000</b>	<b>\$139,100</b>		<b>\$218,900</b>		<b>\$27,000</b>		<b>\$132,000</b>		<b>\$517,000</b>			
<b>Drainage - Miscellaneous</b>													
Litter Traps Program													
Blanton Drive, Mulgrave	\$47,000							\$47,000	100%	\$47,000			
Swale Drain Re-Instatement	\$42,000	\$42,000	100%							\$42,000			
Urban Flood Mapping for City of Monash	\$29,000	\$7,250	25%	\$13,050	45%	\$1,450	5%	\$7,250	25%	\$29,000			
Urgent Works Program													
Baily Street Mount Waverley	\$36,000	\$36,000	100%							\$36,000			
Campbell Street, Glen Waverley	\$39,000			\$9,750	25%			\$29,250	75%	\$39,000			
Lawrence Road Mount Waverley	\$61,000	\$45,750	75%	\$15,250	25%					\$61,000			
Lum Road Wheelers Hill	\$44,000	\$33,000	75%	\$11,000	25%					\$44,000			
<b>TOTAL Drainage - Miscellaneous</b>	<b>\$298,000</b>	<b>\$164,000</b>		<b>\$49,050</b>		<b>\$1,450</b>		<b>\$83,500</b>		<b>\$298,000</b>			

## 2015/2016 Capital Works Program

Description	2015/2016	Renewal		Upgrade		Expansion		New		Funding			
	Budget	\$	%	\$	%	\$	%	\$	%	Council Funding	External Funding	Grant Funding	Reserve Funding
<b>Drainage</b>													
<b>Drainage - Strategic</b>													
Strategic Drainage Program													
Bengal Crescent, Mt Waverley	\$159,000			\$79,500	50%			\$79,500	50%	\$159,000			
Sadie Street, Mt Waverley	\$440,000			\$220,000	50%			\$220,000	50%	\$440,000			
Stocks Road, Mt Waverley	\$528,000			\$396,000	75%			\$132,000	25%	\$250,000			\$278,000
<b>TOTAL Drainage - Strategic</b>	<b>\$1,127,000</b>			<b>\$695,500</b>				<b>\$431,500</b>		<b>\$849,000</b>			<b>\$278,000</b>
<b>Private Development Contribution Program</b>													
Private Development Contribution Program (PDCP)													
Gould Court & Dean Avenue, Mt Waverley	\$192,000	\$96,000	50%	\$96,000	50%								\$192,000
Ian Grove, Mt Waverley	\$36,000	\$18,000	50%	\$18,000	50%								\$36,000
Lawrence Road Mount Waverley	\$18,000	\$9,000	50%	\$9,000	50%								\$18,000
Margot Street, Chadstone	\$36,000	\$18,000	50%	\$18,000	50%								\$36,000
Melinga Crescent, Chadstone	\$396,000	\$198,000	50%	\$198,000	50%								\$396,000
<b>TOTAL Private Development Contribution Program</b>	<b>\$678,000</b>	<b>\$339,000</b>		<b>\$339,000</b>									<b>\$678,000</b>
<b>TOTAL Drainage</b>	<b>\$2,620,000</b>	<b>\$642,100</b>		<b>\$1,302,450</b>		<b>\$28,450</b>		<b>\$647,000</b>		<b>\$1,664,000</b>			<b>\$956,000</b>

## 2015/2016 Capital Works Program

Description	2015/2016	Renewal		Upgrade		Expansion		New		Funding			
	Budget	\$	%	\$	%	\$	%	\$	%	Council Funding	External Funding	Grant Funding	Reserve Funding
<b>Reserves</b>													
<b>Creeks/Wetlands/Parks/Street Tree Improvements</b>													
Dandenong Creek Corridor - Living Links Program	\$40,000			\$40,000	100%					\$20,000		\$20,000	
Reg Harris Reserve Leachate Management System	\$83,000	\$83,000	100%							\$83,000			
Scotchmans Creek Corridor Revegetation	\$31,750			\$31,750	100%					\$31,750			
Wetland Water Management and Amenity Program	\$180,000	\$90,000	50%	\$90,000	50%					\$180,000			
<b>TOTAL Creeks/Wetlands/Parks/Street Tree Improvements</b>	<b>\$334,750</b>	<b>\$173,000</b>		<b>\$161,750</b>						<b>\$314,750</b>		<b>\$20,000</b>	

## 2015/2016 Capital Works Program

Description	2015/2016	Renewal		Upgrade		Expansion		New		Funding			
	Budget	\$	%	\$	%	\$	%	\$	%	Council Funding	External Funding	Grant Funding	Reserve Funding

### Reserves

#### Improvements - Active Recreation Reserves

Concrete Cricket Wicket Replacement Program	\$21,000	\$21,000	100%							\$21,000			
Cricket Net Replacement Program	\$81,000	\$81,000	100%							\$55,000	\$26,000		
Cricket Winter Pitch Cover Replacement Program	\$12,000	\$9,000	75%	\$3,000	25%						\$12,000		
Drinking Fountain & Dispensers for Off-Lead Parks Program	\$34,480							\$34,480	100%	\$34,480			
Golf Courses Improvement Program	\$145,000	\$72,500	50%	\$72,500	50%					\$145,000			
Oval Fencing Program	\$46,000	\$23,000	50%	\$23,000	50%					\$46,000			
Playground Upgrade Program													
Baily Road, Mt Waverley, Pocket Playground	\$50,000	\$25,000	50%	\$25,000	50%					\$50,000			
Freeway Reserve, Wheelers Hill, Fitness Track	\$75,000	\$37,500	50%	\$37,500	50%					\$75,000			
Jells Park, Wheelers Hill, Local Playground	\$68,750	\$34,375	50%	\$34,375	50%					\$68,750			
Mackellar Avenue Reserve, Mulgrave, Pocket Playground	\$40,000	\$20,000	50%	\$20,000	50%					\$40,000			
Reg Harris Reserve, East Oakleigh, Neighbourhood Playspace	\$187,500	\$93,750	50%	\$93,750	50%					\$187,500			
Tally Ho reserve, Mt Waverley, Neighbourhood House Playspace	\$137,500	\$68,750	50%	\$68,750	50%					\$137,500			
Viewpoint Avenue Reserve, Glen Waverley, Local Playground	\$81,250	\$40,625	50%	\$40,625	50%					\$81,250			
Woodlea Drive Reserve, Glen Waverley, Local Playground	\$75,000	\$37,500	50%	\$37,500	50%					\$75,000			
Sports Lighting Program	\$312,000	\$78,000	25%	\$234,000	75%					\$260,000	\$52,000		
Sportsground Upgrade Program	\$210,000	\$84,000	40%	\$126,000	60%					\$210,000			
<b>TOTAL Improvements - Active Recreation Reserves</b>	<b>\$1,576,480</b>	<b>\$726,000</b>		<b>\$816,000</b>				<b>\$34,480</b>		<b>\$1,486,480</b>	<b>\$90,000</b>		

## 2015/2016 Capital Works Program

Description	2015/2016	Renewal		Upgrade		Expansion		New		Funding			
	Budget	\$	%	\$	%	\$	%	\$	%	Council Funding	External Funding	Grant Funding	Reserve Funding
<b>Reserves</b>													
<b>Improvements - Passive Recreation Reserves</b>													
Minor Passive Reserve Improvements Program	\$50,000	\$25,000	50%	\$25,000	50%					\$50,000			
Unspecified Passive Reserve Improvement Program	\$255,000			\$255,000	100%					\$255,000			
<b>TOTAL Improvements - Passive Recreation Reserves</b>	<b>\$305,000</b>	<b>\$25,000</b>		<b>\$280,000</b>						<b>\$305,000</b>			
<b>Other Reserves</b>													
Avendon Estate Cypress Windrow Replacement Program	\$93,600	\$93,600	100%							\$93,600			
Oakleigh Pioneer Memorial Park Conservation	\$58,500	\$58,500	100%							\$58,500			
<b>TOTAL Other Reserves</b>	<b>\$152,100</b>	<b>\$152,100</b>								<b>\$152,100</b>			
<b>Shade Sail Replacement Program</b>													
Shade Sail Replacement Program	\$64,000	\$32,000	50%	\$32,000	50%					\$64,000			
<b>TOTAL Shade Sail Replacement Program</b>	<b>\$64,000</b>	<b>\$32,000</b>		<b>\$32,000</b>						<b>\$64,000</b>			
<b>TOTAL Reserves</b>	<b>\$2,432,330</b>	<b>\$1,108,100</b>		<b>\$1,289,750</b>				<b>\$34,480</b>		<b>\$2,322,330</b>	<b>\$90,000</b>	<b>\$20,000</b>	
<b>Roadwork, Bikeways, Kerb &amp; Channel</b>													
<b>Accident Prevention &amp; LATM Minor Works</b>													
Mini-Roundabouts Program													
Mini-Roundabouts (3) Ranfurly Drive & Botanic Drive, Glen waverley	\$105,000							\$105,000	100%	\$105,000			
<b>TOTAL Accident Prevention &amp; LATM Minor Works</b>	<b>\$105,000</b>							<b>\$105,000</b>		<b>\$105,000</b>			
<b>LATM Landscaping Upgrade</b>													
LATM Landscaping Program	\$99,000	\$49,500	50%	\$49,500	50%					\$99,000			
<b>TOTAL LATM Landscaping Upgrade</b>	<b>\$99,000</b>	<b>\$49,500</b>		<b>\$49,500</b>						<b>\$99,000</b>			

## 2015/2016 Capital Works Program

Description	2015/2016	Renewal		Upgrade		Expansion		New		Funding			
	Budget	\$	%	\$	%	\$	%	\$	%	Council Funding	External Funding	Grant Funding	Reserve Funding
<b>Roadwork, Bikeways, Kerb &amp; Channel</b>													
<b>Traffic Islands New</b>													
New Traffic Islands Program	\$71,000							\$71,000	100%	\$71,000			
<b>TOTAL Traffic Islands New</b>	<b>\$71,000</b>							<b>\$71,000</b>		<b>\$71,000</b>			
<b>Traffic Management</b>													
Garbage Truck Access	\$81,000							\$81,000	100%	\$81,000			
Intersection & Street Treatments Program													
T-Intersection Slow Point - Brandon Park Drive at Mackellar Avenue, Wheelers Hill	\$61,000							\$61,000	100%	\$61,000			
T-Intersection Slow Point - Haughton Road at Robinson Street, Clayton	\$90,000							\$90,000	100%	\$90,000			
T-Intersection Slow Point - Lum Road at Raphael Drive, Wheelers Hill	\$64,000							\$64,000	100%	\$64,000			
T-Intersection Slow Point - Whites lane at Botanic Drive, Glen Waverley	\$61,000							\$61,000	100%	\$61,000			
<b>TOTAL Traffic Management</b>	<b>\$357,000</b>							<b>\$357,000</b>		<b>\$357,000</b>			
<b>Car Parks</b>													
Car Park Improvement Program													
Huntingdale Road, Mount Waverley	\$30,500			\$30,500	100%							\$30,500	
MARC Temporary Car Park Ivanhoe Street, Glen Waverely	\$169,500							\$169,500	100%	\$169,500			
<b>TOTAL Car Parks</b>	<b>\$200,000</b>			<b>\$30,500</b>				<b>\$169,500</b>		<b>\$200,000</b>			
<b>Lighting</b>													
Car Park Lighting Program	\$75,000							\$75,000	100%	\$75,000			
<b>TOTAL Lighting</b>	<b>\$75,000</b>							<b>\$75,000</b>		<b>\$75,000</b>			

## 2015/2016 Capital Works Program

Description	2015/2016	Renewal		Upgrade		Expansion		New		Funding			
	Budget	\$	%	\$	%	\$	%	\$	%	Council Funding	External Funding	Grant Funding	Reserve Funding
<b>Roadwork, Bikeways, Kerb &amp; Channel</b>													
<b>Footpaths</b>													
Council Property Access Paths Program	\$66,000							\$66,000	100%	\$66,000			
Footpath Extensions Program													
High Street Road, Glen Waverley	\$60,000							\$60,000	100%	\$60,000			
Industrial Areas, Street & Footpath Enhancement Program	\$66,000							\$66,000	100%	\$66,000			
<b>TOTAL Footpaths</b>	<b>\$192,000</b>							<b>\$192,000</b>		<b>\$192,000</b>			
<b>Periodic Footpath Replacement</b>													
Footpath Renewal Program	\$2,035,000	\$2,035,000	100%							\$2,035,000			
<b>TOTAL Periodic Footpath Replacement</b>	<b>\$2,035,000</b>	<b>\$2,035,000</b>								<b>\$2,035,000</b>			
<b>Municipal Bicycle Strategy</b>													
Municipal Bicycle Strategy Program	\$150,000			\$75,000	50%			\$75,000	50%	\$150,000			
Dandenong Creek shared path between the rear of 5 Oliver Court and Royal Oak Court, Mulgrave	\$155,000			\$155,000	100%					\$55,000		\$100,000	
Scotchmans Creek shared path between Warrigal Road and Drummond Street, Chadstone	\$210,000			\$210,000	100%					\$110,000		\$100,000	
<b>TOTAL Municipal Bicycle Strategy</b>	<b>\$515,000</b>			<b>\$440,000</b>				<b>\$75,000</b>		<b>\$315,000</b>		<b>\$200,000</b>	
<b>Local Roads - Reconstruction</b>													
Bridge Rehabilitation Program	\$60,000	\$60,000	100%							\$60,000			
Local Roads Reconstruction Program													
Aloomba Street, Chadstone	\$590,000	\$472,000	80%	\$118,000	20%							\$590,000	
Moller Street, Oakleigh	\$360,000	\$252,000	70%	\$108,000	30%					\$12,000		\$348,000	
<b>TOTAL Local Roads - Reconstruction</b>	<b>\$1,010,000</b>	<b>\$784,000</b>		<b>\$226,000</b>						<b>\$72,000</b>		<b>\$938,000</b>	

# 2015/2016 Capital Works Program

Description	2015/2016	Renewal		Upgrade		Expansion		New		Funding			
	Budget	\$	%	\$	%	\$	%	\$	%	Council Funding	External Funding	Grant Funding	Reserve Funding
<b>Roadwork, Bikeways, Kerb &amp; Channel</b>													
<b>Roads to Recovery Program</b>													
Roads to Recovery													
Concrete Roads - Mt Waverley	\$858,000	\$429,000	50%	\$300,300	35%			\$128,700	15%			\$858,000	
Lever Street, Oakleigh	\$253,647	\$177,553	70%	\$76,094	30%							\$253,647	
<b>TOTAL Roads to Recovery Program</b>	<b>\$1,111,647</b>	<b>\$606,553</b>		<b>\$376,394</b>				<b>\$128,700</b>				<b>\$1,111,647</b>	
<b>Right of Way Reconstruction</b>													
Right Of Way Reconstruction Program													
Albert Avenue, Oakleigh, Right of Way Reconstruction	\$73,000	\$73,000	100%							\$73,000			
Rae Street, Chadstone - Right of Way Reconstruction	\$73,000	\$73,000	100%							\$73,000			
<b>TOTAL Right of Way Reconstruction</b>	<b>\$146,000</b>	<b>\$146,000</b>								<b>\$146,000</b>			
<b>Replace Kerb &amp; Channel</b>													
Replace Kerb & Channel Program	\$498,000	\$498,000	100%							\$498,000			
<b>TOTAL Replace Kerb &amp; Channel</b>	<b>\$498,000</b>	<b>\$498,000</b>								<b>\$498,000</b>			
<b>Resurfacing Program - Bituminous Works</b>													
Resurfacing Program	\$1,011,000	\$1,011,000	100%							\$1,011,000			
<b>TOTAL Resurfacing Program - Bituminous Works</b>	<b>\$1,011,000</b>	<b>\$1,011,000</b>								<b>\$1,011,000</b>			
<b>TOTAL Roadwork, Bikeways, Kerb &amp; Channel</b>	<b>\$7,425,647</b>	<b>\$5,130,053</b>		<b>\$1,122,394</b>				<b>\$1,173,200</b>		<b>\$5,176,000</b>		<b>\$2,249,647</b>	
<b>Retail Strips/District Centres</b>													
<b>Festive Season Decorations</b>													
Festive Season Decorations Program	\$105,000	\$52,500	50%	\$52,500	50%					\$105,000			
<b>TOTAL Festive Season Decorations</b>	<b>\$105,000</b>	<b>\$52,500</b>		<b>\$52,500</b>						<b>\$105,000</b>			

## 2015/2016 Capital Works Program

Description	2015/2016	Renewal		Upgrade		Expansion		New		Funding			
	Budget	\$	%	\$	%	\$	%	\$	%	Council Funding	External Funding	Grant Funding	Reserve Funding
<b>Retail Strips/District Centres</b>													
<b>District Centres</b>													
Activity Centre Minor & Medium Scale Works Program	\$217,000	\$108,500	50%	\$108,500	50%					\$217,000			
<b>TOTAL District Centres</b>	<b>\$217,000</b>	<b>\$108,500</b>		<b>\$108,500</b>						<b>\$217,000</b>			
<b>Retail Strips</b>													
Locality Signs & Street Furniture Program	\$490,000	\$122,500	25%	\$367,500	75%					\$490,000			
Miscellaneous Shopping Centre Works Program	\$47,000	\$23,500	50%	\$23,500	50%					\$47,000			
Oakleigh Toilet in Chester Street - Open space upgrade	\$187,000	\$121,550	65%					\$65,450	35%	\$187,000			
<b>TOTAL Retail Strips</b>	<b>\$724,000</b>	<b>\$267,550</b>		<b>\$391,000</b>				<b>\$65,450</b>		<b>\$724,000</b>			
<b>TOTAL Retail Strips/District Centres</b>	<b>\$1,046,000</b>	<b>\$428,550</b>		<b>\$552,000</b>				<b>\$65,450</b>		<b>\$1,046,000</b>			
<b>Other Minor &amp; Major Projects</b>													
<b>Bus Shelters</b>													
Bus Stops & Shelters Program													
Access to Bus Stops outside 707 Ferntree Gully Road, Glen Waverley and 706 Wellington Road, Mulgrave	\$105,000							\$105,000	100%	\$105,000			
<b>TOTAL Bus Shelters</b>	<b>\$105,000</b>							<b>\$105,000</b>		<b>\$105,000</b>			
<b>Environmental Sustainability Road Map</b>													
Environmental Sustainability Road Map	\$209,000			\$209,000	100%					\$209,000			
Water Sensitive Urban Design Renewal Program	\$58,000	\$29,000	50%	\$29,000	50%					\$58,000			
<b>TOTAL Environmental Sustainability Road Map</b>	<b>\$267,000</b>	<b>\$29,000</b>		<b>\$238,000</b>						<b>\$267,000</b>			

## 2015/2016 Capital Works Program

Description	2015/2016	Renewal		Upgrade		Expansion		New		Funding			
	Budget	\$	%	\$	%	\$	%	\$	%	Council Funding	External Funding	Grant Funding	Reserve Funding
<b>Other Minor &amp; Major Projects</b>													
<b>Retaining Walls Reconstruction</b>													
Miscellaneous Structures - Replacement Program	\$52,000	\$39,000	75%	\$13,000	25%								\$52,000
Retaining Wall Reconstruction Program	\$41,000	\$30,750	75%	\$10,250	25%								\$41,000
Alice Street, Mount Waverley	\$24,000	\$18,000	75%	\$6,000	25%								\$24,000
Sixth Avenue (No. 17), Burwood	\$48,000	\$36,000	75%	\$12,000	25%								\$48,000
Sixth Avenue (No. 19), Burwood	\$52,000	\$39,000	75%	\$13,000	25%								\$52,000
Retaining Wall- Renewal Minor Works Program	\$20,000	\$20,000	100%										\$20,000
<b>TOTAL Retaining Walls Reconstruction</b>	<b>\$237,000</b>	<b>\$182,750</b>		<b>\$54,250</b>									<b>\$237,000</b>
<b>Salary Recovery - CW Building &amp; Reserves</b>													
Capital Works Building and Reserves Salary Recovery	\$219,753	\$109,877	50%	\$87,901	40%	\$8,790	4%	\$13,185	6%				\$219,753
Capital Works Department Salary Recovery	\$343,262	\$205,957	60%	\$68,652	20%			\$68,652	20%				\$343,262
<b>TOTAL Salary Recovery - CW Building &amp; Reserves</b>	<b>\$563,015</b>	<b>\$315,834</b>		<b>\$156,554</b>		<b>\$8,790</b>		<b>\$81,838</b>					<b>\$563,015</b>
<b>Salary Recovery - Engineering Design Services</b>													
Engineering Design Services Salary Recovery	\$565,433	\$282,717	50%	\$282,717	50%								\$565,433
External Design Services - Engineering	\$300,000	\$150,000	50%	\$150,000	50%								\$300,000
<b>TOTAL Salary Recovery - Engineering Design Services</b>	<b>\$865,433</b>	<b>\$432,717</b>		<b>\$432,717</b>									<b>\$865,433</b>
<b>Salary Recovery - UD Advanced Design</b>													
External Design Services - Urban Design	\$200,000	\$100,000	50%	\$100,000	50%								\$200,000
Urban Design Salaries Salary Recovery	\$650,000	\$325,000	50%	\$260,000	40%	\$26,000	4%	\$39,000	6%				\$650,000
<b>TOTAL Salary Recovery - UD Advanced Design</b>	<b>\$850,000</b>	<b>\$425,000</b>		<b>\$360,000</b>		<b>\$26,000</b>		<b>\$39,000</b>					<b>\$850,000</b>

## 2015/2016 Capital Works Program

Description	2015/2016	Renewal		Upgrade		Expansion		New		Funding			
	Budget	\$	%	\$	%	\$	%	\$	%	Council Funding	External Funding	Grant Funding	Reserve Funding
<b>Other Minor &amp; Major Projects</b>													
<b>TOTAL Other Minor &amp; Major Projects</b>	<b>\$2,887,448</b>	<b>\$1,385,300</b>		<b>\$1,241,520</b>		<b>\$34,790</b>		<b>\$225,838</b>		<b>\$2,887,448</b>			
<b>Rationalisation of Assets</b>													
<b>Rationalisation of Assets</b>													
Asset Rationalisation	\$25,000	\$12,500	50%	\$12,500	50%					\$25,000			
Strategic Land Acquisition	\$70,000							\$70,000	100%	\$70,000			
<b>TOTAL Rationalisation of Assets</b>	<b>\$95,000</b>	<b>\$12,500</b>		<b>\$12,500</b>				<b>\$70,000</b>		<b>\$95,000</b>			
<b>TOTAL Rationalisation of Assets</b>	<b>\$95,000</b>	<b>\$12,500</b>		<b>\$12,500</b>				<b>\$70,000</b>		<b>\$95,000</b>			
<b>Asset Additions &amp; Replacement</b>													
<b>Art Acquisitions</b>													
Public Art Program	\$56,000							\$56,000	100%	\$56,000			
<b>TOTAL Art Acquisitions</b>	<b>\$56,000</b>							<b>\$56,000</b>		<b>\$56,000</b>			
<b>Computer Equipment</b>													
Electronic Document Management System	\$1,050,000							\$1,050,000	100%	\$1,050,000			
ICT Project Support	\$100,000	\$50,000	50%	\$50,000	50%					\$100,000			
LAN Improvements	\$143,000	\$71,500	50%	\$71,500	50%					\$143,000			
Libraries Computer Upgrade Program	\$187,000	\$93,500	50%	\$93,500	50%					\$187,000			
Monash IT/IS Strategy	\$820,000			\$820,000	100%					\$820,000			
Payroll/Human Resource Management Information System (HRMIS) Project Roll Out	\$91,000	\$45,500	50%	\$45,500	50%					\$91,000			
Replacement Computer Hardware (Civic Centre & MOC)	\$407,000	\$366,300	90%					\$40,700	10%	\$407,000			
<b>TOTAL Computer Equipment</b>	<b>\$2,798,000</b>	<b>\$626,800</b>		<b>\$1,080,500</b>				<b>\$1,090,700</b>		<b>\$2,798,000</b>			

## 2015/2016 Capital Works Program

Description	2015/2016	Renewal		Upgrade		Expansion		New		Funding			
	Budget	\$	%	\$	%	\$	%	\$	%	Council Funding	External Funding	Grant Funding	Reserve Funding
<b>Asset Additions &amp; Replacement</b>													
<b>Furniture &amp; Fittings</b>													
Library Furniture & Fittings Program	\$46,000	\$46,000	100%							\$46,000			
<b>TOTAL Furniture &amp; Fittings</b>	<b>\$46,000</b>	<b>\$46,000</b>								<b>\$46,000</b>			
<b>Library Collection</b>													
Library Collection Program	\$1,160,000	\$580,000	50%	\$580,000	50%					\$1,140,000		\$20,000	
LQ21 - LOTE Development Project	\$63,000	\$63,000	100%							\$63,000			
<b>TOTAL Library Collection</b>	<b>\$1,223,000</b>	<b>\$643,000</b>		<b>\$580,000</b>						<b>\$1,203,000</b>		<b>\$20,000</b>	
<b>Other Equipment</b>													
Big Bins Program	\$167,000	\$167,000	100%							\$167,000			
Civic Centre Office Equipment Upgrade Program	\$110,000	\$110,000	100%							\$110,000			
Communication Equipment Program	\$22,000			\$16,500	75%			\$5,500	25%	\$22,000			
Libraries Office Equipment Upgrade Program	\$39,000	\$31,200	80%	\$7,800	20%					\$39,000			
Litter Bin Replacement Program	\$70,000	\$70,000	100%							\$70,000			
MARC Treadmills and Spin Bikes Finance Lease	\$39,600	\$39,600	100%							\$39,600			
Monash Gallery of Art - Office Equipment Upgrade Program	\$12,000			\$12,000	100%					\$12,000			
ORC Strength Equipment Finance Lease	\$19,840	\$19,840	100%							\$19,840			
Replacement Street Decorations Program	\$36,000	\$36,000	100%							\$36,000			
<b>TOTAL Other Equipment</b>	<b>\$515,441</b>	<b>\$473,641</b>		<b>\$36,300</b>				<b>\$5,500</b>		<b>\$515,441</b>			

## 2015/2016 Capital Works Program

Description	2015/2016	Renewal		Upgrade		Expansion		New		Funding			
	Budget	\$	%	\$	%	\$	%	\$	%	Council Funding	External Funding	Grant Funding	Reserve Funding
<b>Asset Additions &amp; Replacement</b>													
<b>Plant &amp; Light Fleet</b>													
New Plant and Equipment Program	\$170,000							\$170,000	100%	\$170,000			
Plant & Light Fleet Replacement Program	\$2,785,000	\$2,785,000	100%							\$2,785,000			
Pool Plant Replacement for MARC /CAHC/ ORC Program	\$115,000	\$115,000	100%							\$115,000			
Sienna Waverley Pump Modifications	\$66,000	\$33,000	50%	\$33,000	50%					\$66,000			
<b>TOTAL Plant &amp; Light Fleet</b>	<b>\$3,136,000</b>	<b>\$2,933,000</b>		<b>\$33,000</b>				<b>\$170,000</b>		<b>\$3,136,000</b>			
<b>TOTAL Asset Additions &amp; Replacement</b>	<b>\$7,774,441</b>	<b>\$4,722,441</b>		<b>\$1,729,800</b>				<b>\$1,322,200</b>		<b>\$7,754,441</b>		<b>\$20,000</b>	
<b>Total Base Capital</b>	\$29,536,316	\$16,510,577		\$9,246,247		\$63,240		\$3,716,253		\$25,700,669	\$90,000	\$2,789,647	\$956,000

# 2015/2016 Capital Works Program

Description	2015/2016	Renewal		Upgrade		Expansion		New		Funding			
	Budget	\$	%	\$	%	\$	%	\$	%	Council Funding	External Funding	Grant Funding	Reserve Funding

## New Capital

### Buildings

#### Community Centres

Community Action Plan Program	\$50,000	\$25,000	50%			\$25,000	50%			\$50,000			
Electra Community Centre Expansion	\$350,000					\$350,000	100%			\$175,000	\$175,000		
<b>TOTAL Community Centres</b>	<b>\$400,000</b>	<b>\$25,000</b>				<b>\$375,000</b>				<b>\$225,000</b>	<b>\$175,000</b>		

#### Sports Pavilions

Freeway Reserve – Master Plan	\$50,000	\$17,500	35%	\$17,500	35%			\$15,000	30%	\$50,000			
<b>TOTAL Sports Pavilions</b>	<b>\$50,000</b>	<b>\$17,500</b>		<b>\$17,500</b>				<b>\$15,000</b>		<b>\$50,000</b>			

<b>TOTAL Buildings</b>	<b>\$450,000</b>	<b>\$42,500</b>		<b>\$17,500</b>		<b>\$375,000</b>		<b>\$15,000</b>		<b>\$275,000</b>	<b>\$175,000</b>		
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### Reserves

#### Improvements - Active Recreation Reserves

Development of Intergenerational Active Spaces - Valley Reserve SPARC Stage 2	\$490,000			\$245,000	50%			\$245,000	50%	\$490,000			
<b>TOTAL Improvements - Active Recreation Reserves</b>	<b>\$490,000</b>			<b>\$245,000</b>				<b>\$245,000</b>		<b>\$490,000</b>			

<b>TOTAL Reserves</b>	<b>\$490,000</b>			<b>\$245,000</b>				<b>\$245,000</b>		<b>\$490,000</b>			
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### Roadwork, Bikeways, Kerb & Channel

#### Car Parks

Hanover Street Car Park, Oakleigh	\$161,000	\$96,600	60%	\$64,400	40%					\$161,000			
<b>TOTAL Car Parks</b>	<b>\$161,000</b>	<b>\$96,600</b>		<b>\$64,400</b>						<b>\$161,000</b>			

#### Footpaths

Footpath Improvements (Additional Funding)	\$120,000							\$120,000	100%	\$120,000			
<b>TOTAL Footpaths</b>	<b>\$120,000</b>							<b>\$120,000</b>		<b>\$120,000</b>			

## 2015/2016 Capital Works Program

Description	2015/2016	Renewal		Upgrade		Expansion		New		Funding			
	Budget	\$	%	\$	%	\$	%	\$	%	Council Funding	External Funding	Grant Funding	Reserve Funding
<b>Roadwork, Bikeways, Kerb &amp; Channel</b>													
<b>Periodic Footpath Replacement</b>													
Footpath Renewal Program (Additional Funding)	\$250,000	\$250,000	100%							\$250,000			
<b>TOTAL Periodic Footpath Replacement</b>	<b>\$250,000</b>	<b>\$250,000</b>								<b>\$250,000</b>			
<b>TOTAL Roadwork, Bikeways, Kerb &amp; Channel</b>	<b>\$531,000</b>	<b>\$346,600</b>		<b>\$64,400</b>					<b>\$120,000</b>	<b>\$531,000</b>			
<b>Asset Additions &amp; Replacement</b>													
<b>Art Acquisitions</b>													
Monash Art Project	\$35,000							\$35,000	100%	\$35,000			
<b>TOTAL Art Acquisitions</b>	<b>\$35,000</b>							<b>\$35,000</b>		<b>\$35,000</b>			
<b>Computer Equipment</b>													
Beyond 2000	\$50,000			\$50,000	100%					\$50,000			
<b>TOTAL Computer Equipment</b>	<b>\$50,000</b>			<b>\$50,000</b>						<b>\$50,000</b>			
<b>TOTAL Asset Additions &amp; Replacement</b>	<b>\$85,000</b>			<b>\$50,000</b>					<b>\$35,000</b>	<b>\$85,000</b>			
<b>Total New Capital</b>	<b>\$1,556,000</b>	<b>\$389,100</b>		<b>\$376,900</b>		<b>\$375,000</b>		<b>\$415,000</b>		<b>\$1,381,000</b>	<b>\$175,000</b>		
<b>Total Capital (Base &amp; New)</b>	<b>\$31,092,316</b>	<b>\$16,899,677</b>		<b>\$9,623,147</b>		<b>\$438,240</b>		<b>\$4,131,253</b>		<b>\$27,081,669</b>	<b>\$265,000</b>	<b>\$2,789,647</b>	<b>\$956,000</b>

**FEES  
&  
CHARGES  
SCHEDULE  
2015/16**

		2014/15 Unit Fee (incl GST) (where applicable)	2015/16 Unit Fee (incl GST)
<b>CORPORATE SERVICES</b>			
<b>RATES</b>			
Land Information Certificates	Each	\$20.00	\$20.00
Personal Service - Section 177 LGA Rent Demands	Each	\$65.00	\$65.00
Personal Service / Field Call - Section 177 LGA	Each	\$55.00	\$55.00
Debt Recovery Administration Classic Pac < \$1,000	Each	\$45.00	\$45.00
Debt Recovery Administration Premium Pac < \$1,000	Each	\$55.00	\$55.00
Debt Recovery Administration Classic Pac > \$1,000 < \$2,000	Each	\$65.00	\$65.00
Debt Recovery Administration Legal Pac > \$2,000	Each	\$85.00	\$85.00
Debt Recovery Administration Premium Pac > \$1,000 < \$2,000	Each	\$75.00	\$75.00
Solicitor's Letter	Each	\$25.00	\$25.00
Debt Arrangements Admin Fee	Each	\$20.00	\$20.00
Debt Recovery ASIC Search Fee	Each	\$25.00	\$25.00
Attempted Service Fee	Each	\$44.00	\$45.00
Debt Recovery Admin Skip Tracing Successful	Each	\$220.00	\$220.00
Debt Recovery Admin Skip Tracing Unsuccessful	Each	\$100.00	\$100.00
<b>CORPORATE ADMINISTRATION</b>			
<b>MONASH SEMINAR &amp; TRAINING CENTRE</b>			
Commercial Hourly Rate Boardroom	Per Hour	\$57.00	\$23.50
Commercial Hourly Rate Entire Centre	Per day	\$650.00	\$0.00
Commercial Hourly Rate Mtg Room 1	Per Hour	\$57.00	\$23.50
Commercial Hourly Rate Mtg Room 2	Per Hour	\$70.00	\$31.50
Commercial Hourly Rate Training Room	Per Hour	\$95.00	\$31.50
Community Hourly Rate Board Room	Per Hour	\$41.00	\$16.80
Community Hourly Rate Entire Centre	Per day	\$475.00	\$0.00
Community Hourly Rate Mtg Room 1	Per Hour	\$41.00	\$16.80
Community Hourly Rate Mtg Room 2	Per Hour	\$50.00	\$22.20
Community Hourly Rate Training Room	Per Hour	\$73.00	\$22.20
Data Projector	Each	\$0.00	\$22.00
TV with DVD	Each	\$0.00	\$22.00
<b>MONASH HALLS</b>			
<b>Community Use</b>			
Small Hall - Mon to Fri	Per Hour	\$19.50	\$20.30
Small Hall - Saturday/Sunday/Public Holidays	Per Hire	\$275.00	\$286.00
Small Hall - New Year's Eve	Per Hire	\$357.50	\$371.80
Small Meeting Room - Mon to Fri	Per Hour	\$10.80	\$11.20
Small Meeting Room - Saturday/Sunday/Public Holidays	Per Hire	\$99.00	\$102.85
Small Meeting Room - New Year's Eve	Per Hire	\$128.70	\$133.65

		2014/15 Unit Fee (incl GST) (where applicable)	2015/16 Unit Fee (incl GST)
Medium Hall - Mon to Fri	Per Hour	\$27.00	\$28.00
Medium Hall - Saturday/Sunday/Public Holidays	Per Hire	\$506.00	\$525.80
Medium Hall - New Year's Eve	Per Hire	\$657.80	\$684.20
Medium Meeting Room - Mon to Fri	Per Hour	\$16.20	\$16.80
Medium Meeting Room - Saturday/Sunday/Public Holidays	Per Hire	\$110.00	\$114.40
Medium Meeting Room - New Year's Eve	Per Hire	\$143.00	\$148.50
Large Hall - Mon to Fri	Per Hour	\$32.40	\$33.70
Large Hall - Saturday/Sunday/Public Holidays	Per Hire	\$726.00	\$753.50
Large Hall - New Year's Eve	Per Hire	\$943.80	\$981.20
Large Meeting Room - Mon to Fri	Per Hour	\$21.40	\$22.20
Large Meeting Room - Saturday/Sunday/Public Holidays	Per Hire	\$115.50	\$119.90
Large Meeting Room - New Year's Eve	Per Hire	\$150.15	\$156.20
<b>Commercial Use</b>			
Small Hall - Mon to Fri	Per Hour	\$26.50	\$28.00
Small Hall - Saturday/Sunday/Public Holidays	Per Hire	\$374.00	\$396.00
Small Hall - New Year's Eve	Per Hire	\$486.20	\$515.35
Small Meeting Room - Mon to Fri	Per Hour	\$14.80	\$15.70
Small Meeting Room - Saturday/Sunday/Public Holidays	Per Hire	\$132.00	\$139.70
Small Meeting Room - New Year's Eve	Per Hire	\$171.60	\$181.50
Medium Hall - Mon to Fri	Per Hour	\$37.00	\$39.20
Medium Hall - Saturday/Sunday/Public Holidays	Per Hire	\$687.50	\$726.00
Medium Hall - New Year's Eve	Per Hire	\$893.75	\$947.10
Medium Meeting Room - Mon to Fri	Per Hour	\$22.20	\$23.50
Medium Meeting Room - Saturday/Sunday/Public Holidays	Per Hire	\$143.00	\$151.25
Medium Meeting Room - New Year's Eve	Per Hire	\$185.90	\$196.90
Large Hall - Mon to Fri	Per Hour	\$44.50	\$47.20
Large Hall - Saturday/Sunday/Public Holidays	Per Hire	\$990.00	\$1,050.50
Large Hall - New Year's Eve	Per Hire	\$1,287.00	\$1,364.00
Large Meeting Room - Mon to Fri	Per Hour	\$29.70	\$31.50
Large Meeting Room - Saturday/Sunday/Public Holidays	Per Hire	\$154.00	\$163.35
Large Meeting Room - New Year's Eve	Per Hire	\$200.20	\$212.30
Data Projector	Each	\$0.00	\$22.00

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#### BATESFORD HUB

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##### Facility/Room Hire

Meeting Room 1 Community	Per Hour	\$10.50	\$10.90
Meeting Room 2 Community	Per Hour	\$15.50	\$16.10
Meeting Room 3 Community	Per Hour	\$15.50	\$16.10
Meeting Room 1 & 2 combined Community	Per Hour	\$21.00	\$0.00
Meeting Room 2 & 3 combined Community	Per Hour	\$26.00	\$0.00
Meeting Room 1, 2 & 3 combined Community	Per Hour	\$31.20	\$0.00
Multi purpose room Community	Per Hour	\$26.00	\$27.00

		2014/15 Unit Fee (incl GST) (where applicable)	2015/16 Unit Fee (incl GST)
Jordanville Centre Hire - Community	Per Hour	\$16.00	\$17.00
Meeting Room 1 Commercial	Per Hour	\$21.20	\$22.50
Meeting Room 2 Commercial	Per Hour	\$32.00	\$33.90
Meeting Room 3 Commercial	Per Hour	\$32.00	\$33.90
Meeting Room 1 & 2 combined Commercial	Per Hour	\$42.50	\$0.00
Meeting Room 2 & 3 combined Commercial	Per Hour	\$48.00	\$0.00
Meeting Room 1, 2 & 3 combined Commercial	Per Hour	\$53.00	\$0.00
Multi purpose room Commercial	Per Hour	\$65.00	\$68.90
Data Projector	Each	\$16.00	\$17.00
TV with DVD	Each	\$21.20	\$22.50
Jordanville Centre Hire - Community	Per Hour	\$16.00	\$17.00

## COMMUNITY DEVELOPMENT & SERVICES

### RESIDENTIAL CARE

Elizabeth Gardens- 2 bedrooms	Per Week	\$110.00	\$112.20
Elizabeth Gardens - New Residents	Per Week	\$42.00	\$42.85

### HOME AND COMMUNITY CARE

#### Planned Activity Groups - Halcyon

Day	Per session	\$14.00	\$14.60
Evening	Per session	\$11.50	\$12.00

#### Planned Activity Group

Social Support	Per hour	\$3.60	\$3.75
Out & About Group	Per hour	\$7.30	\$7.60

#### Home Maintenance

Low	Per hour plus	\$13.50	\$13.50
Medium	Per hour plus	\$18.00	\$18.00
High	Per hour plus	\$23.00	\$23.00
Full Cost Recovery	Per hour plus	\$60.00	\$60.00

#### Home Maintenance - Gutter Cleaning

Low	Per staff hour	\$21.00	\$21.00
Medium	Per staff hour	\$24.00	\$24.00
High	Per staff hour	\$33.30	\$33.30
Full Cost Recovery	Per staff hour	\$66.00	\$66.00

#### Home Maintenance - Green Clean

Small Job-Low	Per job	\$40.00	\$40.00
Small Job-Medium	Per job	\$47.00	\$47.00
Small Job-High	Per job	\$58.00	\$58.00
Medium Job-Low	Per job	\$64.00	\$64.00
Medium Job-Medium	Per job	\$79.00	\$79.00
Medium Job-High	Per job	\$96.00	\$96.00
Large Job-Low	Per job	\$104.00	\$104.00
Large Job-Medium	Per job	\$125.00	\$125.00
Large Job-High	Per job	\$154.00	\$154.00

	Unit Type	2014/15 Unit Fee (incl GST) (where applicable)	2015/16 Unit Fee (incl GST)
<b>General Home Care</b>			
Low	Per hour	\$6.40	\$6.40
Medium	Per hour	\$15.50	\$15.50
High	Per hour	\$33.00	\$33.00
Full Cost Recovery	Per Hour	\$50.00	\$50.00
<b>Extra Care</b>			
Low	Per hour	\$8.40	\$8.80
Medium	Per hour	\$14.60	\$15.20
High	Per hour	\$16.60	\$17.30
Full Cost Recovery	Per Hour	\$52.00	\$54.10
<b>Delivered Meals</b>			
Low	Per Meal	\$9.00	\$9.00
Medium	Per Meal	\$9.00	\$9.00
High	Per Meal	\$13.00	\$13.00
Full Cost Recovery	Per Meal	\$15.00	\$15.00
<b>Personal Care</b>			
Low	Per hour	\$4.60	\$4.60
Medium	Per hour	\$9.20	\$9.20
High	Per hour	\$22.00	\$22.00
Full Cost Recovery	Per Hour	\$50.00	\$50.00
<b>Respite Care</b>			
Low	Per hour	\$3.20	\$3.20
Medium	Per hour	\$5.00	\$5.00
High	Per hour	\$14.00	\$14.00
Full Cost Recovery	Per Hour	\$50.00	\$50.00
<b>Community Bus</b>			
Assisted Transport Charge	Per return trip	\$2.60	\$2.70
Community Bus Hire -11 seater + Driver	Per hour	\$6.50	\$6.80
Community Bus Hire - 11 Seater + Driver	Per km	\$1.70	\$1.80
Community Bus Per Day Max - 11 Seater + Driver	Per day	\$65.00	\$67.60
<b>CHILDREN'S AND FAMILY SERVICE</b>			
<b>Child Care</b>			
Brine Street - Daily	Per day	\$98.00	\$106.00
Brine Street - Weekly	Per week	\$460.00	\$495.00
Late Fee	Per minute	\$2.20	\$2.50
<b>Preschools</b>			
Enrolment Fee	Per Child	\$12.00	\$12.50
<b>Family Day Care</b>			
Parent Levy	Per Hour	\$0.60	\$1.75
Family Day Care Administration Fee	Per Hour	\$1.30	\$0.15
<b>Maternal &amp; Child Health</b>			
Rental - one half day per week per term	Per half day	\$73.50	\$77.90

		2014/15 Unit Fee (incl GST) (where applicable)	2015/16 Unit Fee (incl GST)
	Unit Type		
<b>IMMUNISATION</b>			
<b>Vaccines</b>			
Chicken Pox (Varicella) Vaccine	Each	\$65.00	\$65.00
Hepatitis B Vaccine (Full)	Full course	\$45.00	\$45.00
Hepatitis B Vaccine (Single)	Single dose	\$15.00	\$15.00
Meningococcal Vaccine	Each	\$50.00	\$50.00
Boostrix Vaccine	Each	\$0.00	\$45.00
Flu Vaccine	Each	\$0.00	\$20.00
<b>YOUTH SERVICES</b>			
<b>Youth Services</b>			
Bus Charges	Per hour	\$6.50	\$6.80
Bus Charges	Per km	\$1.70	\$1.80
Bus Charges	Per day	\$65.00	\$67.00
<b>LIBRARIES</b>			
<b>Photocopy/Scanning Charges</b>			
B&W (A4 only)	Per page	\$0.20	\$0.20
B&W (A3)	Per page	\$0.30	\$0.30
Colour A4	Per page	\$1.00	\$1.00
Colour A3	Per page	\$1.50	\$1.50
<b>Reservation Charges</b>			
Reservation Charges-Adult	Per book	\$2.00	\$2.00
<b>Overdue Charges</b>			
Teen/Junior	Per Day	\$0.40	\$0.40
Adult	Per Day	\$0.40	\$0.40
<b>Internet Income</b>			
Fax (1st page)	Per page	\$3.30	\$3.30
Fax (subsequent pages)	Per page	\$1.00	\$1.00
Printing	Per page	\$0.20	\$0.20
<b>Other Library Charges</b>			
Literature Festival Workshops	Each	\$10.00	\$10.00
Chargeable Programs	Each	\$3.00	\$4.00
Library Bags	Each	\$2.00	\$2.00
Sale of Redundant Library Books	Each	\$0.50	\$0.50
Replacement Membership Card	Per card	\$3.00	\$3.50
<b>Lost and Damaged Books</b>			
Magazines and Paperbacks	Each	\$6.40	\$6.60
Books	Each	\$15.30	\$16.00
<b>Library Meeting Rooms</b>			
Weekdays and Saturdays - Community Rate	Per hour	\$25.00	\$26.00
Weekdays and Saturdays - Commercial Rate	Per hour	\$34.00	\$36.00
Sunday	Per half day	\$330.00	\$350.00
Sunday - Full Day	Per day	\$496.00	\$0.00

		2014/15 Unit Fee (incl GST) (where applicable)	2015/16 Unit Fee (incl GST)
	Unit Type		
<b>MONASH GALLERY OF ART</b>			
<b>Hire and Rental Charges</b>			
Focus Gallery (min 3 hrs)	Per Hour	\$44.50	\$44.50
MGA Boardroom	Per Hour	\$44.50	\$44.50
Special Exhibitions Gallery (min 3 hrs)	Per Hour	\$165.00	\$165.00
Wilbow Gallery and Cafe Deck (min 3 hrs)	Per Hour	\$77.00	\$77.00
Staff Charge (min 3 hrs)	Per Hour	\$61.50	\$61.50
Security Guard	Each	\$193.00	\$193.00
<b>FESTIVAL SITE FEES</b>			
Carols by Candlelight - Commercial Vendor	Per Stall	\$350.00	\$365.00
Festival - Oakleigh Commercial vendor site fee	Per stall	\$155.00	\$161.00
Festival - Clayton Commercial Vendor site fee	Per Stall	\$155.00	\$161.00
Festival - Clayton Street traders	Per Stall	\$78.00	\$0.00
Festival vendors power fee	Per Stall	\$65.50	\$70.00
Events - Commercial Marquee Hire	Per Stall	\$172.00	\$180.00
Events - Community Marquee Hire	Per stall	\$154.80	\$161.00
Events - Commercial Vendor Site Fee	Per Stall	\$80.00	\$83.00
Events - Community Vendor Site Fee	Per Stall	\$78.00	\$0.00
<b>RECREATION SERVICES</b>			
<b>Waverley Golf Course</b>			
9 Holes Concession	Each	\$13.00	\$13.80
9 Holes Concession Packaged (receive 10 rounds)	Each	\$0.00	\$124.20
9 Holes Concession Packaged (receive 25 rounds)	Each	\$0.00	\$303.60
9 Holes Mid Week	Each	\$17.30	\$18.00
9 Holes Mid Week Packaged (receive 10 rounds)	Each	\$0.00	\$162.00
9 Holes Mid Week Packaged (receive 25 rounds)	Each	\$0.00	\$396.00
9 Holes Weekend - First 1.5 Hours	Each	\$20.20	\$21.00
9 Holes Weekend - First 1.5 Hours Packaged (receive 10 rounds)	Each	\$0.00	\$189.00
9 Holes Weekend - First 1.5 Hours Packaged (receive 25 rounds)	Each	\$0.00	\$462.00
9 Holes Weekend - After 1.5 Hours	Each	\$28.00	\$29.10
18 Holes Concession	Each	\$17.30	\$18.35
18 Holes Concession Packaged (receive 10 rounds)	Each	\$0.00	\$165.15
18 Holes Concession Packaged (receive 25 rounds)	Each	\$0.00	\$403.70
18 Holes Mid Week	Each	\$24.40	\$25.40
18 Holes Mid Week Packaged (receive 10 rounds)	Each	\$0.00	\$228.60
18 Holes Mid Week Packaged (receive 25 rounds)	Each	\$0.00	\$558.80
18 Holes Weekend	Each	\$28.00	\$29.10
18 Holes Weekend Packaged (receive 10 rounds)	Each	\$0.00	\$261.90
18 Holes Weekend Packaged (receive 25 rounds)	Each	\$0.00	\$640.20
Twilight Rate	Each	\$19.00	\$20.15
Practice Range - 50 Balls	Each	\$11.00	\$11.65
Practice Range - 100 Balls	Each	\$14.50	\$15.35
<b>Oakleigh Golf Course</b>			
9 Holes Concession	Each	\$9.35	\$9.90
9 Holes Concession Packaged (receive 10 rounds)	Each	\$0.00	\$89.10
9 Holes Concession Packaged (receive 25 rounds)	Each	\$0.00	\$217.80
9 Holes Mid Week	Each	\$14.70	\$15.30
9 Holes Mid Week Packaged (receive 10 rounds)	Each	\$0.00	\$137.70

		2014/15 Unit Fee (incl GST) (where applicable)	2015/16 Unit Fee (incl GST)
9 Holes Mid Week Packaged (receive 25 rounds)	Each	\$0.00	\$336.60
9 Holes Weekend	Each	\$14.70	\$15.30
9 Holes Weekend Packaged (receive 10 rounds)	Each	\$0.00	\$137.70
9 Holes Weekend Packaged (receive 25 rounds)	Each	\$0.00	\$336.60
18 Holes Concession	Each	\$14.70	\$15.60
18 Holes Concession Packaged (receive 10 rounds)	Each	\$0.00	\$140.40
18 Holes Concession Packaged (receive 25 rounds)	Each	\$0.00	\$343.20
18 Holes Mid Week	Each	\$19.60	\$20.40
18 Holes Mid Week Packaged (receive 10 rounds)	Each	\$0.00	\$183.60
18 Holes Mid Week Packaged (receive 25 rounds)	Each	\$0.00	\$448.80
18 Holes Weekend	Each	\$19.60	\$20.40
18 Holes Weekend Packaged (receive 10 rounds)	Each	\$0.00	\$183.60
18 Holes Weekend Packaged (receive 25 rounds)	Each	\$0.00	\$448.80
Twilight Rate	Each	\$14.80	\$15.60
<b>Hire Charges and Rental</b>			
Archery- Freeway Reserve	Per year	\$645.00	\$670.80
Association Fee - Annual Ungraded Pavilions	Per year	\$956.00	\$994.25
Athletics- Central Reserve	Per year	\$1,745.00	\$1,814.80
Athletics- Davies Reserve	Per year	\$645.00	\$670.80
Baseball- Napier Park - Senior	Per season	\$248.00	\$257.90
Baseball- Napier Park- Junior	Per season	\$115.00	\$119.60
Baseball- Napier Park- Under 13	Per season	\$23.00	\$23.90
Baseball- Scotchmans Run - Junior	Per season	\$68.50	\$71.25
Baseball- Scotchmans Run - Senior	Per season	\$135.00	\$140.40
Baseball- Scotchmans Run- Under 13	Per season	\$22.70	\$23.60
Baseball- Gladeswood - Junior	Per season	\$90.00	\$93.60
Baseball- Gladeswood - Senior	Per season	\$181.00	\$188.25
Baseball- Gladeswood- Under 13	Per season	\$22.00	\$22.90
BMX - Stan Riley Reserve	Per year	\$645.00	\$670.80
Club Fee Annual Ungraded Pavilions : Different Use	Per year	\$326.00	\$339.05
Cricket - A Turf - Sunday Junior	Per season	\$930.00	\$967.20
Cricket - A Turf - Sunday Senior	Per season	\$1,880.00	\$1,955.20
Cricket - A Turf- Junior	Per season	\$1,860.00	\$1,934.40
Cricket - A Turf- Senior	Per season	\$3,758.00	\$3,908.32
Cricket - B Turf - Junior	Per season	\$1,645.00	\$1,710.80
Cricket - B Turf - Senior	Per season	\$3,296.00	\$3,427.85
Cricket - B Turf - Sunday Junior	Per season	\$825.00	\$858.00
Cricket - B Turf - Sunday Senior	Per season	\$1,648.00	\$1,713.90
Cricket - C Turf - Junior	Per season	\$1,450.00	\$1,508.00
Cricket - C Turf - Senior	Per season	\$2,895.00	\$3,010.80
Cricket - C Turf - Sunday Junior	Per season	\$725.00	\$754.00
Cricket - C Turf - Sunday Senior	Per season	\$1,448.00	\$1,505.90
Cricket - Synthetic - Junior	Per season	\$322.00	\$334.90
Cricket - Synthetic - Senior	Per season	\$645.00	\$670.80
Cricket - Synthetic - Under 13	Per season	\$22.00	\$22.90
Cricket- D Grade - Junior	Per season	\$218.00	\$226.72

		<b>2014/15 Unit Fee (incl GST) (where applicable)</b>	<b>2015/16 Unit Fee (incl GST)</b>
	<b>Unit Type</b>		
Cricket- D Grade - Senior	Per season	\$440.00	\$457.60
Cricket- D Grade - Under 13	Per season	\$22.00	\$22.90
Croquet - Electra Reserve	Per year	\$645.00	\$670.80
Dog Clubs - Electra Reserve	Per year	\$645.00	\$670.80
Football - A Grade Reserve Junior	Per season	\$388.00	\$403.50
Football - A Grade Reserve Senior	Per season	\$775.00	\$806.00
Football - A Grade Reserve Under 13	Per season	\$23.00	\$23.90
Football - B Grade Reserve Junior	Per season	\$325.00	\$338.00
Football - B Grade Reserve Senior	Per season	\$645.00	\$670.80
Football - B Grade Reserve Under 13	Per season	\$22.00	\$22.90
Football - C Grade Reserve Junior	Per season	\$278.00	\$289.10
Football - C Grade Reserve Senior	Per season	\$555.00	\$577.20
Football - C Grade Reserve Under 13	Per season	\$22.50	\$23.40
Football - D Grade Reserve Junior	Per season	\$165.00	\$171.60
Football - D Grade Reserve Senior	Per season	\$325.00	\$338.00
Football - D Grade Reserve Under 13	Per season	\$22.50	\$23.40
Horse Riding - Drummie - Full usage	Per year	\$970.00	\$1,008.80
Horse Riding - Drummie - Restricted	Per year	\$485.00	\$504.40
Leased Properties - Bowls (per court)	Each	\$390.00	\$405.60
Leased Properties - Bowls (per pavilion)	each	\$310.00	\$322.40
Leased Properties - Tennis (per court)	Each	\$105.00	\$109.20
Leased Properties - Tennis (per pavilion)	Each	\$310.00	\$322.40
Leased Properties - Waverley Advanced Gymnastics Club	Per Year	\$10,855.00	\$11,289.20
Leased Properties - Waverley Basketball Association	Per Year	\$4.00	\$4.15
Leased Properties - Waverley Hockey Club	Per Year	\$1,240.00	\$1,289.60
Leased Properties - Waverley Night Netball Association	Per Year	\$4.00	\$4.15
Netball - Ashwood College	Per season	\$645.00	\$670.80
Off Season Pavilion Fee	Each	\$170.00	\$176.80
Pavilions - A Grade Junior	Per season	\$225.00	\$234.00
Pavilions - A Grade Senior	Per season	\$452.00	\$470.10
Pavilions - B Grade Junior	Per season	\$165.00	\$171.60
Pavilions - B Grade Senior	Per season	\$325.00	\$338.00
Pavilions - C Grade Junior	Per season	\$120.00	\$124.80
Pavilions - C Grade Senior	Per season	\$240.00	\$249.60
Pavilions - D Grade Junior	Per season	\$60.00	\$62.40
Pavilions - D Grade Senior	Per season	\$117.00	\$121.70
Rental of Reserve Commercial Rental	Per half day	\$1,460.00	\$1,518.40
Rental of Reserve Commercial Rental > 3 hours	Per day	\$2,200.00	\$2,288.00
Rental of Reserve Cricket final exclusive use - Synthetic (Juniors)	Per game	\$110.00	\$114.40
Rental of Reserve Cricket final exclusive use - Synthetic (Seniors)	Per game	\$220.00	\$228.80
Rental of Reserve Cricket final exclusive use - Turf (Juniors)	Per game	\$215.00	\$223.60
Rental of Reserve Cricket final exclusive use - Turf (Seniors)	Per game	\$830.00	\$863.20
Rental of Reserve Cricket final shared use - Synthetic (Snr. & Jnr)	Per game	\$220.00	\$228.80
Rental of Reserve Cricket final shared use - Turf (Snr & Jnr)	Per game	\$825.00	\$858.00

		2014/15 Unit Fee (incl GST) (where applicable)	2015/16 Unit Fee (incl GST)
	<b>Unit Type</b>		
Rental of Reserve - Central Reserve	Per season	\$15,505.00	\$16,125.20
Rental of Reserve Existing pitch use (turf cricket)	Per day	\$215.00	\$223.60
Rental of Reserve Existing pitch use with curator (turf cricket)	Per day	\$535.00	\$556.40
Rental of Reserve Fitness Group Franchise Rental	Per month	\$152.00	\$161.10
Rental of Reserve Football League final (Juniors)	Per day	\$195.00	\$202.80
Rental of Reserve Football League final (Seniors)	Per day	\$390.00	\$405.60
Rental of Reserve Full day	Per day	\$225.00	\$234.00
Rental of Reserve Half day	Per half day	\$120.00	\$124.80
Rental of Reserve New pitch use (junior turf cricket)	Per game	\$215.00	\$223.60
Rental of Reserve New pitch use (senior turf cricket)	Per game	\$825.00	\$858.00
Rental of Reserve Rugby final (Juniors)	Per day	\$195.00	\$202.80
Rental of Reserve Rugby final (Seniors)	Per day	\$390.00	\$405.60
Rental of Reserve Soccer League final (Juniors)	Per day	\$195.00	\$202.80
Rental of Reserve Soccer League final (Seniors)	Per day	\$390.00	\$405.60
Rental of Reserve Wedding	Per half day	\$115.00	\$119.60
Rental of Storage Space - Poseidon Angling Club	Per Year	\$170.00	\$176.80
Rugby Union & League - A Grade Junior	Per season	\$340.00	\$352.60
Rugby Union & League - A Grade Senior	Per season	\$685.00	\$712.40
Rugby Union & League - A Grade Under 13	Per season	\$23.00	\$23.90
Rugby Union & League - B Grade Junior	Per season	\$325.00	\$338.00
Rugby Union & League - B Grade Senior	Per season	\$645.00	\$670.80
Rugby Union & League - B Grade Under 13	Per season	\$23.00	\$23.90
Soccer - A Grade Junior	Per season	\$325.00	\$338.00
Soccer - A Grade Senior	Per season	\$645.00	\$670.80
Soccer - A Grade Under 13	Per season	\$23.00	\$23.90
Soccer - B Grade Junior	Per season	\$270.00	\$280.80
Soccer - B Grade Senior	Per season	\$542.00	\$563.70
Soccer - B Grade Under 13	Per season	\$23.00	\$23.90
Soccer - C Grade Junior	Per season	\$225.00	\$234.00
Soccer - C Grade Senior	Per season	\$455.00	\$473.20
Soccer - C Grade Under 13	Per season	\$23.00	\$23.90
Softball -Other Sites Junior	Per season	\$34.00	\$35.35
Softball -Other Sites Senior	Per season	\$68.00	\$70.70
Softball -Other Sites Under 13	Per season	\$23.00	\$23.90
Softball -Waverley Women's Centre Junior	Per season	\$60.00	\$62.40
Softball -Waverley Women's Centre Senior	Per season	\$116.00	\$120.65
Softball -Waverley Women's Centre Under 13	Per season	\$23.00	\$23.90
Touch Football	Per season	\$645.00	\$670.80

		2014/15 Unit Fee (incl GST) (where applicable)	2015/16 Unit Fee (incl GST)
Soccer - Jack Edwards (Monash based clubs) Jul - Sep	Per season	\$0.00	\$11.00
Soccer - Jack Edwards (Monash based clubs) Oct - Jun	Per season	\$0.00	\$16.50
Soccer - Jack Edwards (Monash based schools) Jul - Sep	Per season	\$0.00	\$22.00
Soccer - Jack Edwards (Monash based schools) Oct - Jun	Per season	\$0.00	\$27.50
Soccer - Jack Edwards (Other users) Jul - Sep	Per season	\$0.00	\$33.00
Soccer - Jack Edwards (Other users) Oct - Jun	Per season	\$0.00	\$38.50

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#### CLAYTON COMMUNITY CENTRE

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##### Facility/Room Hire

Additional Cleaning	Per Hour	\$60.00	\$63.60
Bump In/Out & Rehearsal Community	Per Week	\$60.00	\$62.40
Bump In/Out Rehearsal Commercial	Per Week	\$83.00	\$88.00
Meeting Room Community	Per Hour	\$20.00	\$20.80
Meeting Room Commercial	Per Hour	\$33.00	\$35.00
Security Mon-Friday	Per Hour	\$39.00	\$41.35
Security Public Holiday	Per Hour	\$70.00	\$74.20
Security Saturday	Per Hour	\$48.00	\$50.90
Security Sunday	Per Hour	\$60.00	\$63.60
Supervising Technician	Per Hour	\$53.50	\$56.70
Theatrette Community	Per day	\$395.00	\$410.80
Theatrette Community	Per Hour	\$60.00	\$62.40
Theatrette Community	Per Week	\$1,310.00	\$1,362.40
Theatrette Commercial	Per day	\$538.00	\$570.30
Theatrette Commercial	Per Hour	\$83.00	\$88.00
Theatrette Commercial	Per Week	\$2,010.00	\$2,130.60

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#### CLAYTON AQUATIC AND HEALTH CENTRE

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##### Entrance Fees

Entrance Fees - 25 visit Adult CAHC	Each	\$128.80	\$135.70
Entrance Fees - 25 visit Child / Conc.	Each	\$89.70	\$94.30
Entrance Fees - 25 visit Swim/Spa	Each	\$211.60	\$223.10
Entrance Fees - 50 visit Adult CAHC	Each	\$235.20	\$247.80
Entrance Fees - 50 visit Child / Conc.	Each	\$163.80	\$172.20
Entrance Fees - Adult CAHC	Each	\$5.60	\$5.90
Entrance Fees - Children CAHC	Each	\$3.90	\$4.10
Entrance Fees - Conc. 25 visit Swim/Spa	Each	\$147.20	\$154.10
Entrance Fees - Conc. Swim/Spa	Each	\$6.40	\$6.70
Entrance Fees - Conc./Pensioner/Senior CAHC	Each	\$3.90	\$4.10
Entrance Fees - Family Entry CAHC	Each	\$16.20	\$17.00
Entrance Fees - Spectator Fees CAHC	Each	\$1.00	\$1.00
Entrance Fees - Swim/Spa	Each	\$9.20	\$9.70

##### Facility/Room Hire

Lane Hire - 25m Pool Hire Casual	Per Hour	\$51.95	\$55.00
Lane Hire - 25m Pool Term Hire	Per Hour	\$41.55	\$44.00
Lane Hire - 25m Pool Hire Over 20hrs/week	Per Hour	\$39.00	\$41.30
Full Pool Booking - 25m Pool	Per Hour	\$303.15	\$321.00

		2014/15 Unit Fee (incl GST) (where applicable)	2015/16 Unit Fee (incl GST)
	<b>Unit Type</b>		
Full Pool Booking - Learn To Swim Pool	Per Hour	\$102.80	\$109.00
Room Hire - Group Fitness Studio Casual	Per Hour	\$57.90	\$63.50
Room Hire - Group Fitness Studio - Term Hire	Per Hour	\$46.20	\$49.00
Room Hire - Group Fitness Studio - Over 20hrs/week	Per Hour	\$43.50	\$47.60
<b>Learn To Swim</b>			
Term Program Non GST	Each	\$18.60	\$19.50
Concession Term Program	Each	\$16.80	\$17.60
Squad Program -GST	Each	\$22.40	\$23.50
Concession Squad Program	Each	\$20.20	\$21.20
Privates (Not school) Non GST	Each	\$55.65	\$58.40
Concession Privates (Not school) Non GST	Each	\$50.10	\$52.60
Term Program Non GST Administration Fee	Each	\$30.00	\$30.00
Schools 6-7 Ratio Non GST	Each	\$8.40	\$8.90
Schools 8-9 Ratio Non GST	Each	\$8.15	\$8.60
Schools 10+ Ratio Non GST	Each	\$7.75	\$8.20
Schools Fun Day	Each	\$10.60	\$10.60
Buses 1st Bus - No Seat Belt GST	Each	\$305.30	\$305.30
Buses 1st Bus - With Seat Belt GST	Each	\$434.60	\$434.60
Buses Consecutive Bus - No Seat Belt GST	Each	\$78.45	\$78.40
Buses Consecutive Bus - With Seat Belt GST	Each	\$95.40	\$95.40
Birthday Parties	Each	\$28.60	\$29.50
<b>Health and Fitness Membership Fees</b>			
<b><u>CC Club</u></b>			
Monthly Fee	Each	\$68.00	\$71.00
Concession Monthly Fee	Each	\$61.20	\$63.90
Corporate Monthly Fee	Each	\$61.20	\$63.90
Concession 12 Month Fee	Each	\$734.00	\$767.00
Adult 12 Month Fee	Each	\$816.00	\$852.00
Term 3 Months	Each	\$344.00	\$357.00
Term - Conc. 3 Months	Each	\$264.00	\$303.00
Workcover 3 mth	Each	\$512.00	\$537.00
Workcover 6 mth	Each	\$763.00	\$801.00
Workcover 12 mth	Each	\$816.00	\$852.00
<b><u>Fortnightly Memberships</u></b>			
Red Club	Each	\$31.40	\$32.80
Red Concession Club	Each	\$28.25	\$29.50
Red Corporate Club	Each	\$28.25	\$29.50
Red Flexi	Each	\$36.00	\$37.40
Red Concession Flexi	Each	\$32.40	\$33.60
Red Corporate Flexi	Each	\$32.40	\$33.60
Red Prime of Life	Each	\$23.10	\$24.00
Red Teen Fitness	Each	\$23.10	\$24.00
<b><u>CC Club - Flexi</u></b>			
Concession Monthly Fee	Each	\$70.20	\$72.90
Corporate Monthly Fee	Each	\$70.20	\$72.90
Monthly Fee	Each	\$78.00	\$81.00
<b><u>CC Prime of Life (over 60's)</u></b>			
M'ship CAHC Prime of Life (over 60's) Monthly Fee	Each	\$50.00	\$52.00

		2014/15 Unit Fee (incl GST) (where applicable)	2015/16 Unit Fee (incl GST)
M'ship CAHC Prime of Life (over 60's) Term 3 months	Each	\$198.00	\$206.00
M'ship CAHC Prime of Life (over 60's) Term 12 months	Each	\$600.00	\$624.00
<b><u>Membership</u></b>			
PT Plus - 1 session per week	Each	\$156.00	\$162.00
PT Plus - 1 session per week - Fortnightly	Each	\$72.00	\$74.75
PT Plus - 2 session per week	Each	\$311.00	\$324.00
PT Plus - 2 session per week - Fortnightly	Each	\$143.50	\$149.50
PT Plus - 3 session per week	Each	\$467.00	\$0.00
PT Plus - 3 session per week - Fortnightly	Each	\$215.50	\$0.00
<b><u>Active Monash Red Flexi</u></b>			
Join Fee	Each	\$50.00	\$50.00
Conc. Join Fee	Each	\$19.00	\$19.00
Corporate Join	Each	\$19.00	\$19.00
Teen Fitness	Each	\$23.10	\$19.00
Membership Administration Fee	Each	\$30.00	\$30.00
<b><u>Fitness Programs</u></b>			
Fitness Programs - Concession	Per Session	\$9.30	\$9.70
Fitness Programs - Adult 10 visit pass	Each	\$144.00	\$153.00
Fitness Programs - Conc./School/Older Adult 10 visit pass	Each	\$83.70	\$87.30
Fitness Programs - General Classes	Per Session	\$16.00	\$17.00
Casual Gym Visit	Per Session	\$18.85	\$20.00
Casual Gym Visit - Conc.	Per Session	\$16.95	\$18.00
Active Link	Per Session	\$6.15	\$6.50
Active Link 10 Visit Pass	Per Session	\$55.35	\$58.50
Active Abilities	Per Session	\$9.55	\$9.95
Active Kids	Per Session	\$9.55	\$9.95

		2014/15 Unit Fee (incl GST) (where applicable)	2015/16 Unit Fee (incl GST)
	<b>Unit Type</b>		
<b><u>Personal Training</u></b>			
Personal Training 1 Visit	Each	\$48.00	\$50.00
Personal Training 5 Visits	Each	\$216.00	\$225.00
Personal Training 10 Visits	Each	\$408.00	\$425.00
Personal Training 20 Visits	Each	\$768.00	\$800.00
Personal Training 0 P/T + Group	Per week	\$12.90	\$13.50
Personal Training 1 P/T + Group	Per week	\$47.50	\$49.50
Personal Training 2 P/T + Group	Per week	\$70.00	\$73.00
Personal Training - Intro to PT	Per week	\$49.95	\$49.95
Group Personal Training - 1 Session	Per week	\$80.00	\$83.00
Group Personal Training - 5 Sessions	Per week	\$356.00	\$373.50
Active Army	Each	\$13.00	\$0.00

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#### **OAKLEIGH RECREATION CENTRE**

##### **Membership Fees**

##### **ORC Club**

12 Month Fee	Each	\$888.00	\$888.00
Concession Monthly Fee	Each	\$66.60	\$66.60
Monthly Fee	Each	\$74.00	\$74.00
Concession 12 Month Fee	Each	\$799.00	\$799.00
M'Ship ORC- Prime of Life- monthly fee	Each	\$54.00	\$54.00
M'Ship ORC- Corporate Club- monthly fee	Each	\$66.60	\$66.60
M'Ship ORC- Corporate Flexi- monthly fee	Each	\$75.60	\$75.60
M'Ship ORC- Stadium Club- monthly fee	Each	\$53.50	\$53.50
M'Ship ORC- Stadium Flexi- monthly fee	Each	\$63.50	\$63.50
M'Ship ORC- Prime of Life- 12 month fee	Each	\$648.00	\$648.00
M'Ship ORC- Flexi- 3 month fee	Each	\$369.00	\$369.00
M'Ship ORC- Concession Flexi- 3 month fee	Each	\$288.00	\$288.00
M'Ship ORC- Corporate Flexi- 3 month fee	Each	\$288.00	\$0.00
M'Ship ORC- Prime of Life- 3 month fee	Each	\$229.00	\$229.00
Workcover 3 mth	Each	\$512.00	\$537.60
Workcover 6 mth	Each	\$763.00	\$801.00
PT Plus - 1 session per week	Each	\$156.00	\$162.00
PT Plus - 1 session per week - Fortnightly	Each	\$72.00	\$74.75
PT Plus - 2 session per week	Each	\$311.00	\$324.00
PT Plus - 2 session per week - Fortnightly	Each	\$143.50	\$149.50
PT Plus - 3 session per week	Each	\$467.00	\$486.00
PT Plus - 3 session per week - Fortnightly	Each	\$215.50	\$224.25

##### **ORC Club - Flexi**

Monthly Fee	Each	\$84.00	\$86.00
Concession Monthly Fee	Each	\$75.60	\$77.40

##### **Active Monash Orange Club**

Fortnightly Fee	Each	\$34.15	\$35.20
Corporate Club Fortnightly Fee	Each	\$30.75	\$31.70
Conc. Fortnightly Fee	Each	\$30.75	\$31.70
Stadium Fortnightly Fee	Each	\$24.70	\$25.90
Membership Administration Fee	Each	\$30.00	\$30.00
Orange Teen Fitness	Each	\$24.95	\$25.60

		2014/15 Unit Fee (incl GST) (where applicable)	2015/16 Unit Fee (incl GST)
<b><u>Active Monash Orange Club - Flexi</u></b>			
Fortnightly Fee	Each	\$38.80	\$39.70
Conc. Fortnightly Fee	Each	\$34.90	\$35.70
Conc. Join Fee	Each	\$19.00	\$19.00
Corporate Fortnightly Fee	Each	\$34.90	\$35.70
Corporate Join Fee	Each	\$19.00	\$19.00
Prime of Life Fortnightly Fee	Each	\$24.95	\$25.60
Stadium Fortnightly Fee	Each	\$29.30	\$29.60
Stadium Join Fee	Each	\$19.00	\$19.00
<b>Crèche Fees</b>			
Members	Per Session	\$5.20	\$0.00
Non-Members	Per Session	\$6.05	\$0.00
Members - 10 visit crèche pass	Each	\$46.75	\$0.00
Non-Members - 10 visit crèche pass	Each	\$54.40	\$0.00
<b>Fitness Programs</b>			
Fitness Program - General Classes	Per Session	\$16.00	\$17.00
Fitness Programs - Adult 10 visit pass ORC	Each	\$144.00	\$153.00
Fitness Programs - Schools / Older Adult/Concession	Per Session	\$9.30	\$9.70
Fitness Programs - Schools / Older Adult 10 visit pass	Each	\$83.70	\$87.30
Active Link	Each	\$6.15	\$6.50
Active Link 10 Visit Pass	Each	\$55.35	\$58.50
Active Abilities	Each	\$9.55	\$9.95
Active Kids	Each	\$9.55	\$9.95
Fitness Programs - Casual Gym Visit	Per Session	\$18.60	\$19.50
Fitness Programs - Casual Gym Visit Conc.	Per Session	\$16.75	\$17.50
<b>Personal Training</b>			
Personal Training 1 Visit	Each	\$48.00	\$50.00
Personal Training 5 Visits	Each	\$216.00	\$225.00
Personal Training 10 Visits	Each	\$408.00	\$425.00
Personal Training 20 Visits	Each	\$768.00	\$800.00
Personal Training - Intro to PT	Each	\$49.95	\$49.95
Group Personal Training - 1 session	Each	\$80.00	\$83.00
Group Personal Training - 5 sessions	Each	\$356.00	\$373.50
Personal Training 0 P/T + Group	Per week	\$12.90	\$13.50
Personal Training 1 P/T + Group	Per week	\$47.50	\$49.50
Personal Training 2 P/T + Group	Per week	\$70.00	\$73.00
Active Army	Each	\$13.00	\$0.00
<b>OAKLEIGH STADIUM</b>			
<b>Entrance Fees</b>			
Basketball Game Fee	Each	\$66.80	\$70.80
Junior Basketball Game Fee	Each	\$40.30	\$42.70
Basketball Senior Registration	Each	\$176.00	\$186.60
Basketball Junior Registration U/18	Each	\$101.75	\$107.90
Basketball Junior Registration U/12,14,16	Each	\$67.85	\$71.90
Futsal Game Fee	Each	\$66.80	\$70.80
Futsal Registration	Each	\$164.30	\$174.20
MEBA Game Fee	Each	\$34.00	\$34.00
Netball Game Fee	Each	\$68.90	\$73.00

		2014/15 Unit Fee (incl GST) (where applicable)	2015/16 Unit Fee (incl GST)
	<b>Unit Type</b>		
Netball Registration Fee	Each	\$164.30	\$174.20
Table Tennis Hire	Each	\$15.35	\$15.60
Out of Uniform Hire	Each	\$5.30	
Senior Walk over fee less than 8 hrs	Each	\$96.45	\$102.20
Senior Walk over fee more than 8 hrs	Each	\$75.25	\$79.80
Junior Walk over fee less than 8 hrs	Each	\$63.60	\$67.40
Junior Walk over fee more than 8 hrs	Each	\$47.70	\$50.60
Monash Dribblers	Each	\$4.00	\$4.20
Spectator Fee	Each	\$2.00	\$2.00
<b>Facility/Room Hire</b>			
Casual Multi Purpose Room Hire	Per hour	\$45.60	\$0.00
Massage Room	Per hour	\$445.20	\$0.00
Casual Group Exercise Room	Per hour	\$57.25	\$60.70
Hire - Casual Court User Fee Adult	Per head	\$6.15	\$6.50
Hire - Casual Court User Fee Child	Per head	\$4.65	\$4.90
Hire - Casual Stadium Court	Per hour	\$45.60	\$48.30
Hire - Casual Stadium Court + 50 hours per term per court	Per hour	\$22.25	\$23.60
<b>OAKLEIGH AQUATIC CENTRE</b>			
<b>Entrance Fees</b>			
25 visit adult	Each	\$140.30	\$147.30
25 visit child / concession	Each	\$108.10	\$115.00
50 visit adult	Each	\$256.20	\$269.00
50 visit child / concession	Each	\$197.40	\$210.00
Adult	Each	\$6.10	\$6.40
Children	Each	\$4.70	\$5.00
Concession/Pension/Senior	Each	\$4.70	\$5.00
Family Entry	Each	\$18.00	\$18.90
Adult Season Pass	Each	\$258.65	\$274.20
Child/Concession Season Pass	Each	\$200.35	\$212.40
Family Season pass	Each	\$400.70	\$424.70
Splash & Dash	Each	\$5.80	\$6.10
Learn to Swim Term Program Non GST	Each	\$18.60	\$19.50
Concession Learn to Swim Term Program Non GST	Each	\$16.80	\$17.60
Birthday Parties	Each	\$28.60	\$29.50
<b>Pool Hire</b>			
50m Pool Lane Hire Casual	Each	\$57.25	\$60.70
50m Pool Lane Hire Term Hire	Each	\$45.80	\$48.50
Pool Booking Multi Purpose Pool (hourly fee)	Per Hour	\$57.25	\$60.70
Pool Booking Dive Pool (hourly fee)	Per Hour	\$187.60	\$199.00
Pool Booking Dive Pool (term fee)	Per Hour	\$150.10	\$159.00
Full Pool Booking 50m Pool (hourly fee)	Per Hour	\$306.35	\$325.00

		2014/15 Unit Fee (incl GST) (where applicable)	2015/16 Unit Fee (incl GST)
<b>MONASH AQUATIC AND RECREATION CENTRE</b>			
<b>Entrance Fees</b>			
Adult	Each	\$6.90	\$7.20
Children	Each	\$5.30	\$5.50
Conc./Pensioner/Senior	Each	\$5.30	\$5.50
Family Entry	Each	\$22.70	\$23.80
Spectator Fees	Each	\$2.00	\$2.00
25 visit Adult	Each	\$158.70	\$165.00
25 visit Child / Concession	Each	\$121.90	\$127.00
50 visit Adult	Each	\$289.80	\$302.00
50 visit Child / Concession	Each	\$222.60	\$231.00
Adult Swim/Spa/Sauna	Each	\$12.90	\$13.50
Conc. Swim/Spa/Sauna	Each	\$10.40	\$10.90
25 visit Swim/Spa/Sauna	Each	\$296.70	\$311.00
Conc. 25 visit Swim/Spa/Sauna	Each	\$239.20	\$251.00
<b>Facility/Room Hire</b>			
Lane Hires - 50m Pool	Each	\$57.25	\$60.70
Lane Hires - 50m Pool - Term Hire	Per Hour	\$45.80	\$48.50
Lane Hires - 50m Pool - Over 20hrs per week	Per Hour	\$42.95	\$45.50
Full Pool Booking - 50m pool	Per Hour	\$306.30	\$325.00
50m Pool Carnival - Setup/Equipment Hire	Each	\$173.85	\$184.30
Lane Hires - 25m Pool Hire Casual	Per Hour	\$53.00	\$56.20
Lane Hires - 25m Pool - Term Hire	Per Hour	\$42.40	\$45.00
Lane Hires - 25m Pool - Over 20hrs per week	Per Hour	\$39.75	\$42.20
Lane Hires - 25m Pool - Full Pool Booking	Per Hour	\$333.90	\$354.00
Learn To Swim Pool Lane Hire - Casual	Per Hour	\$28.60	\$30.30
Learn To Swim Pool Lane Hire - Term Hire	Per Hour	\$22.90	\$24.20
Learn To Swim Pool Lane Hire - Over 20 hrs per week	Per Hour	\$21.50	\$22.80
Learn To Swim Pool - Full Pool Booking	Per Hour	\$102.80	\$109.00
Warm Water Exercise Half Pool Hire - Casual	Per Hour	\$80.55	\$85.40
Warm Water Exercise Half Pool Hire - Term Hire	Per Hour	\$64.45	\$68.30
Warm Water Exercise Half Pool Hire - Over 20 hrs per week	Per Hour	\$60.40	\$64.00
Warm Water Exercise Full Pool Hire	Per Hour	\$161.10	\$170.75
Wave Pool Hire - Casual	Per Hour	\$150.50	\$159.50
Wave Pool Hire - Term Hire	Per Hour	\$120.85	\$128.10
Facility Hire - Casual Group booking (per person)	Per Hour	\$3.20	\$3.40
Room Hire - Aerobic Studio - Casual	Each	\$94.35	\$100.00
Room Hire - Aerobic Studio - Term Hire	Each	\$75.50	\$80.00
Room Hire - Aerobic Studio - Over 20hrs per week	Each	\$70.80	\$75.00
Room Hire - Exercise Studio - Casual	Each	\$94.35	\$100.00
Room Hire - Exercise Studio - Term Hire	Each	\$75.50	\$80.00
Room Hire - Exercise Studio - Over 20hrs per week	Each	\$70.80	\$75.00
Room Hire - Meeting Room - Casual	Each	\$56.20	\$59.55
Room Hire - Meeting Room - Term Hire	Each	\$44.95	\$47.65
Room Hire - Meeting Room - Over 20hrs per week	Each	\$42.20	\$44.70
Room Hire - Crèche - Casual	Each	\$68.90	\$73.00
Room Hire - Crèche - Term Hire	Each	\$55.10	\$58.40
Room Hire - Crèche - Over 20hrs per week	Each	\$51.75	\$54.80

		2014/15 Unit Fee (incl GST) (where applicable)	2015/16 Unit Fee (incl GST)
<b>Learn to Swim</b>			
Squad Program -GST	Each	\$22.40	\$23.50
Concession Squad Program - GST	Each	\$20.20	\$21.20
Term Program Non GST	Each	\$18.60	\$19.50
Concession Term Program	Each	\$16.80	\$17.60
Privates (Not School) Non GST	Each	\$55.65	\$58.40
Concession Privates (Not school) Non GST	Each	\$50.10	\$52.60
Term Program Non GST Administration Fee	Each	\$30.00	\$30.00
Schools 6-7 Ratio Non GST	Each	\$8.40	\$8.90
Schools 8-9 Ratio Non GST	Each	\$8.15	\$8.60
Schools 10+ Ratio Non GST	Each	\$7.75	\$8.20
Schools Fun Day	Each	\$10.60	\$10.60
Buses 1st Bus - No Seat Belt GST	Each	\$305.30	\$305.30
Buses 1st Bus - With Seat Belt GST	Each	\$434.60	\$434.60
Buses Consecutive Bus - No Seat Belt GST	Each	\$78.45	\$78.40
Buses Consecutive Bus - With Seat Belt GST	Each	\$95.40	\$95.40
Birthday Parties	Each	\$28.60	\$29.50
Additional Party Leader	Each	\$38.70	\$41.00
ASI Program	Each	\$28.60	\$30.30
<b>Membership Fees</b>			
<b><u>Monash Club</u></b>			
Monthly Fee	Each	\$89.00	\$92.00
Corporate Club Monthly Fee	Each	\$73.10	\$76.00
Conc. Monthly Fee	Each	\$80.10	\$82.80
12 Month Fee	Each	\$1,068.00	\$1,105.00
Conc. 12 Month Fee	Each	\$961.00	\$993.00
Workcover 3 mth	Each	\$512.00	\$537.60
Workcover 6 mth	Each	\$763.00	\$801.20
Workcover 12 mth	Each	\$1,068.00	\$1,105.00
<b><u>Monash Club - Flexi</u></b>			
Monthly Fee	Each	\$99.00	\$102.00
Conc. Monthly Fee	Each	\$89.10	\$91.80
Corporate Monthly Fee	Each	\$85.50	\$89.00
<b><u>Prime of Life (over 60's)</u></b>			
Monthly Fee	Each	\$66.75	\$69.00
12 Monthly Fee	Each	\$801.00	\$827.00
<b><u>Active Monash Blue Club</u></b>			
Fortnightly Fee	Each	\$41.10	\$42.50
Corporate Club Fortnightly Fee	Each	\$33.75	\$35.10
Conc. Fortnightly Fee	Each	\$37.00	\$38.20
Membership Administration Fee	Each	\$30.00	\$30.00
Blue Teen Fitness	Each	\$30.80	\$31.80
<b><u>Active Monash Blue Club - Flexi</u></b>			
Fortnightly Fee	Each	\$45.70	\$47.10
Conc. Fortnightly Fee	Each	\$41.10	\$42.40
Corporate Fortnightly Fee	Each	\$39.45	\$41.10
<b><u>Active Monash Blue Prime of Life (over 60's)</u></b>			
Fortnightly Fee	Each	\$30.80	\$31.80

		2014/15 Unit Fee (incl GST) (where applicable)	2015/16 Unit Fee (incl GST)
<b><u>Active Monash Blue Teen Fitness</u></b>			
Fortnightly Fee	Each	\$30.80	\$31.80
<b><u>Monash Membership</u></b>			
Term 3 months	Each	\$434.00	\$448.00
Term Conc. - 3 months	Each	\$346.00	\$366.00
MARC Prime of Life Term - 3 months	Each	\$264.00	\$273.00
PT Plus - 1 session per week - Monthly	Each	\$153.50	\$162.00
PT Plus - 1 session per week - Fortnightly	Each	\$72.00	\$74.75
PT Plus - 2 session per week - Monthly	Each	\$311.00	\$324.00
PT Plus - 2 session per week - Fortnightly	Each	\$143.50	\$149.50
PT Plus - 3 session per week - Monthly	Each	\$467.00	\$486.00
PT Plus - 3 session per week - Fortnightly	Each	\$215.50	\$224.25
PT Plus Foundation - 1 session per week	Each	\$211.25	\$0.00
PT Plus Foundation - 1 session per week - Fortnightly	Each	\$70.75	\$0.00
PT Plus Foundation - 2 session per week	Each	\$512.40	\$0.00
PT Plus Foundation - 2 session per week - Fortnightly	Each	\$141.55	\$0.00
PT Plus Foundation - 3 session per week	Each	\$763.35	\$0.00
PT Plus Foundation - 3 session per week - Fortnightly	Each	\$211.25	\$0.00
<b>Fitness Programs</b>			
Fitness Programs - Adult 10 visit pass	Each	\$144.00	\$153.00
Fitness Programs - General Classes	Per Session	\$16.00	\$17.00
Fitness Programs - Schools/Older Adult	Per Session	\$9.30	\$9.70
Fitness Programs - Schools/Older Adult 10 visit pass	Each	\$84.00	\$87.30
Casual Gym Visit	Each	\$24.40	\$25.85
Casual Gym Visit - Conc.	Each	\$22.25	\$23.55
<b>Personal Training</b>			
Personal Training 1 Visit	Each	\$48.00	\$50.00
Personal Training 5 Visits	Each	\$216.00	\$225.00
Personal Training 10 Visits	Each	\$408.00	\$425.00
Personal Training 20 Visits	Each	\$768.00	\$800.00
Personal Training Group - Intro into PT	Each	\$49.95	\$49.95
Personal Training Group - 1 session	Each	\$80.00	\$83.00
Personal Training Group - 5 sessions	Each	\$356.00	\$373.50
Personal Training 0 P/T + Group	Per week	\$12.90	\$13.50
Personal Training 1 P/T + Group	Per week	\$47.50	\$49.50
Personal Training 2 P/T + Group	Per week	\$70.00	\$73.00
Active Army	Each	\$13.00	\$0.00
<b>Crèche Fees</b>			
Members	Per Session	\$7.00	\$7.40
Non-Members	Per Session	\$10.30	\$10.90
Members -MARC 10 Pass	Per Pass	\$62.95	\$66.60
Non-Members - MARC 10 Pass	Per Pass	\$92.55	\$98.00

		2014/15 Unit Fee (incl GST) (where applicable)	2015/16 Unit Fee (incl GST)
<b>CITY DEVELOPMENT</b>			
<b>HEALTH INSPECTION</b>			
<b>Food Premises</b>			
New Premises Approval Fee	Each	\$99.00	\$104.94
Inspection Report on Transfer - Food Premises	Each	\$130.00	\$137.80
Registration Temporary Premises	Each	\$100.00	\$106.00
Transfer of Registration - Food Premises	Each	\$158.00	\$167.48
Food Premises Reinspection Fee	Each	\$111.00	\$117.66
<u>Class 1 Food Premises</u>	Each	\$476.00	\$524.00
<u>Class 2 Food Premises</u>			
1- 10 employees	Each	\$506.00	\$557.00
11-20 employees	Each	\$595.00	\$655.00
20+ employees	Each	\$952.00	\$1,047.00
<u>Class 3 Food Premises</u>	Each	\$253.00	\$278.00
Higher risk off site activities	Each		\$388.00
Not for profit food businesses/community groups	Each	50% of full fee	
Overdue Renewal of registration fee - Food & Health Premise	Each	\$99.00	\$99.00
<u>Health Premises</u>			
Low Risk - Hairdressers	Each	\$150.00	\$159.00
High Risk - Beauty parlours, Body Piercing etc	Each	\$217.00	\$230.02
Prescribed Accommodation base fee - Rooming houses etc.	Each	\$190.00	\$201.40
Prescribed Accommodation - Per additional room	Each	\$17.00	\$18.02
Prescribed Accommodation - Maximum	Each	\$688.00	\$729.28
Inspection Report on Transfer - Health Premises	Each	\$130.00	\$137.80
Transfer of Registration - Health Premises	Each	\$124.00	\$131.44
New Premise Approval Fee - Health Premises	Each	\$99.00	\$104.94
<b>Other Fees</b>			
Food Safety Program	Each	\$49.00	\$52.00
Grey Water Permit Fee	Each	\$296.00	\$314.00
<b>Health Fines</b>			
The value of a penalty unit for a financial year is fixed by the Treasurer under section 6 of the Monetary Units Act 2004.			
<b>COMMUNITY LAWS</b>			
<b>Animal Registration Fees</b>			
Dogs/Cats Concession (pension)	Each	\$56.00	\$56.00
Dogs/Cats full fee	Each	\$135.00	\$135.00
Dogs/Cats Sterilised micro chipped or over 10 yrs old	Each	\$45.00	\$45.00
Dogs/Cats Sterilised micro chipped or over 10 yrs old - Concession (pension)	Each	\$18.50	\$18.50
Dangerous Dogs/Restricted/Menacing/Guard	Each	\$250.00	\$250.00

		2014/15 Unit Fee (incl GST) (where applicable)	2015/16 Unit Fee (incl GST)
<b>Pound Release Fee</b>			
Pound Release Fee	Each	\$94.00	\$96.80
<b>Note:</b> Pound may charge additional fees			
<b>Other Fees</b>			
Generally impounded items	Each	\$80.00	\$80.00
Shopping trolley release fee	Each	\$83.00	\$83.00
<b>Other Fees &amp; Charges - GST Free</b>			
Penalty Reminder Notice (Set by Regulation)	Each	\$23.10	\$24.50
Fire Hazard Removal	Each	\$352.00	Cost Recovery + \$150
Fire Hazard Removal 751 sq mtres - 1500 sq mtres	Each	\$708.00	\$0.00
Fire Hazard Removal >1501 sq mtres	Each	\$1,410.00	\$0.00
<b>Other Permit Fees</b>			
Estate Agents A board signs	Each	\$300.00	\$300.00
Keeping excess no. of animals	Each	\$80.00	\$80.00
Other Animals	Each	\$101.00	\$101.00
Permit to Film	Each	\$286.00	\$286.00
Registration of Animal Business	Each	\$166.00	\$166.00
<b>Other Permit Fees Non GST</b>			
Community Law General Permit	Each	\$80.00	\$80.00
Car Parking Agreements	Each	\$1,590.00	\$1,590.00
Parking Bays-Builders Exemptions	Per week	\$53.00	\$53.00
Signs - A Frame	Each	\$80.00	\$80.00
Goods	Each	\$130.00	\$130.00
Additional signs and goods	Each	\$191.00	\$191.00
Street Seating	Each	\$191.00	\$191.00
Street Seating- additional seats over 10	Each	\$365.00	\$365.00
<b>Derelict Vehicles</b>			
Impounded Vehicle Release Fee	Each	\$330.00	\$330.00
Impounded vehicle storage fee	Per day	\$32.00	\$32.00
Storage of impounded item eg sign / shopping trolley	Per day	\$1.45	\$1.45
<b>Fines &amp; Infringements</b>			
Local Law Infringement per penalty unit	Each	\$100.00	\$100.00

#### Parking

The value of a penalty unit for a financial year is fixed by the Treasurer under section 6 of the Monetary Units Act 2004. The Monash fee will be set to 0.5 Penalty Units for offences as per Council Resolution. The dollar value of all other Parking Infringements has been indexed by the State Government and is subject to annual review.

#### Other Infringements

The value of a penalty unit for a financial year is fixed by the Treasurer under section 6 of the Monetary Units Act 2004.

		2014/15 Unit Fee (incl GST) (where applicable)	2015/16 Unit Fee (incl GST)
	Unit Type		
<b>BUILDING CONTROL</b>			
<i>Please note Building Control fees are subject to market forces and may be changed during the</i>			
<b>Building Permit Fees</b>			
<b>Class 1a and 10</b>			
All Demolitions	Each	\$735.00	\$780.00
Minor Works - Brick garages retaining walls pools	Each	\$745.00	\$790.00
Minor Works - Carports, brick fences, reclads signs sheds etc.	Each	\$610.00	\$650.00
Swimming Pool Barrier & Decommissioned pool	Each	\$380.00	\$405.00
Timber Fences	Each	\$400.00	\$425.00
<b>Class 1b, 2-9 Internal</b>			
\$0 - \$60,000	Each	\$910.00	\$1,095.00
\$60,001 - \$99,999	Each	\$990.00	\$1,190.00
\$100,000 - \$499,999	Each	\$1,260.00	\$1,515.00
\$500,000 - \$999,999	Each	\$2,265.00	\$2,720.00
\$1,000,000 + subject to complexity	Each	\$2,525.00	\$3,030.00
<b>Alterations/Additions</b>			
<u>Registered Builder</u>			
\$0 to \$30,000	Each	\$910.00	\$965.00
\$30,000 to \$60,000	Each	\$1,055.00	\$1,120.00
\$60,001 to \$100,000	Each	\$1,205.00	\$1,280.00
\$100,001 to \$150,000	Each	\$1,370.00	\$1,455.00
\$150,001 to \$180,000	Each	\$1,510.00	\$1,600.00
\$180,001 to \$220,000	Each	\$1,740.00	\$1,845.00
\$220,000 +	Each	Cost divided by 115	
<u>Owner Builder</u>			
\$0 to \$30,000	Each	\$1,090.00	\$1,155.00
\$30,000 to \$60,000	Each	\$1,290.00	\$1,370.00
\$60,001 to \$100,000	Each	\$1,430.00	\$1,520.00
\$100,001 to \$150,000	Each	\$1,615.00	\$1,720.00
\$150,001 to \$180,000	Each	\$1,825.00	\$1,935.00
\$180,001 to \$220,000	Each	\$1,960.00	\$2,080.00
\$220,001 +	Each	Cost divided by 110	
<b>Dwellings</b>			
Up to \$150,000	Each	\$1,430.00	\$1,520.00
\$150,001 - \$200,000	Each	\$1,600.00	\$1,700.00
\$200,001 - \$250,000	Each	\$1,740.00	\$1,845.00
\$250,001 - \$300,000	Each	\$1,960.00	\$2,080.00
300001 +	Each	Cost divided by 150	
<b>Owner Builders</b>			
Up to \$150,000	Each	\$1,740.00	\$1,845.00
\$150,001 - \$200,000	Each	\$1,900.00	\$2,015.00
\$200,001 - \$250,000	Each	\$2,040.00	\$2,165.00
\$250,001 - \$300,000	Each	\$2,185.00	\$2,320.00
\$300,001+	Each	Cost divided by 130	

		2014/15 Unit Fee (incl GST) (where applicable)	2015/16 Unit Fee (incl GST)
<b>Dual Occupancy</b>			
<i>Internal</i>			
1 Additional Unit	Each	\$1,430.00	\$1,720.00
2 New Units to \$350000	Each	\$1,960.00	\$2,355.00
\$350,001 + (Negotiated)	Each		
<i>Owner Builder</i>			
1 Additional Unit	Each	\$1,740.00	\$2,090.00
2 New Units to \$350,000	Each	\$2,270.00	\$2,725.00
\$350,001 + (Negotiated)	Each		
<b>Multi Units/Houses</b>			
<i>Internal</i>			
3 - 5 Units	Each	\$990.00	\$1,190.00
6 or more Units	Each	\$925.00	\$1,110.00
<i>Owner Builder</i>			
3 - 5 Units	Each	\$1,240.00	\$1,490.00
6 or more Units	Each	\$1,145.00	\$1,375.00
<b>Shopfronts - Internal</b>	Each	\$910.00	\$1,095.00
<b>Shop Fitouts - Internal</b>			
Small Projects	Each	\$910.00	\$1,095.00
Medium Projects	Each	\$1,055.00	\$1,270.00
Major Projects > \$150,000	Each		
Lodgement fee	Each	\$37.00	\$37.93
<b>Removal of Hose Reels</b>	Minimum for up to 6	\$760.00	\$915.00
<b>Temporary Structures</b>	Each	\$375.00	\$400.00
<b>Temporary Structures - urgent (&lt; 5 days)</b>	Each	\$735.00	\$780.00
<b>Building Applications or Building Amendments</b>			
Class 1 and 10 (with Form 13) MINOR	Each	\$205.00	\$220.00
Class 1 and 10 (with Form 13) MAJOR	Each	\$380.00	\$405.00
Class 2- 9 MINOR	Each	\$380.00	\$405.00
Class 2-9 MAJOR	Each	\$535.00	\$570.00
Lodgement fee (if over \$5,000)	Each	\$37.00	\$38.50
<b>Lapsed Permit Renewal</b>			
Class 1 or 10	Each	\$660.00	\$700.00
Class 2 to 9	Each	\$815.00	\$865.00

#### Community Groups

When Building on Council property normal permit fees will be payable.

#### Permits for Essential Services

Charges same as other permit and application fees shown above.

		2014/15 Unit Fee (incl GST) (where applicable)	2015/16 Unit Fee (incl GST)
<b>Lodgement Fees</b>	Each	\$36.50	\$37.93
<b>Dispensations (Report and Consent)</b>			
Class 1 & 10 (flood & sitting etc)	Each	\$238.75	\$244.72
Class 10 (fences)	Each	\$199.88	\$204.88
Class 2 to 9	Each	\$240.88	\$246.90
Modification Application	Each	\$130.00	\$140.00
Regulation 502 or 503 Statement	Each	\$250.00	\$265.00
<b>Extension of Time for Building Permits</b>			
Class 1 or 10	Each	\$340.00	\$360.40
Class 2 to 9	Each	\$480.00	\$508.80
<b>Inspection Fees</b>			
Contract or Finalisation of Lapsed Building Permit	Each	\$205.00	\$220.00
Out of Hours Building	Per hour	\$115.00	\$125.00
Removal of Buildings	Each	\$425.00	\$450.00
Retention of Buildings	Each	\$555.00	\$590.00
Swimming Pool Compliance Report (2 inspections & certificate)	Each	\$125.00	\$135.00
Swimming Pool Safety	Each	\$85.00	\$90.00
Repeat Inspections > 2	Each	\$110.00	\$120.00
<b>Other Services</b>			
Place of Public Entertainment (POPE)	Each	\$700.00	\$750.00
Class 1 - 10	Per Hour	\$110.00	\$120.00
Class 2 - 9	Per hour	\$125.00	\$135.00
Part 12 Inspection of Essential Safety Measures	Each	\$580.00	\$620.00
Illegally Erected or Altered Buildings for Retention		155% of scheduled permit fee for class of building	
<b>Request for Information</b>			
Request for Information	Each	\$47.60	\$48.79
Copy of occupancy permit or certificate of final inspection	Each	\$47.60	\$48.79
Details of permits issued in preceding 10 years and information on flooding/termites.	Each	\$47.60	\$48.79
<b>Copies of Documents</b>			
Copy of Plans - Class 1 or 10 - minor - small office shop (A0-A2)	Per sheet	\$22.80	\$25.00
Copy of Plans - Class 1 or 10 - minor - small office shop (A3-A4)	Per sheet	\$1.45	\$1.55
Copy of Plans - Class 2 - 9 - minor - small office shop - retrieval	Each	\$185.00	\$200.00
Copy of Plans - Class 1 or 10 dwelling shed garage etc (Each additional building	Each	\$35.00	\$37.10
Copy of Plans - Class 1 or 10 dwelling shed garage etc	Each	\$120.00	\$145.00
Copy of Plans - Class 2 to 9 - major - supermarket, factory, s/centr, hotel -	Each	\$310.00	\$380.00
Copy of Plans - Class 2 to 9 - major - supermarket, factory, s/centr, hotel	Per sheet	\$22.50	\$25.00
Copy of Plans - Class 2 to 9 - major - supermarket, factory, s/centre, hotel (A4)	Per sheet	\$1.45	\$1.55
To View Plans - Class 2 - 9 Commercial/Industrial	Each	\$185.00	\$200.00
<b>STATUTORY PLANNING</b>			
<b>TOWN PLANNING APPLICATION FEES (STATUTORY)</b>			
<b>Service Charges</b>			
<u>Permit Enquiries</u>			
Copies of Permits	Each	\$182.00	\$192.90

		2014/15 Unit Fee (incl GST) (where applicable)	2015/16 Unit Fee (incl GST)
<u>Property Enquiries</u>	Per plan	\$120.00	\$127.20
<u>S.173 Agreements</u>			
Mobile Dwelling Units (preparation)	Each	\$200.00	\$212.00
Subdivision approvals (preparation & administration)	Each	\$800.00	\$848.00
Other Specific Requirements		As required	As required
<u>Extension of Time - Planning Permit</u>			
Less than 10,000	Each	\$102.00	\$102.00
10,000 - 250,000 and use permits	Each	\$604.00	\$604.00
250,001 - 500,000	Each	\$707.00	\$707.00
500,001 +	Each	\$815.00	\$815.00
<b>TOWN PLANNING APPLICATION FEE GST FREE</b>			
<b>Application for Permit</b>			
Application for Permit - Class1	Each	\$502.00	\$502.00
Application for Permit - Class2	Each	\$239.00	\$239.00
Application for Permit - Class3	Each	\$490.00	\$490.00
Application for Permit - Class4	Each	\$102.00	\$102.00
Application for Permit - Class5	Each	\$604.00	\$604.00
Application for Permit - Class6	Each	\$707.00	\$707.00
Application for Permit - Class7	Each	\$815.00	\$815.00
Application for Permit - Class8	Each	\$1,153.00	\$1,153.00
Application for Permit - Class9	Each	\$4,837.00	\$4,837.00
Application for Permit - Class10	Each	\$8,064.00	\$8,064.00
Application for Permit - Class11	Each	\$16,130.00	\$16,130.00
Application for Permit - Class12	Each	\$386.00	\$386.00
Application for Permit - Class13	Each	\$386.00	\$386.00
Application for Permit - Class14	Each	\$386.00	\$386.00
Application for Permit - Class15	Each	\$781.00	\$781.00
Application for Permit - Class16	Each	\$249.00	\$249.00
Application for Permit - Class17	Each	\$541.00	\$541.00
Application for Permit - Class18	Each	\$404.00	\$404.00
<b>Sect. 72 Amendment to Permit</b>			
Sect. 72 Amendment to Permit - Class 1	Each	\$502.00	\$502.00
Sect. 72 Amendment to Permit - Class 2	Each	\$502.00	\$502.00
Sect. 72 Amendment to Permit - Class 3	Each	\$239.00	\$239.00
Sect. 72 Amendment to Permit - Class 4	Each	\$490.00	\$490.00
Sect. 72 Amendment to Permit - Class 5	Each	\$102.00	\$102.00
Sect. 72 Amendment to Permit - Class 6	Each	\$604.00	\$604.00
Sect. 72 Amendment to Permit - Class 7	Each	\$707.00	\$707.00
Sect. 72 Amendment to Permit - Class 8	Each	\$815.00	\$815.00
Sect. 72 Amendment to Permit - Class 9	Each	\$386.00	\$386.00
<b>Other Town Planning Fees - GST Free</b>			
Satisfaction of Responsible Authority fee	Each	\$102.00	\$102.00
Sect.57A Amendment to Permit Application	Each	\$102.00	\$102.00

		2014/15 Unit Fee (incl GST) (where applicable)	2015/16 Unit Fee (incl GST)
<b>Statutory Fees - GST Free</b>			
Planning Certificates of Compliance	Each	\$147.00	\$147.00
<b>Other Statutory Fees - GST Free</b>			
Sect. 29A Demolition Requests	Each	\$61.00	\$62.50
<b>Subdivision Fees</b>			
Certify a Plan of Subdivision	Per plan + lot	\$120.00	\$120.00
Any other application for certification under Subdivision Act	Each	\$100.00	\$100.00
<b>Public Notification</b>			
Residential	Per property	\$140.00	\$148.40
Commercial <\$1M	Per property	\$285.00	\$302.10
Commercial >\$1M	Per property	\$550.00	\$583.00
Notification >10 Properties	Per property	\$27.60	\$29.25
Notification >100 Properties	Per property	\$13.60	\$14.45
Additional Sign - Standard A2	Per property	\$63.00	\$67.00
Larger Sign - A0	Per property	\$132.00	\$140.00
Larger Sign - A1	Per property	\$91.00	\$96.50
<b>Photocopies/Sale of Publications</b>			
General Photocopies	Per plan	\$6.70	\$6.70
General Photocopies	Plus Per Page	\$1.05	\$1.05
Plan Printing	Per plan	\$33.00	\$33.00
Heritage Study	Per plan	\$33.00	\$33.00
Character Study	Per plan	\$65.00	\$65.00
<b>Other User Charges - GST Free</b>			
Adoption of Amendment Pursuant to Sec. 29	Each	\$529.00	\$529.00
Consider Request to Amend Planning Scheme	Each	\$806.00	\$806.00
Consider Submission to Amendment	Each	\$806.00	\$806.00

## INFRASTRUCTURE SERVICES

### ENGINEERING ADMINISTRATION

#### Service Charges

Vehicle Crossing Permit	From	\$153.00	\$158.00
Road Opening Permit	Security Bond	\$153.00	\$158.00
Stormwater Connection Permit	Security Bond	\$153.00	\$158.00
Occupy Part of Roadway - Hoardings	Security Bond	\$153.00	\$158.00
Building Over Easement - Minor	From	\$110.00	\$117.00
Building Over Easement - Major	From	\$475.00	\$505.00
Legal Point of Discharge	Each	\$55.00	\$62.00
Access through Reserves Permit	Security Bond	\$130.00	\$137.00

#### Building Permit Fees

Builders Infringement	Each	\$200.00	\$200.00
Asset Protection Permit + security bond	Each	\$205.00	\$217.00

		2014/15 Unit Fee (incl GST) (where applicable)	2015/16 Unit Fee (incl GST)
	Unit Type		
<b>WASTE MANAGEMENT</b>			
Big Bin (Commercial)	Per additional	\$194.70	\$206.40
Tenant Big Bin (Commercial)	Per additional	\$194.70	\$206.40
Ratepayer Big Bins - Upgrade or Additional Bin	120L or 240L	\$177.00	\$184.10
Skip Bins	Per Permit	\$50.00	\$50.00
<b>Miscellaneous Items</b>			
Compost Bins - 2 style	Each	\$38.00	\$39.00
Compost Worms (1000)	Each	\$40.00	\$41.00
Worm Farms	Each	\$90.00	\$92.00
<b>WASTE TRANSFER STATION</b>			
<b>Tipping Fees</b>			
Commercial Soil m3 (for loads >2m3)	Each	\$208.00	\$279.00
Gas Bottles (up to 9kg)	Each	\$13.00	\$13.40
Residential Soil up to and per ½ m3	Each	\$75.30	\$92.50
Concession-General Waste up to and per ½ m3	Each	\$32.80	\$40.00
Concession-Green Waste up to and per ½ m3	Each	\$14.40	\$16.00
Concrete/Bricks up to and per 1/2 m3	Each	\$26.50	\$28.50
Single Item	Each	\$5.00	\$5.00
<b>Tipping Fees</b>			
General Waste up to and per ½ m3	Each	\$36.30	\$44.40
Green Waste up to and per ½ m3	Each	\$16.00	\$18.40
Mixed General / Green Waste up to and per 1/2m3	Each	\$41.00	\$50.00
Oil - 30+ Litres	Per Litre	\$0.50	\$0.50
Mattress and/or Base	Each	\$25.00	\$26.00
Fridges/Air Conditioners	Each	\$19.90	\$10.00
Polystyrene handling fee per 1/2m3 (for loads >1/2m3)	Each	\$5.00	\$5.00
Polystyrene commercial handling fee per 1/2m3 (for loads >1/2m3)	Each	\$20.00	\$20.00
Car Boot	Per Boot	\$18.00	\$22.00
<b><u>Tyres</u></b>			
Car with Rims	Each	\$10.60	\$10.90
Car without Rims	Each	\$6.80	\$7.00
Heavy Truck with Rims	Each	\$42.60	\$44.00
Heavy Truck without Rims	Each	\$24.50	\$25.00
Light truck with Rims	Each	\$17.20	\$17.70
Light truck without Rims	Each	\$10.70	\$11.00
Motorcycle	Each	\$3.20	\$3.30
Solid (up to 60cm)	Each	\$43.70	\$45.00
Solid Large (>1.90m)	Each	\$385.00	\$397.00
Solid Large (0.60 to 1.50 m)	Each	\$79.00	\$81.60
Solid Large (1.50 to 1.90 m)	Each	\$213.00	\$220.00
Sale of Mulch - 1/2 m3	Each	\$32.50	\$0.00
Sale of Mulch - bag	Each	\$7.10	\$0.00
Sale of Mulch - m3	Each	\$65.50	\$0.00